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August 14, 2026

Consolidated Financial Results for the Nine Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Speee, Inc.
Listing: Tokyo Stock Exchange
Securities code: 4499
URL: https://speee.jp/
Representative: Hideki Otsuka Representative Director,CEO
Inquiries: Masataka Nishida Director,CFO
Telephone: +81-50-1748-0088
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended June 30, 2026 (from October 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		EBITDA		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	12,580	2.1	(640)	-	(674)	-	(571)	-	(899)	-
June 30, 2025	12,321	5.9	(326)	-	(308)	-	(228)	-	(489)	-

Note: Comprehensive income For the nine months ended June 30, 2026: ¥ (899) million [-%]
For the nine months ended June 30, 2025: ¥ (489) million [-%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
June 30, 2026	(78.19)	-
June 30, 2025	(44.12)	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	12,739	6,580	51.6
September 30, 2025	14,813	7,289	49.2

Reference: Equity
As of June 30, 2026: ¥ 6,578 million
As of September 30, 2025: ¥ 7,287 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended September 30, 2025	-	0.00	-	0.00	0.00
Fiscal year ending September 30, 2026	-	0.00	-		
Fiscal year ending September 30, 2026 (Forecast)				0.00	0.00

3. Consolidated financial result forecasts for the fiscal year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	17,000	3.4	(1,193)	-	(1,188)	-	(1,455)	-	(126.44)

Note: Revisions to the financial result forecast most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 5 companies(Spiral Partners, Inc., Spark Nova, Inc., Advanced Strategy&Consulting, Inc., Frontegrity Consulting, Inc., SynapXion, Inc.)

Excluded: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	11,563,000 shares
As of September 30, 2025	11,494,750 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	20,849 shares
As of September 30, 2025	13,965 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 30, 2026	11,505,263 shares
Nine months ended June 30, 2025	11,105,779 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	9,395,236	7,091,027
Notes and accounts receivable - trade	3,084,137	3,343,641
Other	628,076	719,168
Allowance for doubtful accounts	(84,492)	(88,609)
Total current assets	13,022,957	11,065,227
Non-current assets		
Property, plant and equipment	368,529	349,331
Intangible assets		
Software	47,345	30,113
Other	1,961	1,575
Total intangible assets	49,306	31,688
Investments and other assets	1,373,183	1,292,802
Total non-current assets	1,791,019	1,673,823
Total assets	14,813,976	12,739,050
Liabilities		
Current liabilities		
Accounts payable - trade	582,586	625,786
Current portion of long-term borrowings	1,370,568	995,628
Accounts payable - other	1,130,495	1,203,751
Income taxes payable	87,674	15,082
Provision for bonuses	393,148	197,490
Other	646,139	517,415
Total current liabilities	4,210,612	3,555,154
Non-current liabilities		
Long-term borrowings	3,130,531	2,408,800
Asset retirement obligations	168,851	169,795
Provision for bonuses	14,250	18,108
Other	-	6,211
Total non-current liabilities	3,313,632	2,602,916
Total liabilities	7,524,244	6,158,071
Net assets		
Shareholders' equity		
Share capital	2,900,629	2,996,111
Capital surplus	2,940,639	3,036,121
Retained earnings	1,447,912	548,302
Treasury shares	(1,712)	(1,819)
Total shareholders' equity	7,287,469	6,578,716
Share acquisition rights	2,263	2,263
Total net assets	7,289,732	6,580,979
Total liabilities and net assets	14,813,976	12,739,050

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Thousands of yen)

	For the nine months ended June 30, 2025	For the nine months ended June 30, 2026
Net sales	12,321,594	12,580,434
Cost of sales	2,557,261	3,191,518
Gross profit	9,764,332	9,388,915
Selling, general and administrative expenses	10,090,983	10,029,190
Operating loss	(326,650)	(640,275)
Non-operating income		
Interest income	3,092	14,118
Gain on sale of investment securities	-	24,820
Other	38,219	12,176
Total non-operating income	41,312	51,115
Non-operating expenses		
Interest expenses	5,767	34,854
Compensation expenses	-	45,412
Other	17,788	5,176
Total non-operating expenses	23,555	85,443
Ordinary loss	(308,893)	(674,603)
Loss before income taxes	(308,893)	(674,603)
Income taxes - current	103,734	95,065
Income taxes - deferred	77,365	129,940
Total income taxes	181,099	225,006
Loss	(489,993)	(899,610)
Loss attributable to owners of parent	(489,993)	(899,610)

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Thousands of yen)

	For the nine months ended June 30, 2025	For the nine months ended June 30, 2026
Loss	(489,993)	(899,610)
Comprehensive income	(489,993)	(899,610)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(489,993)	(899,610)