Notice Concerning Change in Subsidiary

TOKYO, JAPAN – August 21, 2026 – Terumo Corporation (the "Company") determined today that the name of its wholly owned subsidiary, Terumo Capital Management Pte. Ltd. (the "Subsidiary"), will not be separately presented in future annual securities reports. The Company hereby announces the details as follows.

1. Reason for the change

The Company established the Subsidiary in August 2016 for the purpose of efficiently managing the assets of the Terumo Group. In light of changes to the Group's asset management structure, the Company has determined to liquidate the Subsidiary. Prior to the planned liquidation, the Subsidiary reduced its share capital today. Taking into account the Subsidiary's significance within the Terumo Group, the Company determined as of today that the name of the Subsidiary will not be separately presented in future annual securities reports.

2. Overview of the Subsidiary subject to change

(1)	Name	Terumo Capital Management Pte. Ltd.	
(2)	Location	300 Beach Road, #37-01 The Concourse, Singapore 199555	
(3)	Job title and name of representative	Managing Director, Jin Hagimoto	
(4)	Description of business	Asset and investment management for the Terumo Group	
(5)	Share capital	US$1,122,000 thousand	
(6)	Date of establishment	August 25, 2016	
(7)	Major shareholders and ownership ratios	Terumo Corporation: 100%	
(8)	Relationship between the Company and the Subsidiary	Capital relationship	A wholly owned subsidiary of the Company
		Personnel relationship	One director of the Company serves as a director of the Subsidiary.
		Business relationship	There are no business relationships to be stated between the Company and the Subsidiary.
(9)	Operating results and financial position of the Subsidiary for the last three years (Thousands of U.S. dollars, unless otherwise noted)		

Fiscal year ended	March 31, 2024	March 31, 2025	March 31, 2026
Net assets	1,246,932	1,125,549	1,124,339
Total assets	1,254,578	1,133,468	1,129,678
Net assets per share (US$)	1.11	1.00	1.00
Revenue	-	-	-
Operating profit	(56)	(25)	(37)
Profit before tax	69,443	71,756	55,990
Profit for the year	57,608	59,617	46,261
Earnings per share (US$)	0.05	0.05	0.04
Dividend per share (US$)	-	0.16	0.04

3. Numbers of shares held before and after the capital reduction

(1)	Number of shares held before the capital reduction	1,122,000,000 shares (Number of voting rights: 1,122,000,000 rights) (Ratio of voting rights held: 100%)

(2)	Number of shares held after the capital reduction	1 share (Number of voting rights: 1 right) (Ratio of voting rights held: 100%)

4. Timetable

(1)	Date of decision regarding the change in subsidiary	August 21, 2026
(2)	Date of capital reduction	August 21, 2026
(3)	Scheduled date of liquidation	To be determined

5. Future outlook

This matter will have no material impact on the Company's consolidated financial results. The Company will promptly announce any matters that should be disclosed in the future.