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Securities code: 4933

May 26, 2026

(Commencement date of measures for electronic provision of information)

May 21, 2026

To Shareholders with Voting Rights:

Yohei Onishi
Representative Director,
President and CEO
I-ne Co., Ltd.
4-1-2, Minami Kyuhojimachi,
Chuo-ku, Osaka, Japan

**NOTICE OF
THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the Extraordinary General Meeting of Shareholders of I-ne Co., Ltd. (the “Company”) will be held as described below.

In convening this General Meeting of Shareholders, the Company takes measures for electronic provision of information (matters subject to the measures for electronic provision), and posts this information on the following website on the Internet.

The Company’s website: <https://i-ne.co.jp/ir/library/meeting/> (Japanese Only)

The same information is also available on the following website. Please access the website of the Tokyo Stock Exchange (Listed Company Search) below, enter and search for “I-ne” in the “Issue name (company name)” field or “4933,” the securities code of the Company in the “Code” field, select “Basic information” and “Documents for public inspection/PR information,” in that order, and inspect the information.

Tokyo Stock Exchange’s website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

In order to exercise voting rights in advance of the General Meeting of Shareholders, please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to the measures for electronic provision and follow the instructions on page 3 of this notice to exercise your voting rights online (via the Internet, etc.) or in writing (via postal mail) no later than 6:00 p.m. on Thursday, June 11, 2026, Japan time.

- 1. Date and Time:** Friday, June 12, 2026 at 2:00 p.m. Japan time
(Reception starts at 1:00 p.m.)

- 2. Place:** Hall-A, Third Floor, Sunrise Bldg. Osaka
2-6-8 Bingomachi, Chuo-ku, Osaka-shi, Osaka, Japan
(Please note that the venue and starting time for this meeting differ from those of the 19th Annual General Meeting of Shareholders held on March 25, 2026. Please make sure you attend the correct meeting.)

- 3. Meeting Agenda:**
Proposals to be resolved:
Proposal 1: Partial Amendments to the Articles of Incorporation
Proposal 2: Election of One (1) Director Who Is a Member of the Audit and Supervisory Committee

- 4. Matters Decided upon Convocation**
Please refer to “Instructions for the Exercise of Voting Rights” on page 3.

Instructions for the Exercise of Voting Rights

If you are attending the meeting

- **Exercise of voting rights by attending the meeting**

**Date and time: Friday, June 12, 2026 at 2:00 p.m. Japan time
(Reception starts at 1:00 p.m.)**

Please submit the enclosed Voting Rights Exercise Form at the reception desk.

If you will not attend the meeting

- **Exercise of voting rights over the Internet, etc.**

Deadline: 6:00 p.m. on Thursday, June 11, 2026

Please access the voting website and enter your vote for or against the proposals by the deadline by following the instructions on the screen.

- **Exercise of voting rights in writing**

Deadline: 6:00 p.m. on Thursday, June 11, 2026 (time of receipt)

Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it by mail so that it is received by the deadline. If neither approval nor disapproval of a proposal is indicated on the Voting Rights Exercise Form, it shall be deemed a vote of approval.

Notes on cases where voting rights are exercised multiple times

- (1) If you exercise your voting rights both in writing and via the Internet, the vote cast via the Internet shall be deemed valid.
 - (2) If you exercise your voting rights multiple times via the Internet, the last vote you cast shall be deemed valid.
- Should the matters subject to electronic provision require revisions, the revised versions will be posted on each of the websites described above.

For institutional investors

To exercise your voting rights, you may use the electronic voting platform operated by ICJ, Inc. if you apply in advance for the use of the platform.

Proposals and References

Proposal 1: Partial Amendments to the Articles of Incorporation

1. Reasons for the proposal

As announced in the “Notice Regarding Receipt of Investigation Report from the Special Investigation Committee” dated April 24, 2026, the Company received the investigation report from the Special Investigation Committee. The Company has taken seriously the root cause analysis and recommendations for recurrence prevention measures outlined in the report. As announced in the “Notice Regarding the Formulation of Recurrence Prevention Measures” dated May 15, 2026, the Board of Directors held on the same date resolved on recurrence prevention measures to be implemented by the Company.

This proposal, as announced in the notice regarding the recurrence prevention measures, aims to make the necessary amendments to allow directors other than the Representative Director to serve as conveners and chairpersons of the Board of Directors Meetings, as part of the transition to a governance structure that ensures independence.

2. Details of the amendments

The details of the amendments are as follows. Articles that remain unchanged are omitted.

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed Amendments
<p>Chapter 4: Directors and Board of Directors</p> <p>(Person Authorized to Convene and Chairperson of Board of Directors Meetings)</p> <p>Article 22 Unless otherwise provided for under applicable laws and regulations, <u>the Representative Director</u> shall convene and chair the Board of Directors Meetings.</p> <p>2. In case, however, <u>the post of the Representative Director is vacant, or in case the Representative Director is involved in an accident, another Director appointed according to an order determined in advance by the Board of Directors shall convene and chair the Board of Directors Meetings.</u></p>	<p>Chapter 4: Directors and Board of Directors</p> <p>(Person Authorized to Convene and Chairperson of Board of Directors Meetings)</p> <p>Article 22 Unless otherwise provided for under applicable laws and regulations, <u>a Director determined in advance by the Board of Directors</u> shall convene and chair the Board of Directors Meetings.</p> <p>2. In case, however, <u>the Director of the foregoing Paragraph</u> is involved in an accident, another Director appointed according to an order determined in advance by the Board of Directors shall convene and chair the Board of Directors Meetings.</p>

Proposal 2: Election of One (1) Director Who Is a Member of the Audit and Supervisory Committee

As Mr. Ken Horikawa, a Director who is a member of the Audit and Supervisory Committee, has tendered his resignation, the Company proposes the election of one (1) Director who is a member of the Audit and Supervisory Committee to fill his vacancy.

The Audit and Supervisory Committee has previously given its approval to this Proposal.

The candidate for Director who is a member of the Audit and Supervisory Committee is as follows.

Name (Date of birth)	Career summary, positions, and responsibilities at the Company	Number of shares of the Company held
<p>Naoki Watanabe (September 29, 1963)</p> <p><u>New appointment</u> <u>Outside</u> <u>Independent</u></p> <p>[Period in office as Outside Director who is a member of the Audit and Supervisory Committee] —</p> <p>[Attendance at the Board of Directors meetings] —</p> <p>[Attendance at the Nomination and Compensation Committee meetings] —</p>	<p>April 1991 Joined Tanaka & Takahashi Law Office</p> <p>May 2001 The above office merged with Clifford Chance Law Office (Gaikokuho Kyodo Jigyo)</p> <p>May 2011 Partner, K&L Gates Gaikokuho Joint Enterprise</p> <p>April 2017 Joined Sojitz Corporation</p> <p>October 2017 Corporate Officer, Assistant to Director in Charge of Legal Affairs, Sojitz Corporation</p> <p>April 2018 Corporate Officer, M&A Management Office and Controller Office, Sojitz Corporation</p> <p>September 2018 External Auditor, LINE Corporation (currently, LY Corporation)</p> <p>April 2019 Auditor, Sojitz New Urban Development Corporation</p> <p>Jun 2019 Director, Sojitz Foods Corporation</p> <p>February 2020 Partner, Sonderhoff & Einsel Law and Patent Office</p> <p>July 2023 Partner, Aquaxis Law Office (current position)</p> <p>November 2024 Special Advisor, the Company (current position)</p> <p>[Significant concurrent positions] Partner, Aquaxis Law Office</p>	<p>—</p>
<p>[Reason for nomination as candidate for Outside Director who is a member of the Audit and Supervisory Committee and expected roles] Mr. Naoki Watanabe has professional knowledge of corporate legal affairs and compliance as an attorney. He has been nominated as a candidate for Outside Director who is a member of the Audit and Supervisory Committee, as we have judged that he can offer his opinion from the perspective of laws and compliance and thereby contribute to strengthening the audit system.</p>		

- Notes:
1. There are no special interests between Mr. Naoki Watanabe and the Company, aside from an advisory agreement the Company has entered into with him for the purpose of legal consultation.
 2. Mr. Naoki Watanabe is a candidate for Outside Director.
 3. Although the Company has entered into an advisory agreement with Mr. Naoki Watanabe, the advisory fees are minimal. Therefore, he fulfills the requirements for an independent officer prescribed by the Tokyo Stock Exchange. If his election is approved, the Company will newly register him as an independent officer.
 4. If the election of Mr. Naoki Watanabe is approved, the Company will enter into an agreement with him in accordance with Article 427, Paragraph 1 of the Companies Act to limit his liability for damages pursuant to Article 423, Paragraph 1 of the same act. The maximum amount of liability pursuant to the agreement is the minimum amount stipulated by Article 425, Paragraph 1 of the Companies Act.
 5. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. This insurance agreement covers damages, etc., to be borne by directors due to acts performed in the course of their duties (however, excluding damages that fall under the exemption clauses stipulated in the insurance agreement). The insurance premiums are fully paid by the Company. If the election of the candidate is approved, he will be insured under the insurance agreement. The term of the insurance agreement is one (1) year, and will be renewed subject to the resolution of the Board of Directors prior to the expiration of the term.

[Reference]

Skills matrix of the Board of Directors after the conclusion of this General Meeting of Shareholders

Name	Attribute		Experience, knowledge, specialization, etc.						
	Position	Independence (Outside)	Business management	Sales / Marketing	Development / Manufacturing	Legal affairs / Compliance risk	Finance / Accounting	Global	Sustainability / ESG
Yohei Onishi	Representative Director, President and CEO		○	○	○			○	○
Yoshinori Hara	Director, Executive Officer and CFO			○		○	○	○	
Shoji Sugimoto	Director, Executive Officer and CSO			○	○			○	
Hiroshi Sasamata	Outside Director	○	○	○			○	○	○
Koichi Mizutome	Outside Director	○	○	○		○		○	
Kohei Omori	Outside Director (Audit and Supervisory Committee member)	○				○	○	○	
Noriko Yamanaka	Outside Director (Audit and Supervisory Committee member)	○					○		
Naoki Watanabe	Outside Director (Audit and Supervisory Committee member)	○	○			○		○	