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February 12, 2026

Consolidated Financial Results for the Three Months of the Fiscal Year Ending September 30, 2026

Name of Company	Japan Business Systems, Inc.
Stock exchange	Prime Market of Tokyo Stock Exchange (Code: 5036)
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Scheduled date to commence dividend payment

Preparation of supplementary material on financial results

Yes

Notes: 1. The accompanying financial statements have been prepared in accordance with accounting principles and practices generally accepted in Japan.
2. Amounts are rounded down to the nearest million yen.

1. Consolidated financial highlights for the three months of the fiscal year ending September 30, 2026 (from October 1, 2025 to December 31, 2025)

(1) Consolidated operating results

Note: Percentages indicate changes from the same period of the previous fiscal year.

	Three months ended		
	December 31, 2024	December 31, 2025	%
Net sales (Millions of yen)	27,920	48,687	74.4
Operating profit (Millions of yen)	1,902	2,313	21.6
Ordinary profit (Millions of yen)	1,949	2,350	20.6
Profit attributable to owners of parent (Millions of yen)	1,339	1,936	44.6
Earnings per share (Yen):			
Basic	29.38	42.71	
Diluted	28.16	40.71	

Notes: 1. Comprehensive income

For the three months ended December 31, 2025: 1,983 million yen [45.6 %]

For the three months ended December 31, 2024: 1,362 million yen [99.0 %]

(2) Consolidated financial position

	As of	
	September 30, 2025	December 31, 2025
Total assets (Millions of yen)	74,467	87,763
Total net assets (Millions of yen)	27,244	27,129
Equity ratio (%)	36.4	30.8

Equity: 27,011 million yen (as of December 31, 2025)
27,136 million yen (as of September 30, 2025)

2. Dividends

	Year ended		Year ending
	September 30, 2025	September 30, 2026	
1Q-end dividends per share (Yen)	-	-	
2Q-end dividends per share (Yen)	17.00		22.00

3Q-end dividends per share (Yen)	-	-
Year-end dividends per share (Yen)	23.00	23.00
Annual dividends per share (Yen)	40.00	45.00

Notes: 1. Revisions to the forecasts of cash dividends most recently announced: None
 2. Breakdown of year-end dividend for the fiscal year ended September 30, 2025:
 23.00 yen per share (ordinary dividend: 18.00, commemorative dividend for transition to TSE Prime Market: 5.00 yen)

3. Consolidated financial forecasts for the fiscal year ending September 30, 2026

	Year ending	
	September 30, 2026	%
Net sales (Millions of yen)	176,500	2.3
Operating profit (Millions of yen)	8,400	10.6
Ordinary profit (Millions of yen)	8,200	11.2
Profit attributable to owners of parent (Millions of yen)	5,850	3.9
Basic earnings per share (Yen):	128.30	

Notes: 1. Revisions to the forecasts of cash dividends most recently announced: None

4. Notes

(1) Significant changes in the scope of consolidation during the current cumulative consolidated accounting period: None

(2) Application of special accounting in preparing consolidated quarterly financial statements: Yes
 Notes: Details are described in "2. Quarterly Consolidated Financial Statements and Main Notes - (3) Notes to Quarterly Consolidated Financial Statements (Application of special accounting in preparing consolidated quarterly financial statements)" on page 8 of the attached document.

(3) Changes to accounting policy, changes/restatements to accounting estimates
 1) Changes in accounting policy due to revision of accounting standards, etc. : None
 2) Changes in accounting policy other than number 1 above : None
 3) Changes in accounting estimates : None
 4) Restatement : None

(4) Number of shares issued and outstanding (common stock)
 1) Number of shares issued at the end of the period (including treasury stock)
 As of December 31, 2025 : 48,366,400 shares
 As of September 30, 2025 : 48,366,400 shares
 2) Number of treasury stock shares at end of period
 As of December 31, 2025 : 3,398,615 shares
 As of September 30, 2025 : 2,770,595 shares
 3) Average number of shares during the period
 As of December 31, 2025 : 45,346,708 shares
 As of December 31, 2024 : 45,591,982 shares

Note: The number of treasury shares at the end of the period includes shares of the Company held by the stock grant ESOP trust (As of December 31, 2025: 2,200,000 shares, As of September 30, 2025: 2,200,000 shares). In addition, the treasury shares deducted from the average number of shares during the period include shares of the Company held by the stock grant ESOP trust.

* Earnings reports are not subject to reviews by certified public accountants or audit firms

* Explanation regarding the appropriate use of business forecasts and other special notes

The forward-looking statements in this material, including business outlooks, are based on information currently available to the Company and certain assumptions deemed reasonable by the Company. The statements do not promise achievement thereof by the Company. Furthermore, actual results may differ significantly due to various factors. For conditions forming the assumptions for business forecasts and notes regarding the use of business forecasts, please refer to page 3 of the attached document "1. Overview of Business Results, etc. (3) Future outlook."

The financial results presentation materials to be distributed at this briefing will be posted on the Company's website.

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1. Overview of Business Results, etc.

Any forward-looking statements in the materials are based on judgments as of the end of the quarterly consolidated accounting period under review.

(1) Overview of Business Results for the Current Period

During the first quarter of the current consolidated fiscal year (October 1, 2025, to December 31, 2025), the domestic economy showed a trend of moderate recovery supported by various government policies and improvements in the employment and income environment, despite some effects observed from U.S. trade policies. On the other hand, uncertainty regarding the future persisted due to a combination of domestic and overseas risks. These include rising corporate costs driven by high energy and raw material prices and the weak yen, a continued trend of consumer frugality, as well as ambiguity surrounding U.S. trade and interest rate policies and heightened tensions in Europe and the Middle East. Furthermore, we remain in a phase that requires continued careful observation of aspects such as rapid exchange rate fluctuations and rising prices.

In this economic environment, the domestic IT market saw companies across a wide range of industries remain eager to invest in digital transformation (DX), and demand for IT investment to improve productivity, enhance competitiveness, and reduce costs remained robust. It is expected that the use of cloud technology and cloud services will continue to grow in an increasingly diverse range of fields.

Driven by the global expansion of hyperscaler companies such as Microsoft and AWS, along with the emergence of generative AI, the IT market is undergoing a significant shift away from traditional on-premises services toward digital technology and business services. In Japan, the cloud sector continues to grow at a pace far exceeding the overall IT market. Microsoft's cloud portfolio, a core focus of our group, maintains strong market share across both application and infrastructure domains, and in the IaaS segment it stands alongside AWS as a market leader. For many customers, the initial wave of cloud adoption was triggered by the need to support remote work in the aftermath of Covid-19, particularly in infrastructure. Since the rise of generative AI, however, demand has expanded into full-scale digital transformation, with growing needs for cloud and AI utilization not only in information systems but also in customer-specific business IT areas. In the information systems domain, there is a growing need to achieve overall optimization of siloed cloud environments and to address cybersecurity requirements.

To meet these needs, our group has evolved into a cloud integrator with deep expertise in communication infrastructure, built around Microsoft Cloud. Looking ahead, we aim to drive infrastructure modernization (including multi-cloud and security solutions) while expanding into business IT, AI, and global markets to address our customers' medium-term management challenges. Our goal is to become a one-stop cloud integrator capable of solving customers' IT issues in the cloud era.

Under this policy, in the Business IT sector, we have established SureBizCloud Co., Ltd., which specializes in the design, development, and operation of business solutions (primarily the implementation of core business systems) to provide customers with more specialized support. In the AI sector, in addition to the release of "Sales AIgent," an AI agent dedicated to corporate sales, we are working to support the integration of AI into user workflows. This includes the standard pre-installation of our original AI learning content on products from major PC manufacturers. In the Global sector, we are addressing needs for comprehensive global support, including providing product sales and integrated operational support that covers the overseas locations of our client companies.

As a result, business results for the first quarter under review recorded net sales of 48,687 million yen (up 74.4% year-on-year), operating profit of 2,313 million yen (up 21.6% year-on-year), and ordinary profit of 2,350 million yen (up 20.6% year-on-year). Due in part to the recording of extraordinary income from the sale of fixed assets, profit attributable to owners of parent was 1,936 million yen (up 44.6% year-on-year).

Operating results by segment are as follows:

(Cloud integration business)

During the first quarter of the current consolidated fiscal year, in addition to generating projects through continuous relationships centered on major existing clients, we made progress in securing new projects across various industries, including finance and manufacturing. As a result, net sales were 7,408 million yen (up 14.4% year-on-year) and segment profit was 1,341 million yen (up 16.1% year-on-year).

(Cloud service business)

During the first quarter of the current consolidated fiscal year, there was an increase in projects driven by the promotion of cloud utilization among existing customers. Furthermore, due to growing demand for operational support not only domestically but also globally, net sales amounted to 5,840 million yen (up 12.4% year-on-year) and segment profit was 1,014 million yen (up 22.7% year-on-year).

(Licenses and products business)

During the first quarter of the current consolidated fiscal year, the provision of Microsoft licenses remained stable due to ongoing cloud utilization by client companies. In addition, product sales grew significantly as a result of temporary large-scale demand from major clients' cloud utilization promotion and ongoing public sector projects carried over from the previous fiscal year. Consequently, net sales amounted to 35,434 million yen (up 12.4% year-on-year) and segment profit was 879 million yen (up 118.1% year-on-year).

(2) Overview of Financial Position in the Current Period

(Assets)

Current assets at the end of the first quarter of the accounting period under review increased by 14,107 million yen from the end of the previous fiscal year to 53,424 million yen. This was mainly due to an increase of 13,903 million yen in notes and accounts receivable-trade and contract assets as well as an increase of 1,879 million yen in cash and deposits, while other current assets decreased by 2,034 million yen. Fixed assets decreased by 811 million yen from the end of the previous accounting year to 34,339 million yen. This was mainly due to a decrease of 860 million yen in property, plant, and equipment.

As a result, total assets increased by 13,295 million yen from the end of the previous accounting year to 87,763 million yen.

(Liabilities)

Current liabilities at the end of the first quarter accounting period under review increased by 13,915 million yen from the end of the previous fiscal year to 45,972 million yen. This was mainly due to a decrease of 1,800 million yen in short-term borrowings despite an increase of 17,941 million yen in accounts payable-trade. Fixed liabilities decreased by 504 million yen from the end of the previous accounting year to 14,662 million yen. This was mainly due to a decrease of 553 million yen in long-term borrowings.

As a result, total liabilities increased by 13,411 million yen from the end of the previous accounting year to 60,634 million yen.

(Net assets)

Total net assets at the end of the first quarter accounting period under review decreased by 115 million yen from the end of the previous fiscal year to 27,129 million yen. This was primarily due to a decrease of 1,099 million yen from dividend payments and 1,000 million yen from the acquisition of treasury shares, which was offset by an increase of 1,963 million yen from the recording of profit attributable to owners of parent.

As a result, the equity ratio was 30.8% (36.4% the end of the previous fiscal year).

(3) Future outlook

There is no change in the earnings forecast for the fiscal year ending September 30, 2026 which was published in the "Financial Results for the Fiscal Year Ending September 30, 2025" announcement on November 11, 2025. The forecasts are based on information currently available and actual results may differ from these forecasts due to a variety of factors.

2. Consolidated quarterly financial statements and main notes

(1) Consolidated quarterly balance sheet

(Unit: Millions of yen)

	Previous fiscal year (As of September 30, 2025)	Current fiscal year (As of December 31, 2025)
Assets		
Current assets		
Cash and deposits	2,939	4,819
Notes receivable - trade & Contract assets	27,396	41,299
Inventories	609	966
Other	8,583	6,549
Allowance for doubtful accounts	(212)	(210)
Total current assets	39,316	53,424
Non-current assets		
Property, plant and equipment		
Buildings (net)	14,189	13,629
Land	12,506	12,068
Other (net)	1,392	1,530
Total property, plant and equipment	28,088	27,228
Intangible fixed assets		
Other	260	242
Total intangible fixed assets	260	242
Investments and other assets		
Other	6,802	6,869
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	6,801	6,868
Total non-current assets	35,150	34,339
Total assets	74,467	87,763

(Unit: Millions of yen)

	Previous fiscal year (As of September 30, 2025)	Current fiscal year (As of December 31, 2025)
Liabilities		
Current liabilities		
Accounts payable - trade	9,030	26,972
Short-term debt	8,800	7,000
Current portion of long-term borrowings	2,332	2,212
Income taxes payable	1,299	962
Provision for bonuses	1,994	1,049
Provision for shareholder benefit program	41	13
Provision for loss on orders received	346	358
Other	8,212	7,403
Total current liabilities	32,056	45,972
Non-current liabilities		
Long-term borrowings	12,553	12,000
Provision for retirement benefits for directors (and other officers)	416	427
Provision for repairs	272	293
Provision for Share-based Compensation	-	20
Asset retirement obligations	1,867	1,871
Other	56	47
Total non-current liabilities	15,166	14,662
Total liabilities	47,222	60,634
Net assets		
Shareholders' equity		
Share capital	539	539
Capital surplus	11,879	11,879
Retained earnings	17,863	18,701
Treasury shares	(3,464)	(4,463)
Total shareholders' equity	26,818	26,656
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	318	355
Total accumulated other comprehensive income	318	355
Stock acquisition rights	0	0
Non-controlling interests	107	117
Total net assets	27,244	27,129
Total liabilities and net assets	74,467	87,763

(2) Consolidated quarterly statement of income and consolidated statements of comprehensive income
(Consolidated quarterly statement of income)

(Unit: Millions of yen)

	Previous fiscal year (From October 1, 2024 to December 31, 2024)	Current fiscal year (From October 1, 2025 to December 31, 2025)
Net sales	27,920	48,687
Cost of sales	23,672	43,531
Gross profit	4,247	5,155
Selling, general and administrative expenses	2,345	2,842
Operating profit	1,902	2,313
Non-operating income		
Share of profit of entities accounted for using equity method	14	16
Gain on foreign exchange	35	44
Other	38	37
Total non-operating income	88	98
Non-operating expenses		
Interest expenses	34	53
Other	7	8
Total non-operating expenses	42	61
Ordinary profit	1,949	2,350
Extraordinary income		
Gain on sale of non-current assets	-	452
Gain on reversal of share acquisition rights	0	-
Total extraordinary income	0	452
Extraordinary loss		
Loss on retirement of non-current assets	0	0
Total extraordinary loss	0	0
Profit before income taxes	1,948	2,801
Income taxes	609	855
Profit	1,339	1,946
Profit attributable to non-controlling interests	-	9
Profit attributable to owners of parent	1,339	1,936

(Consolidated quarterly statements of comprehensive income)

(Unit: Millions of yen)

	Previous fiscal year (From October 1, 2024 to December 31, 2024)	Current fiscal year (From October 1, 2025 to December 31, 2025)
Profit	1,339	1,946
Other comprehensive income		
Valuation difference on available-for-sale securities	23	37
Total other comprehensive income	23	37
Comprehensive income	1,362	1,983
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,362	1,974
Comprehensive income attributable to non- controlling interests	-	9

(3) Notes to consolidated quarterly financial statements

(Application of special accounting in preparing consolidated quarterly financial statements)
(Calculation of tax expenses)

Tax expenses are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to quarterly net income before income taxes for the consolidated fiscal year including the consolidated cumulative first quarter under review, and then multiplying quarterly net income before income taxes by the estimated effective tax rate. However, if applying the estimated effective tax rate results in a calculation with an unreasonable outcome, the statutory effective tax rate is used instead.

(Segment information, etc.)

(Segment information)

Precious fiscal year (From October 1, 2024 to December 31, 2024)

1) Information on the amount of net sales, profit/loss, assets, liabilities, and other items

	Reportable segments				Others Note1	Adjustment Note2	Total Note3
	Cloud Integration Business	Cloud Service Business	License & Products Business	Segments total			
Net sales Sales to external customers Intersegment sales or transfers	6,474 9	5,194 -	16,248 9	27,917 19	2 -	- (19)	27,920 -
Total	6,484	5,194	16,258	27,937	2	(19)	27,920
Segment profit	1,155	826	708	2,690	1	(789)	1,902

(Note) 1. The "Other" category includes business segments not included in reportable segments; for example, real estate leasing.

2. The adjusted segment profit of (789 million yen) includes corporate expenses of (799 million yen) that are not allocated to reportable segments, and inter-segment eliminations of 9 million yen. Corporate expenses are mainly general and administrative expenses that do not belong to reportable segments.

3. Segment profit is adjusted with operating profit on quarterly statements of income.

2) Information on impairment loss on fixed assets or goodwill by reportable segment

Not applicable

Current fiscal year (From October 1, 2025 to December 31, 2025)

1) Information on the amount of net sales, profit/loss, assets, liabilities, and other items

	Reportable segments				Others Note1	Adjustment Note2	Total Note3
	Cloud Integration Business	Cloud Service Business	License & Products Business	Segments total			
Net sales Sales to external customers Intersegment sales or transfers	7,408 40	5,840 -	35,434 7	48,684 48	2 -	- (48)	48,687 -
Total	7,449	5,840	35,442	48,732	2	(48)	48,687
Segment profit	1,341	1,014	879	3,234	0	(922)	2,313

(Note) 1. The "Other" category includes business segments not included in reportable segments; for example, real estate leasing.

2. The adjusted segment profit of (922 million yen) includes corporate expenses of (963 million yen) that are not allocated to reportable segments, and inter-segment eliminations of 41million yen. Corporate expenses are mainly general and administrative expenses that do not belong to reportable segments.

3. Segment profit is adjusted with operating profit on quarterly statements of income.

2) Information on impairment loss on fixed assets or goodwill by reportable segment

Not applicable

(Notes in the case of material changes in shareholders' equity)

Not applicable

(Notes on going concern assumption)

Not applicable

(Note to consolidated quarterly statement of cash flows)

Quarterly statement of cash flows for the first quarter under review have not been prepared. Moreover, depreciation (including amortization of intangible assets) for the first quarter under review is shown below.

(Unit: Millions of yen)

	Previous fiscal year (From October 1, 2024 to December 31, 2024)	Current fiscal year (From October 1, 2025 to December 31, 2025)
Depreciation	274	278