Company name: DAIICHI SANKYO COMPANY, LIMITED
Representative: Hiroyuki Okuzawa, Representative Director, President and CEO
(Code no.: 4568, Prime Market, Tokyo Stock Exchange)
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Daiichi Sankyo Announces Completion of Payment Concerning Disposal of Own Shares as Restricted Share-Based Compensation

Tokyo, Japan (July 16, 2026) – Daiichi Sankyo Company, Limited (hereafter "Daiichi Sankyo") announced that, this day payment procedures were completed as follows for the disposal of own shares as restricted share-based compensation, which was resolved at Daiichi Sankyo's Board of Directors meeting held on June 22, 2026. For details, please refer to "Daiichi Sankyo Announces Disposal of Own Shares as Restricted Share-Based Compensation," which was announced on June 22, 2026.

Overview of Disposal of Treasury Shares

(1) Disposal date	July 16, 2026
(2) Class and number of shares to be disposed	Ordinary shares of Daiichi Sankyo; 84,081 shares
(3) Disposal value	JPY 2,541.5 per share
(4) Total disposal value	JPY 213,691,862
(5) Recipients of disposed shares	Daiichi Sankyo's Directors (excluding Outside Directors): 3 persons, 19,935 shares Daiichi Sankyo's Corporate Officers: 27 persons, 64,146 shares