

(Translation)

June 4, 2025

Name of Company: Shiseido Company, Limited
Name of Representative: Kentaro Fujiwara

President and CEO

Representative Corporate Executive Officer

(Code No. 4911; The Prime Market of the Tokyo Stock Exchange)

Contact: Yuki Oshima

Vice President

Investor Relations Department (Tel: +81 3 3572 5111)

Notice of Appointment of New Executive Officer of Shiseido Company, Limited with Leadership Change in the Japan Region

1. Shiseido Company, Limited

Shiseido Company, Limited will make the following changes with its executive officers which will be effective on July 1, 2025.

Name	New Title	Current Title
Kentaro Fujiwara	Representative Corporate Executive	Representative Corporate Executive
	Officer	Officer
	Executive Officer	Executive Officer
	President and CEO	President and CEO
		Japan Region CEO
Koji Nakata	Executive Officer	_
	Japan Region CEO	

2. Shiseido Japan Co., Ltd.

Shiseido Japan Co., Ltd. will make the following change in personnel which will be effective on July 1, 2025.

Name	New Title	Current Title
Koji Nakata	Representative Director,	Executive Vice President
	President and CEO	Shiseido Japan Co., Ltd.

^{*} Koji Nakata will be taking over the position of Representative Director, President and CEO of Shiseido Japan from Kentaro Fujiwara.