



July 1, 2026

Kao Published Integrated Report and Sustainability Report

Kao Corporation published “Kao Integrated Report 2026” and “Kao Sustainability Report 2026” on our website.

“Kao Integrated Report 2026”

www.kao.com/global/en/investor-relations/library/reports/

“Kao Sustainability Report 2026”

www.kao.com/global/en/sustainability/pdf/sustainability-report/