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Consolidated Financial Results for the Six Months Ended June 30, 2026

1. Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending December 31, 2026

The Group's consolidated financial results for the Second quarter of the current fiscal year (January 1, 2026 to June 30, 2026) were as follows:

Net sales	38,322 million yen	(Year-on-year increased 7.5%)
Operating Profit	7,379 million yen	(Year-on-year increased 3.8%)
Profit attributable to owners of parent	5,165 million yen	(Year-on-year increased 13.0%)

Looking at the economic environment during the interim consolidated accounting period under review, uncertainty in the global economy has remained high due to soaring crude oil and energy prices driven by geopolitical tensions in the Middle East, as well as persistent domestic inflation, rising long-term interest rates, the weakening yen, and serious labor shortages. Furthermore, with the rapid evolution and widespread adoption of AI, including generative AI, changes are occurring in corporate system development methodologies and the nature of IT investments, leading to qualitative shifts in demand for conventional system development and general-purpose IT services.

Even in this highly uncertain economic environment, corporate digital investment—including fundamental business model transformations utilizing AI—remains robust. Furthermore, a selection process is expected to accelerate between companies providing general-purpose IT services that could be replaced by AI and those providing new solutions by leveraging AI technology.

Under these circumstances, within Future Architect, Inc., the Group decided to newly implement its cloud-based core banking system, the "Next-Generation Banking System," at SBI Shinsei Bank, Limited, and the project is progressing smoothly. In addition, the grand design phases for large-scale management reform projects across various industries commenced and progressed smoothly. In the Business Innovation Business, operating loss narrowed due to the results of management reforms at YOCABITO Co., Ltd., among other factors. As a result, net sales, operating profit, and profit attributable to owners of parent all increased year-on-year, representing increases in both sales and income.

The following is a summary of the results (sales and operating profit) for each segment.

(1) IT Consulting & Services Segment

Future Architect, Inc. (including the technology division of Future Corporation) is launching Grand Design projects related to management reforms across various industries, such as general trading companies and beverage manufacturers, with a view toward building medium- to long-term partnerships. In terms of AI initiatives, the company launched "FutureBANK AI HUB (tentative name)," which links with "FutureBANK," a loan support system for financial institutions, significantly improving customer productivity in field sales and lending operations. In addition, the company established "Future AI Science Laboratories," a research institute connecting cutting-edge basic AI research insights with social implementation in business operations, accelerating various efforts toward becoming the "No. 1 Company in Social Implementation of AI."

Regarding IP-based projects contributing to the Company's medium- to long-term growth, the design phase for the newly implemented "Next-Generation Banking System" at client banks is progressing smoothly. In addition to government-led medical DX system construction projects, large-scale projects related to management reforms across various industries, including retail, food wholesale, and finance, are proceeding well. Maintenance revenue related to IP, such as "GlyphFeeds" and "FutureApparel," also increased. As a result, both net sales and operating profit increased year-on-year.

Revamp Corporation posted a year-on-year increase in net sales in its DX business, driven by expanded project orders from existing clients for global expansion support and group infrastructure construction, as well as the contribution of group synergies to sales growth. In addition, inquiries increased in its Management Marketing business. On the other hand, operating profit decreased due to an increase in recruiting costs resulting from accelerated hiring aimed at further business expansion.

Future Inspace, Inc. reported a year-on-year increase in net sales but a decrease in operating profit. While new development projects were successfully launched and contributed to revenue, recruiting costs increased due to the strengthening of career recruitment with a view toward future business expansion.

FutureOne, Inc. posted year-on-year increases in both net sales and operating profit. This was driven by the expansion of new orders for its proprietary package software, "InfiniOne," through industry-specific sales activities, such as for the steel industry, as well as increased orders for system development projects through business improvement proposals for existing clients.

Future Artisan, Inc. reported a year-on-year increase in operating profit, supported by securing multiple project orders from key clients by leveraging group synergies, in addition to PLM and BOM projects, alongside appropriate cost control and efficiency gains through the utilization of AI and other technologies.

Future Secure Wave, Inc. saw orders for security services, operation services, and maintenance renewals for security-related products progress generally according to plan. However, due to the impact of some orders shifting into the second half of the fiscal year, net sales and operating profit decreased year-on-year.

As a result, this segment recorded net sales of 34,660 million yen (up 9.1% year-on-year) and operating profit of 7,580 million yen (up 4.3% year-on-year), representing year-on-year increases in both sales and income.

(2) Business Innovation Segment

YOCABITO Co., Ltd. recorded a decrease in net sales as it carefully selected products to be sold through individual item management. However, its operating loss narrowed due to improvements in the gross profit margin driven by steady progress in structural reforms toward a highly profitable product lineup, alongside efforts to reduce fixed costs.

Tokyo Calendar Inc. reported year-on-year increases in both net sales and operating profit, supported by steady growth in advertising sales in its content business and earnings from active event hosting, combined with robust revenues from online services such as "TOKYO CALENDAR DATE."

LaiBlitz Inc. continued to promote DX by launching new support for professional baseball teams and J.League clubs, backed by growing demand for marketing consulting and operational support, in addition to system implementations for sports teams and theme parks. Furthermore, progress in commercializing data measurement services for amateur sports teams contributed to year-on-year increases in both net sales and operating profit.

CURIOSITY inc. recorded year-on-year decreases in both net sales and operating profit, affected by the cancellation and postponement of several luxury hotel interior design projects due to rising construction costs and other factors.

As a result, this segment recorded net sales of 3,645 million yen (down 5.9% year-on-year) and operating profit of 67 million yen (compared with an operating loss of 67 million yen in the same period of the previous fiscal year), resulting in a year-on-year decrease in net sales while operating profit turned profitable.

2. Future Outlook

(1) Group Strategy

In the medium- to long-term business environment, AI (including generative AI) and robotics have the potential to bring about fundamental changes that could radically transform the business environment across all industries. Against this backdrop, the approach to DX investment by companies may also undergo a significant transformation in the future.

The Group will strive to gain even greater support from its diverse clientele by not only assisting customers in their fundamental management reforms through AI but also by providing multifaceted and proactive support while leveraging Group synergies, such as joint sales activities that combine functions across Group companies. Furthermore, we will work to significantly improve our own productivity through the thorough utilization of AI, such as by overhauling our design and development processes to be AI-driven.

In addition, by effectively utilizing the Group's intellectual property and making flexible strategic investments, including M&A, we will evolve our business model, which will lead to further growth in the next fiscal year and beyond. At the same time, we will proceed with the development of a business foundation that will contribute to future growth, such as through continuous personnel recruitment, training, and investment in R&D centered on AI.

Regarding recruitment, we will strengthen our competitive edge by raising the estimated annual salary for new graduate recruitment. We will also raise the compensation levels for "Value Recruitment" (a program launched in 2024 that provides rewards based on capabilities for individuals who possess advanced IT skills and business knowledge, even among new graduates). Furthermore, we will accelerate the development of advanced technical personnel by introducing the "Future PhD Support Program," a support system for employees to obtain doctoral degrees, providing an environment where they can conduct research and study while working in advanced fields such as AI. At the same time, we will strengthen group governance by enhancing internal communication within the Group and further improving the accuracy of quality management.

Special notes for each segment are as follows.

(2) IT Consulting & Services Segment

Future Architect, Inc. will execute "Expanding Medium- to Long-Term Partnerships" and "Establishing IP Deployment Models" as its medium- to long-term growth strategies. Through "Expanding Medium- to Long-Term Partnerships," as a management reform partner to our clients, we will build a collaborative foundation that provides comprehensive, long-term support — extending beyond large-scale system development — to include IT strategy formulation (such as AI implementation-driven management reforms), strategy execution, and the strengthening of clients' IT organizations and talent. In "Establishing IP Deployment Models," by deploying the Group's existing intellectual property (IP), such as the "Next-Generation Banking System," "FutureBANK," "GlyphFeeds," and "FutureApparel," we will build a stable earnings base through a hybrid revenue model combining licensing, consulting, and customized development. Simultaneously, we will proceed with strategic development to further improve clients' business operations through the additional development and implementation of AI functions. Furthermore, based on deep and extensive industry-specific knowledge and data accumulated internally, we will develop and roll out new IP.

In addition, by making investments in talent acquisition and education, and by strengthening quality control and project management, we will build a structure that leads the coming era.

Revamp Corporation aims to expand projects in its DX business, centered on supporting the global expansion of existing clients, while steadily executing existing projects in its Management Marketing business. It will also develop new clients through collaboration with investee companies and overseas advanced technology firms. Furthermore, it will continue to maximize the resources and AI expertise of the Future Group in both businesses to create joint projects, improve quality, and further expand synergies.

Future Inspace, Inc. will provide high-quality and stable operation and maintenance services while strengthening its structure through proactive investment in human resources. It will also expand its high-value-added system development business by leveraging its customer base and trust.

FutureOne, Inc. aims to further expand earnings by continuing industry-focused sales of its flagship original package software, "InfiniOne." It will also strive to enhance the product and provide customers with total solutions through an integrated manufacturing and sales approach.

Future Artisan, Inc. will promote partner-type support starting from upstream processes, as well as the digitalization of manufacturing sites using proprietary methodologies by combining its strength in manufacturing domain knowledge with cutting-edge technologies, including generative AI. Furthermore, by further pursuing Group synergies, it aims to expand earnings by securing projects from focus clients and in new domains.

Future Secure Wave, Inc. aims to further expand earnings by focusing on its "SECURE WAVE Partner" service, which comprehensively supports the resolution of security challenges faced by companies, leveraging its strength in total security operations, including incident response.

(3) Business Innovation Segment

YOCABITO Co., Ltd. will strive for earnings improvement and business recovery by continuing to promote ongoing cost reductions, including thorough cost-cutting through the utilization of AI, as well as the restructuring of a high-margin product lineup centered on strengthening its private-label brands.

Tokyo Calendar Inc. will continuously enhance customer loyalty by providing experiences that combine physical and digital offerings. In addition, by accelerating the comprehensive utilization of technologies such as AI, the company will simultaneously pursue customer convenience and operational efficiency, aiming for sustainable growth and the steady expansion of earnings.

LaiBlitz, Inc. will promote the more proactive utilization of AI, such as developing "FastBiz AI Mail Magazine," a fan marketing support service that streamlines sports team operations, alongside improving development productivity through AI. Furthermore, the company will drive further growth and revenue expansion by developing and providing new value-creating AI products, such as "Qster AI Highlights," which automatically generates game highlight videos using generative AI.

CURIOSITY inc. will focus on interior design projects for large-scale luxury hotels and high-end residences, while continuously securing store design orders for global brands in line with their international expansion. At the same time, the company will proceed with the recruitment and development of designers who understand and practice CURIOSITY's design philosophy and are capable of operating on a global scale.

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