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(Updated) Restructuring of Domestic Production System in Cement-Related Business

UBE Corporation (the “Company”) hereby announces that, with respect to the disclosure materials titled “Restructuring of Domestic Production System in Cement-Related Business,” which were published at 3:30 p.m. (Japan Standard Time) on December 23, 2025, the Company has attached the English version of the press release issued by Mitsubishi UBE Cement Corporation as detailed information. For the contents, please refer to the attached document.

MUCC to Restructure Cement Production Operations

Kyushu Plant Kanda District 2 to Become Recycling Promotion Base

Mitsubishi UBE Cement Corporation (head office: Chiyoda-ku, Tokyo; President: Kazuto Hirano; hereinafter, “MUCC”) announced that, at the Board of Directors meeting held today, MUCC resolved to cease cement production at Kyushu Plant Kanda District 2 by around the end of March 2027 and to transform the district into a recycling promotion base specializing in various types of waste treatment, as described below.

The business environment for the cement industry continues to face pressures from declining domestic demand and reduced profitability in export markets. Against this backdrop, MUCC is advancing initiatives to strengthen profitability and improve asset efficiency, aiming to achieve sustainable growth and enhance corporate value over the medium to long term.

Meanwhile, as MUCC seeks to achieve carbon neutrality by 2050, a key effort is to improve its thermal energy substitution rate. In particular, MUCC considers it essential to expand the volume of waste treatment for thermal recycling at the Kyushu Plant, which has one of the leading cement production capacities in Japan, and to achieve a thermal energy substitution rate of 50% or more for MUCC as a whole.

Under these circumstances, in order to establish an optimal operation system and strengthen the competitiveness of its cement business, MUCC will cease cement production at Kyushu Plant Kanda District 2 by around the end of March 2027 and consolidate operations at Kyushu Plant Kanda District 1, thereby improving the efficiency of production facilities across the entire Kyushu Plant. In addition, to maximize the use of its technologies and further improve the waste treatment substitution rate, MUCC will develop Kyushu Plant Kanda District 2 as a recycling promotion base, utilizing existing facilities for crushing and packing waste plastics and removing chlorine and foreign materials.

MUCC will steadily execute these measures to further enhance corporate value and help build a sustainable society.

(Reference) Overview of Kyushu Plant Kanda District 2

Location	7 Nagahamacho, Kandamachi, Miyako-gun, Fukuoka Prefecture
Start of operation	1964
Production capacity	1.5 million metric tons/year
Products	Cement products (Ordinary Portland Cement, Portland Blast-Furnace Slag Cement)
Types of waste handled	Plastic waste, metal scrap, glass scrap, etc. (these three items include automobile shredder residue), burned ash, sludge, waste oil, waste acid, waste alkali, paper scrap, wood scrap, fiber scrap, animal and plant residue, rubber scrap, slag, rubble, soot and dust, and waste specified in Article 2, Paragraph 13 of the Cabinet Order for the Act on Waste Management and Public Cleaning; 17 items in total



Mitsubishi UBE Cement

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