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February 6, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)

Company name: JUSTSYSTEMS CORPORATION
 Listing: Tokyo Stock Exchange
 Securities code: 4686
 URL: <https://www.justsystems.com>
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: None
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025

(from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended December 31, 2025	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2024	38,521	16.8	17,512	24.0	17,902	24.9	12,145	24.2

Note: Comprehensive income For the nine months ended December 31, 2025: ¥12,224 million [24.5%]
For the nine months ended December 31, 2024: ¥9,816 million [6.1%]

	Basic earnings per share	Diluted earnings per share
Nine months ended December 31, 2025	Yen 189.11	Yen —
December 31, 2024	152.21	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of December 31, 2025	Millions of yen 132,208	Millions of yen 115,708	% 87.5
March 31, 2025	121,040	105,025	86.8

Reference: Equity

As of December 31, 2025: ¥115,708 million
As of March 31, 2025: ¥105,025 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen –	Yen 10.00	Yen –	Yen 12.00	Yen 22.00
Fiscal year ending March 31, 2026	–	12.00	–		
Fiscal year ending March 31, 2026 (Forecast)				12.00	24.00

Note: Revisions to the forecast of cash dividends most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	64,224,800 shares
As of March 31, 2025	64,224,800 shares

- (ii) Number of treasury shares at the end of the period

As of December 31, 2025	1,016 shares
As of March 31, 2025	957 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	64,223,825 shares
Nine months ended December 31, 2024	64,223,877 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters
(Cautions regarding the forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ substantially due to various factors.

Quarterly consolidated financial statements
Quarterly consolidated balance sheets

	(Millions of yen)	
	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	90,569	100,266
Notes and accounts receivable - trade	2,829	3,073
Securities	10,000	10,000
Merchandise and finished goods	852	1,023
Raw materials and supplies	1,149	2,363
Prepaid expenses	3,048	2,288
Other	1,269	1,466
Allowance for doubtful accounts	(69)	(72)
Total current assets	109,649	120,408
Non-current assets		
Property, plant and equipment		
Buildings and structures (Net)	2,095	2,034
Land	3,569	3,569
Other (Net)	79	82
Total property, plant and equipment	5,743	5,685
Intangible assets		
Software	4,262	3,996
Software in progress	311	746
Other	0	0
Total intangible assets	4,574	4,742
Investments and other assets		
Investment securities	14	14
Other	1,057	1,356
Total investments and other assets	1,072	1,371
Total non-current assets	11,391	11,799
Total assets	121,040	132,208

	(Millions of yen)	
	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	872	977
Accounts payable - other	2,066	1,765
Income taxes payable	3,252	2,933
Unearned revenue	8,351	8,768
Provision for bonuses	659	585
Other	618	1,196
Total current liabilities	15,822	16,226
Non-current liabilities		
Retirement benefit liability	177	194
Other	14	79
Total non-current liabilities	192	273
Total liabilities	16,015	16,500
Net assets		
Shareholders' equity		
Share capital	10,146	10,146
Capital surplus	12,293	12,293
Retained earnings	82,685	93,289
Treasury shares	(2)	(2)
Total shareholders' equity	105,123	115,727
Accumulated other comprehensive income		
Foreign currency translation adjustment	(89)	(12)
Remeasurements of defined benefit plans	(9)	(7)
Total accumulated other comprehensive income	(98)	(19)
Total net assets	105,025	115,708
Total liabilities and net assets	121,040	132,208

Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income

Quarterly consolidated statements of income (cumulative)

	(Millions of yen)	
	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	32,974	38,521
Cost of sales	7,133	7,630
Gross profit	25,841	30,891
Selling, general and administrative expenses	11,722	13,378
Operating profit	14,119	17,512
Non-operating income		
Interest income	68	284
Foreign exchange gains	130	89
Rental income	11	11
Other	10	16
Total non-operating income	220	402
Non-operating expenses		
Other	1	13
Total non-operating expenses	1	13
Ordinary profit	14,337	17,902
Profit before income taxes	14,337	17,902
Income taxes	4,562	5,756
Profit	9,775	12,145
Profit attributable to owners of parent	9,775	12,145

Quarterly consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	9,775	12,145
Other comprehensive income		
Foreign currency translation adjustment	38	77
Remeasurements of defined benefit plans, net of tax	3	2
Total other comprehensive income	41	79
Comprehensive income	9,816	12,224
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,816	12,224