## Supplementary materials (on a consolidated basis) for summary of consolidated financial results for the six months ended September 2025

|  |         |         |         |         |         |      |         |      |          |         | (Million yen)         |
|--|---------|---------|---------|---------|---------|------|---------|------|----------|---------|-----------------------|
|  | 1       | Q       | 2Q      |         | 3Q      |      | 4Q      |      | Total    |         | Full-year<br>forecast |
| I. Consolidated statements of                    | Apr.    | -Jun.   | July-   | Sept.   | Oct     | Dec. | Jan     | Mar. | AprSept. |         | [Progress rate]       |
| income   | FY24    | FY25    | FY24    | FY25    | FY24    | FY25 | FY24    | FY25 | FY24     | FY25    | FY25                  |
| Operating revenue                                | 17,646  | 22,657  | 19,589  | 17,548  | 16,651  |      | 14,298  |      | 37,235   | 40,205  | 65,000                |
| YonY change                                      | +8,103  | +5,010  | +6,198  | (2,041) | (131)   |      | (798)   |      | +14,302  | +2,969  | 【61.9%】               |
| YonY percent change                              | +84.9%  | +28.4%  | +46.3%  | (10.4%) | (0.8%)  |      | (5.3%)  |      | +62.4%   | +8.0%   |                       |
| Operating gross profit                           | 2,538   | 5,001   | 2,654   | 2,681   | 2,331   |      | 1,807   |      | 5,193    | 7,683   |                       |
| Operating gross profit ratio after deductions    | 14.4%   | 22.1%   | 13.6%   | +15.3%  | 14.0%   |      | 12.6%   |      | 13.9%    | 19.1%   |                       |
| YonY change                                      | +1,458  | +2,462  | +796    | +26     | (136)   |      | (405)   |      | +2,254   | +2,489  |                       |
| YonY percent change                              | +135.0% | +97.0%  | +42.9%  | +1.0%   | (5.5%)  |      | (18.3%) |      | +76.7%   | +47.9%  |                       |
| Operating profit                                 | 879     | 3,554   | 1,064   | 1,400   | 716     |      | 137     |      | 1,944    | 4,955   | 4,300                 |
| Operating profit ratio                           | 5.0%    | 15.7%   | 5.4%    | +8.0%   | 4.3%    |      | 1.0%    |      | 5.2%     | 12.3%   | 【115.2%】              |
| YonY change                                      | +1,283  | +2,674  | +644    | +336    | (64)    |      | (433)   |      | +1,927   | +3,011  |                       |
| YonY percent change                              |         | +303.9% | +153.8% | +31.6%  | (8.2%)  |      | (75.9%) |      |          | +154.9% |                       |
| Ordinary profit                                  | 964     | 3,540   | 1,043   | 1,450   | 839     |      | 115     |      | 2,008    | 4,991   | 4,300                 |
| Ordinary profit ratio                            | 5.5%    | 15.6%   | 5.3%    | 8.3%    | 5.0%    |      | 0.8%    |      | 5.4%     | 12.4%   | 【116.1%】              |
| YonY change                                      | +1,276  | +2,576  | +589    | +406    | (98)    |      | (581)   |      | +1,866   | +2,983  |                       |
| YonY percent change                              |         | +267.1% | +129.9% | +39.0%  | (10.5%) |      | (83.4%) |      |          | +148.5% |                       |
| Profit attributable to owners of parent          | 135     | 2,347   | 24      | 910     | 456     |      | 1,031   |      | 160      | 3,258   | 2,800                 |
| Ratio of profit attributable to owners of parent | 0.8%    | 10.4%   | 0.1%    | 5.2%    | 2.7%    |      | 7.2%    |      | 0.4%     | 8.1%    | 【116.4%】              |
| YonY change                                      | +466    | +2,212  | (142)   | +885    | (69)    |      | +1,001  |      | +324     | +3,097  |                       |
| YonY percent change                              |         |         | (85.1%) |         | (13.1%) |      |         |      | (197.9%) | +498.8% |                       |

Note: The full-year forecast for the fiscal year ending March 31, 2026 is based on the "Notice of Revision to Financial Results Forecast" released on November 14, 2025.

|  | 1Q 2Q   |         | 3Q      |         | 4Q      |      | Total   |      | Full-year<br>forecast |         |                 |
|--|---------|---------|---------|---------|---------|------|---------|------|-----------------------|---------|-----------------|
| II. Dogulta hu husingga agamant                          | Apr     | -Jun.   | July-   | Sept.   | Oct     | Dec. | JanMar. |      | AprSept.              |         | [Progress rate] |
| II. Results by business segment                          | FY24    | FY25    | FY24    | FY25    | FY24    | FY25 | FY24    | FY25 | FY24                  | FY25    | FY25            |
| Live Entertainment Business                              |         |         |         |         |         |      |         |      |                       |         |                 |
| External customers                                       | 10,736  | 16,462  | 13,685  | 11,316  | 9,313   |      | 8,319   |      | 24,421                | 27,778  | 41,500          |
| YonY change  | +5,965  | +5,725  | +5,705  | (2,369) | (894)   |      | (349)   |      | +11,671               | +3,356  | [66.9%]         |
| YonY percent change                                      | +125.1% | +53.3%  | +71.5%  | (17.3%) | (8.8%)  |      | (4.0%)  |      | +91.5%                | +13.7%  |                 |
| Segment profit   | 372     | 2,565   | 178     | 616     | 409     |      | (113)   |      | 551                   | 3,182   | 1,580           |
| Segment profit ratio                                     | 3.5%    | 15.6%   | 1.3%    | 5.4%    | 4.4%    |      | (1.4%)  |      | 2.3%                  | 11.5%   | 【201.4%】        |
| YonY change  | +862    | +2,193  | +251    | +437    | +296    |      | (428)   |      | +1,114                | +2,631  |                 |
| YonY percent change                                      |         | +589.2% |         | +244.8% | +262.9% |      |         |      | (197.8%)              | +477.5% |                 |
| Music & Film/TV Business                                 |         |         |         |         |         |      |         |      |                       |         |                 |
| External customers                                       | 5,032   | 4,198   | 4,451   | 4,658   | 6,067   |      | 4,196   |      | 9,484                 | 8,856   | 17,500          |
| YonY change  | +1,614  | (834)   | +737    | +206    | +842    |      | (334)   |      | +2,351                | (627)   | [50.6%]         |
| YonY percent change                                      | +47.2%  | (16.6%) | +19.9%  | +4.6%   | +16.1%  |      | (7.4%)  |      | +33.0%                | (6.6%)  |                 |
| Segment profit   | 281     | 563     | 667     | 486     | 245     |      | 308     |      | 948                   | 1,049   | 1,900           |
| Segment profit ratio                                     | 5.6%    | 13.4%   | 15.0%   | 10.4%   | 4.0%    |      | 7.4%    |      | 10.0%                 | 11.8%   | 【55.2%】         |
| YonY change  | +292    | +281    | +238    | (181)   | (214)   |      | +221    |      | +531                  | +100    |                 |
| YonY percent change                                      |         | +100.2% | +55.7%  | (27.2%) | (46.6%) |      | +252.6% |      | +127.1%               | +10.6%  |                 |
| Booking (Film/TV/Live stage etc.) & Commercials Business |         |         |         |         |         |      |         |      |                       |         |                 |
| External customers                                       | 1,877   | 1,996   | 1,452   | 1,574   | 1,270   |      | 1,783   |      | 3,329                 | 3,570   | 6,000           |
| YonY change  | +523    | +119    | (244)   | +121    | (79)    |      | (115)   |      | +278                  | +240    | 【59.5%】         |
| YonY percent change                                      | +38.7%  | +6.4%   | (14.4%) | +8.4%   | (5.9%)  |      | (6.1%)  |      | +9.1%                 | +7.2%   |                 |
| Segment profit   | 226     | 425     | 217     | 297     | 61      |      | (57)    |      | 444                   | 723     | 820             |
| Segment profit ratio                                     | 12.1%   | 21.3%   | 15.0%   | 18.9%   | 4.9%    |      | (3.2%)  |      | 13.3%                 | 20.3%   | [88.2%]         |
| YonY change  | +128    | +199    | +154    | +80     | (146)   |      | (226)   |      | +282                  | +279    |                 |
| YonY percent change                                      | +131.4% | +88.0%  | +241.9% | +36.8%  | (70.3%) |      |         |      | +175.0%               | +62.9%  |                 |
| Total  |         |         |         |         |         |      |         |      |                       |         |                 |
| External customers                                       | 17,646  | 22,657  | 19,589  | 17,548  | 16,651  |      | 14,298  |      | 37,235                | 40,205  | 65,000          |
| YonY change  | +8,103  | +5,010  | +6,198  | (2,041) | (131)   |      | (798)   |      | +14,302               | +2,969  | 【61.9%】         |
| YonY percent change                                      | +84.9%  | +28.4%  | +46.3%  | (10.4%) | (0.8%)  |      | (5.3%)  |      | +62.4%                | +8.0%   |                 |
| Segment profit   | 879     | 3,554   | 1,064   | 1,400   | 716     |      | 137     |      | 1,944                 | 4,955   | 4,300           |
| Segment profit ratio                                     | 5.0%    | 15.7%   | 5.4%    | 8.0%    | 4.3%    |      | 1.0%    |      | 5.2%                  | 12.3%   | 【115.2%】        |
| YonY change  | +1,283  | +2,674  | +644    | +336    | (64)    |      | (433)   |      | +1,927                | +3,011  |                 |
| YonY percent change                                      |         | +303.9% | +153.8% | +31.6%  | (8.2%)  |      | (75.9%) |      |                       | +154.9% |                 |

| Ⅲ.Other   | Q1 (cum    | nulative)  | Q2(cum     | ulative)   | Q3(cum     | nulative) | Q4 (cumulative) |      |
|---|------------|------------|------------|------------|------------|-----------|-----------------|------|
|   | FY24       | FY25       | FY24       | FY25       | FY24       | FY25      | FY24            | FY25 |
| Average number of shares outstanding during the period (shares) | 16,601,991 | 16,322,137 | 16,601,983 | 16,255,153 | 16,601,970 |           | 16,603,068      |      |
| Earnings per share (yen)  | 8.17       | 143.85     | 9.66       | 200.44     | 37.18      |           | 99.27           |      |
| Total assets (million yen)                                      | 58,711     | 62,515     | 66,941     | 66,350     | 63,345     |           | 60,841          |      |
| Net assets (million yen)  | 37,425     | 38,944     | 37,808     | 40,042     | 37,746     |           | 37,120          |      |
| Non-controlling interests (million yen)                         | 4,041      | 2,750      | 4,238      | 2,864      | 4,351      |           | 2,666           |      |
| Equity ratio  | 56.9%      | 57.9%      | 50.1%      | 56.0%      | 52.7%      |           | 56.6%           |      |