

February 12, 2026

Lancers Issues Financial Report for First Three Quarters of Fiscal 2026
[Japanese GAAP] [Consolidated]

Company Name	LANCERS, INC. (Stock Code: 4484)
Representative (title)	Yosuke Akiyoshi (President and CEO)
Contact (title)	Kumiko Yasukawa (Executive Officer, General Manager, Corporate Headquarters) Email: disclosure@lancers.co.jp
Fiscal year	April 1 to March 31
Current fiscal year	Fiscal 2026 (April 1, 2025 to March 31, 2026)

1. Results for First Three Quarters of Fiscal 2026

(First three quarters of fiscal 2026 is from April 1, 2025 to December 31, 2025)

(1) Business Results (Figures in parentheses indicate year-on-year change)

	Net sales [million yen]	Operating profit [million yen]	Ordinary profit [million yen]	Profit attributable to owners of parent [million yen]
First three quarters of fiscal 2026	3,925 (15.2%)	111 (35.4%)	115 (36.9%)	84 (28.2%)
First three quarters of fiscal 2025	3,407 (1.3%)	82 (90.0%)	84 (79.7%)	65 (834.3%)

	Earnings per share [yen]	Diluted earnings per share [yen]
First three quarters of fiscal 2026	5.18	4.81
First three quarters of fiscal 2025	4.04	3.78

(2) Financial Position

	Total assets [million yen]	Net assets [million yen]	Equity ratio [%]
First three quarters of fiscal 2026	3,694	1,453	39.1
Fiscal 2025	3,280	1,358	41.4

2. Dividends

	Dividends per share [yen]				
	Q1	Q2	Q3	Q4	Total
Fiscal 2025	—	0.00	—	0.00	0.00
Fiscal 2026	—	0.00	—		
Fiscal 2026 [forecast]				2.00	2.00

3. Forecast of Results for Fiscal 2026 (April 1, 2025 to March 31, 2026)

	Net sales [million yen]	Operating profit [million yen]	Ordinary profit [million yen]	Profit attributable to owners of parent [million yen]	Profit per share [yen]
Fiscal 2026	5,048(+10.0%)	200(+83.2%)	209(+81.1%)	200(+13.1%)	12.31

Disclaimer: The forward-looking statements in this document, including earnings forecasts, are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company that they will be achieved.