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For Immediate Release

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Notice Concerning Revision of Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026

NCD Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held on November 7, 2025, the Company decided to revise its consolidated financial results forecast for the fiscal year ending March 31, 2026, which was announced on May 13, 2025, in light of its recent business performance and other factors. The revised forecast corresponds to the target figures set forth in its medium-term management plan "Vision 2026" (from the fiscal year ended March 2024 to the fiscal year ending March 31, 2026).

This revision does not affect the Company's dividend forecast.

1. Revision of Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen	Yen
Previous forecast (A)	32,000	3,000	3,000	1,950	238.38
Revised forecast (B)	31,000	2,450	2,450	1,650	201.70
Change (B-A)	(1,000)	(550)	(550)	(300)	
Change (%)	(3.1%)	(18.3%)	(18.3%)	(15.4%)	
(Reference) Results for the previous fiscal year ended March 31, 2025	30,106	2,809	2,852	1,905	232.95

2. Reason for the revision

Net sales, operating profit, ordinary profit, and profit attributable to owners of parent are expected to be lower than the previous forecast, mainly due to the completion of highly profitable large-scale projects, the impact of strategic withdrawal from some customers, and continued delays in taking on projects at subsidiaries in the IT-related business. Accordingly, the Company has revised its consolidated financial results forecast.

(Note) The above financial results forecast has been prepared based on information available as of the date of this announcement. Actual results may differ from the forecast due to various factors in the future.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.