Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

August 26, 2025

Company name: Dai Nippon Toryo Co., Ltd.

Name of representative: Takayuki Sato

Representative Director and President

(Securities code: 4611 TSE PRIME)

Inquiries: Tatsuhiko Nagano

Director, Managing Executive Officer, General Manager, Administrative

Division

(Telephone: +81-6-6266-3102)

Notice Concerning Director's Passing and Change in Board Members

Dai Nippon Toryo Co., Ltd. (the "Company") regrets to announce that Akira Fujiwara, Director, Executive Officer, General Manager of Coating Business Division passed away on August 25, 2025, and accordingly retired from his position on the same date.

We extend our heartfelt condolences to his family and express our gratitude for his dedicated service.

We also announce that the following change in directors was approved at the Board of Directors meeting held on August 26, 2025.

1. Retirement of Director

(1) Name: Akira Fujiwara

(2) Position: Director, Executive Officer, and General Manager of Coating Business Division

(3) Date of retirement: August 25, 2025

2. Change of Director

With the retirement (passing) of Director Fujiwara, his position will be succeeded as follows.

(1) Detail of the change

Name	New position title	Former position title
Takayuki Sato	Representative Director, President, and	Representative Director and President
	General Manager of Coating Business	
	Division	

3. Others

- (1) We respectfully request your understanding that condolence messages, condolence payments, flowers, and other offerings will not be accepted.
- (2) With the retirement (passing) of Director Fujiwara, the number of the Company's Directors has been reduced by one. However, the number of Directors will remain in compliance with the requirements set forth under law and regulations and the Articles of Incorporation.