October 30, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: CTS Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 4345
URL: https://www.cts-h.co.jp
Representative: Taizo Yokoshima, Representative Director, President and Chief Executive Officer
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Scheduled date to file semi-annual securities report: November 14, 2025
Scheduled date to commence dividend payments: December 1, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	6,184	6.5	1,522	7.1	1,713	21.6	1,226	29.3
September 30, 2024	5,808	8.7	1,422	12.5	1,408	12.9	949	13.9

Note: Comprehensive income For the six months ended September 30, 2025: ¥1,822 million [115.9%]
For the six months ended September 30, 2024: ¥843 million [(29.1)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	29.70	-
September 30, 2024	22.54	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	19,139	14,178	74.1
March 31, 2025	17,080	12,872	75.4

Reference: Equity
As of September 30, 2025: ¥14,178 million
As of March 31, 2025: ¥12,872 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	12.50	-	12.50	25.00
Fiscal year ending March 31, 2026	-	14.00			
Fiscal year ending March 31, 2026 (Forecast)				15.00	29.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

For the revision of the dividend forecast, please refer to the "Notice of Revision of Consolidated Financial Forecasts and Year-End Dividend Forecasts for the fiscal year ending March 31, 2026" announced today (October 30, 2025).

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	12,885	9.0	3,353	9.0	3,643	15.2	2,527	15.4	61.17

Note: Revisions to the earnings forecasts most recently announced: Yes

For the revision of the consolidated earnings forecast, please refer to the "Notice of Revision of Consolidated Earnings Forecast and Year-End Dividend Forecast for the fiscal year ending March 31, 2026" announced today (October 30, 2025).

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements:None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	42,000,000 shares
As of March 31, 2025	42,000,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	686,876 shares
As of March 31, 2025	686,845 shares

(iii) Average number of shares outstanding during the period(cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	41,313,134 shares
Six months ended September 30, 2024	42,095,155 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.6 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	4,529	4,672
Notes and accounts receivable - trade	1,667	1,782
Electronically recorded monetary claims - operating	152	153
Inventories	517	739
Other	137	436
Allowance for doubtful accounts	(2)	(5)
Total current assets	7,002	7,778
Non-current assets		
Property, plant and equipment		
Leased assets, net	1,786	1,715
Other, net	1,847	1,838
Total property, plant and equipment	3,633	3,554
Intangible assets	161	203
Investments and other assets		
Investment securities	6,206	7,527
Other	85	83
Allowance for doubtful accounts	(8)	(8)
Total investments and other assets	6,283	7,602
Total non-current assets	10,078	11,360
Total assets	17,080	19,139
Liabilities		
Current liabilities		
Accounts payable - trade	642	1,098
Electronically recorded obligations - operating	123	139
Income taxes payable	546	522
Other	1,080	1,130
Total current liabilities	2,393	2,891
Non-current liabilities		
Lease liabilities	1,095	1,074
Deferred tax liabilities	602	880
Other	116	114
Total non-current liabilities	1,814	2,069
Total liabilities	4,208	4,961
Net assets		
Shareholders' equity		
Share capital	3,000	3,000
Retained earnings	9,220	9,930
Treasury shares	(608)	(608)
Total shareholders' equity	11,611	12,322
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,260	1,855
Total accumulated other comprehensive income	1,260	1,855
Total net assets	12,872	14,178
Total liabilities and net assets	17,080	19,139

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	5,808	6,184
Cost of sales	2,912	3,077
Gross profit	2,895	3,106
Selling, general and administrative expenses	1,473	1,583
Operating profit	1,422	1,522
Non-operating income		
Dividend income	55	115
Share of profit of entities accounted for using equity method	-	94
Other	3	4
Total non-operating income	58	213
Non-operating expenses		
Interest expenses	20	23
Share of loss of entities accounted for using equity method	51	-
Other	-	0
Total non-operating expenses	72	23
Ordinary profit	1,408	1,713
Extraordinary income		
Gain on sale of investment securities	-	28
Total extraordinary income	-	28
Profit before income taxes	1,408	1,742
Income taxes - current	454	506
Income taxes - deferred	5	9
Total income taxes	459	515
Profit	949	1,226
Profit attributable to owners of parent	949	1,226

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	949	1,226
Other comprehensive income		
Valuation difference on available-for-sale securities	(105)	595
Total other comprehensive income	(105)	595
Comprehensive income	843	1,822
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	843	1,822
Comprehensive income attributable to non-controlling interests	-	-

Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	1,408	1,742
Depreciation	497	489
Increase (decrease) in allowance for doubtful accounts	0	3
Interest and dividend income	(55)	(115)
Interest expenses	20	23
Share of loss (profit) of entities accounted for using equity method	51	(94)
Loss (gain) on sale of property, plant and equipment	(0)	(1)
Loss (gain) on sale of investment securities	-	(28)
Decrease (increase) in trade receivables	(84)	(116)
Decrease (increase) in inventories	137	(222)
Increase (decrease) in trade payables	(73)	471
Other, net	(125)	(228)
Subtotal	1,776	1,921
Interest and dividends received	55	115
Interest paid	(20)	(23)
Income taxes paid	(438)	(497)
Net cash provided by (used in) operating activities	1,372	1,516
Cash flows from investing activities		
Purchase of property, plant and equipment	(46)	(50)
Proceeds from sale of property, plant and equipment	0	1
Purchase of intangible assets	(19)	(67)
Purchase of investment securities	(1,578)	(366)
Proceeds from sale of investment securities	-	32
Purchase of shares of subsidiaries and associates	(2)	-
Other, net	0	2
Net cash provided by (used in) investing activities	(1,646)	(446)
Cash flows from financing activities		
Purchase of treasury shares	(338)	(0)
Repayments of lease liabilities	(429)	(410)
Dividends paid	(529)	(516)
Net cash provided by (used in) financing activities	(1,296)	(927)
Net increase (decrease) in cash and cash equivalents	(1,571)	142
Cash and cash equivalents at beginning of period	6,952	4,529
Cash and cash equivalents at end of period	5,381	4,672