

Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2026 (Based on Japanese GAAP)

May 11, 2026

Company name: FUSO CHEMICAL CO., LTD.
 Stock exchange listing: Tokyo
 Stock code: 4368 URL <https://fusokk.co.jp/eng/>
 Representative: Representative Director & President Shinichi Sugita
 Board Director, Division Manager of Administration Division
 Inquiries: Hiroyuki Ito TEL 03-3639-6311
 Scheduled date of ordinary general meeting of shareholders: June 23, 2026
 Scheduled date to file Securities Report: June 19, 2026
 Scheduled date to commence dividend payments: June 24, 2026
 Preparation of supplementary material on financial results: No
 Holding of financial results meeting: Yes (for institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2026	76,926	10.7	18,850	16.1	19,573	18.2	14,311	23.1
Year ended March 31, 2025	69,501	17.9	16,230	46.4	16,561	39.4	11,622	39.3

Note: Comprehensive income Year ended March 31, 2026 ¥15,931 million [39.8%]
 Year ended March 31, 2025 ¥11,399 million [15.9%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2026	135.28	—	12.9	13.3	24.5
Year ended March 31, 2025	109.89	—	11.7	12.0	23.4

Reference: Share of loss (profit) of entities accounted for using equity method

Year ended March 31, 2026 ¥— million

Year ended March 31, 2025 ¥— million

Operating profit before depreciation and amortization (Consolidated operating profit + depreciation and amortization)

Year ended March 31, 2026 ¥29,787 million [21.4%]

Year ended March 31, 2025 ¥24,539 million [34.5%]

Note: The Company conducted a 3-for-1 share split of its common shares on April 1, 2026. Earnings per share is calculated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	152,256	117,216	77.0	1,107.94
As of March 31, 2025	141,502	104,048	73.5	983.72

Reference: Equity As of March 31, 2026 ¥117,216 million

As of March 31, 2025 ¥104,048 million

Note: The Company conducted a 3-for-1 share split of its common shares on April 1, 2026. Net assets per share is calculated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2026	24,793	(11,069)	(5,905)	37,896
Year ended March 31, 2025	22,701	(20,538)	(2,409)	29,237

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2025	—	35.00	—	38.00	73.00	2,573	22.1	2.6
Year ended March 31, 2026	—	41.00	—	41.00	82.00	2,891	20.2	2.6
Year ending March 31, 2027 (Forecast)	—	14.00	—	14.00	28.00		17.8	

Note: The Company conducted a 3-for-1 share split of its common shares on April 1, 2026. The amounts shown for the year ended March 31, 2025 and year ended March 31, 2026 are the actual amounts of dividends paid before the share split.

3. Forecast of consolidated financial results for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	43,100	14.3	11,600	19.0	11,700	19.3	7,850	14.1	74.19
Full year	85,800	11.5	24,300	28.9	24,500	25.2	16,600	16.0	156.90

Reference: Operating profit before depreciation and amortization (Consolidated operating profit + depreciation and amortization)

First half (cumulative) ¥17,800 million [24.2%] Full year ¥37,000 million [24.2%]

4. Notes

- (1) Significant changes in the scope of consolidation during the period: No
- (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	106,533,000 shares	As of March 31, 2025	106,533,000 shares
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Number of treasury shares at the end of the period

As of March 31, 2026	736,626 shares	As of March 31, 2025	762,267 shares
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Average number of shares during the period

Year ended March 31, 2026	105,786,844 shares	Year ended March 31, 2025	105,762,647 shares
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Note: The Company conducted a 3-for-1 share split of its common shares on April 1, 2026. Total number of issued shares at the end of the period, number of treasury shares at the end of the period, and average number of shares during the period are calculated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

Reference: Summary of non-consolidated financial results

1. Non-consolidated financial results for the year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2026	64,099	11.6	15,358	17.7	18,965	28.7	14,641	34.9
Year ended March 31, 2025	57,450	20.3	13,047	62.4	14,730	41.8	10,850	40.2

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended March 31, 2026	138.40	—
Year ended March 31, 2025	102.59	—

Note: The Company conducted a 3-for-1 share split of its common shares on April 1, 2026. Earnings per share is calculated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	137,899	103,887	75.3	981.95
As of March 31, 2025	128,479	92,025	71.6	870.04

Reference: Equity As of March 31, 2026 ¥103,887 million
 As of March 31, 2025 ¥92,025 million

Note: The Company conducted a 3-for-1 share split of its common shares on April 1, 2026. Net assets per share is calculated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Explanation of proper use of financial results forecast, and other special matters

The forward-looking statements, including the financial results forecast shown in this document, are based on information currently available to the Company and on certain assumptions deemed to be reasonable by the Company. As such, they do not constitute guarantees by the Company of future performance. Actual performance and other results may also differ materially due to various factors.

Consolidated financial statements

Consolidated balance sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	31,295,730	41,006,795
Notes and accounts receivable - trade	16,046,056	16,626,358
Merchandise and finished goods	14,058,439	14,205,343
Work in process	675,979	703,343
Raw materials and supplies	3,419,342	3,500,382
Consumption taxes refund receivable	1,028,736	1,622,623
Other	543,001	827,568
Allowance for doubtful accounts	(14,851)	(16,363)
Total current assets	67,052,435	78,476,053
Non-current assets		
Property, plant and equipment		
Buildings and structures	33,948,274	41,983,664
Accumulated depreciation	(14,513,262)	(16,491,484)
Buildings and structures, net	19,435,011	25,492,180
Machinery, equipment and vehicles	55,532,435	69,551,102
Accumulated depreciation	(37,040,700)	(44,147,326)
Machinery, equipment and vehicles, net	18,491,734	25,403,776
Land	8,433,034	8,442,867
Construction in progress	19,567,556	4,188,076
Other	4,899,550	5,318,982
Accumulated depreciation	(3,844,302)	(4,305,552)
Other, net	1,055,247	1,013,429
Total property, plant and equipment	66,982,585	64,540,330
Intangible assets	4,006,424	5,490,989
Investments and other assets		
Investment securities	714,487	679,817
Long-term prepaid expenses	540,921	434,498
Deferred tax assets	1,720,436	1,897,402
Retirement benefit asset	247,313	299,860
Other	237,467	437,325
Allowance for doubtful accounts	(0)	—
Total investments and other assets	3,460,627	3,748,904
Total non-current assets	74,449,636	73,780,224
Total assets	141,502,071	152,256,278

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	3,073,443	2,836,663
Current portion of long-term borrowings	3,100,000	4,000,000
Accounts payable - other	2,625,862	2,684,275
Accounts payable - facilities	6,207,343	5,429,273
Income taxes payable	1,847,953	3,056,555
Provision for bonuses	620,290	691,096
Provision for bonuses for directors (and other officers)	52,350	95,612
Provision for repairs	451,633	506,796
Other	510,725	543,856
Total current liabilities	18,489,603	19,844,130
Non-current liabilities		
Long-term borrowings	16,900,000	12,900,000
Deferred tax liabilities	303,532	394,174
Retirement benefit liability	1,463,632	1,472,003
Asset retirement obligations	17,924	155,418
Long-term accounts payable - facilities	137,864	123,092
Other	140,535	150,536
Total non-current liabilities	18,963,490	15,195,224
Total liabilities	37,453,093	35,039,354
Net assets		
Shareholders' equity		
Share capital	4,334,047	4,334,047
Capital surplus	4,820,722	4,820,722
Retained earnings	91,405,565	102,917,629
Treasury shares	(1,057,033)	(1,021,523)
Total shareholders' equity	99,503,301	111,050,875
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	191,889	157,089
Deferred gains or losses on hedges	8,682	17,415
Foreign currency translation adjustment	4,345,103	5,991,543
Total accumulated other comprehensive income	4,545,676	6,166,047
Total net assets	104,048,977	117,216,923
Total liabilities and net assets	141,502,071	152,256,278

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	69,501,527	76,926,023
Cost of sales	43,530,373	47,608,637
Gross profit	25,971,154	29,317,386
Selling, general and administrative expenses	9,740,645	10,466,846
Operating profit	16,230,508	18,850,539
Non-operating income		
Interest income	339,117	427,970
Dividend income	13,592	15,735
Foreign exchange gains	57,042	395,840
Other	67,431	40,171
Total non-operating income	477,183	879,717
Non-operating expenses		
Interest expenses	131,519	123,223
Depreciation	851	—
Loss on investments in investment partnerships	12,730	32,747
Other	695	915
Total non-operating expenses	145,798	156,887
Ordinary profit	16,561,893	19,573,370
Extraordinary income		
Gain on sale of non-current assets	61,764	2,838
Gain on sale of investment securities	—	184,916
Subsidy income	35,432	5,588
Total extraordinary income	97,197	193,343
Extraordinary losses		
Loss on sale of non-current assets	10,329	207
Loss on retirement of non-current assets	381,505	217,725
Impairment losses	—	1,903
Loss on valuation of investments in capital	—	18,869
Total extraordinary losses	391,835	238,707
Profit before income taxes	16,267,256	19,528,007
Income taxes - current	4,419,967	5,318,172
Income taxes - deferred	224,503	(101,748)
Total income taxes	4,644,471	5,216,424
Profit	11,622,785	14,311,582
Profit attributable to owners of parent	11,622,785	14,311,582

Consolidated statements of comprehensive income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	11,622,785	14,311,582
Other comprehensive income		
Valuation difference on available-for-sale securities	(96,851)	(34,800)
Deferred gains or losses on hedges	(8,668)	8,732
Foreign currency translation adjustment	(118,146)	1,646,439
Total other comprehensive income	(223,665)	1,620,371
Comprehensive income	11,399,119	15,931,954
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	11,399,119	15,931,954
Comprehensive income attributable to non-controlling interests	—	—

Consolidated statements of changes in equity

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,334,047	4,820,722	82,188,150	(1,087,246)	90,255,674
Changes during period					
Dividends of surplus			(2,397,234)		(2,397,234)
Profit attributable to owners of parent			11,622,785		11,622,785
Purchase of treasury shares				(631)	(631)
Disposal of treasury shares			(1,193)	30,844	29,651
Other			(6,942)		(6,942)
Net changes in items other than shareholders' equity					
Total changes during period	—	—	9,217,414	30,212	9,247,627
Balance at end of period	4,334,047	4,820,722	91,405,565	(1,057,033)	99,503,301

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	288,741	17,351	4,463,249	4,769,341	95,025,016
Changes during period					
Dividends of surplus					(2,397,234)
Profit attributable to owners of parent					11,622,785
Purchase of treasury shares					(631)
Disposal of treasury shares					29,651
Other					(6,942)
Net changes in items other than shareholders' equity	(96,851)	(8,668)	(118,146)	(223,665)	(223,665)
Total changes during period	(96,851)	(8,668)	(118,146)	(223,665)	9,023,961
Balance at end of period	191,889	8,682	4,345,103	4,545,676	104,048,977

Fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,334,047	4,820,722	91,405,565	(1,057,033)	99,503,301
Changes during period					
Dividends of surplus			(2,785,648)		(2,785,648)
Profit attributable to owners of parent			14,311,582		14,311,582
Purchase of treasury shares				(245)	(245)
Disposal of treasury shares			(2,455)	35,755	33,300
Other			(11,416)		(11,416)
Net changes in items other than shareholders' equity					
Total changes during period	–	–	11,512,063	35,510	11,547,573
Balance at end of period	4,334,047	4,820,722	102,917,629	(1,021,523)	111,050,875

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	191,889	8,682	4,345,103	4,545,676	104,048,977
Changes during period					
Dividends of surplus					(2,785,648)
Profit attributable to owners of parent					14,311,582
Purchase of treasury shares					(245)
Disposal of treasury shares					33,300
Other					(11,416)
Net changes in items other than shareholders' equity	(34,800)	8,732	1,646,439	1,620,371	1,620,371
Total changes during period	(34,800)	8,732	1,646,439	1,620,371	13,167,945
Balance at end of period	157,089	17,415	5,991,543	6,166,047	117,216,923

Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	16,267,256	19,528,007
Depreciation	8,309,318	10,936,736
Increase (decrease) in allowance for doubtful accounts	2,074	544
Increase (decrease) in provision for bonuses	47,830	64,680
Increase (decrease) in provision for bonuses for directors (and other officers)	16,650	43,262
Increase (decrease) in retirement benefit liability	(304,803)	(44,767)
Increase (decrease) in provision for repairs	77,555	55,162
Interest and dividend income	(352,710)	(443,705)
Interest expenses	131,519	123,223
Foreign exchange losses (gains)	(31,943)	(258,895)
Loss (gain) on sale of non-current assets	(51,435)	(2,631)
Loss on retirement of non-current assets	381,505	217,725
Impairment losses	—	1,903
Loss (gain) on sale of investment securities	—	(184,916)
Loss (gain) on investments in investment partnerships	12,730	32,747
Loss on valuation of investments in capital	—	18,869
Subsidy income	(35,432)	(5,588)
Decrease (increase) in trade receivables	390,274	(282,765)
Decrease (increase) in inventories	(730,613)	70,644
Increase (decrease) in trade payables	709,539	(314,832)
Increase (decrease) in accounts payable - other	615,744	21,900
Decrease (increase) in consumption taxes refund receivable	1,055,399	(596,115)
Other, net	(301,973)	(339,335)
Subtotal	26,208,487	28,641,854
Interest and dividends received	345,270	440,825
Interest paid	(135,087)	(125,808)
Subsidies received	35,432	5,588
Income taxes paid	(3,752,566)	(4,168,934)
Net cash provided by (used in) operating activities	22,701,537	24,793,525
Cash flows from investing activities		
Payments into time deposits	(3,084,954)	(5,660,304)
Proceeds from withdrawal of time deposits	3,034,559	4,853,465
Purchase of property, plant and equipment	(18,353,961)	(7,348,653)
Proceeds from sale of property, plant and equipment	26,406	3,358
Purchase of intangible assets	(1,784,817)	(2,761,277)
Proceeds from sale of intangible assets	67,030	—
Purchase of investment securities	(5,701)	(105,851)
Proceeds from sale of investment securities	—	241,908
Proceeds from collection of long-term loans receivable	0	0
Proceeds from distributions from investment partnerships	27,990	—
Other, net	(464,780)	(291,704)
Net cash provided by (used in) investing activities	(20,538,228)	(11,069,057)

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Repayments of long-term borrowings	—	(3,100,000)
Purchase of treasury shares	(631)	(245)
Dividends paid	(2,396,208)	(2,784,923)
Repayments of lease liabilities	(12,393)	(19,876)
Net cash provided by (used in) financing activities	(2,409,233)	(5,905,045)
Effect of exchange rate change on cash and cash equivalents	(441)	839,618
Net increase (decrease) in cash and cash equivalents	(246,366)	8,659,040
Cash and cash equivalents at beginning of period	29,483,756	29,237,390
Cash and cash equivalents at end of period	29,237,390	37,896,430