

Translation

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Summary of Consolidated Financial Results for the Nine Months Ended June 30, 2026 (Based on Japanese GAAP)

August 14, 2026

Company name: D.I.System Co., Ltd.
 Stock exchange listing: Tokyo
 Stock code: 4421 URL <https://www.di-system.co.jp/>
 Representative: Representative Director and President Kentaro Tomita
 Inquiries: Managing Director Yutaka Otsuka TEL 03(6826)7772
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: No
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended June 30, 2026 (from October 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended June 30, 2026	5,661	5.1	231	(12.8)	236	(10.8)	138	(21.8)
Nine months ended June 30, 2025	5,387	5.0	265	(5.6)	265	(5.2)	176	(3.4)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended June 30, 2026	47.50	47.40
Nine months ended June 30, 2025	60.80	60.67

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	3,709	1,690	45.6
As of September 30, 2025	3,108	1,635	52.6

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended September 30, 2025	–	0.00	–	27.00	27.00
Year ending September 30, 2026	–	0.00	–		
Year ending September 30, 2026 (Forecast)				28.00	28.00

3. Forecast of consolidated financial results for the year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	7,952	10.1	381	7.0	380	5.8	256	(0.0)	88.08

4. Notes

- (1) Significant changes in the scope of consolidation during the nine months ended June 30, 2026: Yes
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: No
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	3,059,000 shares	As of September 30, 2025	3,059,000 shares
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Number of treasury shares at the end of the period

As of June 30, 2026	150,336 shares	As of September 30, 2025	150,336 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 30, 2026	2,908,664 shares	Nine months ended June 30, 2025	2,907,664 shares
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Quarterly consolidated financial statements

Consolidated balance sheets

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	1,023,623	1,339,333
Accounts receivable - trade, and contract assets	1,050,179	926,180
Merchandise	71	29,586
Work in process	12,397	16,793
Other	124,723	124,577
Total current assets	2,210,995	2,436,472
Non-current assets		
Property, plant and equipment	204,469	266,688
Intangible assets		
Goodwill	155,644	281,966
Other	107,014	208,683
Total intangible assets	262,658	490,649
Investments and other assets		
Deferred tax assets	205,841	272,547
Other	224,089	243,431
Total investments and other assets	429,930	515,979
Total non-current assets	897,059	1,273,316
Total assets	3,108,054	3,709,789
Liabilities		
Current liabilities		
Accounts payable - trade	238,206	304,941
Current portion of long-term borrowings	—	62,064
Accrued expenses	207,672	501,442
Income taxes payable	81,206	91,059
Contract liabilities	185,032	210,368
Provision for bonuses	279,831	148,539
Provision for loss on orders received	9,240	—
Other	183,863	168,404
Total current liabilities	1,185,053	1,486,818
Non-current liabilities		
Long-term borrowings	—	225,282
Retirement benefit liability	278,005	299,692
Other	9,097	7,487
Total non-current liabilities	287,103	532,461
Total liabilities	1,472,157	2,019,280
Net assets		
Shareholders' equity		
Share capital	291,540	291,540
Capital surplus	215,540	215,540
Retained earnings	1,237,615	1,297,251
Treasury shares	(134,900)	(134,900)
Total shareholders' equity	1,609,795	1,669,431
Accumulated other comprehensive income		
Remeasurements of defined benefit plans	26,101	21,077
Total accumulated other comprehensive income	26,101	21,077
Total net assets	1,635,897	1,690,508
Total liabilities and net assets	3,108,054	3,709,789

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Thousands of yen)

	Nine months ended June 30, 2025	Nine months ended June 30, 2026
Net sales	5,387,562	5,661,319
Cost of sales	4,283,525	4,479,768
Gross profit	1,104,036	1,181,550
Selling, general and administrative expenses	838,793	950,131
Operating profit	265,242	231,419
Non-operating income		
Interest income	478	1,371
Surrender value of insurance policies	—	5,950
Total non-operating income	478	7,321
Non-operating expenses		
Interest expenses	278	2,063
Total non-operating expenses	278	2,063
Ordinary profit	265,442	236,677
Extraordinary losses		
Loss on retirement of non-current assets	—	2,197
Total extraordinary losses	—	2,197
Profit before income taxes	265,442	234,479
Income taxes - current	140,022	140,639
Income taxes - deferred	(51,377)	(44,330)
Total income taxes	88,644	96,309
Profit	176,798	138,170
Profit attributable to non-controlling interests	—	—
Profit attributable to owners of parent	176,798	138,170

Consolidated statements of comprehensive income (cumulative)

(Thousands of yen)

	Nine months ended June 30, 2025	Nine months ended June 30, 2026
Profit	176,798	138,170
Other comprehensive income		
Remeasurements of defined benefit plans, net of tax	(2,746)	(5,024)
Total other comprehensive income	(2,746)	(5,024)
Comprehensive income	174,052	133,145
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	174,052	133,145
Comprehensive income attributable to non-controlling interests	—	—