

This flash report is unaudited and the translation of the Japanese language version.

Flash Report for the 3rd Quarter of Fiscal Year Ending May 31, 2026
[under Japanese GAAP] (Non-consolidated)

March 24, 2026



Company Name Oracle Corporation Japan Listed Stock Exchange: TSE Standard
 Ticker: 4716 URL: <http://www.oracle.com/jp/corporate/investor-relations/index.html>
 Representative & Contact Personnel Telephone: 03-6834-6666
 Representative Personnel Hiroko Utsumi, Representative Corporate Executive Officer & Managing Counsel
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 Schedule for dividends payment: -
 Preparation of supplementary materials on quarterly financial results: Yes
 Holding of quarterly financial results conference: Yes (for analysts and institutional investors)

(Amount of less than ¥1 million are rounded down)

1. Financial results for this term (from June 1, 2025 to February 28, 2026)

(1) Operating result (% of change from previous year)

	Net Sales		Operating profit		Ordinary profit		Profit for the period	
	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%
3rd Quarter, May 2026	206,670	7.1	67,023	4.4	67,742	4.6	46,929	4.6
3rd Quarter, May 2025	192,892	9.1	64,219	11.3	64,752	11.7	44,857	11.6

	Basic earnings per share		Diluted earnings per share	
	Yen	Sen	Yen	Sen
3rd Quarter, May 2026	366	38	366	35
3rd Quarter, May 2025	350	03	349	98

(2) Financial Position

	Total Assets	Net Assets	Ratio of shareholders' equity
	Million Yen	Million Yen	%
3rd Quarter, May 2026	315,493	188,081	59.6
FY ended May 2025	316,403	163,681	51.7

Shareholders' equity 3rd Quarter, May 2026: 188,048 Million Yen (May 2025: 163,639 Million Yen)

2. Dividends

2. Dividends

	Dividend per share								
	1 st Quarter end		2 nd Quarter end		3 rd Quarter end		Fiscal Year End		Total
	Yen	Sen	Yen	Sen	Yen	Sen	Yen	Sen	Yen Sen
FY ended May 2025	-		0	00	-		190	00	190 00
FY ending May 2026	-		0	00	-				
FY ending May 2026 (Forecast)							-		-

(Note1) Revision of outlook for dividends in this quarter: No

(Note2) Year-end dividend for this fiscal year has yet to be determined.

3. Forecast for the May 2026 term (from June 1, 2025 to May 31, 2026)

(% of change from previous year)

	Net Sales	Basic Earnings per share
	%	Yen
Entire term	6.0~10.0	490.00~505.00

(Note1) Revision of forecast for May 2026 term in this quarter: No

(Note2) Company uses ranges of values for the forecast. Please refer to 1. Qualitative Information on Results in the Quarter under Review,

(3) Qualitative Information on Forecasts, on page 5.

(Note3) Estimation of effective tax rate is 30.7%

4. Other information

(1) Adoption of specified accounting methods for the preparation of quarterly non-consolidated financial statements: Yes

(2) Changes in accounting policies, procedures, presentation rules, etc

- (i) Changes in accounting policies due to revision of accounting standards: None
- (ii) Changes in accounting policies due to reasons other than (i): None
- (iii) Changes in accounting estimates: None
- (iv) Restatements: None

(3) The number of shares outstanding (common stock)

(i) The number of shares outstanding (inclusive of treasury stock)	Current term end, 2026	128,310,971	shares
	FY ended May 2025	128,304,471	shares
(ii) The number of treasury stock	Current term end, 2026	157,780	shares
	FY ended May 2025	287,443	shares
(iii) The number of average shares outstanding (cumulative, non-consolidated, year to date)	Current term end, 2026	128,090,056	shares
	Previous term end, 2025	128,152,094	shares

(Note) The Company's stock held by Board Incentive Plan Trust and Employee Stock Ownership Plan Trust is included in the number of treasury stock.

The treasury shares which remain in the BIP trust and the ESOP trust are included in the treasury stock to be deducted in the calculation of the number of average shares outstanding during the term.

Caution1:

Review of the Japanese-language originals of the attached quarterly financial statements by certified public accountants or an audit firm: No

Caution2:

Above forecast is based on the information available at a time of issuance of this report, and the actual result may change by various reasons. Please refer to Qualitative information on Forecasts, on page 5.

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1. Qualitative Information on Results in the Quarter under Review

(1) Qualitative Information on Business Outcomes

Overview

During the third quarter under review (from June 1, 2025 to February 28, 2026, hereinafter “this quarter”), the Japanese information services industry in which the Company operates were experienced steady investment in migrating to the Cloud, with IT investment aimed at corporate growth and boosting competitiveness, improving efficiency through the use of variable digital data, building the IT environment to realize sustainable management of human capital and strengthening contact points with end users.

Under these circumstances, the Company has continued its value proposition for realizing Customers’ innovation, for their business transformation, and for supporting their firm growth through the use of new technologies, including a broad range of integrated cloud services and enterprise AI with the highest levels of security, performance, and efficiency.

In addition, a customer-led user group, Japan OATUG (Oracle Applications and Technology Users Group), provides an ongoing forum for interaction among member companies, sharing use cases of our products, and hosting seminars and other events. As these activities have become more active, both the number of registered companies and the number of members have continued to increase. We support Japan OATUG’s activities, led primarily by our executive management as well as our product, development, and services organizations, and position these efforts as initiatives that help promote understanding of our product value through the sharing and expansion of use cases and the accumulation of implementation and utilization know-how.

As a result of these measures, the Company posted 206,670 million yen (up 7.1 % year on year) in net sales, 67,023 million yen (rising 4.4 %) in operating profit, 67,742 million yen (gaining 4.6 %) in ordinary profit and 46,929 million yen (increasing 4.6 %) in profit for the period.

For net sales and each profit category indicated attained hit record high as this quarter.

Go to Market Strategy

Mission Statement

The Company is aiming to further business growth by supporting our customer’s cloud migration of their core systems and active data utilization. Its mission is to help people see data in new ways, discover insights, and unlock endless possibilities.

We have confidence that by continuing to improve our offerings and navigating the evolution of our customers, we will be a step towards guiding the world in the right direction, and ultimately contributing to society and humankind.

Our Strength

The Company is aiming to further business growth by supporting our customers’ cloud migration of their core systems and active data utilization with deepen customers’ trust.

We have practiced the modernization of own business process and digitalization by using own technology which brought business success to ourselves. By accelerating the deployment and implementation of our technology to our customers, we support their growth and business innovation.

The Company has a comprehensive product portfolio, which consists of platforms, applications, and hardware, that can be deployed on cloud and on-premise environments. Oracle Cloud, which is the core of the Company’s business, was developed based on the similar system architecture and technologies as these software licenses, and the Company enjoys a strength in enabling coordination and bidirectional migration between on-premise systems built with the software licenses products and the Oracle Cloud.

Key Initiatives

Through the data-driven approaches, we will further accelerate the provision of not only cloud-based services to maximize the value of information but various types of services to support the use of such cloud services. In consequence, we will contribute to Japanese society.

Based on our thinking that it is essential to gaze at the modernization of legacy systems and future technological evolution in the Japanese market, we will develop into an entity that will innovate customers’ businesses by providing extensive and integrated cloud services, and making effective use of new technologies including generative AI for enterprises with top level security, performance and efficiency.

We set two policies for the key initiatives launched in FY24. One is to provide the Japan-focused cloud, and the other is to promote AI for customers.

In the current fiscal year (FY26) as the third year, we will continue to strengthen and enhance these initiatives to support the evolution of core systems of Japanese companies, aiming to create new value.

1. By using the Oracle Cloud Infrastructure (OCI) that we have cultivated to date, we will further expand the modernization of customers' mission-critical systems and use of generative AI. We will strengthen our offerings, including GPU environments that enable fast and low-cost creation of large-scale AI models, generative AI services and AI agent services that securely utilize customer data, and data platforms for AI.
2. By supporting the digitalization of local governments in Japan nationwide through the utilization of Oracle Cloud Infrastructure (OCI), which is certified as the Government Cloud, and their operational efficiency improvement with use of generative AI, we will contribute to the government cloud initiative that the Japanese government is promoting.
3. By providing "Oracle Alloy", we will deploy first Sovereign Cloud provided by Japanese companies (our partners). We will accelerate the provision of a sovereign cloud and sovereign AI, which addresses geopolitical risks and economic security risks and fulfills the requirements of data sovereignty and operational sovereignty.
4. By always offering optimal solutions for the reform of IT cost structures and utilization of generative AI, while also providing the hybrid cloud environment featuring on-premise and the cloud, as well as multicloud environment with other hyperscalers, we will support customers in introducing cloud-based mission-critical systems.
5. By providing Cloud Applications with built-in AI, we support the transformation of customers' life cycle cost structures, the enjoyment of continuously evolving AI technology, and the ability to respond to change. Customers will be able to use the value of the latest AI technology through quarterly version upgrades and the provision of a function for developing customers' unique AI agents.
6. To implement the above measures, we will further strengthen the collaboration with our partners.

In addition, we will contribute to customers' businesses through cross-functional collaboration and providing optimal Oracle solutions to customers in a range of industries.

(Glossary)

- Cloud services: Providing software and hardware resources which are used for IT system infrastructure at companies and other organizations as services under agreements for certain periods through the networks, such as the Internet.
- On-premise: A form of IT system developed and operated as the company's possession.
- GPU: A Graphics Processing Unit, which is an image processing unit that performs the computational processing necessary to depict images. With its high parallel computing capacity, it can instantly process huge amounts of data, making it suitable for big data processing, AI development, and other applications.

Business status in the 3rd Quarter of the fiscal year (from December 1, 2025 to February 28, 2026)

[Cloud and Software]

In cloud and software, the Company has developed its strength of products and services to support its Customers under our strategy stated above.

Regarding cloud, we continued to focus on facilitating existing customers' upgrades to the Oracle Fusion Applications (a lift and shift from on-premise to the cloud) to further accelerate a shift to the cloud. We also worked proactively to acquire new customers.

Regarding "Oracle Cloud Infrastructure (OCI)", there is a lot of demands from customers who prioritize factors such as performance, security and cost-effectiveness. These demands have led to the usage of our Tokyo and Osaka region data centers. There are continuously effort to expand its Cloud data centers. We have been registered for the ISMAP (Information system Security Management and Assessment Program) as a Government Cloud supplier with OCI.

Furthermore, our OCI is selected as Cloud service for government cloud development at the Digital Agency, and prospective benefits amid a push for the Central and Local governments' digitalization include an acceleration and increase in investment, larger projects, and further stimulation of demand over the mid to long term.

The Company has a website that provides information on OCI for governments and local governments (in Japanese only). <https://www.oracle.com/jp/cloud/government/>
NetSuite for SME market remained brisk performance in adding new customers who adopted Cloud ERP.

In our software license business, there is a vigorous demand for to break away from legacy systems and move toward to standardize and open systems. In addition, IT investment remains strong, not only cost reduction, but also renewing flexible IT infrastructure for digital innovation and growing their business. In terms of Partner business side, we are expanding our cooperative ties of alliance and keep on expanding our Cloud partnerships, while creating new demands on SME market segment.

Also, we have been keeping the high renewal rate for software support contracts and a strong attach rate for software license.

[Hardware]

In the Hardware segment, the Company released the latest generation of Oracle Exadata platform, "Oracle Exadata X11M" in January 2025.

Starting at the same price as the previous generation, Exadata X11M which is optimized for the latest generation AMD EPYC™ processors, delivers significant performance improvements across AI, analytics, and online transaction processing (OLTP). Combining intelligent power management with the ability to run mission-critical workloads faster and on fewer systems helps customers achieve their energy efficiency and sustainability goals.

Exadata removes storage bottlenecks and dramatically increase performance for the most demanding workloads, such as Online Transaction Processing (OLTP), analytics, IoT, fraud detection, and high-frequency trading.

Exadata X11M's performance increased across all workloads, with much faster vector search for AI, much faster IOPS and shorter latencies for transaction processing, and much faster data scans and query throughput for analytics.

[Services]

In the Services segment, the number of composite projects from Consulting Services, who takes advantage of the Company's comprehensive product and service portfolio, has increased steadily. Examples include projects for platform transition from the on-premise environment to the OCI (Oracle Cloud Infrastructure) environment and projects for linkage with Cloud Applications.

Net Sales breakdown by business segments (Year to Date)

Item		FY2025 3rd Quarter		FY2026 3rd Quarter			May 2025	
		Amount	Comp.	Amount	Comp.	YoY	Amount	Comp.
		Million Yen	%	Million Yen	%	%	Million Yen	%
	Cloud	44,995	23.3	60,638	29.3	34.8	61,962	23.5
	Software license	33,946	17.6	31,669	15.3	-6.7	48,630	18.5
	Software support	84,136	43.6	85,042	41.1	1.1	112,438	42.7
	Software	118,083	61.2	116,711	56.5	-1.2	161,068	61.1
	Cloud and software	163,079	84.5	177,350	85.8	8.8	223,030	84.6
	Hardware	11,266	5.8	10,120	4.9	-10.2	15,590	5.9
	Services	18,546	9.6	19,200	9.3	3.5	24,890	9.4
	Total	192,892	100.0	206,670	100.0	7.1	263,510	100.0

(Notes): 1. Amount is rounded down. Composition ratio and year-to-year comparison (% of change YoY) are rounded off.

2. Previously, the revenue arising from contracts with customers was presented by dividing the reporting segment “Cloud & License” into “Cloud Services & License Support” and “Cloud License & On-Premise License”. Furthermore, “Cloud Services & License Support” consisted of “Cloud Services” and “License Support”. Starting from the first quarter of the current fiscal year (three months ended August 31, 2025), we have decided to present the breakdown of revenues in alignment with changes in our performance management categories. Consequently, the revenue breakdown of the reportable segment “Cloud and software” is now presented as “Cloud” and “Software”. “Software” consists of “Software license” and “Software support”. The breakdown of revenue arising from contracts with customers for the previous cumulative third quarter (nine months ended February 28, 2025) and the previous fiscal year is presented using the new classification method.

3. Effective from the first quarter of the current fiscal year (three months ended August 31, 2025), the name of the reportable segment previously designated as “Cloud & License” has been changed to “Cloud and software”, and the name of the reportable segment previously designated as “Hardware systems” has been changed to “Hardware”. This change involves only the renaming of the reportable segments and has no impact on the segment information.

Segment information for the previous cumulative third quarter (nine months ended February 28, 2025) is also presented using the new names.

(2) Qualitative Information on Financial Situation

Current assets at the end of the third quarter of the current fiscal year were 274,465 million yen (increased 70,604 million yen from the previous fiscal year end). Noncurrent assets at the end of the third quarter of the current fiscal year were 41,028 million yen (decreased 71,514 million yen from the previous fiscal year end). This was mainly due to the transfer of loans receivable from subsidiaries and associates to the parent company, Oracle Japan Holding Inc., from noncurrent assets to current assets. This loan (72,000 million yen) will mature in December 2026. Additionally, while there was a repayment of short-term loans receivable from subsidiaries and associates to the same company in February 2026 (110,000 million yen), a new loan (140,000 million yen) with a 10-months term starting in February of the same year was executed, resulting in an increase in short term loans receivable from subsidiaries and associates.

Liabilities at the end of the third quarter of the current fiscal year were 127,412 million yen (decreased 25,309 million yen from the previous fiscal year end). Net assets at the end of the third quarter of the current fiscal year were 188,081 million yen (increased 24,399 million yen from the previous fiscal year end).

As a result, the ratio of shareholders' equity was 59.6 % (up 7.9 percentage points from the previous fiscal year end).

(3) Qualitative Information on Forecasts

There is no change from the forecast announced on June 27, 2025 for the fiscal year ending May 31, 2026.

2. Quarterly Financial Statements and Main Notes

(1) Quarterly Balance Sheet

(Unit : Million yen)

Description	Previous term end (as of May 31, 2025)	Current term end (as of February 28, 2026)
Assets		
Current assets		
Cash and deposits	66,616	37,339
Accounts receivable-trade	22,573	19,514
Short-term loans receivable from subsidiaries and associates	110,000	212,000
Other	4,690	5,632
Allowance for doubtful accounts	-20	-20
Total current assets	203,861	274,465
Noncurrent assets		
Property, plant and equipment		
Buildings, net	6,257	5,964
Land	26,057	26,057
Other, net	2,505	3,891
Total property, plant and equipment	34,820	35,913
Intangible assets	0	0
Investments and other assets		
Long-term loans receivable from subsidiaries and associates	72,000	-
Other	5,721	5,114
Total investments and other assets	77,721	5,114
Total noncurrent assets	112,542	41,028
Total assets	316,403	315,493
Liabilities		
Current liabilities		
Accounts payable-trade	13,386	13,869
Accounts payable-other	5,753	4,355
Income taxes payable	15,305	7,702
Contract liabilities	109,299	92,781
Provision for bonuses	1,910	1,622
Other Provision	1,294	798
Other	5,772	6,282
Total current liabilities	152,722	127,412
Total liabilities	152,722	127,412
Net assets		
Shareholders' equity		
Share capital	25,225	25,248
Capital surplus	8,576	8,599
Retained earnings	133,737	156,291
Treasury shares	-3,900	-2,091
Total shareholders' equity	163,639	188,048
Share acquisition rights	42	33
Total net assets	163,681	188,081
Total liabilities and net assets	316,403	315,493

(2) Quarterly Statement of Income

(Unit : Million yen)

Description	Previous term (From June 1, 2024 to February 28, 2025)	Current term (From June 1, 2025 to February 28, 2026)
Net sales	192,892	206,670
Cost of sales	103,637	113,835
Gross Profit	89,254	92,835
Selling, general and administrative expenses	25,034	25,811
Operating profit	64,219	67,023
Non-operating income		
Interest income	375	426
Foreign exchange gains	77	193
Dividend income	1	68
Other	77	30
Total Non-Operating Income	533	718
Non-Operating expenses		
Other	0	0
Total Non-Operating expenses	0	0
Ordinary profit	64,752	67,742
Extraordinary Income		
Gain on reversal of share acquisition rights	2	2
Total Extraordinary Income	2	2
Profit for the period before income tax	64,755	67,745
Income taxes	19,898	20,815
Profit for the period	44,857	46,929

(3) Notes to Quarterly Financial Statements
(Notes to Going Concern): Not Applicable

(Notes to significant changes in the stockholders' equity): Not Applicable

(Adoption of specified accounting methods for the preparation of Quarterly non-consolidated Financial statements)

The Company has adopted a method in which tax expenses are calculated by multiplying quarterly net income before tax by effective tax rates estimated in a reasonable way, after applying tax effect accounting to net income before tax for the fiscal year under review. Income taxes-deferred is stated including corporate tax.

(Change in presentation for Statement of Income)

"Dividend income," previously included in 'Other' under "Non-operating income," in the third quarter of the previous fiscal year (nine months ended February 28, 2025) has been separately presented as "Dividend income" (68 million for the third quarter of the current fiscal year (nine months ended February 28, 2026)) starting from the current interim period (six months ended November 30, 2025) due to its increased materiality. To reflect this change in presentation, the quarterly financial statements for the third quarter of the previous fiscal year (nine months ended February 28, 2025) have been reclassified.

As a result, the 79 million yen previously presented under "Other" within "Non-operating income" on the quarterly statement of income for the third quarter of the previous fiscal year (nine months ended February 28, 2025) has been reclassified as 1 million yen under "Dividend income" and 77 million yen under "Other."

(Segment Information, etc.)

【Segment Information】

I . Previous third quarter under review (from June 1, 2024 to February 28, 2025)

Segment sales and operating profit (loss) by reportable segment

(Unit: Million Yen)

	Reportable operating segments				Adjustments (Note) 1	Amount on Statement of Income (Note) 2
	Cloud and software	Hardware	Services	Total		
Sales						
External customers	163,079	11,266	18,546	192,892	—	192,892
Intersegment net sales or transfer	—	—	—	—	—	—
Total	163,079	11,266	18,546	192,892	—	192,892
Operating profit (loss)	63,198	391	4,153	67,743	-3,523	64,219

- (Notes): 1. Segment profit adjustments of minus 3,523 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.
2. Segment profits are adjusted in comparison with operating income in the statement of income.

II . Current third quarter under review (from June 1, 2025 to February 28, 2026)

1. Segment sales and operating profit (loss) by reportable segment

(Unit: Million Yen)

	Reportable operating segments				Adjustments (Note) 1	Amount on Statement of Income (Note) 2
	Cloud and software	Hardware	Services	Total		
Sales						
External customers	177,350	10,120	19,200	206,670	—	206,670
Intersegment net sales or transfer	—	—	—	—	—	—
Total	177,350	10,120	19,200	206,670	—	206,670
Operating profit (loss)	66,311	336	4,506	71,154	-4,130	67,023

- (Notes): 1. Segment profit adjustments of minus 4,130 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.
2. Segment profits are adjusted in comparison with operating income in the statement of income.

2. Changes to reportable segments

(Change of segment name)

Effective from the first quarter of the current fiscal year (three months ended August 31, 2025), the name of the reportable segment previously designated as “Cloud & license” has been changed to “Cloud and software”, and the name of the reportable segment previously designated as “Hardware systems” has been changed to “Hardware”. This change involves only the renaming of the reportable segments and has no impact on the segment information.

Segment information for the cumulative third quarter of the previous fiscal year (nine months ended February 28, 2025) is also presented using the new names.

(Quarterly statement of cash flows)

The Company has not prepared a quarterly statement of cash flows for the nine months ended February 28, 2026. Depreciation and amortization (including amortization related to intangible fixed assets) for the nine months ended February 28, 2026 is as follows.

	Previous term end (From June 1, 2024 to February 28, 2025) (million yen)	Current term end (From June 1, 2025 to February 28, 2026) (million yen)
Depreciation and amortization	931	1,007