



Company name: DAIICHI SANKYO COMPANY, LIMITED
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Daiichi Sankyo Announces Establishment of Upper Limits for Acquisition of Own Shares
(Acquisition of Own Shares based on the Articles of Incorporation pursuant to the provisions of
Article 165, Paragraph 2 of the Companies Act)

Tokyo, Japan (April 25, 2025) – Daiichi Sankyo Company, Limited (hereafter, Daiichi Sankyo) today announced that the Board of Directors approved a resolution on April 25, 2025 to establish upper limits for the acquisition of its own shares based on the Articles of Incorporation pursuant to the provisions of Article 165, Paragraph 2 of the Companies Act. The details are as follows.

1. Reason for acquisition of own shares

Daiichi Sankyo's shareholder return policy under the 5-year business plan (FY2021-FY2025) is to further enhance shareholder value through dividend increase in line with profit growth and flexible acquisition of its own shares.

In order to take flexible actions based on comprehensive consideration such as share price level and other factors, Daiichi Sankyo has established upper limits of 80 million shares and JPY200.0 billion for acquisition of its own shares.

2. Details of acquisition

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| (1) Class of shares to be acquired: | Ordinary shares of Daiichi Sankyo |
| (2) Total number of shares to be acquired: | 80,000,000 shares (maximum);
4.29% issued shares (excluding own shares) |
| (3) Aggregate amount of acquisition cost: | JPY200.0 billion (maximum) |
| (4) Acquisition period: | From May 1, 2025 to March 24, 2026 |
| (5) Acquisition method: | Purchase through market transaction on the Tokyo
Stock Exchange |

Depending on market environment and other factors, some or all of the acquisition may not be completed.

For Reference

Number of own shares held by Daiichi Sankyo as of March 31, 2025:

- Total number of issued shares (excluding own shares): 1,866,653,341 shares
- Number of own shares: 41,668,788 shares

(Note) The number of own shares includes 1,782,000 shares held by the Stock Grant ESOP (Employee Stock Ownership Plan) Trust and 768,900 shares held by the executive compensation BIP (Board Incentive Plan) Trust.