

01. Consolidated Performance

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|--|---------------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|----------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Net Sales (million yen) | 86,731 | 175,875 | 270,216 | 370,913 | 97,267 | 193,394 | 295,915 | 406,168 | 106,549 | | | |
| | 109.8% | 112.0% | 111.9% | 112.4% | 112.1% | 110.0% | 109.5% | 109.5% | 109.5% | | | |
| Cost of Sales | 63,718 | 129,823 | 198,398 | 268,843 | 71,801 | 145,287 | 221,708 | 301,924 | 79,486 | | | |
| | 111.0% | 112.4% | 112.5% | 111.8% | 112.7% | 111.9% | 111.7% | 112.3% | 110.7% | | | |
| Gross Profit | 23,013 | 46,051 | 71,818 | 102,069 | 25,465 | 48,107 | 74,207 | 104,243 | 27,063 | | | |
| | 106.5% | 110.7% | 110.1% | 113.9% | 110.7% | 104.5% | 103.3% | 102.1% | 106.3% | | | |
| Selling, General & Administrative Expenses | 14,390 | 29,397 | 45,208 | 63,371 | 16,147 | 32,326 | 49,292 | 66,681 | 17,868 | | | |
| | 109.1% | 110.9% | 110.7% | 109.9% | 112.2% | 110.0% | 109.0% | 105.2% | 110.7% | | | |
| Operating Profit | 8,622 | 16,654 | 26,610 | 38,697 | 9,318 | 15,780 | 24,914 | 37,561 | 9,194 | | | |
| | 102.4% | 110.3% | 109.1% | 121.0% | 108.1% | 94.8% | 97.1% | 93.6% | 98.7% | | | |
| Recurring Profit | 7,975 | 14,998 | 24,014 | 35,445 | 8,388 | 13,918 | 22,270 | 34,157 | 8,341 | | | |
| | 200.3% | 130.5% | 113.7% | 128.1% | 105.2% | 92.8% | 92.7% | 96.4% | 99.4% | | | |
| Net Profit Attributable to Owners of the Parent | 5,086 | 9,009 | 14,655 | 18,625 | 5,176 | 4,981 | 9,956 | 15,917 | 5,806 | | | |
| | 161.5% | 112.9% | 95.8% | 106.2% | 101.8% | 55.3% | 67.9% | 85.5% | 112.2% | | | |
| EBITDA* | 16,621 | 33,378 | 52,902 | 73,922 | 18,380 | 33,738 | 52,060 | 74,369 | 18,796 | | | |
| | 102.2% | 109.0% | 110.5% | 116.4% | 110.6% | 101.1% | 98.4% | 100.6% | 102.3% | | | |

*EBITDA: Operating Profit + Depreciation and Amortization (including Goodwill Amortization)

02. Profitability

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|-------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Gross Profit Margin (%) | 26.5% | 26.2% | 26.6% | 27.5% | 26.2% | 24.9% | 25.1% | 25.7% | 25.4% | | | |
| | -0.8pt | -0.3pt | -0.4pt | +0.4pt | -0.4pt | -1.3pt | -1.5pt | -1.9pt | -0.8pt | | | |
| Operating Profit Margin | 9.9% | 9.5% | 9.8% | 10.4% | 9.6% | 8.2% | 8.4% | 9.2% | 8.6% | | | |
| | -0.7pt | -0.1pt | -0.3pt | +0.7pt | -0.4pt | -1.3pt | -1.4pt | -1.2pt | -1.0pt | | | |
| Recurring Profit Margin | 9.2% | 8.5% | 8.9% | 9.6% | 8.6% | 7.2% | 7.5% | 8.4% | 7.8% | | | |
| | +4.2pt | +1.2pt | +0.1pt | +1.2pt | -0.6pt | -1.3pt | -1.4pt | -1.1pt | -0.8pt | | | |
| Net Profit Margin | 5.9% | 5.1% | 5.4% | 5.0% | 5.3% | 2.6% | 3.4% | 3.9% | 5.4% | | | |
| | +1.9pt | +0.0pt | -0.9pt | -0.3pt | -0.5pt | -2.5pt | -2.1pt | -1.1pt | +0.1pt | | | |
| EBITDA Margin | 19.2% | 19.0% | 19.6% | 19.9% | 18.9% | 17.4% | 17.6% | 18.3% | 17.6% | | | |
| | -1.4pt | -0.5pt | -0.2pt | +0.7pt | -0.3pt | -1.5pt | -2.0pt | -1.6pt | -1.3pt | | | |

03. Consolidated Balance Sheets

(Lower row : Compared to previous fiscal year)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------|-----------|-----------|
| | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Total Assets (million yen) | 303,638 | 310,816 | 295,824 | 295,701 | 295,758 | 306,381 | 309,212 | 354,376 | 311,109 | | | |
| | 98.5% | 100.9% | 96.0% | 96.0% | 100.0% | 103.6% | 104.6% | 119.8% | 87.8% | | | |
| Current Assets | 128,528 | 128,611 | 108,754 | 111,840 | 108,063 | 115,192 | 111,218 | 148,001 | 99,327 | | | |
| | 96.4% | 96.5% | 81.6% | 83.9% | 96.6% | 103.0% | 99.4% | 132.3% | 67.1% | | | |
| of which Cash and Deposits | 70,830 | 68,115 | 43,545 | 48,733 | 46,550 | 50,018 | 43,553 | 80,470 | 32,928 | | | |
| | 95.8% | 92.1% | 58.9% | 65.9% | 95.5% | 102.6% | 89.4% | 165.1% | 40.9% | | | |
| Noncurrent Assets | 174,966 | 182,091 | 186,987 | 183,810 | 187,674 | 191,189 | 197,994 | 206,374 | 211,782 | | | |
| | 100.2% | 104.3% | 107.1% | 105.2% | 102.1% | 104.0% | 107.7% | 112.3% | 102.6% | | | |
| of which Vehicles for Mobility Business | 31,552 | 33,903 | 35,185 | 35,762 | 37,654 | 39,702 | 42,603 | 44,361 | 46,435 | | | |
| | 103.0% | 110.7% | 114.9% | 116.7% | 105.3% | 111.0% | 119.1% | 124.0% | 104.7% | | | |
| of which Goodwill | 24,011 | 24,642 | 25,833 | 21,837 | 22,036 | 20,844 | 20,801 | 18,203 | 18,944 | | | |
| (include Intangible Assets Related to Contract) | 97.4% | 99.9% | 104.7% | 88.5% | 100.9% | 95.5% | 95.3% | 83.4% | 104.1% | | | |
| Deferred Assets | 143 | 113 | 82 | 51 | 20 | | | | | | | |
| | 82.4% | 64.7% | 47.1% | 29.4% | 40.0% | | | | | | | |
| Total Liabilities | 240,767 | 242,540 | 219,571 | 217,557 | 212,070 | 220,641 | 217,491 | 256,182 | 240,074 | | | |
| | 96.4% | 97.1% | 87.9% | 87.1% | 97.5% | 101.4% | 100.0% | 117.8% | 93.7% | | | |
| Current Liabilities | 94,959 | 93,835 | 71,205 | 79,026 | 73,535 | 82,211 | 78,104 | 89,363 | 96,426 | | | |
| | 91.4% | 90.3% | 68.5% | 76.0% | 93.1% | 104.0% | 98.8% | 113.1% | 107.9% | | | |
| Noncurrent Liabilities | 145,807 | 148,705 | 148,366 | 138,531 | 138,535 | 138,429 | 139,386 | 166,818 | 143,647 | | | |
| | 100.0% | 102.0% | 101.7% | 95.0% | 100.0% | 99.9% | 100.6% | 120.4% | 86.1% | | | |
| Net Assets | 62,871 | 68,275 | 76,252 | 78,144 | 83,687 | 85,740 | 91,721 | 98,193 | 71,035 | | | |
| | 107.6% | 116.9% | 130.5% | 133.8% | 107.1% | 109.7% | 117.4% | 125.7% | 72.3% | | | |
| of which Shareholders' Equity | 75,387 | 79,446 | 85,092 | 89,063 | 93,387 | 93,349 | 98,324 | 104,285 | 75,690 | | | |
| | 107.2% | 113.0% | 121.0% | 126.7% | 104.9% | 104.8% | 110.4% | 117.1% | 72.6% | | | |
| Interest-Bearing Dept (million yen) | 171,706 | 162,643 | 145,654 | 143,983 | 143,613 | 142,936 | 143,340 | 172,645 | 166,020 | | | |
| | 100.6% | 95.3% | 85.3% | 84.3% | 99.7% | 99.3% | 99.6% | 119.9% | 96.2% | | | |
| Convertible Bonds with Stock Acquisition Rights | 42,310 | 42,310 | 42,310 | 42,310 | 42,310 | 42,310 | 42,310 | 35,000 | 35,000 | | | |
| | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 82.7% | 100.0% | | | |
| Bank for Borrowings | 99,409 | 87,754 | 69,979 | 69,689 | 70,094 | 69,972 | 70,172 | 105,183 | 99,400 | | | |
| | 99.8% | 88.1% | 70.2% | 70.0% | 100.6% | 100.4% | 100.7% | 150.9% | 94.5% | | | |
| of which Subordinated Loan | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | | | |
| | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | - | | | |
| Lease Obligations | 29,987 | 32,579 | 33,364 | 31,984 | 31,208 | 30,653 | 30,858 | 32,462 | 31,619 | | | |
| | 104.1% | 113.1% | 115.9% | 111.1% | 97.6% | 95.8% | 96.5% | 101.5% | 97.4% | | | |
| Shareholders' Equity Ratio (%) | 24.8% | 25.6% | 28.8% | 30.1% | 31.6% | 30.5% | 31.8% | 29.4% | 24.3% | | | |
| | +2.0pt | +2.7pt | +6.0pt | +7.3pt | +1.5pt | +0.3pt | +1.7pt | +0.4pt | -5.1pt | | | |
| Net Debt to Equity Ratio* (times) | 1.34 | 1.19 | 1.20 | 1.07 | 1.04 | 1.00 | 1.01 | 0.88 | 1.76 | | | |
| | -0.04 | -0.19 | -0.18 | -0.31 | -0.03 | -0.07 | -0.05 | -0.19 | +0.87 | | | |

*Net Debt to Equity Ratio : (Interest Bearing Debt - Cash and Deposits) / Shareholders' Equity

04. Cash Flow Statement

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|---|--------|---------|---------|---------|--------|---------|---------|---------|---------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Net Cash used in Operating Activities (million yen) | 6,330 | 28,467 | 32,237 | 54,176 | 10,621 | 28,796 | 36,794 | 62,880 | 9,471 | | | |
| | 139.3% | 116.9% | 101.7% | 112.4% | | | | | 89.2% | | | |
| Net Cash used in Investing Activities | -6,190 | -14,638 | -25,045 | -37,563 | -9,225 | -19,652 | -32,144 | -46,064 | -14,162 | | | |
| | - | - | - | - | - | - | - | - | - | | | |
| Net Cash used in Financing Activities | -3,107 | -20,362 | -39,354 | -42,508 | -3,883 | -7,388 | -9,742 | 14,826 | -43,305 | | | |
| | - | - | - | - | - | - | - | - | - | | | |
| Cash and Cash Equivalents | 70,179 | 67,425 | 42,810 | 48,041 | 46,007 | 49,779 | 43,297 | 80,150 | 32,813 | | | |
| | 84.1% | 79.5% | 67.0% | 65.5% | 65.6% | 73.8% | 101.1% | 166.8% | 71.3% | | | |
| Free Cash Flow (million yen) | 140 | 13,828 | 7,192 | 16,612 | 1,396 | 9,144 | 4,650 | 16,815 | -4,691 | | | |
| | 7.0% | 97.1% | 59.9% | 73.7% | 997.2% | 66.1% | 64.7% | 101.2% | - | | | |

05. Financial Indicators

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|--|--------|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Return on Equity (ROE) (%) | 7.0% | 12.0% | 18.9% | 23.4% | 5.7% | 5.5% | 10.6% | 16.5% | 6.5% | | | |
| | +1.2pt | -2.0pt | -6.5pt | -5.1pt | -1.3pt | -6.6pt | -8.2pt | -6.9pt | +0.8pt | | | |
| Return on Investment Capital (ROIC)* (%) | 2.5% | 4.8% | 7.8% | 11.3% | 2.8% | 4.7% | 7.3% | 10.2% | 2.5% | | | |
| | +0.1pt | +0.5pt | +0.9pt | +2.2pt | +0.3pt | -0.1pt | -0.5pt | -1.1pt | -0.3pt | | | |
| Return on Assets (ROA) (%) | 1.7% | 2.9% | 4.9% | 6.2% | 1.8% | 1.7% | 3.3% | 4.9% | 1.7% | | | |
| | +0.6pt | +0.3pt | -0.2pt | +0.5pt | +0.1pt | -1.3pt | -1.6pt | -1.3pt | -0.0pt | | | |
| Earnings Per Share (EPS) (yen) | 29.83 | 52.83 | 85.92 | 109.20 | 30.35 | 29.20 | 58.35 | 93.28 | 34.02 | | | |
| | 161.5% | 112.9% | 95.8% | 106.1% | 101.7% | 55.3% | 67.9% | 85.4% | 112.1% | | | |
| Book-value Per Share (BPS) (yen) | 368.41 | 399.93 | 446.69 | 457.79 | 490.28 | 502.09 | 537.13 | 575.07 | 415.94 | | | |
| | 136.0% | 137.7% | 135.9% | 133.7% | 133.1% | 125.5% | 120.2% | 122.2% | 84.8% | | | |
| Price Earnings Ratio (PER) (x) | 64.97 | 32.22 | 18.78 | 17.50 | 67.24 | 69.30 | 32.82 | 19.32 | 63.32 | | | |
| | 54.6% | 72.1% | 89.9% | 106.5% | 103.5% | 215.1% | 174.8% | 110.4% | 94.2% | | | |
| Price Book-value Ratio (PBR) (x) | 5.26 | 4.26 | 3.61 | 4.17 | 4.16 | 4.03 | 3.57 | 3.13 | 5.18 | | | |
| | 64.8% | 59.1% | 63.4% | 84.5% | 79.1% | 94.7% | 98.7% | 75.1% | 124.5% | | | |
| Dividend Per Share (yen) | | | | 5.0 | | | | 30.0 | | | | |
| | | | | - | | | | +6.0pt | | | | |
| Dividend Payout Ratio (%) | | | | 4.6% | | | | 32.2% | | | | |
| | | | | +4.6pt | | | | +27.6pt | | | | |
| Dividend on Equity Ratio (DOE*) (%) | | | | 1.1% | | | | 5.3% | | | | |
| | | | | +1.1pt | | | | +4.2pt | | | | |

*ROIC : (Operating Income after Tax : Operating Income × (1 - Legal Effective Tax Rate)) / (Interest-Bearing Debt + Shareholders' Equity) *DOE : Dividends / Shareholder's Equity (average)

06. Capital Investment

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|--------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Total (million yen) | 9,979 | 23,804 | 34,302 | 50,566 | 11,603 | 25,259 | 40,741 | 58,668 | 16,002 | | | |
| | 180.6% | 154.4% | 126.6% | 138.1% | 116.3% | 106.1% | 118.8% | 116.0% | 137.9% | | | |
| Parking Business Japan | 2,599 | 6,268 | 9,842 | 17,280 | 3,665 | 8,944 | 14,507 | 21,117 | 6,196 | | | |
| | 209.5% | 164.6% | 168.8% | 187.1% | 141.0% | 142.7% | 147.4% | 122.2% | 169.1% | | | |
| Mobility Business | 2,401 | 6,153 | 11,639 | 15,531 | 3,771 | 8,475 | 14,257 | 20,522 | 6,312 | | | |
| | 174.9% | 122.2% | 97.4% | 94.0% | 157.1% | 137.7% | 122.5% | 132.1% | 167.4% | | | |
| Parking Business International | 4,548 | 9,595 | 10,868 | 14,331 | 2,871 | 5,465 | 7,629 | 10,514 | 1,460 | | | |
| | 178.4% | 172.8% | 137.2% | 171.7% | 63.1% | 57.0% | 70.2% | 73.4% | 50.9% | | | |
| Other | 429 | 1,786 | 1,951 | 3,423 | 1,295 | 2,373 | 4,347 | 6,513 | 2,032 | | | |
| | 118.7% | 174.5% | 141.8% | 136.7% | 301.4% | 132.9% | 222.8% | 190.3% | 156.9% | | | |
| Cash Base (million yen) | 5,794 | 13,984 | 23,202 | 36,061 | 9,015 | 19,311 | 31,631 | 45,595 | 15,480 | | | |
| | 164.5% | 128.8% | 114.2% | 123.7% | 155.6% | 138.1% | 136.3% | 126.4% | 171.7% | | | |
| Parking Business Japan | 1,879 | 4,227 | 6,779 | 13,129 | 2,899 | 6,506 | 10,334 | 15,188 | 6,159 | | | |
| | 195.2% | 144.0% | 161.1% | 209.8% | 154.2% | 153.9% | 152.4% | 115.7% | 212.5% | | | |
| Mobility Business | 2,401 | 6,153 | 11,639 | 15,531 | 3,771 | 8,475 | 14,257 | 20,522 | 6,312 | | | |
| | 174.9% | 122.2% | 97.4% | 94.0% | 157.1% | 137.7% | 122.5% | 132.1% | 167.4% | | | |
| Parking Business International | 1,083 | 1,816 | 2,831 | 3,977 | 1,048 | 1,956 | 2,692 | 3,371 | 975 | | | |
| | 131.4% | 97.6% | 101.9% | 103.2% | 96.8% | 107.7% | 95.1% | 84.8% | 93.0% | | | |
| Other | 429 | 1,786 | 1,951 | 3,423 | 1,295 | 2,373 | 4,347 | 6,513 | 2,032 | | | |
| | 118.7% | 174.5% | 141.8% | 136.7% | 301.4% | 132.9% | 222.8% | 190.3% | 156.9% | | | |
| Finance Lease | 4,185 | 9,819 | 11,099 | 14,505 | 2,588 | 5,947 | 9,109 | 13,072 | 521 | | | |
| | 208.9% | 215.1% | 164.1% | 194.3% | 61.8% | 60.6% | 82.1% | 90.1% | 20.2% | | | |
| Parking Business Japan | 719 | 2,041 | 3,063 | 4,151 | 765 | 2,438 | 4,173 | 5,929 | 36 | | | |
| | 259.0% | 233.8% | 188.7% | 139.6% | 106.4% | 119.5% | 136.2% | 142.8% | 4.8% | | | |
| Mobility Business | - | - | - | - | - | - | - | - | - | | | |
| | - | - | - | - | - | - | - | - | - | | | |
| Parking Business International | 3,465 | 7,778 | 8,036 | 10,354 | 1,822 | 3,509 | 4,936 | 7,142 | 485 | | | |
| | 200.9% | 210.6% | 156.3% | 230.5% | 52.6% | 45.1% | 61.4% | 69.0% | 26.6% | | | |
| Other | - | - | - | - | - | - | - | - | - | | | |
| | - | - | - | - | - | - | - | - | - | | | |

07. Depreciation and Amortization (except Intangible Assets Related to Contract)

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|--------------------------------|--------------|---------------|---------------|---------------|--------------|---------------|---------------|---------------|--------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Total (million yen) | 7,552 | 15,822 | 24,913 | 33,376 | 8,628 | 17,098 | 25,867 | 35,106 | 9,202 | | | |
| | 102.0% | 107.9% | 112.3% | 112.6% | 114.3% | 108.1% | 103.8% | 105.2% | 106.6% | | | |
| Parking Business Japan | 1,709 | 3,485 | 5,378 | 8,370 | 2,014 | 4,648 | 7,322 | 10,273 | 2,822 | | | |
| | 105.0% | 106.6% | 109.3% | 126.4% | 117.8% | 133.3% | 136.1% | 122.7% | 140.1% | | | |
| Mobility Business | 2,172 | 4,445 | 6,853 | 9,563 | 2,577 | 5,316 | 8,191 | 11,208 | 3,120 | | | |
| | 96.9% | 100.2% | 102.9% | 108.1% | 118.6% | 119.6% | 119.5% | 117.2% | 121.0% | | | |
| Parking Business International | 3,095 | 6,727 | 10,949 | 14,349 | 3,430 | 6,355 | 9,162 | 11,993 | 2,870 | | | |
| | 101.5% | 112.5% | 119.8% | 118.0% | 110.8% | 94.5% | 83.7% | 83.7% | 83.7% | | | |
| Other | 574 | 1,163 | 1,732 | 1,093 | 606 | 778 | 1,190 | 1,632 | 388 | | | |
| | 117.5% | 119.6% | 118.6% | 54.7% | 105.6% | 66.9% | 68.8% | 149.3% | 64.2% | | | |

08. Performance by Segment ※In FY2025, the method for measuring segment performance was changed. The figures for FY2024 have also been restated to reflect the new measurement method.

(Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|---|---------------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|----------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Net Sales (million yen) | 86,731 | 175,875 | 270,216 | 370,913 | 97,267 | 193,394 | 295,915 | 406,168 | 106,549 | | | |
| | | | | | 112.1% | 110.0% | 109.5% | 109.5% | 109.5% | | | |
| Parking Business Japan | 43,616 | 88,159 | 134,567 | 182,302 | 47,852 | 96,391 | 147,362 | 200,421 | 52,557 | | | |
| | | | | | 109.7% | 109.3% | 109.5% | 109.9% | 109.8% | | | |
| Mobility Business | 25,244 | 52,022 | 80,182 | 112,058 | 29,627 | 59,698 | 92,052 | 128,506 | 32,750 | | | |
| | | | | | 117.4% | 114.8% | 114.8% | 114.7% | 114.5% | | | |
| Parking Business International | 19,256 | 38,464 | 59,696 | 82,411 | 21,538 | 40,817 | 61,804 | 84,373 | 22,795 | | | |
| | | | | | 111.9% | 106.1% | 103.5% | 102.4% | 105.8% | | | |
| UK | 10,542 | 20,653 | 32,659 | 46,334 | 12,300 | 22,762 | 34,896 | 48,558 | 13,251 | | | |
| | | | | | 116.7% | 110.2% | 106.9% | 104.8% | 107.7% | | | |
| AU | 5,333 | 10,890 | 16,515 | 21,982 | 5,444 | 10,373 | 15,357 | 20,023 | 5,251 | | | |
| | | | | | 102.1% | 95.3% | 93.0% | 91.1% | 96.5% | | | |
| TW | 2,064 | 4,272 | 6,544 | 8,791 | 2,389 | 4,859 | 7,237 | 9,848 | 2,678 | | | |
| | | | | | 115.7% | 113.7% | 110.6% | 112.0% | 112.1% | | | |
| Other | 1,315 | 2,648 | 3,977 | 5,303 | 1,404 | 2,821 | 4,312 | 5,943 | 1,615 | | | |
| | | | | | 106.8% | 106.5% | 108.4% | 112.1% | 115.0% | | | |
| Business Development (Times PLATFORM SERVICE) | | | | | | | | | 174 | | | |
| Adjustments | -1,385 | -2,770 | -4,229 | -5,860 | -1,751 | -3,512 | -5,303 | -7,134 | -1,728 | | | |
| Operating Profit or Loss (-) (million yen) | 8,622 | 16,654 | 26,610 | 38,697 | 9,318 | 15,780 | 24,914 | 37,561 | 9,194 | | | |
| | | | | | 108.1% | 94.8% | 93.6% | 97.1% | 98.7% | | | |
| Parking Business Japan | 8,889 | 17,584 | 26,944 | 36,460 | 9,276 | 17,317 | 27,565 | 37,548 | 9,598 | | | |
| | | | | | 104.4% | 98.5% | 102.3% | 103.0% | 103.5% | | | |
| Mobility Business | 2,879 | 6,428 | 10,522 | 15,901 | 3,157 | 5,811 | 9,074 | 14,888 | 2,821 | | | |
| | | | | | 109.6% | 90.4% | 86.2% | 93.6% | 89.4% | | | |
| Parking Business International | 129 | -309 | -85 | 880 | 376 | -124 | -488 | 301 | 605 | | | |
| (before Amortization of Goodwill, etc.) | | | | | 291.7% | - | - | 34.3% | 160.7% | | | |
| UK | -310 | -1,160 | -1,316 | -126 | 91 | -1,051 | -1,774 | -1,275 | -238 | | | |
| | | | | | - | - | - | - | - | | | |
| AU | 14 | -90 | -89 | -681 | -122 | 16 | -46 | -319 | 247 | | | |
| | | | | | - | - | - | - | - | | | |
| TW | 314 | 676 | 981 | 1,270 | 328 | 719 | 999 | 1,290 | 395 | | | |
| | | | | | 104.4% | 106.4% | 101.9% | 101.6% | 120.3% | | | |
| Other | 110 | 264 | 340 | 417 | 78 | 190 | 332 | 606 | 200 | | | |
| | | | | | 71.7% | 72.1% | 97.7% | 145.3% | 254.6% | | | |
| Business Development (Times PLATFORM SERVICE) | | | | | | | | | 82 | | | |
| Adjustments | -3,274 | -7,049 | -10,772 | -14,544 | -3,491 | -7,223 | -11,236 | -15,176 | -3,913 | | | |
| (Head Office Expenses, Amortization of Goodwill etc.) | | | | | | | | | | | | |
| Operating Profit Margin (%) | 9.9% | 9.5% | 9.8% | 10.4% | 9.6% | 8.2% | 8.4% | 9.2% | 8.6% | | | |
| | | | | | -0.4pt | -1.3pt | -1.4pt | -1.2pt | -1.0pt | | | |
| Parking Business Japan | 20.4% | 19.9% | 20.0% | 20.0% | 19.4% | 18.0% | 18.7% | 18.7% | 18.3% | | | |
| | | | | | -1.0pt | -2.0pt | -1.3pt | -1.3pt | -1.1pt | | | |
| Mobility Business | 11.4% | 12.4% | 13.1% | 14.2% | 10.7% | 9.7% | 9.9% | 11.6% | 8.6% | | | |
| | | | | | -0.7pt | -2.6pt | -3.3pt | -2.6pt | -2.0pt | | | |
| Parking Business International | 0.7% | -0.8% | -0.1% | 1.1% | 1.7% | -0.3% | -0.8% | 0.4% | 2.7% | | | |
| (before Amortization of Goodwill, etc.) | | | | | +1.1pt | +0.5pt | -0.6pt | -0.7pt | +0.9pt | | | |
| UK | -2.9% | -5.6% | -4.0% | -0.3% | 0.7% | -4.6% | -5.1% | -2.6% | -1.8% | | | |
| | | | | | +3.7pt | +1.0pt | -1.1pt | -2.4pt | -2.5pt | | | |
| AU | 0.3% | -0.8% | -0.5% | -3.1% | -2.3% | 0.2% | -0.3% | -1.6% | 4.7% | | | |
| | | | | | -2.5pt | +1.0pt | +0.2pt | +1.5pt | +7.0pt | | | |
| TW | 15.2% | 15.8% | 15.0% | 14.4% | 13.7% | 14.8% | 13.8% | 13.1% | 14.8% | | | |
| | | | | | -1.5pt | -1.0pt | -1.2pt | -1.3pt | +1.0pt | | | |
| Other | 8.4% | 10.0% | 8.6% | 7.9% | 5.6% | 6.8% | 7.7% | 10.2% | 12.4% | | | |
| | | | | | -2.7pt | -3.2pt | -0.8pt | +2.3pt | +6.8pt | | | |
| Business Development (Times PLATFORM SERVICE) | | | | | | | | | 47.5% | | | |

[Reference] Segment Information based on Financial Reports ※In FY2025, the method for measuring segment performance was changed. The figures for FY2024 have also been restated to reflect the new measurement method. (Lower row : YoY)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|---|---------------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|----------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Net sales (million yen) | 86,731 | 175,875 | 270,216 | 370,913 | 97,267 | 193,394 | 295,915 | 406,168 | 106,549 | | | |
| | | | | | 112.1% | 110.0% | 109.5% | 109.5% | 109.5% | | | |
| Parking Business Japan | 43,616 | 88,159 | 134,567 | 182,302 | 47,852 | 96,391 | 147,362 | 200,421 | 52,677 | | | |
| | | | | | 109.7% | 109.3% | 109.5% | 109.9% | 110.1% | | | |
| Mobility Business | 25,244 | 52,022 | 80,182 | 112,058 | 29,627 | 59,698 | 92,052 | 128,506 | 32,804 | | | |
| | | | | | 117.4% | 114.8% | 114.8% | 114.7% | 110.7% | | | |
| Parking Business International | 19,256 | 38,464 | 59,696 | 82,411 | 21,538 | 40,817 | 61,804 | 84,373 | 22,795 | | | |
| | | | | | 111.9% | 106.1% | 103.5% | 102.4% | 105.8% | | | |
| Adjustments | -1,385 | -2,770 | -4,229 | -5,860 | -1,751 | -3,512 | -5,303 | -7,134 | -1,728 | | | |
| (Head Office Expenses etc.) | | | | | | | | | | | | |
| Operating Profit or Loss (-) (million yen) | 8,622 | 16,654 | 26,610 | 38,697 | 9,318 | 15,780 | 24,914 | 37,561 | 9,194 | | | |
| | | | | | 108.1% | 94.8% | 93.6% | 97.1% | 98.7% | | | |
| Parking Business Japan | 8,889 | 17,584 | 26,944 | 36,460 | 9,276 | 17,317 | 27,565 | 37,548 | 9,665 | | | |
| | | | | | 104.4% | 98.5% | 102.3% | 103.0% | 104.2% | | | |
| Mobility Business | 3,023 | 6,428 | 10,522 | 15,901 | 3,157 | 5,811 | 9,074 | 14,888 | 2,837 | | | |
| | | | | | 104.4% | 90.4% | 86.2% | 93.6% | 89.9% | | | |
| Parking Business International | -317 | -1,211 | -1,463 | -967 | -56 | -982 | -1,767 | -1,398 | 206 | | | |
| | | | | | - | - | - | - | - | | | |
| Adjustments | -2,972 | -6,147 | -9,393 | -12,696 | -3,058 | -6,365 | -9,958 | -13,475 | -3,514 | | | |
| (Head Office Expenses etc.) | | | | | | | | | | | | |

09. Parking Business Data

09-1. Number of Sites

(Lower row : Compared to previous fiscal year)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------|-----------|-----------|
| | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Total (sites) | 27,860 | 28,174 | 28,441 | 28,891 | 28,799 | 29,487 | 29,679 | 29,848 | 29,725 | | | |
| | 100.1% | 101.2% | 102.2% | 103.8% | 99.7% | 102.1% | 102.7% | 103.3% | 99.6% | | | |
| Japan | 25,375 | 25,646 | 25,940 | 26,300 | 26,167 | 26,796 | 26,974 | 27,151 | 27,060 | | | |
| | 100.0% | 101.1% | 102.2% | 103.6% | 99.5% | 101.9% | 102.6% | 103.2% | 99.7% | | | |
| Directly Operated | 24,106 | 24,369 | 24,675 | 25,035 | 24,905 | 25,525 | 25,698 | 25,857 | 25,802 | | | |
| | 100.2% | 101.3% | 102.5% | 104.0% | 99.5% | 102.0% | 102.6% | 103.3% | 99.8% | | | |
| Times PARKING | 17,768 | 17,999 | 18,231 | 18,571 | 18,699 | 19,098 | 19,272 | 19,679 | 19,824 | | | |
| | 100.7% | 102.0% | 103.4% | 105.3% | 100.7% | 102.8% | 103.8% | 106.0% | 100.7% | | | |
| Times PARKING B | 6,102 | 6,130 | 6,203 | 6,215 | 5,962 | 6,173 | 6,172 | 5,924 | 5,722 | | | |
| | 98.5% | 98.9% | 100.1% | 100.3% | 95.9% | 99.3% | 99.3% | 95.3% | 96.6% | | | |
| Monthly Parking | 2,640 | 2,662 | 2,686 | 2,742 | 2,770 | 2,832 | 2,875 | 2,917 | 2,939 | | | |
| | 101.7% | 102.5% | 103.5% | 105.6% | 101.0% | 103.3% | 104.9% | 106.4% | 100.8% | | | |
| Attached to Times PARKING | 2,404 | 2,422 | 2,445 | 2,493 | 2,526 | 2,578 | 2,621 | 2,663 | 2,683 | | | |
| | 101.4% | 102.2% | 103.2% | 105.2% | 101.3% | 103.4% | 105.1% | 106.8% | 100.8% | | | |
| Facility Managed | 1,269 | 1,277 | 1,265 | 1,265 | 1,262 | 1,271 | 1,276 | 1,294 | 1,258 | | | |
| | 96.4% | 97.0% | 96.1% | 96.1% | 99.8% | 100.5% | 100.9% | 102.3% | 97.2% | | | |
| Overseas | 2,485 | 2,528 | 2,501 | 2,591 | 2,632 | 2,691 | 2,705 | 2,697 | 2,665 | | | |
| | 101.3% | 103.0% | 101.9% | 105.6% | 101.6% | 103.9% | 104.4% | 104.1% | 98.8% | | | |
| UK | 683 | 689 | 667 | 683 | 667 | 678 | 666 | 643 | 648 | | | |
| | 100.9% | 101.8% | 98.5% | 100.9% | 97.7% | 99.3% | 97.5% | 94.1% | 100.8% | | | |
| AU | 456 | 454 | 442 | 466 | 492 | 495 | 533 | 544 | 555 | | | |
| | 101.1% | 100.7% | 98.0% | 103.3% | 105.6% | 106.2% | 114.4% | 116.7% | 102.0% | | | |
| TW | 823 | 863 | 865 | 901 | 925 | 965 | 980 | 1,026 | 1,044 | | | |
| | 101.9% | 106.8% | 107.1% | 111.5% | 102.7% | 107.1% | 108.8% | 113.9% | 101.8% | | | |
| SG | 372 | 365 | 365 | 373 | 374 | 376 | 346 | 301 | 233 | | | |
| | 100.0% | 98.1% | 98.1% | 100.3% | 100.3% | 100.8% | 92.8% | 80.7% | 77.4% | | | |
| MY | 151 | 157 | 162 | 168 | 174 | 177 | 180 | 183 | 185 | | | |
| | 103.4% | 107.5% | 111.0% | 115.1% | 103.6% | 105.4% | 107.1% | 108.9% | 101.1% | | | |

09-2. Number of Spaces

(Lower row : Compared to previous fiscal year)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------|-----------|-----------|
| | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Total (spaces) | 1,302,921 | 1,324,010 | 1,341,582 | 1,352,938 | 1,361,959 | 1,376,425 | 1,363,299 | 1,372,669 | 1,347,672 | | | |
| | 100.5% | 102.1% | 103.4% | 104.3% | 100.7% | 101.7% | 100.8% | 101.5% | 98.2% | | | |
| Japan | 768,618 | 790,648 | 807,866 | 813,600 | 817,767 | 843,106 | 858,182 | 881,545 | 878,350 | | | |
| | 100.9% | 103.8% | 106.1% | 106.8% | 100.5% | 103.6% | 105.5% | 108.4% | 99.6% | | | |
| Directly Operated | 649,339 | 670,760 | 687,702 | 702,626 | 708,267 | 734,957 | 748,374 | 767,147 | 778,203 | | | |
| | 101.3% | 104.7% | 107.3% | 109.6% | 100.8% | 104.6% | 106.5% | 109.2% | 101.4% | | | |
| Times PARKING | 584,158 | 604,236 | 620,488 | 633,208 | 640,912 | 665,877 | 675,717 | 697,375 | 709,319 | | | |
| | 101.4% | 104.9% | 107.7% | 109.9% | 101.2% | 105.2% | 106.7% | 110.1% | 101.7% | | | |
| Times PARKING B | 23,934 | 24,414 | 24,983 | 25,812 | 23,427 | 24,101 | 26,624 | 23,516 | 22,348 | | | |
| | 98.4% | 100.4% | 102.8% | 106.2% | 90.8% | 93.4% | 103.1% | 91.1% | 95.0% | | | |
| Monthly Parking | 41,247 | 42,110 | 42,231 | 43,606 | 43,928 | 44,979 | 46,033 | 46,256 | 46,536 | | | |
| | 102.5% | 104.7% | 105.0% | 108.4% | 100.7% | 103.1% | 105.6% | 106.1% | 100.6% | | | |
| Facility Managed | 119,279 | 119,888 | 120,164 | 110,974 | 109,500 | 108,149 | 109,808 | 114,398 | 100,147 | | | |
| | 98.7% | 99.2% | 99.4% | 91.8% | 98.7% | 97.5% | 98.9% | 103.1% | 87.5% | | | |
| Overseas | 534,303 | 533,362 | 533,716 | 539,338 | 544,192 | 533,319 | 505,117 | 491,124 | 469,322 | | | |
| | 99.8% | 99.6% | 99.7% | 100.7% | 100.9% | 98.9% | 93.7% | 91.1% | 95.6% | | | |
| UK | 185,992 | 183,615 | 183,674 | 183,045 | 182,707 | 181,032 | 172,208 | 172,090 | 172,272 | | | |
| | 100.0% | 98.8% | 98.8% | 98.5% | 99.8% | 98.9% | 94.1% | 94.0% | 100.1% | | | |
| AU | 145,639 | 144,872 | 147,370 | 148,801 | 151,296 | 144,110 | 140,384 | 139,393 | 135,982 | | | |
| | 99.0% | 98.4% | 100.1% | 101.1% | 101.7% | 96.8% | 94.3% | 93.7% | 97.6% | | | |
| TW | 28,801 | 29,844 | 30,296 | 31,890 | 32,410 | 32,334 | 32,127 | 32,953 | 33,316 | | | |
| | 99.8% | 103.4% | 105.0% | 110.5% | 101.6% | 101.4% | 100.7% | 103.3% | 101.1% | | | |
| SG | 110,508 | 110,039 | 109,770 | 111,232 | 111,604 | 110,994 | 96,998 | 81,255 | 62,784 | | | |
| | 100.0% | 99.6% | 99.3% | 100.6% | 100.3% | 99.8% | 87.2% | 73.1% | 77.3% | | | |
| MY | 63,363 | 64,992 | 62,606 | 64,370 | 66,175 | 64,849 | 63,400 | 65,433 | 64,968 | | | |
| | 100.8% | 103.4% | 99.6% | 102.4% | 102.8% | 100.7% | 98.5% | 101.7% | 99.3% | | | |

09-3. Sites and Spaces of Times PARKING

(Lower row : Compared to previous fiscal year)

| | ~24/10 | | | | ~25/10 | | | | ~26/10 | | | |
|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------|-----------|-----------|
| | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Total Sites (件) | 17,768 | 17,999 | 18,231 | 18,571 | 18,699 | 19,098 | 19,272 | 19,679 | 19,824 | | | |
| | 100.7% | 102.0% | 103.4% | 105.3% | 100.7% | 102.8% | 103.8% | 106.0% | 100.7% | | | |
| STANDARD | 13,533 | 13,628 | 13,726 | 13,903 | 13,945 | 14,114 | 14,187 | 14,451 | 14,510 | | | |
| | 100.4% | 101.1% | 101.8% | 103.1% | 100.3% | 101.5% | 102.0% | 103.9% | 100.4% | | | |
| PARTNER SERVICE | 4,235 | 4,371 | 4,505 | 4,668 | 4,754 | 4,984 | 5,085 | 5,228 | 5,314 | | | |
| | 101.8% | 105.1% | 108.3% | 112.2% | 101.8% | 106.8% | 108.9% | 112.0% | 101.6% | | | |
| Total Spaces (spaces) | 584,158 | 604,236 | 620,488 | 633,208 | 640,912 | 665,877 | 675,717 | 697,375 | 709,319 | | | |
| | 101.4% | 104.9% | 107.7% | 109.9% | 101.2% | 105.2% | 106.7% | 110.1% | 101.7% | | | |
| STANDARD | 153,210 | 153,330 | 154,272 | 155,880 | 156,784 | 158,631 | 158,292 | 160,971 | 161,896 | | | |
| | 100.6% | 100.7% | 101.3% | 102.4% | 100.6% | 101.8% | 101.5% | 103.3% | 100.6% | | | |
| PARTNER SERVICE | 430,948 | 450,906 | 466,216 | 477,328 | 484,128 | 507,246 | 517,425 | 536,404 | 547,423 | | | |
| | 101.6% | 106.4% | 110.0% | 112.6% | 101.4% | 106.3% | 108.4% | 112.4% | 102.1% | | | |

09-4. Developed and Cancelled Sites of Times PARKING

(Lower row: YoY)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|--|------------|------------|--------------|--------------|------------|------------|--------------|--------------|------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Developed (sites) | 269 | 666 | 1,056 | 1,565 | 282 | 851 | 1,209 | 1,784 | 307 | | | |
| | 104.7% | 132.1% | 150.9% | 160.7% | 104.8% | 127.8% | 114.5% | 114.0% | 108.9% | | | |
| STANDARD | 168 | 395 | 626 | 948 | 166 | 469 | 688 | 1,088 | 196 | | | |
| | 96.6% | 121.9% | 139.7% | 155.7% | 98.8% | 118.7% | 109.9% | 114.8% | 118.1% | | | |
| PARTNER SERVICE | 101 | 271 | 430 | 617 | 116 | 382 | 521 | 696 | 111 | | | |
| | 121.7% | 150.6% | 170.6% | 169.0% | 114.9% | 141.0% | 121.2% | 112.8% | 95.7% | | | |
| Cancelled | 133 | 293 | 447 | 604 | 161 | 332 | 508 | 674 | 158 | | | |
| | 73.9% | 77.3% | 83.9% | 85.3% | 121.1% | 113.3% | 113.6% | 111.6% | 98.1% | | | |
| STANDARD | 112 | 238 | 368 | 501 | 130 | 261 | 399 | 536 | 134 | | | |
| | 72.7% | 75.1% | 82.0% | 84.1% | 116.1% | 109.7% | 108.4% | 107.0% | 103.1% | | | |
| PARTNER SERVICE | 21 | 55 | 79 | 103 | 31 | 71 | 109 | 138 | 24 | | | |
| | 80.8% | 88.7% | 94.0% | 92.0% | 147.6% | 129.1% | 138.0% | 134.0% | 77.4% | | | |
| Cancellation Rate (Based on Sites) (%) | 0.7% | 1.7% | 2.4% | 3.4% | 0.8% | 1.8% | 2.6% | 3.6% | 0.8% | | | |
| | -0.3pt | -0.5pt | -0.7pt | -0.6pt | +0.1pt | +0.1pt | +0.2pt | +0.2pt | -0.1pt | | | |
| STANDARD | 0.8% | 1.8% | 2.6% | 3.7% | 0.9% | 1.9% | 2.8% | 3.9% | 0.9% | | | |
| | -0.3pt | -0.6pt | -0.7pt | -0.7pt | +0.1pt | +0.1pt | +0.1pt | +0.1pt | -0.0pt | | | |
| PARTNER SERVICE | 0.4% | 1.3% | 1.7% | 2.5% | 0.6% | 1.5% | 2.1% | 3.0% | 0.4% | | | |
| | -0.2pt | -0.3pt | -0.4pt | -0.4pt | +0.1pt | +0.2pt | +0.4pt | +0.5pt | -0.2pt | | | |

09-5. Developed and Cancelled Spaces of Times PARKING

(Lower row: YoY)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|---|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Developed (spaces) | 9,469 | 37,046 | 57,045 | 73,929 | 11,788 | 42,295 | 59,767 | 85,240 | 15,245 | | | |
| | 80.9% | 118.7% | 134.7% | 134.3% | 124.5% | 114.2% | 104.8% | 113.3% | 129.3% | | | |
| STANDARD | 2,209 | 4,893 | 7,671 | 11,090 | 1,938 | 5,710 | 8,344 | 12,277 | 2,388 | | | |
| | 101.3% | 101.9% | 116.0% | 126.2% | 87.7% | 116.7% | 108.8% | 110.7% | 123.2% | | | |
| PARTNER SERVICE | 7,260 | 32,153 | 49,374 | 62,839 | 9,850 | 36,585 | 51,423 | 72,963 | 12,857 | | | |
| | 76.3% | 121.8% | 138.1% | 135.8% | 135.7% | 113.8% | 104.1% | 116.1% | 130.5% | | | |
| Cancelled | 2,789 | 10,204 | 13,741 | 17,615 | 4,031 | 9,857 | 16,994 | 21,474 | 3,653 | | | |
| | 58.3% | 79.0% | 67.0% | 63.1% | 144.5% | 96.6% | 123.7% | 121.9% | 90.6% | | | |
| STANDARD | 1,280 | 3,645 | 5,254 | 6,693 | 1,451 | 3,156 | 5,004 | 6,689 | 1,437 | | | |
| | 68.0% | 81.3% | 84.5% | 81.5% | 113.4% | 86.6% | 95.2% | 99.9% | 99.0% | | | |
| PARTNER SERVICE | 1,509 | 6,559 | 8,487 | 10,922 | 2,580 | 6,701 | 11,990 | 14,785 | 2,216 | | | |
| | 52.0% | 77.8% | 59.4% | 55.4% | 171.0% | 102.2% | 141.3% | 135.4% | 85.9% | | | |
| Cancellation Rate (Based on Spaces) (%) | 0.4% | 1.8% | 2.4% | 3.1% | 0.6% | 1.6% | 2.7% | 3.4% | 0.5% | | | |
| | -0.4pt | -0.6pt | -1.3pt | -2.0pt | +0.1pt | -0.2pt | +0.3pt | +0.3pt | -0.1pt | | | |
| STANDARD | 0.8% | 2.4% | 3.5% | 4.4% | 0.9% | 2.0% | 3.2% | 4.3% | 0.9% | | | |
| | -0.4pt | -0.5pt | -0.6pt | -1.0pt | +0.1pt | -0.4pt | -0.2pt | -0.1pt | -0.0pt | | | |
| PARTNER SERVICE | 0.3% | 1.5% | 2.0% | 2.6% | 0.5% | 1.4% | 2.5% | 3.1% | 0.4% | | | |
| | -0.4pt | -0.6pt | -1.6pt | -2.4pt | +0.2pt | -0.1pt | +0.5pt | +0.5pt | -0.1pt | | | |

09-6. Times PARKING - Performance

(Lower row: YoY)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|--------------------------------|---------------|---------------|----------------|----------------|---------------|---------------|----------------|----------------|---------------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Net sales (million yen) | 41,479 | 83,662 | 127,873 | 173,074 | 45,557 | 91,233 | 139,963 | 190,139 | 50,116 | | | |
| | | | | | 109.8% | 109.1% | 109.5% | 109.9% | 110.0% | | | |
| STANDARD | 24,044 | 46,015 | 69,927 | 98,637 | 25,797 | 48,756 | 74,235 | 105,551 | 27,278 | | | |
| | | | | | 107.3% | 106.0% | 106.2% | 107.0% | 105.7% | | | |
| PARTNER SERVICE | 17,435 | 35,044 | 54,000 | 74,437 | 19,760 | 39,255 | 60,877 | 84,587 | 22,837 | | | |
| | | | | | 113.3% | 112.0% | 112.7% | 113.6% | 115.6% | | | |
| Cost of sales | 30,156 | 61,227 | 93,173 | 125,991 | 33,289 | 67,577 | 102,798 | 139,161 | 36,852 | | | |
| | | | | | 110.4% | 110.4% | 110.3% | 110.5% | 110.7% | | | |
| STANDARD | 17,768 | 35,813 | 54,007 | 72,489 | 18,825 | 38,080 | 57,544 | 77,296 | 20,280 | | | |
| | | | | | 105.9% | 106.3% | 106.5% | 106.6% | 107.7% | | | |
| PARTNER SERVICE | 12,387 | 25,414 | 39,165 | 53,502 | 14,464 | 29,497 | 45,253 | 61,865 | 16,571 | | | |
| | | | | | 116.8% | 116.1% | 115.5% | 115.6% | 114.6% | | | |
| Gross profit | 11,323 | 22,434 | 34,699 | 47,083 | 12,268 | 23,656 | 37,164 | 50,977 | 13,264 | | | |
| | | | | | 108.3% | 105.4% | 107.1% | 108.3% | 108.1% | | | |
| STANDARD | 6,275 | 10,201 | 15,920 | 26,147 | 6,971 | 10,675 | 16,690 | 28,254 | 6,998 | | | |
| | | | | | 111.1% | 104.6% | 104.8% | 108.1% | 100.4% | | | |
| PARTNER SERVICE | 5,048 | 9,629 | 14,834 | 20,935 | 5,296 | 9,758 | 15,623 | 22,722 | 6,266 | | | |
| | | | | | 104.9% | 101.3% | 105.3% | 108.5% | 118.3% | | | |
| Gross profit margin (%) | 27.3% | 26.8% | 27.1% | 27.2% | 26.9% | 25.9% | 26.6% | 26.8% | 26.5% | | | |
| | | | | | -0.4pt | -0.9pt | -0.6pt | -0.4pt | -0.5pt | | | |
| STANDARD | 26.1% | 22.2% | 22.8% | 26.5% | 27.0% | 21.9% | 22.5% | 26.8% | 25.7% | | | |
| | | | | | +0.9pt | -0.3pt | -0.3pt | +0.3pt | -1.4pt | | | |
| PARTNER SERVICE | 29.0% | 27.5% | 27.5% | 28.1% | 26.8% | 24.9% | 25.7% | 26.9% | 27.4% | | | |
| | | | | | -2.1pt | -2.6pt | -1.8pt | -1.3pt | +0.6pt | | | |

09-7. Times PARKING - KPI (Sales and Profit per Site or Space by month)

(Lower row: YoY)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| STANDARD | | | | | | | | | | | | |
| Net Sales (thousand yen / space-month) | 52.3 | 50.1 | 50.6 | 51.0 | 54.8 | 51.6 | 52.3 | 52.7 | 56.2 | | | |
| | | | | | 104.8% | 103.1% | 103.2% | 103.3% | 102.5% | | | |
| Cost of Sales | 38.6 | 38.9 | 39.1 | 39.2 | 40.0 | 40.3 | 40.5 | 40.7 | 41.8 | | | |
| | | | | | 103.5% | 103.5% | 103.6% | 103.7% | 104.4% | | | |
| Gross Profit | 13.6 | 11.1 | 11.5 | 11.7 | 14.8 | 11.3 | 11.7 | 12.0 | 14.4 | | | |
| | | | | | 108.6% | 101.9% | 102.0% | 102.1% | 97.3% | | | |
| PARTNER SERVICE | | | | | | | | | | | | |
| Net Sales (thousand yen / site-month) | 1,379.0 | 1,370.4 | 1,387.4 | 1,395.8 | 1,393.5 | 1,363.8 | 1,385.8 | 1,405.2 | 1,439.2 | | | |
| | | | | | 101.0% | 99.5% | 99.9% | 100.7% | 103.3% | | | |
| Cost of Sales | 979.8 | 993.8 | 1,006.2 | 1,014.6 | 1,020.0 | 1,024.8 | 1,030.1 | 1,040.4 | 1,044.3 | | | |
| | | | | | 104.1% | 103.1% | 102.4% | 102.5% | 102.4% | | | |
| Gross Profit | 399.2 | 376.5 | 381.1 | 381.1 | 373.5 | 339.0 | 355.6 | 364.8 | 394.9 | | | |
| | | | | | 93.6% | 90.0% | 93.3% | 95.7% | 105.7% | | | |

10. Mobility Business Data

10-1. Times CAR - Number of Rental Sites and Vehicles

(Lower row : Compared to previous fiscal year)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Rental Sites (sites) | 16,983 | 18,091 | 19,118 | 19,961 | 21,312 | 23,122 | 24,911 | 26,073 | 27,172 | | | |
| | 106.0% | 112.9% | 119.4% | 124.6% | 106.8% | 115.8% | 124.8% | 130.6% | 104.2% | | | |
| Vehicles (vehicles) | 61,721 | 64,363 | 67,650 | 69,170 | 71,042 | 74,061 | 78,594 | 80,691 | 81,640 | | | |
| | 102.8% | 107.2% | 112.7% | 115.2% | 102.7% | 107.1% | 113.6% | 116.7% | 101.2% | | | |
| Times CAR Dedicated Vehicles (vehicles) | 44,130 | 46,756 | 49,369 | 51,051 | 53,633 | 57,125 | 61,738 | 63,880 | 64,636 | | | |
| | 104.6% | 110.9% | 117.1% | 121.0% | 105.1% | 111.9% | 120.9% | 125.1% | 101.2% | | | |

10-2. Number of Times CAR Members

(Lower row : Compared to previous fiscal year)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Number of Members (thousand people) | 2,564.0 | 2,693.0 | 2,833.4 | 3,032.6 | 3,136.0 | 3,278.1 | 3,439.0 | 3,616.3 | 3,713.5 | | | |
| | 105.8% | 111.1% | 116.9% | 125.1% | 103.4% | 108.1% | 113.4% | 119.2% | 102.7% | | | |
| Individual Members | 1,601.2 | 1,686.0 | 1,771.7 | 1,903.4 | 1,970.2 | 2,054.7 | 2,148.0 | 2,263.5 | 2,314.0 | | | |
| | 107.1% | 112.8% | 118.5% | 127.3% | 103.5% | 108.0% | 112.9% | 118.9% | 102.2% | | | |
| Corporate Members | 962.8 | 1,007.0 | 1,061.7 | 1,129.2 | 1,165.8 | 1,223.4 | 1,290.9 | 1,352.8 | 1,399.5 | | | |
| | 103.6% | 108.4% | 114.3% | 121.6% | 103.2% | 108.3% | 114.3% | 119.8% | 103.5% | | | |
| Ratio of Corporate Members (%) | 37.6% | 37.4% | 37.5% | 37.2% | 37.2% | 37.3% | 37.5% | 37.4% | 37.7% | | | |
| | -0.8pt | -0.9pt | -0.9pt | -1.1pt | -0.1pt | +0.1pt | +0.3pt | +0.2pt | +0.3pt | | | |

[Reference] Sales and Disposal of Vehicles

(Lower row : YoY)

| | `24/10 | | | | `25/10 | | | | `26/10 | | | |
|-------------------------|--------|--------|--------|-------|--------|--------|--------|--------|--------|--------|--------|----|
| | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY | Q1 | Q2 YTD | Q3 YTD | FY |
| Net Sales (million yen) | 1,691 | 3,064 | 3,927 | 5,087 | 1,450 | 2,764 | 4,004 | 5,769 | 1,646 | | | |
| | 63.1% | 55.1% | 46.3% | 50.9% | 85.8% | 90.2% | 101.9% | 113.4% | 113.5% | | | |
| Operating Profit | 558 | 870 | 1,076 | 1,391 | 219 | 469 | 749 | 1,172 | 183 | | | |
| | 41.4% | 35.1% | 31.5% | 37.1% | 39.3% | 53.9% | 69.6% | 84.3% | 83.4% | | | |