



Feb 13, 2026

Company name: FLECT Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 4414
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Representative Director and CEO
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**Notice Regarding the Results and Completion of Acquisition of Treasury Shares through
Off-Auction Treasury Share Repurchase Trading (ToSTNeT-3)**

Tokyo, JAPAN (February 13, 2026) – FLECT Co., Ltd. (TSE: 4414) (the “Company”) hereby announces that, in connection with the acquisition of treasury shares through the off-auction treasury share repurchase trading system (ToSTNeT-3), which was announced on February 12, 2026, the Company executed the acquisition today as set forth below.

The Company also announces that, with the completion of the above transaction, the acquisition of treasury shares based on the resolution of the Company’s Board of Directors meeting held on February 5, 2026 has been completed.

1. Reason for acquisition of treasury shares

As the Company has been considering the resolution of its accumulated earning tax issue as an important management matter, it approached KURO LLC. (an asset management company of which 100% of the voting rights are held by Koji Kurokawa, Representative Director and CEO of the Company, as per his own account) regarding the potential sale of a portion of the Company’s share held by KURO LLC. As a result, the Company confirmed KURO LLC.’s intention to sell part of such shares. Although this acquisition of treasury shares alone will not satisfy the requirement that the controlling shareholder’s voting rights ratio be reduced to 50% or less, which is necessary to resolve the accumulated earning tax issue, after considering the Company’s stock price, financial condition, and market trends, the Company has decided to acquire these shares as treasury shares. We believe that this acquisition of treasury shares will lead to an increase in the value per share, improved capital efficiency and enhanced governance through the reduction of the controlling shareholder’s ownership

ratio.

The treasury shares acquired through this acquisition of treasury shares may be utilized for M&A and capital and business alliances using shares as consideration, or for stock compensation plans.

2. Results of acquisition

Class of shares acquired	Common stock
Total number of shares acquired	765,700 shares (12.46% of total number of issued shares (excluding treasury shares))
Total amount of share acquisition costs	¥1,199,851,900
Date of acquisition	February 13, 2026
Method of acquisition	Purchase through off-auction treasury share repurchase trading system (ToSTNeT-3) of the Tokyo Stock Exchange

(Reference)

Resolution of the Board of Directors regarding the acquisition of treasury shares (February 5, 2026)

Class of shares to be acquired	Common stock
Total number of shares to be acquired	860,000 shares (upper limit) (13.99% of total number of issued shares (excluding treasury shares))
Total amount of share acquisition costs	¥1.2 billion (upper limit)
Acquisition period	From February 6, 2026 to February 27, 2026
Method of acquisition	Purchase through off-auction treasury share repurchase trading system (ToSTNeT-3) of the Tokyo Stock Exchange