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Restructuring of Domestic Production System in Cement-Related Business

UBE Corporation hereby announces that Mitsubishi UBE Cement Corporation, an equity-method affiliate in which the Company and Mitsubishi Materials Corporation each hold a 50% stake, has resolved at its Board of Directors meeting held today to shut down the kiln at the Kanda District 2 of its Kyushu Plant by the end of March 2027 and to restructure the district into a recycling promotion center dedicated to processing various types of waste. This decision aims to optimize asset efficiency, strengthen competitiveness of the cement business, and increase the substitution rate of thermal energy as part of efforts toward achieving carbon neutrality. For details, we kindly ask you to refer to the Japanese version. The English version will be disclosed in a few weeks.

The impact of this matter on UBE's consolidated earnings forecast for the fiscal year ending March 2026 will be minimal. Should any facts requiring disclosure arise in the future, the Company will make an announcement in a timely manner.

Reference: Consolidated earnings forecast for the fiscal year ending March 2026 (announced on May 12, 2025) and consolidated results for the previous fiscal year

(Unit: Millions of yen)

	Net sales	Operating profit	Ordinary profit	Profit attributed to owners of parent
Fiscal year ending March 2026 (Expected)	490,000	25,000	37,500	27,500
Fiscal year ended March 2025 (Actual)	486,802	18,045	22,372	(4,816)