

This flash report is unaudited and the translation of the Japanese language version.

**Flash Report for the 3rd Quarter of Fiscal Year Ending May 31, 2025**  
**[under Japanese GAAP] (Non-consolidated)**

March 21, 2025



Company Name Oracle Corporation Japan Listed Stock Exchange: TSE Standard  
 Ticker: 4716 URL: <http://www.oracle.com/jp/corporate/investor-relations/index.html>  
 Representative & Contact Personnel Telephone: 03-6834-6666  
 Representative Personnel Hiroko Utsumi, Representative Corporate Executive Officer & Managing Counsel  
 Contact Personnel Yuki Nishio, Director, Investor Relations  
 Schedule for dividends payment: -  
 Preparation of supplementary materials on quarterly financial results: Yes  
 Holding of quarterly financial results conference: Yes (for analysts and institutional investors)

(Amount of less than ¥1 million are rounded down)

**1. Financial results for this term (from June 1, 2024 to February 28, 2025)**

**(1) Operating result** (% of change from previous year)

	Net Sales		Operating profit		Ordinary profit		Profit for the period	
	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%
3rd Quarter, May 2025	192,892	9.1	64,219	11.3	64,752	11.7	44,857	11.6
3rd Quarter, May 2024	176,883	8.4	57,706	9.7	57,971	9.8	40,181	9.7

	Basic earnings per share		Diluted earnings per share	
	Yen	Sen	Yen	Sen
3rd Quarter, May 2025	350	03	349	98
3rd Quarter, May 2024	313	78	313	73

**(2) Financial Position**

	Total Assets	Net Assets	Ratio of shareholders' equity
	Million Yen	Million Yen	%
3rd Quarter, May 2025	271,815	147,768	54.3
FY ended May 2024	340,159	191,795	56.4

Shareholders' equity 3rd Quarter, May 2025: 147,722 Million Yen (May 2024: 191,735 Million Yen)

**2. Dividends**

2. Dividends

	Dividend per share								
	1 <sup>st</sup> Quarter end		2 <sup>nd</sup> Quarter end		3 <sup>rd</sup> Quarter end		Fiscal Year End		Total
	Yen	Sen	Yen	Sen	Yen	Sen	Yen	Sen	Yen Sen
FY ended May 2024	-		0	00	-		674	00	674 00
FY ending May 2025	-		0	00	-				
FY ending May 2025 (Forecast)							-		-

(Note1) Revision of outlook for dividends in this quarter: No

(Note2) Year-end dividend for this fiscal year has yet to be determined.

**3. Forecast for the May 2025 term (from June 1, 2024 to May 31, 2025)**

(% of change from previous year)

	Net Sales	Basic Earnings per share
	%	Yen
Entire term	5.0~9.0	445.00~460.00

(Note1) Revision of forecast for May 2025 term in this quarter: No

(Note2) Company uses ranges of values for the forecast. Please refer to 1. Qualitative Information on Results in the Quarter under Review,

(3) Qualitative Information on Forecasts, on page 5.

(Note3) Estimation of effective tax rate is 30.8%

#### 4. Other information

(1) Adoption of specified accounting methods for the preparation of quarterly non-consolidated financial statements: Yes

(2) Changes in accounting policies, procedures, presentation rules, etc

- (i) Changes in accounting policies due to revision of accounting standards: None
- (ii) Changes in accounting policies due to reasons other than (i): None
- (iii) Changes in accounting estimates: Yes
- (iv) Restatements: None

(3) The number of shares outstanding (common stock)

(i) The number of shares outstanding (inclusive of treasury stock)	3rd Quarter, May 2025	128,301,771	shares
	FY ended May 2024	128,293,371	shares
(ii) The number of treasury stock	3rd Quarter, May 2025	289,071	shares
	FY ended May 2024	169,568	shares
(iii) The number of average shares outstanding (cumulative, non-consolidated, year to date)	3rd Quarter, May 2025	128,152,094	shares
	3rd Quarter, May 2024	128,056,950	shares

(Note) The Company's stock held by Board Incentive Plan Trust and Employee Stock Ownership Plan Trust is included in the number of treasury stock.

The treasury shares which remain in the BIP trust and the ESOP trust are included in the treasury stock to be deducted in the calculation of the number of average shares outstanding during the term.

#### Caution1:

Review of the Japanese-language originals of the attached quarterly financial statements by certified public accountants or an audit firm: No

#### Caution2:

Above forecast is based on the information available at a time of issuance of this report, and the actual result may change by various reasons. Please refer to Qualitative information on Forecasts, on page 5.

[Table of Contents of Attached Material]

1. Qualitative Information on Results in the Quarter under Review-----	2
(1) Qualitative Information on Business Outcomes -----	2
(2) Qualitative Information on Financial Situation-----	5
(3) Qualitative Information on Forecasts-----	5
2. Quarterly Financial Statements and Main Notes -----	6
(1) Quarterly Balance Sheet-----	6
(2) Quarterly Statement of Income-----	7
(3) Notes to Quarterly Financial Statements-----	8
Notes to Going Concern-----	8
Notes to significant changes in the stockholders' equity-----	8
Adoption of specified accounting methods for the preparation of Quarterly non-consolidated Financial statements -----	8
Change in Accounting Estimates-----	8
Segment Information-----	8
Quarterly statement of cash flows -----	9

## 1. Qualitative Information on Results in the Quarter under Review

### (1) Qualitative Information on Business Outcomes

#### Overview

During the third quarter under review (from June 1, 2024 to February 28, 2025, hereinafter “this quarter”), the Japanese information services industry in which the Company operates were gradually recovering in migrating to the Cloud, with IT investment aimed at corporate growth and boosting competitiveness, including investing in new technologies such as Autonomous Database, AI, Machine learning or Deep learning technology, improving efficiency through the use of variable digital data, building the IT environment to realize sustainable management and strengthening contact points with end users.

In this business environment, the Company is expanding our Cloud business for realizing Customers’ innovation, for their business transformation, and for supporting their firm growth.

As a result of these measures, the Company posted 192,892 million yen (up 9.1 % year on year) in net sales, 64,219 million yen (rising 11.3 %) in operating profit, 64,752 million yen (gaining 11.7 %) in ordinary profit and 44,857 million yen (increasing 11.6 %) in profit for the period.

Net sales and each profit category indicated hit record high for this third quarter.

#### Go to Market Strategy

##### Mission Statement

The Company is aiming to further business growth by supporting our customer’s cloud migration of their core systems and active data utilization. Its mission is to help people see data in new ways, discover insights, and unlock endless possibilities.

We have confidence that by continuing to improve our offerings and navigating the evolution of our customers, we will be a step towards guiding the world in the right direction, and ultimately contributing to society and humankind.

##### Our Strength

The Company is aiming to further business growth by supporting our customers’ cloud migration of their core systems and active data utilization with deepen customers’ trust, which is based on “Be a TRUSTED TECHNOLOGY ADVISOR”. We have practiced DX (Digital Transformation) to the Cloud using own technology which brought business success to ourselves. By accelerating the deployment and implementation of our technology to our customers, we support their Data-driven DX to the cloud.

The Company has a comprehensive product portfolio, which consists of platforms, applications, and hardware, that can be deployed on cloud and on-premise environments. Especially our software license products have been widely adopted in the field of mission critical systems, which have demanded high security, availability, and high performance for many years. Oracle Cloud, which is the core of the Company’s business, was developed based on the similar system architecture and technologies as these software licenses, and the Company enjoys a strength in enabling coordination and bidirectional migration between on-premises systems built with the software licenses products and the Oracle Cloud.

##### Key Initiatives

Through data-driven approaches, we will further accelerate the provision of not only cloud-based services to maximize the value of information but also various types of services that support the use of such cloud services. In consequence, we will contribute to Japanese society.

Based on our thinking that it is essential to gaze at the modernization of legacy systems and future technological evolution in the Japanese market, we will develop into an entity that would innovate customers' businesses by using technologies effectively.

During FY24, we made intensive efforts in two initiatives to contribute to Japanese society. One is to provide Japan-focused cloud, and the other is to promote AI for customers.

For FY25, we will further advance the strategies in these two initiatives.

In addition to providing extensive and integrated cloud services, we will offer AI for enterprises with top level security, performance, and efficiency.

To answer needs for data sovereignty, which are expected to grow in the future, we will accelerate business expansion and strategic collaboration with partners in Japan with a focus on sovereign cloud and sovereign AI requirements.

1. Provision of Japan-focused cloud
  1. By providing cloud dedicated to customers in Japan, we will help Japanese companies modernize their mission-critical systems.
  2. By supporting the digitalization of local governments in Japan nationwide through the utilization of Oracle Cloud Infrastructure (OCI) which is certified as the Government Cloud, we will contribute to the government cloud initiative that the Japanese government is promoting.
  3. By always offering optimal solutions for the reform of IT cost structures while also providing a range of solutions, such as the hybrid developments (featuring on-premise and cloud deployments), as well as multi-cloud solutions, we will support customers in introducing cloud-based mission-critical systems.
  4. By providing cloud-native SaaS, we support the transformation of customers' life cycle cost structures, the enjoyment of continuously evolving AI technology, and the ability to respond to change.
  5. To implement the above measures, we will further strengthen the collaboration with our partners.
2. Promotion of AI for customers
  1. In the area of SaaS, we will offer Oracle Fusion Cloud Applications and NetSuite applications with built-in generative AI and pre-trained models. In addition to the availability of holistically optimized AI with a single data model, customers will be able to enjoy the value of the latest AI technology through quarterly version upgrades.
  2. In PaaS, we started to provide Oracle Database 23ai in cloud versions at first. It is a next-generation database with a focus on generative AI services that can be constructed using customer-specific models with the secure use of customer data, while additionally focusing on AI and improving productivity.
  3. In IaaS, OCI provides an environment that enables the creation of large-scale AI models at high speed and low cost. OCI can provide an environment that can demonstrate the performance of the highest-performing GPUs. The entire cloud data centers are designed like supercomputers, to minimize the time and cost required to train large-scale language models.

In addition, we will contribute to customers' businesses by strengthening industry models through cross-functional collaboration and providing optimal Oracle solutions to customers in a range of industries.

(Glossary)

- Cloud services: Providing software and hardware resources which are used for IT system infrastructure at companies and other organizations as services under agreements for certain periods through the networks, such as the Internet.
- On-premise: A form of IT system developed and operated as the company's possession.
- GPU: A Graphics Processing Unit, which is an image processing unit that performs the computational processing necessary to depict images. With its high parallel computing capacity, it can instantly process huge amounts of data, making it suitable for big data processing, AI development, and other applications.

Business status in the 3rd Quarter of the fiscal year (from December 1, 2024 to February 28, 2025)

[Cloud & Licenses]

In Cloud license and on-premise license, the Company has developed its strength of products and services to support its Customers under our strategy stated above.

Regarding our License business, there is a vigorous demand for to break away from legacy systems and move toward to standardize and open systems. In addition, IT investment remains strong, not only cost reduction, but also renewing flexible IT infrastructure for digital innovation and growing their business. In terms of Partner business side, we are expanding our cooperative ties of alliance and keep on expanding our Cloud partnerships, while creating new demands on SME market segment.

In cloud services, we continued to focus on facilitating existing customers' upgrades to the Oracle Fusion Applications (a lift and shift from on-premises to the cloud) to further accelerate a shift to the cloud. We also worked proactively to acquire new customers.

Regarding "Oracle Cloud Infrastructure (OCI)", there is a lot of demands from customers who prioritize factors such as performance, security and cost-effectiveness. These demands have led to the usage of our Tokyo and Osaka region data center.

We have been registered for the ISMAP (Information system Security Management and Assessment Program) as a Government Cloud supplier with OCI, PaaS and Oracle Exadata Cloud@Customer. Furthermore, our OCI is selected as the Cloud service provider for the Government cloud development by the Digital Agency. The prospective benefits amid a push for the Central and Local governments' digitalization include an acceleration and increase in investment, larger projects, and further stimulation of demand over the mid to long term.

The Company has a website that provides information on OCI for governments and local governments (in Japanese only). <https://www.oracle.com/jp/cloud/government/>  
NetSuite for SME market remained brisk performance in adding new customers who adopted Cloud ERP.

Also, we have been keeping the high renewal rate for license support contracts and a strong attach rate for on-premise license.

[Hardware]

In the Hardware segment, the Company released the latest generation of Oracle Exadata platform, "Oracle Exadata X11M" in January 2025.

Starting at the same price as the previous generation, Exadata X11M which is optimized for the latest generation AMD EPYC™ processors, delivers significant performance improvements across AI, analytics, and online transaction processing (OLTP). Combining intelligent power management with the ability to run mission-critical workloads faster and on fewer systems helps customers achieve their energy efficiency and sustainability goals.

Exadata removes storage bottlenecks and dramatically increase performance for the most demanding workloads, such as Online Transaction Processing (OLTP), analytics, IoT, fraud detection, and high-frequency trading.

Exadata X11M's performance increased across all workloads, with much faster vector search for AI, much faster IOPS and shorter latencies for transaction processing, and much faster data scans and query throughput for analytics.

[Services]

In the Services segment, the number of composite projects from Consulting Services, who takes advantage of the Company's comprehensive product and service portfolio, has increased steadily. Examples include projects for platform transition from the on-premise environment to the IaaS and PaaS environment and projects for linkage with SaaS solutions, such as the ERP cloud.

Net Sales breakdown by business segments (Year to Date)

Item	FY2024 3rd Quarter		FY2025 3rd Quarter			May 2024	
	Amount	Comp.	Amount	Comp.	YoY	Amount	Comp.
	Million Yen	%	Million Yen	%	%	Million Yen	%
Cloud Services	35,578	20.1	44,995	23.3	26.5	48,257	19.7
License Support	81,788	46.2	84,136	43.6	2.9	109,531	44.8
Cloud Services & License Support	117,366	66.4	129,132	66.9	10.0	157,789	64.5
Cloud license & On-Premise License	31,298	17.7	33,946	17.6	8.5	47,285	19.3
Cloud & License	148,664	84.0	163,079	84.5	9.7	205,074	83.9
Hardware	11,795	6.7	11,266	5.8	-4.5	16,896	6.9
Services	16,423	9.3	18,546	9.6	12.9	22,571	9.2
Total	176,883	100.0	192,892	100.0	9.1	244,542	100.0

(Notes): Amount is rounded down. Composition ratio and year-to-year comparison (% of change YoY) are rounded off.

## (2) Qualitative Information on Financial Situation

Current assets at the end of the third quarter of the current fiscal year were 159,417 million yen (increased 40,588 million yen from the previous fiscal year end).

Noncurrent assets at the end of the third quarter of the current fiscal year were 112,398 million yen (decreased 108,931 million yen from the previous fiscal year end). This was mainly due to the transfer from noncurrent assets to current assets (110,000 million yen) of a loans receivable from subsidiaries and associates with a loan period of five years starting February 2021 to the parent company, Oracle Japan Holding Inc.

Liabilities at the end of the third quarter of the current fiscal year were 124,046 million yen (decreased 24,316 million yen from the previous fiscal year end). Net assets at the end of the third quarter of the current fiscal year were 147,768 million yen (decreased 44,026 million yen from the previous fiscal year end).

As a result, the ratio of shareholders' equity was 54.3 % (down 2.1 percentage points from the previous fiscal year end).

## (3) Qualitative Information on Forecasts

There is no change from the forecast announced on June 25, 2024 for the fiscal year ending May 31, 2025.

The Company has adopted a range-based earnings forecast. We will continue to closely examine our forecasts, and if a change is deemed necessary, we will announce it promptly.

## 2. Quarterly Financial Statements and Main Notes

### (1) Quarterly Balance Sheet

(Unit : Million yen)

Description	Previous term end (as of May 31, 2024)	Current term end (as of February 28, 2025)
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	91,904	26,125
Accounts receivable-trade	21,202	19,465
Short-term loans receivable from subsidiaries and associates	—	110,000
Other	5,742	3,846
Allowance for doubtful accounts	-20	-20
<b>Total current assets</b>	<b>118,829</b>	<b>159,417</b>
<b>Noncurrent assets</b>		
Property, plant and equipment		
Buildings, net	6,995	6,491
Land	26,057	26,057
Other, net	1,184	2,605
Total property, plant and equipment	34,236	35,153
Intangible assets	0	0
Investments and other assets		
Long-term loans receivable from subsidiaries and associates	182,000	72,000
Other	5,092	5,243
Total investments and other assets	187,092	77,243
<b>Total noncurrent assets</b>	<b>221,329</b>	<b>112,398</b>
<b>Total assets</b>	<b>340,159</b>	<b>271,815</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable-trade	12,618	14,058
Accounts payable-other	5,031	4,409
Income taxes payable	14,847	7,789
Contract liabilities	108,589	90,425
Provision for bonuses	1,755	1,720
Other Provision	795	837
Other	4,724	4,805
<b>Total current liabilities</b>	<b>148,363</b>	<b>124,046</b>
<b>Total liabilities</b>	<b>148,363</b>	<b>124,046</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Share capital	25,175	25,212
Capital surplus	8,526	8,563
Retained earnings	159,472	117,869
Treasury shares	-1,438	-3,922
<b>Total shareholders' equity</b>	<b>191,735</b>	<b>147,722</b>
<b>Share acquisition rights</b>	<b>59</b>	<b>45</b>
<b>Total net assets</b>	<b>191,795</b>	<b>147,768</b>
<b>Total liabilities and net assets</b>	<b>340,159</b>	<b>271,815</b>



## (2) Quarterly Statement of Income

(Unit : Million yen)

Description	Previous term (From June 1, 2023 to February 29, 2024)	Current term (From June 1, 2024 to February 28, 2025 )
<b>Net sales</b>	<b>176,883</b>	<b>192,892</b>
Cost of sales	94,481	103,637
<b>Gross Profit</b>	<b>82,402</b>	<b>89,254</b>
Selling, general and administrative expenses	24,695	25,034
<b>Operating profit</b>	<b>57,706</b>	<b>64,219</b>
Non-operating income		
Interest income	143	375
Foreign exchange gains	119	77
Other	20	79
Total Non-Operating Income	282	533
Non-Operating expenses		
Other	17	0
Total Non-Operating expenses	17	0
<b>Ordinary profit</b>	<b>57,971</b>	<b>64,752</b>
Extraordinary Income		
Gain on reversal of share acquisition rights	8	2
Total Extraordinary Income	8	2
<b>Profit for the period before income tax</b>	<b>57,980</b>	<b>64,755</b>
Income taxes	17,798	19,898
<b>Profit for the period</b>	<b>40,181</b>	<b>44,857</b>

(3) Notes to Quarterly Financial Statements  
(Notes to Going Concern): Not Applicable

(Notes to significant changes in the stockholders' equity)

As a result of the payment on August 6, 2024 of the year-end dividend for the 39th term (674 yen per share, of which 174 yen is ordinary dividend and 500 yen is special dividend), which was resolved at the Board of Directors meeting held on July 23, 2024, retained earnings decreased by 86,460 million yen.

(Adoption of specified accounting methods for the preparation of Quarterly non-consolidated Financial statements)

The Company has adopted a method in which tax expenses are calculated by multiplying quarterly net income before tax by effective tax rates estimated in a reasonable way, after applying tax effect accounting to net income before tax for the fiscal year under review. Income taxes-deferred is stated including corporate tax.

(Changes in Accounting Estimates)

(Change in useful life)

As a result of reviewing the usage conditions of computer server equipment and computer network equipment, the Company has changed the useful lives of these items from 5 years to 6 years, which is based on the expected economic useful lives, which are more in line with actual conditions, effective from the current interim accounting period. The impact of this change on the Company's profit and loss for the current fiscal year is not material.

(Segment Information, etc.)

【Segment Information】

**I . Previous third quarter under review (from June 1, 2023 to February 29, 2024)**

Segment sales and operating profit (loss) by reportable segment

(Unit: Million Yen)

	Reportable operating segments				Adjustments (Note) 1	Amount on Statement of Income (Note) 2
	Cloud and license	Hardware	Services	Total		
Sales						
External customers	148,664	11,795	16,423	176,883	—	176,883
Intersegment net sales or transfer	—	—	—	—	—	—
Total	148,664	11,795	16,423	176,883	—	176,883
Operating profit (loss)	57,553	435	3,284	61,273	-3,566	57,706

- (Notes): 1. Segment profit adjustments of minus 3,566 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.  
2. Segment profits are adjusted in comparison with operating income in the statement of income.

**II . Current third quarter under review (from June 1, 2024 to February 28, 2025)**

Segment sales and operating profit (loss) by reportable segment

(Unit: Million Yen)

	Reportable operating segments				Adjustments (Note) 1	Amount on Statement of Income (Note) 2
	Cloud and license	Hardware	Services	Total		
Sales						
External customers	163,079	11,266	18,546	192,892	—	192,892
Intersegment net sales or transfer	—	—	—	—	—	—
Total	163,079	11,266	18,546	192,892	—	192,892
Operating profit (loss)	63,198	391	4,153	67,743	-3,523	64,219

- (Notes): 1. Segment profit adjustments of minus 3,523 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.  
2. Segment profits are adjusted in comparison with operating income in the statement of income.

(Quarterly statement of cash flows)

The Company has not prepared a quarterly statement of cash flows for the nine months ended February 28, 2025. Depreciation and amortization (including amortization related to intangible fixed assets) for the nine months ended February 28, 2025 is as follows.

	Previous term end (From June 1, 2023 to February 29, 2024) (million yen)	Current term end (From June 1, 2024 to February 28, 2025) (million yen)
Depreciation and amortization	1,007	931