

May 13, 2026

Summary of Consolidated Financial Results for the Nine Months Ended March 31, 2026 (Under Japanese GAAP)

Company name: System Support Holdings Inc.
 Listing: Tokyo Stock Exchange
 Securities code: 4396
 URL: <https://www.sts-hd.co.jp/>
 Representative: Ryoji Koshimizu, President and Representative Director
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended March 31, 2026 (from July 1, 2025 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended March 31, 2026	23,042	14.2	2,407	24.5	2,440	24.9	1,529	21.2
Nine months ended March 31, 2025	20,181	23.5	1,934	37.2	1,954	36.6	1,262	31.2

Note: Comprehensive income For the nine months ended March 31, 2026: ¥1,537 million [22.5%]
 For the nine months ended March 31, 2025: ¥1,255 million [22.2%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
March 31, 2026	73.91	-
March 31, 2025	61.36	61.34

Note: 1. The Company has conducted a stock split at the ratio of two shares to one common share as of January 1, 2026. Assuming that the stock split occurred at the beginning of the previous fiscal year, the Company's quarterly basic earnings per share and quarterly diluted earnings per share are calculated.

2. Quarterly diluted earnings per share for the third quarter of the fiscal year ending June 30, 2026 is not shown because there are no potential shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of March 31, 2026	15,272	6,830	44.7
As of June 30, 2025	13,628	6,012	44.1

Reference: Equity
 As of March 31, 2026: ¥6,830 million
 As of June 30, 2025: ¥6,012 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended June 30, 2025	-	25.00	-	25.00	50.00
Fiscal year ending June 30, 2026	-	32.00	-	-	-
Fiscal year ending June 30, 2026 (Forecast)	-	-	-	15.00	-

Note: 1. Revisions to the forecast of cash dividends most recently announced: None

2. On January 1, 2026, the Company conducted a stock split at a ratio of 2 shares per share of common shares. The year-end dividend per share for the fiscal year ending June 30, 2026 (forecast) is stated in consideration of the impact of the stock split, and the total annual dividend is listed as "-". The year-end dividend for the fiscal year ending June 30, 2026 (forecast) will be 30.00 yen and the annual dividend will be 62.00 yen, excluding the stock split.

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending June 30, 2026	32,060	19.0	2,842	28.1	2,880	28.4	1,832	25.7	88.53

Note: 1. Revisions to the earnings forecasts most recently announced: None

2. On January 1, 2026, the Company conducted a stock split at a ratio of 2 shares per share of common shares. Basic earnings per share in the consolidated earnings forecast for the fiscal year ending June 30, 2026 is shown taking into account the stock split. Excluding the stock split, basic earnings per share would be ¥177.06.

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company (Echo System Co., Ltd.)
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	20,800,000 shares
As of June 30, 2025	20,800,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	195,456 shares
As of June 30, 2025	82,856 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended March 31, 2026	20,700,455 shares
Nine months ended March 31, 2025	20,575,930 shares

Note: On January 1, 2026, the Company conducted a stock split at a ratio of 2 shares per share of common shares. "Total number of issued shares at the end of the period," "Number of treasury shares at the end of the period," and "Average number of shares outstanding during the period" are calculated on the assumption that the said stock split was conducted at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

(Method of accessing supplementary material on financial results)

Supplementary materials for financial results are scheduled to be posted on the Company's website on Wednesday, May 13, 2026.

Quarterly consolidated financial statements
Consolidated balance sheets

(Thousands of yen)

	As of June 30, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	5,844,937	5,984,853
Notes and accounts receivable - trade, and contract assets	4,141,642	4,624,481
Merchandise and finished goods	24,865	116,872
Work in process	16,657	25,963
Supplies	2,717	2,914
Other	726,658	617,680
Allowance for doubtful accounts	(22,299)	(23,958)
Total current assets	10,735,179	11,348,806
Non-current assets		
Property, plant and equipment	584,560	601,479
Intangible assets		
Goodwill	422,564	603,438
Other	102,763	411,100
Intangible assets	525,328	1,014,538
Investments and other assets	1,783,041	2,308,076
Total non-current assets	2,892,930	3,924,094
Total assets	13,628,109	15,272,901

	As of June 30, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	839,610	1,025,491
Short-term borrowings	720,000	1,669,000
Current portion of bonds payable	10,000	10,000
Current portion of long-term borrowings	296,490	387,378
Lease liabilities	63,815	67,466
Income taxes payable	745,440	395,435
Provision for bonuses	13,180	505,864
Provision for loss on orders received	693	650
Reserve for quality assurance	13,632	12,365
Other	3,378,383	2,360,879
Total current liabilities	6,081,245	6,434,531
Non-current liabilities		
Bonds payable	20,000	10,000
Long-term borrowings	780,780	1,044,623
Lease liabilities	93,954	67,228
Provision for retirement benefits for directors (and other officers)	140,283	217,465
Retirement benefit liability	68,999	247,217
Other	430,836	421,505
Total non-current liabilities	1,534,855	2,008,039
Total liabilities	7,616,100	8,442,571
Net assets		
Shareholders' equity		
Share capital	723,726	723,726
Capital surplus	584,272	584,272
Retained earnings	4,759,726	5,699,289
Treasury shares	(63,839)	(192,836)
Total shareholders' equity	6,003,885	6,814,452
Accumulated other comprehensive income		
Foreign currency translation adjustment	8,122	15,878
Total accumulated other comprehensive income	8,122	15,878
Total net assets	6,012,008	6,830,330
Total liabilities and net assets	13,628,109	15,272,901

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income(cumulative)

(Thousands of yen)

	Nine months ended March 31, 2025	Nine months ended March 31, 2026
Net sales	20,181,188	23,042,242
Cost of sales	14,535,969	16,262,063
Gross profit	5,645,218	6,780,178
Selling, general and administrative expenses	3,710,484	4,372,374
Operating profit	1,934,734	2,407,804
Non-operating income		
Interest income	2,660	10,818
Commission income	39,311	2,466
Subsidy income	11,423	25,753
Foreign exchange gains	-	22,954
Other	11,464	13,857
Total non-operating income	64,860	75,850
Non-operating expenses		
Interest expenses	23,491	37,956
Foreign exchange losses	20,686	-
Other	970	5,295
Total non-operating expenses	45,148	43,252
Ordinary profit	1,954,445	2,440,403
Profit before income taxes	1,954,445	2,440,403
Income taxes	691,842	910,510
Profit	1,262,602	1,529,893
Profit attributable to owners of parent	1,262,602	1,529,893

Consolidated statements of comprehensive income (cumulative)

(Thousands of yen)

	Nine months ended March 31, 2025	Nine months ended March 31, 2026
Profit	1,262,602	1,529,893
Other comprehensive income		
Foreign currency translation adjustment	(7,036)	7,755
Total other comprehensive income	(7,036)	7,755
Comprehensive income	1,255,566	1,537,648
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,255,566	1,537,648

(Notes on segment information, etc.)

Segment Information

I. The nine months of the previous fiscal year (July 1, 2024 to March 31, 2025)

1. Information on net sales and the amount of profit or loss for each reported segment

(Thousands of yen)

	Reportable segments						Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Cloud Integration Business	System Integration Business	Outsourcing Business	Product Business	Overseas Business	Total		
Net sales								
Net sales from external customers	7,149,624	10,168,590	1,765,565	690,064	407,343	20,181,188	-	20,181,188
Transactions with other segments	860	14,477	47,577	4,989	37,729	105,634	(105,634)	-
Total	7,150,484	10,183,068	1,813,142	695,053	445,073	20,286,822	(105,634)	20,181,188
Segment profit (loss)	1,036,769	519,394	301,824	123,257	(11,748)	1,969,497	(34,763)	1,934,734

Note: 1. The amount adjusted for segment profit or loss is the amount of elimination of inter-segment transactions.

2. Segment profit or loss is adjusted for operating profit in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

Not applicable.

II. The nine months of the current fiscal year (July 1, 2025 to March 31, 2026)

1. Information on net sales and the amount of profit or loss for each reported segment

(Thousands of yen)

	Reportable segments						Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Cloud Integration Business	System Integration Business	Outsourcing Business	Product Business	Overseas Business	Total		
Net sales								
Net sales from external customers	8,569,989	11,334,348	1,834,671	893,247	409,985	23,042,242	-	23,042,242
Transactions with other segments	2,934	20,304	49,270	7,018	38,588	118,116	(118,116)	-
Total	8,572,924	11,354,652	1,883,941	900,265	448,573	23,160,358	(118,116)	23,042,242
Segment profit (loss)	1,279,242	724,096	277,263	171,657	(5,303)	2,446,956	(39,151)	2,407,804

Note: 1. The amount adjusted for segment profit or loss is the amount of elimination of inter-segment transactions.

2. Segment profit or loss is adjusted for operating profit in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

Not applicable.

3. Changes to Reporting Segments, etc.

(Change in the Method of Measuring Profits or Losses for Reporting Segments)

Beginning with the first quarter of the fiscal year, we have revised the allocation method for some selling, general and administrative expenses and changed the method of measuring profits or losses for reporting segments in order to better reflect the performance of each reporting segment.

Segment information for the nine months of the previous fiscal year is disclosed based on the measurement method for the nine months of the current fiscal year.