

Note: This document has been translated from the Japanese original for reference purposes only.
In the event of any discrepancy between this translated document and the Japanese original,
the original shall prevail.



April 8, 2026

Company name: I-ne Co., Ltd.
Name of representative: Yohei Onishi, Representative Director,
President and CEO
(Securities code: 4933; Tokyo Stock
Exchange Prime Market)
Inquiries: Yoshinori Hara, Director, Executive
Officer and CFO
(Telephone: +81-6-6443-0881)

Notice Regarding Appearance of Director, Executive Officer and CFO, Yoshinori Hara, on “PIVOT”

We are pleased to announce that Yoshinori Hara, Director, Executive Officer and CFO of the Company, appeared in a video program on “&EVENT,” a business video media platform operated by PIVOT. The program features a discussion titled “Learning from I-ne, the Company Behind ‘BOTANIST’: Overcoming the Challenges of Rapid Growth and Driving Profitability through Management Control DX.”

Please access the program via the URL below.

■ Program Overview

Program Name: PIVOT “&EVENT”

Release Date: April 8, 2026

Title: “Learning from I-ne, the Company Behind ‘BOTANIST’: Overcoming the Challenges of Rapid Growth and Driving Profitability through Management Control DX”

Speakers:

Yoshinori Hara (Director, Executive Officer and CFO, I-ne Co., Ltd.)

Tomoya Nunokawa (Representative Director, Executive Officer and CEO, Loglass Inc.)

MC: Sakiko Nojima

Viewing URL: <https://www.youtube.com/watch?v=r2jIQzDCsIo>

Sponsor: Loglass Inc.

■ Program Highlights

1. FP&A Organization to Overcome the “Profitability Barrier” Faced by Growth Companies
How I-ne, which had an operating margin in the 3% range at the time of its IPO, overcame profitability constraints caused by suboptimal decision-making. The session covers the process of establishing a “Division FP&A” structure that works closely with business units and enabled a threefold increase in operating margin.

2. Reducing Workload and Enhancing Scenario Analysis through “Loglass Management Control”

An introduction to practical system utilization that reduced annual workload for budgeting and reporting by over 300 hours, while simultaneously improving the accuracy of budget-versus-actual simulations, leading to outcomes such as halving the logistics cost ratio.

3. Evolving Roles of CFOs and Corporate Planning in the AI Era

Both speakers emphasize that data aggregation should be entrusted to systems, allowing professionals to focus on “dialogue with the front lines” and “investment decision-making.” The discussion highlights the importance of a hybrid approach to corporate planning that integrates “people and organizations × systems.”