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June 19, 2025

Company name: System Support Holdings Inc.  
 Name of representative: Ryoji Koshimizu  
 President, Representative Director  
 (Securities code: 4396; Tokyo Stock Exchange Prime Market)  
 Inquiries: Naoyuki Morita  
 Director  
 General Manager of Management Headquarters  
 (Telephone: +81-76-213-5161)

### **Notice Concerning Acquisition of Shares of Echo System Co., Ltd. (to Make It a Subsidiary)**

We, System Support Holdings Inc., hereby announces that it has resolved, at a meeting of the Board of Directors held today, to acquire shares of Echo System Co., Ltd. and make it a subsidiary of the Company. The details are described below.

#### 1. Reason for acquisition of shares

Under the Medium-Term Management Plan Rolling Plan (FY2025/6 to FY2027/6), themed “Growth and creation of further innovation”, our Group is proactively advancing investments in human resources, research and development, and mergers and acquisitions, with a focus on growing the Cloud Integration Business.

Echo System Co., Ltd. is a systems integrator with a solid management foundation built over 35 years since its establishment. Headquartered in Hiroshima, the company operates primarily in the Chugoku-Shikoku region, Fukuoka, and the Tokyo-Nagoya-Osaka areas. Renowned for its technical expertise, it specializes in contracted system development for corporate clients and develops and sells proprietary package systems tailored to specific industries and applications.

With Echo System joining our Group, we aim to strengthen our business expansion in western Japan and enhance the value we deliver to customers by combining our respective customer bases and leveraging our complementary services.

#### 2. Overview of the subsidiary (Echo System Co., Ltd.) subject to change

(1) Name	Echo System Co., Ltd.
(2) Location	5th Floor, Tamiya Building, 3-1 Kinya-cho, Minami-ku, Hiroshima-shi, Hiroshima Prefecture
(3) Job title and name of representative	Representative Director Makoto Ugo

(4)	Description of business	Contracted development of computer software; development and sales of packaged software; development and sales of smartphone and tablet applications; etc.		
(5)	Share capital	25 million yen		
(6)	Date of establishment	September 21,1989		
(7)	Major shareholders and ownership ratios	Makoto Ugo, 100%		
(8)	Relationship between the Company and said company	Capital relationship	None	
		Personnel relationship	None	
		Business relationship	None	
(9)	Business results and financial condition of the company over the last three years			
	As of / Fiscal year ended	July 31, 2022	July 31, 2023	July 31, 2024
	Net assets	152	211	286
	Total assets	885	841	777
	Net assets per share (Yen)	304,292.56	423,674.18	573,293.44
	Net sales	1,192	1,304	1,415
	Operating profit (Operating loss)	(5)	96	123
	Ordinary profit	3	92	107
	Net income	3	59	74
	Earnings per share (Yen)	6,324.91	119,381.62	149,619.25
	Dividend per share (Yen)	0	0	0

(Millions of yen, unless otherwise noted)

### 3. Overview of the counterparty to the acquisition of shares

(1) Name	Makoto Ugo
(2) Address	Osakikamijima-cho, Toyota-gun, Hiroshima Prefecture
(3) Relationship between the Company and said person	None

### 4. Number of shares acquired, acquisition costs, and shareholding before and after acquisition

(1) Number of shares held before the change	0 shares (Number of voting rights: 0 units) (Ratio of voting rights held: 0%)
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(2)	Number of shares to be acquired	500 shares (Number of voting rights: 500 units)
(3)	Acquisition costs	<div>Common shares of Echo System Co., Ltd. ¥520 million</div> <div>Advisory fees, etc. (Estimated amount) ¥57 million</div> <div>Total (Estimated amount) ¥577 million</div>
(4)	Number of shares held after the change	500 shares (Number of voting rights: 500 units) (Ratio of voting rights held: 100%)

## 5. Timetable

(1)	Date of resolution at the meeting of the Board of Directors	June 19, 2025
(2)	Date of conclusion of the agreement	June 19, 2025
(3)	Date of commencement of share transfer	July 1, 2025 (scheduled)

## 6. Future outlook

The impact of this matter on the consolidated financial results for the fiscal year ending June 2025 is expected to be minimal. However, we believe that, in the medium to long term, it will contribute to our consolidated results and help enhance the corporate value of our Group.

Should any material information requiring disclosure arise, we will promptly inform you accordingly.

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