

Lancers Issues Financial Report for Fiscal 2026
[Japanese GAAP] [Consolidated]

Company Name	LANCERS, INC. (Stock Code: 4484)
Representative (title)	Yosuke Akiyoshi (President and CEO)
Contact (title)	Kumiko Yasukawa (Executive Officer, General Manager, Corporate Headquarters) Email: disclosure@lancers.co.jp
Fiscal year	April 1 to March 31
Current fiscal year	Fiscal 2026 (April 1, 2025 to March 31, 2026)
Item of note	

1. Results for Fiscal 2026 (April 1, 2025 to March 31, 2026)

(1) Business Results (Figures in parentheses indicate year-on-year change)

	Net sales [million yen]	Operating profit [million yen]	Ordinary profit [million yen]	Profit attributable to owners of parent [million yen]
Fiscal 2026	5,437 (18.5%)	201 (84.4%)	207 (79.5%)	91 (-48.5%)
Fiscal 2025	4,589 (0.3%)	109 (44.7%)	115 (42.9%)	176 (59.2%)

	Earnings per share [yen]	Diluted earnings per share [yen]	Return on equity [%]	Return on assets [%]	Operating profit ratio [%]
Fiscal 2026	5.61	5.19	6.6	6.0	3.7
Fiscal 2025	10.89	10.18	13.9	3.4	2.4

(2) Financial Position

	Total assets [million yen]	Net assets [million yen]	Equity ratio [%]	Net assets per share [yen]
Fiscal 2026	3,664	1,406	38.0	86.65
Fiscal 2025	3,280	1,358	41.4	83.62

(3) Cash Flows Position

	Cash flow from operating activities [million yen]	Cash flow from investing activities [million yen]	Cash flow from financing activities [million yen]	Cash and cash equivalents at end of year [million yen]
Fiscal 2026	371	-115	139	2,162
Fiscal 2025	-37	-50	-68	1,767

2. Dividends

	Dividends per share [yen]					Total dividends [million yen]	Payout ratio (Consolidated) [%]	Dividend on equity ratio (Consolidated) [%]
	Q1	Q2	Q3	Q4	Total			
Fiscal 2025	-	0.00	-	0.00	0.00	-	-	-
Fiscal 2026	-	0.00	-	2.00	2.00	32	35.7	2.3
Fiscal 2027 [forecast]	-	0.00	-	3.00	3.00		19.5	

3. Forecast of Results for Fiscal 2027 (April 1, 2026 to March 31, 2027)

	Net sales [million yen]	Operating profit [million yen]	Ordinary profit [million yen]	Profit attributable to owners of parent [million yen]	Profit per share [yen]
Fiscal 2027	6,300(+15.9%)	300(+49.1%)	270(+30.4%)	250(+174.6%)	15.40