TAKE and GIVE NEEDS Consolidated Financial Reports for the nine months Ended December 31,2024

Tokyo, Feb. 13, 2025

Stock Code: 4331 Tokyo Stock Exchange Prime Market (Title) Representative Director, President Representative (Name) Kenji Iwase (Title) Executive Officer Contact person (Name) Tatsuji Wakabayashi +81-3-3471-6806 Phone: Supplementary materials for financial results Yes Financial results information meeting held No URL : https://www.tgn.co.jp/en/ir/

1. Consolidated Financial Results

(Millions of yen: amounts are rounded down to nearest million yen)

(1) Results of Operations

	Net Sales					ating ofit		nary ofit	attributable	icome to owners of arent	EPS
	JPY mn	%	JPY mn	%	JPY mn	%	JPY mn	%	JPY		
Dec.31,2024	35,422	0.4	2,895	(27.2)	2,455	(32.1)	1,744	(18.8)	119.60		
Dec.31,2023	35,273	(1.4)	3,978	(23.6)	3,613	(26.0)	2,150	(63.1)	138.51		

Note "%" indicates the year-on-year percentage change

Comprehensive income

Q3/FY ending Mar.31,2025 : 1,776 million yen Q3/FY ended Mar.31,2024 : 2,150 million yen

(2) Financial Position

	Total Assets	Net Assets	Equity Ratio
	JPY mn	JPY mn	%
Dec.31,2024	51,683	16,367	31.7
Mar.31,2024	54,380	16,963	31.2

(Reference)Shareholders' equityQ3/FY ending Mar.31,2025 :16,367 million yenFY ended Mar.31,2024 :16,963 million yen

2. Dividends

		Dividends per Share (JPY)				
	1 st Quarter	2 nd Quarter	3 rd Quarter	Year-End	Annual	
	JPY	JPY	JPY	JPY	JPY	
Year ended Mar.31,2024	—	10.00	—	10.00	20.00	
Year ending Mar.31,2025	_	10.00				
Year ending Mar.31,2025 (Forecast)			_	30.00	40.00	

Note Revision to the forecast that has been disclosed lately : No

3. Forecast for the Fiscal year ending March 31, 2025

ſ		Net sa	ales	Opera prof	•	Ordin prof		Net inc attributable to the par	owners of	EPS
		JPY mn	%	JPY mn	%	JPY mn	%	JPY mn	%	JPY
	Year ending Mar.31,2025	47,000	0.0	4,400	4.5	3,900	3.9	2,000	9.2	137.22

Note Revision to the forecast that has been disclosed lately : No

4. Note

- (1) Significant changes in scope of consolidation (changes in scope of consolidation of specifies subsidiaries): No
- (2) Application of accounting treatment peculiar to the first half period consolidated financial statement preparation: Yes
- (3) Changes in accounting policies and accounting estimates
 - [1] Changes in accounting policies by the revision of accounting standard: No
 - [2] Changes in accounting policies other than those in [1]: No
 - [3] Changes in accounting estimates: No
 - [4] Restatement: No
- (4) Number of shares issued (common stock)
 - [1] Number of shares issued 14,619,330 14,619,330 As of As of (including treasury stock) Dec.31,2024 Shares Mar. 31.2024. Shares [2] Number of shares of treasury stock As of 25,217 As of 33,427 Dec.31,2024 Shares Mar.31,2024 Shares [3] Number of average shares 14,590,812 14,570,945 As of As of outstanding during Apr. 1,2024-Dec.31,2024 Shares Dec.31,2023 Shares Dec. 31,2024

*This consolidated financial report is not subject to review procedures by certified public accountants or an audit firm.

*Note to forecasts on the consolidated results of operations and other items.

Descriptions regarding the future are estimated based on the information that the Company is able to obtain at the present point in time and assumptions which are deemed to be reasonable. However, actual results may be different due to various factors.

*Supplementary materials on financial results can be found on the website"TDnet."

O Dividends on Class Preferred Shares

The following shows breakdown of dividends per share on Class Preferred Shares with different rights from those of common shares.

Class 1 Droforred Shares	Dividends per Share (JPY)						
Class 1 Preferred Shares	1 st Quarter	2 nd Quarter	3 rd Quarter	Year-End	Annual		
	JPY	JPY	JPY	JPY	JPY		
Year ended Mar.31,2024	—	44,000.00	—	—	—		
Year ending Mar.31,2025	_	—	_	_	_		
Year ending Mar.31,2025 (Forecast)	-	-	-	_	_		

The above Class 1 Preferred Shares were issued on Apr.20,2021.

The Company repurchased and canceled all of the Class 1 Preferred Shares on Apr.2,2024.

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5. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheet

) Consolidated Balance Sheet		Million yen, rounded dow
	As of Mar.31,2024	As of Dec.31, 2024
ASSETS		
Current assets		
Cash and deposits	9,399	7,719
Trade accounts receivable	618	703
Trade loans receivable	3,225	3,098
Merchandise	159	188
Supplies	81	64
Prepaid expenses	640	658
Other current assets	696	627
Allowance for doubtful accounts	(70)	(73)
Total current assets	14,750	12,986
Fixed assets		
Tangible fixed assets		
Buildings and structures	34,974	32,735
Accumulated depreciation and accumulated impairment loss	(22,303)	(20,603)
Buildings and structures (net)	12,671	12,131
Machinery and vehicles	133	133
Accumulated depreciation and accumulated impairment loss	(107)	(112)
Machinery and vehicles (net)	25	20
Furniture, tools, and fixtures	7,345	7,480
Accumulated depreciation and accumulated impairment loss	(6,442)	(6,528)
Furniture, tools, and fixtures (net)	902	952
Land	13,492	13,030
Lease assets	5,041	5,267
Accumulated depreciation and accumulated impairment loss	(2,495)	(2,708)
Lease assets (net)	2,545	2,558
Construction in progress	284	394
Total tangible fixed assets	29,921	29,088
Intangible fixed assets	375	363
Investment and other assets		
Investment securities	15	15
Long-term loans	67	65
Long-term prepaid expenses	93	74
Deferred tax assets	4,351	4,351
Security deposits	4,869	4,802
Other	215	214
Allowance for doubtful accounts	(281)	(279)
Total investment and other assets	9,331	9,245
Total fixed assets	39,629	38,697
Total Assets	54,380	51,683

	Million yen, rounded down		
	As of Mar.31, 2024	As of Dec.31, 2024	
LIABILITIES			
Current liabilities			
Trade accounts payable	1,624	1,144	
Short-term borrowings	640	1,360	
Current portion of long-term borrowings	5,350	5,086	
Accounts payable	2,270	1,261	
Accrued income taxes	182	1,061	
Accrued bonuses	565	235	
Provision for Share-based compensation	5	3	
Contract liabilities	1,871	2,000	
Other current liabilities	1,280	1,469	
Total current liabilities	13,789	13,622	
Non-Current liabilities			
Long-term borrowings	16,949	15,054	
Long-term lease obligations	3,135	3,175	
Asset retirement obligations	3,169	3,091	
Other	372	371	
Total long-term liabilities	23,626	21,693	
Total Liabilities	37,416	35,316	
NET ASSETS			
Shareholders' equity			
Capital	100	100	
Capital surplus	13,084	11,074	
Retained earnings	3,845	5,211	
Treasury shares	(66)	(49)	
Total shareholders' equity	16,963	16,336	
Non-controlling interest	-	31	
Total Net Assets	16,963	16,367	
Total Liabilities and Net Assets	54,380	51,683	

(2) Consolidated statement of income and comprehensive income

Consolidated statement of income

Million yen, rounded down

	As of Dec.31, 2023	As of Dec.31, 2024
Net sales	35,273	35,422
Cost of sales	11,828	11,734
Gross profit	23,444	23,688
Selling, general and administrative expenses	19,466	20,792
Operating income	3,978	2,895
Non-operating income		
Interest income	0	0
Subsidy for adjustments for the Employment of Persons with Disabilities	3	3
Penalty income	34	—
Other	23	13
Total non-operating income	61	17
Non-operating expenses		
Interest expense for borrowings	364	391
Other	61	66
Total non-operating expenses	426	457
Ordinary income	3,613	2,455
Extraordinary income		
Gain on sales of non-current assets	—	469
Total extraordinary income	_	469
Extraordinary loss		
Impairment Loss	171	_
Total extraordinary loss	171	_
Profit before income taxes	3,442	2,924
Total income taxes	1,292	1,147
Profit	2,150	1,776
Profit attributable to non-controlling interests	_	31
Net Profit attributable to owners of parent	2,150	1,744

Consolidated statement of comprehensive income

Million yen, rounded down

	As of Dec.31, 2023	As of Dec.31, 2024
Net Profit	2,150	1,776
Other comprehensive income		
Valuation difference on available-for-sale securities	0	0
Total other comprehensive income	0	0
Comprehensive income	2,150	1,776
Comprehensive income attributable to		
Owners of the parent	2,150	1,774
Non-controlling interests	_	31

(4) Notes to Consolidated Financial Statements

(Notes to assumptions for going concern) Not applicable

(Notes when there is a significant change in the amount of shareholders' equity) Not applicable

(Application of accounting treatment peculiar to the quarter period consolidated financial statement preparation) (Calculation of taxes)

Taxes are calculated by multiplying profit before income taxes for the third quarter period under review by the reasonably estimated effective tax rate subsequent to the application of tax effect accounting to the profit income before income taxes for the current consolidated fiscal year ending March 31,2025 including the third quarter period under review.

However, in cases where the result of calculation using this effective tax rate lacks reasonableness in a significant manner, the Company bases calculations on the legal tax rate. Income taxes-deferred is included in total income taxes.

(Additional Information)

(Repurchase and cancellation of Class 1 preferred shares)

The Company made a resolution at a meeting of its Board of Directors held on February 9, 2024, on matters pertaining to repurchase of its Class 1 preferred shares based on the provisions of Article 168 of the Companies Act and the provisions of the Company contract 12-2 and cancellation of all based on the provisions of Article 178 of the Companies Act.

The Company repurchased and cancelled all of its Class 1 preferred shares on April 2, 2024.

Details of the	purchase
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Type of shares to be repurchased	Class 1 preferred share
Total number of share to be repurchased	2,000 shares
Consideration for share repurchase	Cash
Acquisition price per share	JPY1,000,482.20
Total acquisition price	JPY2,000,964,400
Repurchase entity	Norinchukin Capital 2019 Investment Limited Partnership
Date of repurchase	April 2, 2024

Details of the cancellation

Type of shares to be cancelled	Class 1 preferred share
Total number of shares to be cancelled	2,000 shares
Date of cancellation	April 2, 2024

(Transfer of Non-Current Assets)

The Company made a resolution at a meeting of its Board of Directors held on August 25, 2023, on matters pertaining to transfer of its non-current asset and concluded a contract for sale of real estate on September 6,2023. The Company transferred it on April 9,2024.

Details of the transfer

Description of the assets	Land:11,164.81 m ²	
	Buildings:3 units 1,847.7 m ²	
Location of the assets	1607-1,Onishi,Shimogori-aza,o-aza,oita-shi,Oita	
Gain of transter	JPY 469million	
Date of conclusion of the contract	September 6,2023	
Date of transfer	April 9,2024	

(Notes when there is a significant change in the amount of shareholders' equity)

As described in "Additional Information" the Company repurchased and cancelled all of its Class 1 preferred shares. It caused a reduction of capital surplus by JPY2,000,964,400.

(Notes to segment information) Segment information

I. Nine months period in the previous fiscal year (From Apr.1, 2023 to Dec.31, 2023)

Information on net sales, income or loss, and breakdown of revenue by reporting segment

,			on yen, rounded down
	Reporting segment		
	Domestic Wedding Business	Other (Note)	Total
Net Sales Revenue from customer contracts Other revenue	34,344 43	634 251	34,978 295
a. Sales to external b. Intersegment sales or transfer	34,388 13	885 305	35,273 318
Total	34,401	1,190	35,592
Segment income	5,268	214	5,482

(Note) "Other" represents segments not included in reporting segments and includes the financial and credit business, such as wedding loans, and the travel business.

②Difference between total income or loss of reporting segment and amounts reported in the first half period consolidated financial statement of income and major components thereof

(matters concerning difference adjustment)

[Million yen, rounded down
Income	Amount of payment
Reporting segment total	5,268
"Other" income	214
Elimination of intersegment transactions	2
Company-wide costs (Note)	(1,506)
Operating income in the nine months consolidated financial statement of income	3,978

(Note) "Company-wide costs" mainly consist of general and administrative expenses that are not attributable to reportable segments.

③Information of assets for each reportable segment Not applicable

④Information regarding impairment loss on non-current assets or goodwill by reportable segment (Significant impairment loss relating to non-current assets)

For the nine months ended December 31, 2023, impairment losses of 171 million yen were recorded as extraordinary losses for intangible assets in the Domestic Wedding Business Segment.

2. Nine months period under review (From Apr.1, 2024 to Dec.31, 2024)

①Information on net sales, income or loss, and breakdown of revenue by reporting segment

		Millio	n yen, rounded down
	Reporting segment		
	Domestic Wedding Business	Other (Note)	Total
Net Sales Revenue from customer contracts Other revenue	34,298 14	799 309	35,097 324
a. Sales to externalb. Intersegment sales or transfer	34,313 1	1,109 332	35,422 334
Total	34,314	1,442	35,757
Segment income	4,162	296	4,458

(Note) "Other" represents segments not included in reporting segments and includes the financial and credit business, such as wedding loans, and the travel business.

②Difference between total income or loss of reporting segment and amounts reported in the first half period consolidated financial statement of income and major components thereof

(matters concerning difference adjustment)

	Million yen, rounded down
Income	Amount of payment
Reporting segment total	4,162
"Other" income	296
Elimination of intersegment transactions	5
Company-wide costs (Note)	(1,569)
Operating income in the nine months consolidated financial statement of income	2,895

(Note) "Company-wide costs" mainly consist of general and administrative expenses that are not attributable to reportable segments.

③Information of assets for each reportable segment Not applicable

④Information regarding impairment loss on non-current assets or goodwill by reportable segment Not applicable

(Notes on statements of cash flows)

We have not prepared quarterly consolidated statements of cash flows for the nine months ended Dec.31,2024. During the nine-month period, depreciation of goodwill and amortization, including those for intangible fixed assets, were as follows.

Million yen, rounded down

	For the nine months ended Dec.31,2023	For the nine months ended Dec.31,2024
Depreciation and amortization	1,288	1,513
Depreciation of goodwill	3	-