



July 2, 2025

To whom it may concern:

Company name: Aica Kogyo Company, Limited
Stock code: 4206 Tokyo Stock Exchange Prime Market/Nagoya
Stock Exchange Premier Market
Representative: President Kenji Ebihara
Inquiries: Senior Executive Officer, General Manager,
Corporate Planning Department Nobuyoshi Sakai
(TEL 052-533-3137)

**(Suspension of Matters for Disclosure) Notice of Cancellation of Memorandum of Understanding
Regarding the Acquisition of TAKARAINC. CO. Ltd as A Subsidiary**

We have held extensive discussions on our acquisition of shares of TAKARAINC. CO. Ltd (the “TAKARAINC”) as published by our company in “Notice of Signing of Memorandum of Understanding Regarding the Acquisition of TAKARAINC. CO. Ltd as a Subsidiary Via Partial Share Exchange Based Share Acquisition” on May 1, 2025. However, we hereby inform you that, at today’s Board of Directors Meeting, we have decided to cancel the memorandum of understanding as of today’s date and to suspend the Acquisition.

1. Reasons for cancellation of the memorandum of understanding

Following our signing of the memorandum of understanding with the TAKARAINC, both companies held discussions following due diligence. However, we were unable to reach a final agreement on the conditions for an acquisition via partial share exchange based share acquisition.

2. Future outlook

Our consolidated earnings forecast for fiscal year ending March 2026, published on May 1, 2025, did not take into account the projected financial results of the TAKARAINC as a subsidiary. Therefore, the suspension of the Acquisition will have no effect on our financial results.

Moreover, both companies agree that we will continue discussing new possibilities in capital tie-ups and co-development with the goal to strengthen a sustainable cooperative relationship. Should any material information requiring disclosure arise, we will promptly inform you accordingly.

Inquiries regarding this matter:

Kawaguchi/Fukuzaki, Corporate Planning Department/Public Relations & Investor Relations Unit
TEL: 052-533-3137