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(Change in Disclosed Matters) UBE Announces Structural Reform of Basic Businesses to Achieve Vision for 2030

UBE Corporation announces that it has determined the timing for implementing structural reforms at its Thailand base. This follows the announcement dated January 28, 2025, titled “UBE Announces Structural Reform of Basic Businesses to Achieve Vision for 2030.”

1. The Implementation Schedule of Structural Reform at the Thailand Base

In the announcement made on January 28, 2025, the company outlined the following details regarding structural reform at its Thailand base:

By the end of fiscal 2026 (March 2027), UBE Chemicals (Asia) Public Company Limited (UCHA) will cease production of cyclohexanone, caprolactam, and ammonium sulfate, while shutting down one out of two manufacturing lines of nylon polymers (PA6). In addition, UBE Fine Chemicals (Asia) Co., Ltd. (UFA) will discontinue the production of 1,6-hexanediol and 1,5-pentanediol, or byproducts of cyclohexanone.

However, as the business environment remains sluggish, coordination with relevant stakeholders has made it possible to implement the structural reform ahead of the original schedule. Accordingly, the company has decided to implement downsizing and withdrawal in March 2026.

There are no changes to the previously announced plans for Japan:

- Shutdown of ammonia and related products (March 2028)
- Shutdown of caprolactam (remaining key manufacturing line), its raw material cyclohexanone, and nylon polymers (PA6) (March 2027)

2. Impact on Financial Results

The impact of this change on UBE’s consolidated financial results for the fiscal year ending March 2026 is currently under review. If disclosure becomes necessary, the company will make an announcement in a timely manner.

Reference: Consolidated earnings forecast for the fiscal year ending March 2026 (announced on May 12, 2025) and consolidated results for the previous fiscal year

(Unit: Millions of yen)

	Net sales	Operating profit	Ordinary profit	Profit attributed to owners of parent
Fiscal year ending March 2026 (Expected)	490,000	25,000	37,500	27,500
Fiscal year ended March 2025 (Actual)	486,802	18,045	22,372	(4,816)