

Status of Repurchase of the Company's Stock
(Stock Repurchase in accordance with Articles of Incorporation pursuant to
Article 165, paragraph 2 of the Companies Act)

October 2, 2025

Kao Corporation (the “Company”— *Ticker Code:4452*) hereby makes the following announcement: the Company has repurchased the Company's stock from the market in accordance with Article 156 of the Companies Act applicable pursuant to Article 165, paragraph 3 of the said Act, and the resolution made at the meeting of the Board of Directors held on August 6, 2025.

(1) Type of repurchased stock:	Common stock of the Company
(2) Total number of repurchased shares:	2,538,400 shares
(3) Total amount of the repurchases:	16,955,464,400 yen
(4) Period of the repurchases:	From September 1, 2025 to September 30, 2025
(5) Method of the repurchases:	Repurchased from the market at Tokyo Stock Exchange

Reference:

1. Information regarding the resolution made at the meeting of the Board of Directors held on August 6, 2025

(1) Type of stock to be repurchased:	Common stock of the Company
(2) Total number of shares to be repurchased:	Up to 15,000,000 shares (3.2% of total outstanding shares excluding treasury shares as of June 30, 2025)
(3) Total amount of the repurchases:	Up to 80,000,000,000 yen
(4) Period of the repurchases:	From August 7, 2025 to January 30, 2026

2. Total number of repurchased shares of the Company's stock from the market pursuant to the above-noted resolution and total amount of the repurchases as of September 30, 2025

(1) Total number of repurchased shares:	6,232,400 shares
(2) Total amount of the repurchases:	41,728,120,400 yen