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August 8, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)

Company name: JUSTSYSTEMS CORPORATION
 Listing: Tokyo Stock Exchange
 Securities code: 4686
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 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: None
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2025

(from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	12,861	18.5	5,977	27.5	6,011	24.5	4,038	22.0
June 30, 2024	10,849	7.0	4,688	5.3	4,830	4.3	3,310	7.7

Note: Comprehensive income For the three months ended June 30, 2025: ¥3,998 million [18.7%]
 For the three months ended June 30, 2024: ¥3,369 million [8.9%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	62.88	—
June 30, 2024	51.54	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2025	127,757	108,252	84.7
March 31, 2025	121,040	105,025	86.8

Reference: Equity

As of June 30, 2025: ¥108,252 million
 As of March 31, 2025: ¥105,025 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	10.00	—	12.00	22.00
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		12.00	—	12.00	24.00

Note: Revisions to the forecast of cash dividends most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	64,224,800 shares
As of March 31, 2025	64,224,800 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	957 shares
As of March 31, 2025	957 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	64,223,843 shares
Three months ended June 30, 2024	64,223,881 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters
(Cautions regarding the forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ substantially due to various factors.

Quarterly consolidated financial statements
Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	90,569	95,526
Notes and accounts receivable - trade	2,829	4,103
Securities	10,000	10,000
Merchandise and finished goods	852	1,062
Raw materials and supplies	1,149	1,155
Prepaid expenses	3,048	2,785
Other	1,269	1,346
Allowance for doubtful accounts	(69)	(72)
Total current assets	109,649	115,906
Non-current assets		
Property, plant and equipment		
Buildings and structures (Net)	2,095	2,074
Land	3,569	3,569
Other (Net)	79	74
Total property, plant and equipment	5,743	5,717
Intangible assets		
Software	4,262	3,972
Software in progress	311	807
Other	0	0
Total intangible assets	4,574	4,780
Investments and other assets		
Investment securities	14	14
Other	1,057	1,338
Total investments and other assets	1,072	1,353
Total non-current assets	11,391	11,851
Total assets	121,040	127,757

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	872	632
Accounts payable - other	2,066	1,225
Income taxes payable	3,252	2,004
Unearned revenue	8,351	13,614
Provision for bonuses	659	636
Other	618	1,188
Total current liabilities	15,822	19,301
Non-current liabilities		
Retirement benefit liability	177	187
Other	14	16
Total non-current liabilities	192	203
Total liabilities	16,015	19,505
Net assets		
Shareholders' equity		
Share capital	10,146	10,146
Capital surplus	12,293	12,293
Retained earnings	82,685	85,953
Treasury shares	(2)	(2)
Total shareholders' equity	105,123	108,391
Accumulated other comprehensive income		
Foreign currency translation adjustment	(89)	(130)
Remeasurements of defined benefit plans	(9)	(8)
Total accumulated other comprehensive income	(98)	(138)
Total net assets	105,025	108,252
Total liabilities and net assets	121,040	127,757

Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income

Quarterly consolidated statements of income (cumulative)

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	10,849	12,861
Cost of sales	2,288	2,491
Gross profit	8,560	10,370
Selling, general and administrative expenses	3,871	4,392
Operating profit	4,688	5,977
Non-operating income		
Interest income	27	74
Foreign exchange gains	107	—
Rental income	3	3
Other	3	3
Total non-operating income	142	81
Non-operating expenses		
Foreign exchange losses	—	40
Other	0	6
Total non-operating expenses	0	47
Ordinary profit	4,830	6,011
Profit before income taxes	4,830	6,011
Income taxes	1,520	1,972
Profit	3,310	4,038
Profit attributable to owners of parent	3,310	4,038

Quarterly consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	3,310	4,038
Other comprehensive income		
Foreign currency translation adjustment	57	(41)
Remeasurements of defined benefit plans, net of tax	1	0
Total other comprehensive income	59	(40)
Comprehensive income	3,369	3,998
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,369	3,998