



Company name: DAIICHI SANKYO COMPANY, LIMITED
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Daiichi Sankyo Announces Status Relating to Acquisition of Own Shares

(Based on the Articles of Incorporation pursuant to the provisions of Article 165, Paragraph 2 of the Companies Act)

Tokyo, Japan (November 4, 2025) – Daiichi Sankyo Company, Limited (hereafter, Daiichi Sankyo) today announced that it has acquired its own shares based on the Articles of Incorporation pursuant to the provisions of Article 165, Paragraph 2 of the Companies Act. The status (progress report) of the acquisition is as described below.

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| 1. Class of shares acquired: | Ordinary shares of Daiichi Sankyo |
| 2. Total number of shares acquired: | 0 shares |
| 3. Aggregate amount of acquisition cost: | JPY0 |
| 4. Acquisition period: | From October 1 to October 31, 2025 |
| 5. Acquisition method: | Purchase on the Tokyo Stock Exchange |

Note: As a result of comprehensive consideration such as share price level and other factors, Daiichi Sankyo has not acquired any own shares during the acquisition period. Going forward, it will flexibly acquire its own shares when it determines that the situation is suitable for such an acquisition, taking into account share prices and market conditions, while balancing this with investments in research and development and other activities aimed at future growth. Daiichi Sankyo expects to achieve its projected DOE of 8.5% or higher for FY2025 under its 5-year business plan (FY2021-FY2025), regardless of whether the acquisition of own shares is implemented.

For Reference

- Resolution at meeting of Board of Directors held on April 25, 2025
 - (1) Class of shares to be acquired: Ordinary shares of Daiichi Sankyo
 - (2) Total number of shares to be acquired: 80,000,000 shares (maximum)
 - (3) Aggregate amount of acquisition cost: JPY200.0 billion (maximum)
 - (4) Acquisition period: From May1, 2025 to March 24, 2026
- Accumulated number and price of own shares acquired in accordance with the abovementioned resolution at the meeting of Board of Directors (as of October 31, 2025)
 - (1) Total number of shares acquired: 0 shares
 - (2) Aggregate amount of acquisition cost: JPY0