



Dainichiseika

# Six Months Ended September 30, 2025 Financial Results Briefing



**Dainichiseika Color & Chemicals Mfg. Co., Ltd.**

**December 4, 2025**

■ Summary	P3
■ Consolidated Financial Results for the Six Months Ended September 30, 2025	P5
■ Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026	P15
■ Shareholder Return	P18
■ Progress of the Second Year of the Medium-Term Management Plan Progress of the Capital Investment Plan	P21
■ Reference	P23

# ■Summary

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# Summary



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## Results for the Six Months Ended September 30, 2025

	1H results	YoY
Net sales	¥61.7 billion	(¥0.4 billion) (0.7%)
Operating profit	¥4.1 billion	+¥0.6billion +18.1%

- Sales for automotive products recovered, despite the sluggish performance of some adopted vehicle models.
- For LCD products, sales of pigments were at the same level as the same period of the previous year, while coating materials were weak from the second quarter onwards.
- While overseas sales performed well overall, sales fell short of the same period of the previous fiscal year due to weak performance at local subsidiaries in China and United States.

## Full Year Forecast for the FYE March 31, 2026

	Forecast	Compared to the FYE 2025 results
Net sales	¥127.3 billion	+¥2.5 billion +2.0%
Operating profit	¥7.2billion	+¥0.1 billion +2.8%

- Performance for both automotive and LCD products is projected to remain solid.
- Extraordinary income: Including gain on sale of investment securities of ¥1.5 billion (refer to P16)

## Shareholder Return

	Interim dividend	Year-end dividend forecast	Annual dividend forecast
Dividend per share (special dividend included in the above)	¥87 (¥15)	¥87 (¥15)	¥174 (¥30)

- Acquired ¥1.1 billion of treasury shares in August
- Interim dividend of ¥87 (including a special dividend of ¥15)
- Pay a special dividend of ¥30 annually over four periods starting in FYE March 2024 (¥7.5 in FYE March 2027 adjusted for stock split) in relation to the gain on the transfer of the former Kawaguchi Production Plant site

# ■ Consolidated Financial Results for the Six Months Ended September 30, 2025

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# Consolidated Financial Results for the Six Months Ended September 30, 2025

## Consolidated Statements of Income



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### Net sales

Automotive compounds and colorants have recovered as the impact of production cuts by automotive manufacturers has dissipated.  
Polyurethanes performed weakly due to poor sales of vehicle models adopted.  
For LCD products, pigments were at the same level as the same period of the previous fiscal year, while coating materials were weak from the second quarter onwards.

### Operating profit

Domestically, profit increased due to growth in sales volume and progress in revising selling prices.  
Internationally, the subsidiaries in South China and the United States performed weakly.

### Profit attributable to owners of parent

Extraordinary income includes gain on sale of investment securities of ¥0.6 billion.

100 million yen (Truncated)	Results for the Six Months Ended September 30, 2024	Results for the Six Months Ended September 30, 2025	Amount of Change (YoY)	Ratio of Change (YoY)	Initial Forecast for the Six Months Ended September 30, 2025 (Disclosed on May 15)	Ratio of achievement
Net Sales*1	621	617	(4)	(0.7%)	642	96.1%
Operating profit	34	41	6	18.1%	36	114.0%
Ordinary profit	37	44	7	19.7%	42	106.9%
Profit attributable to owners of parent	80	37	(42)	(53.1%)	32	117.6%
EBITDA*2	58	66	7	12.9%	60	109.6%
Research and development expenses*3	5(9)	5(8)	-	-	-	-
Ratio of overseas sales	27.0%	25.2%	(1.8%)	-	-	-
Profit per share	¥467.67	¥219.27	(¥248.40)	-	¥186.47	-
Foreign exchange rates	\$1/¥153.68 €1/¥163.94	\$1/¥146.16 €1/¥164.11	¥7.52 stronger ¥0.17 weaker	-	\$1/¥148.00 €1/¥159.00	-
Naphtha price	¥77,950	¥64,750	(¥13,200)	-	¥67,000	-

\*1 Amounts of materials supplied for a fee included in net sales and offset against cost of sales as a result of the adoption of the Accounting Standard for Revenue Recognition:  
¥19.6 billion for the six months ended Sep. 30, 2024 and ¥19.5 billion for the six months ended Sep. 30, 2025

\*2 EBITDA = Operating profit + Depreciation

\*3 Figures in () represent technology-related expenses incurred for improvements to existing products, etc.

# Consolidated Financial Results for the Six Months Ended September 30, 2025

## Consolidated Statements of Income by Segments



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100 million yen (Truncated)		Results for the Six Months Ended September 30, 2024	Results for the Six Months Ended September 30, 2025	Amount of Change (YoY)	Ratio of Change (YoY)	Initial Forecast for the Six Months Ended September 30, 2025 (Disclosed on May 15)	Ratio of achievement
Sales	Color & Functional Products (C&F)	334	339	5	1.5%	351	96.9%
	Polymer & Coating Materials (P&C)	125	121	(4)	(3.2%)	127	95.8%
	Graphic & Printing Materials (G&P)	160	155	(4)	(3.1%)	164	94.7%
	Sales	621	617	(4)	(0.7%)	642	96.1%
Operating profit	Color & Functional Products (C&F)	15	22	7	47.1%	15	147.3%
	Polymer & Coating Materials (P&C)	16	13	(3)	(18.5%)	17	80.8%
	Graphic & Printing Materials (G&P)	2	5	2	74.6%	4	127.0%
	Operating profit	34	41	6	18.1%	36	114.0%

# Consolidated Financial Results for the Six Months Ended September 30, 2025

## Sales, External Environment and Results by Industry



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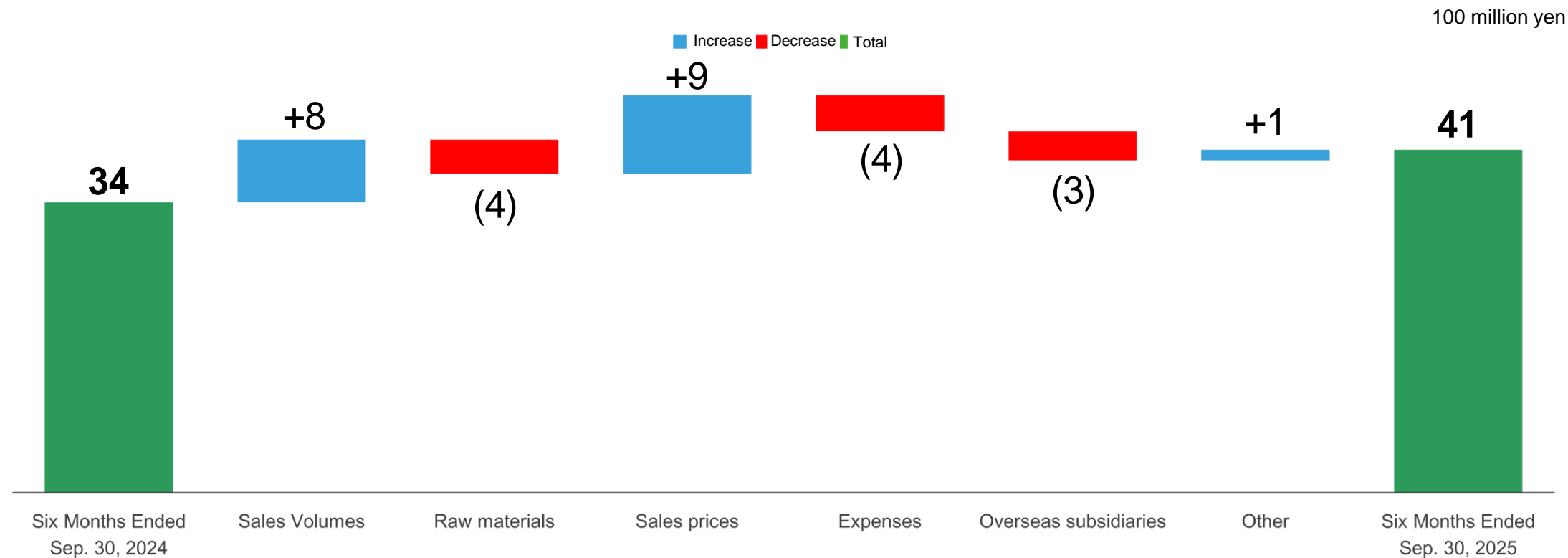
Industry	YoY (Net Sales)	External Environment	Results for the Six months Ended September 30, 2025
Transport equipment	(0.5%)	<ul style="list-style-type: none"> <li>Exports to the U.S. are declining due to U.S. tariff policies, but excessive pessimism has receded.</li> <li>Chinese automakers are expanding their market share.</li> </ul>	<ul style="list-style-type: none"> <li>The impact of automakers' production cuts subsided, and <b>compounds</b> and <b>colorants</b> recovered, mainly in the domestic market. <b>Highly durable polyurethanes</b> were weak due to sluggish sales of adopted vehicle models.</li> <li>Overseas: Despite contributions from new themes in Thailand, sales were weak due to sluggish sales of Japanese cars.</li> <li>Sales of water-based surface treatment agents (<b>environmentally friendly polyurethanes</b>) were weak due to sluggish sales of adopted vehicle models.</li> </ul>
Information/electronics	(1.3%)	<ul style="list-style-type: none"> <li>Utilization rates of panel manufacturers are trending downward due to sluggish sales of large TVs.</li> <li>Demand is shifting from offset printing (requiring plates) to digital printing (plate-less).</li> <li>Advancement in functionality and miniaturization of electronic appliances.</li> </ul>	<ul style="list-style-type: none"> <li><b>Pigments for color filters</b> performed well due to the ramp-up of new products.</li> <li><b>Coating materials</b> saw a slight decline in shipments for LCD panels and semiconductors.</li> <li><b>Pigments and dispersion liquids for inkjet inks</b> remained solid due to an increase in label applications.</li> <li><b>Heat-resistant and high-performance resins</b> for smartphones performed well.</li> </ul>
Packaging	(1.4%)	<ul style="list-style-type: none"> <li>Domestic: Despite the impact of holding back on purchases due to high prices, the market remained solid due to extreme heat and expanded inbound consumption.</li> <li>Overseas: Market expansion is expected due to steady economic growth.</li> <li>Progress in plastic reduction and simplification of containers.</li> </ul>	<ul style="list-style-type: none"> <li>For gravure inks, domestic sales were on par with the previous year; overseas sales were weak, but revenue increased due to price revisions.</li> <li>Sales of sustainability-contributing products, including biomass inks and <b>water-based flexographic inks</b>, grew.</li> </ul>
Industrial materials	(1.3%)	<ul style="list-style-type: none"> <li>Thermal transfer ribbons are trending solidly, mainly for food packaging.</li> <li>Power cables are expected to see firm movement due to rewiring demand and renewable energy needs.</li> </ul>	<ul style="list-style-type: none"> <li>Coating materials for thermal transfer performed well, mainly in the domestic market.</li> <li>Power cables were temporarily weak, but stable demand is expected in the medium term.</li> </ul>
Building materials and equipment	+2.1%	<ul style="list-style-type: none"> <li>Domestic housing starts recovered from the drop during the COVID-19 pandemic but are now trending gradually downward.</li> <li>Renovation demand is decreasing temporarily but trending upward in the medium to long term.</li> </ul>	<ul style="list-style-type: none"> <li>Sales for new domestic construction remain weak, but sales for renovation are solid.</li> </ul>



# Consolidated Financial Results for the Six Months Ended September 30, 2025

## Factors for Changes in Consolidated Operating Profit

Sales volumes	Automotive compounds and colorants have recovered as the impact of production cuts by automotive manufacturers has dissipated. Polyurethanes performed weakly due to poor sales of vehicle models adopted. For LCD products, pigments were at the same level as the same period of the previous fiscal year, while coating materials were weak from the second quarter onwards.
Raw materials and sales prices	Selling prices were revised to include the hike in raw material costs since the previous period.
Expenses	Labor costs and depreciation expenses due to capital investment increased.
Overseas subsidiaries	While overseas sales performed well overall, sales fell short of the same period of the previous fiscal year due to weak performance at local subsidiaries in China and United States.



# Consolidated Financial Results for the Six Months Ended September 30, 2025

Overview by Segment -Color & Functional Products-



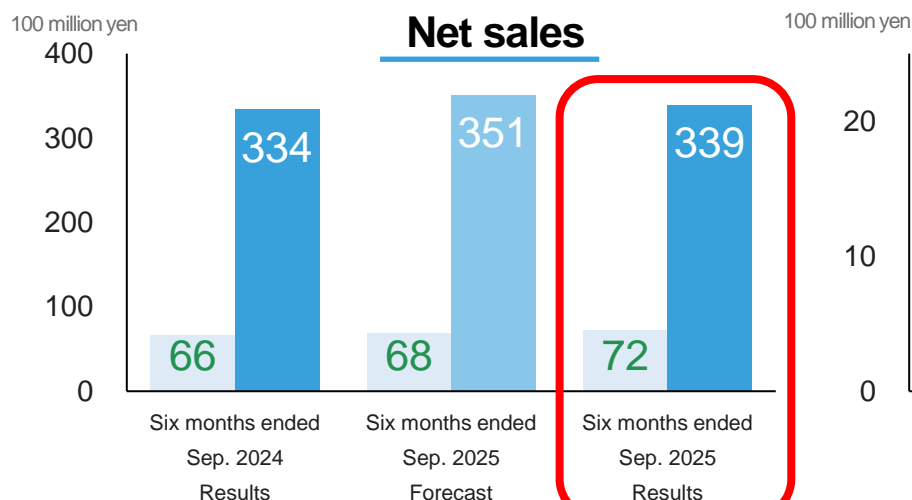
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## Color & Functional Products

## Pigments and secondary processed products of pigments

Pigments for LCD panels in the information and electronics industries performed well. Compounds and colorants in the transportation equipment industry have recovered and increased profits.

Strategic products	YoY (Net sales)	Compared with forecast (Net sales)	Remarks on results for the six months ended September 30, 2025
<b>Information/electronics</b> Pigments and dispersion liquids for inkjet inks	+1.7%	(3.9%)	Sales of products for labels increased, and this solid trend continued.
<b>Information/electronics</b> Pigments for color filters	+13.9%	+10.3%	Although the panel industry is undergoing production adjustments, performance remained strong due to the ramp-up of new products.
<b>Transport equipment</b> Compounds and colorants for automobiles	+10.1%	+6.3%	The impact of production cutbacks by automotive manufacturers subsided, leading to a recovery, primarily in the domestic market.
<b>Information/electronics</b> Functional materials	(33.4%)	(7.4%)	Coating materials for semiconductors were sluggish due to inventory adjustments, but new products remain actively marketed to customers and through exhibitions.



## EBITDA・R&D expenses

	Six Months Ended Sep.2024	Six Months Ended Sep.2025
EBITDA *1	28	36
R&D expenses *2	3(4)	2(3)

\*1 EBITDA = Operating profit + Depreciation

\*2 Figures in ( ) represent technology-related expenses incurred for improvements to existing products, etc.

Bar graphs for each fiscal year

Left: Strategic products, Right: Entire segment

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# Consolidated Financial Results for the Six Months Ended September 30, 2025

Overview by Segment -Polymer & Coating Materials-



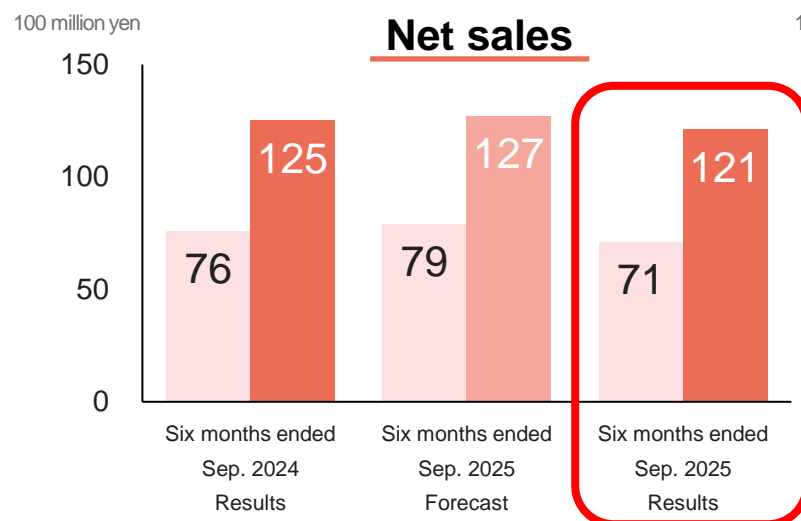
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## Polymer & Coating Materials

## Synthetic resins and special coating materials

Sales of polyurethanes were sluggish due to weak sales of the vehicle models they are used in, and coating materials for the information and electronics industries were also weak, resulting in a decrease in profit.

Strategic products	YoY (Net sales)	Compared with forecast (Net sales)	Remarks on results for the six months ended September 30, 2025
Transport equipment Highly durable polyurethanes	(9.2%)	(12.5%)	Sales of products for automobiles were sluggish due to weak sales of the models they are used in, but apparel products performed robustly.
Transport equipment Environmentally friendly polyurethanes	(8.3%)	(10.5%)	Water-based surface treatment agents for automobiles showed solid performance in China, but were sluggish in the domestic market.
Information/electronics Heat-resistant and high-performance resins	+15.3%	(2.0%)	Products for increasingly high-functional smartphones performed well.
Information/electronics Coating materials for the information/electronics industry	(2.5%)	(5.6%)	Products for LCD panels and semiconductors saw a slight decrease in shipments.



### EBITDA・R&D expenses

100 million yen

	Six Months Ended Sep.2024	Six Months Ended Sep.2025
EBITDA *1	24	21
R&D expenses *2	1(3)	1(4)

\*1 EBITDA = Operating profit + Depreciation

\*2 Figures in ( ) represent technology-related expenses incurred for improvements to existing products, etc.

Bar graphs for each fiscal year

Left: Strategic products, Right: Entire segment

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# Consolidated Financial Results for the Six Months Ended September 30, 2025

Overview by Segment -Graphic & Printing Materials-



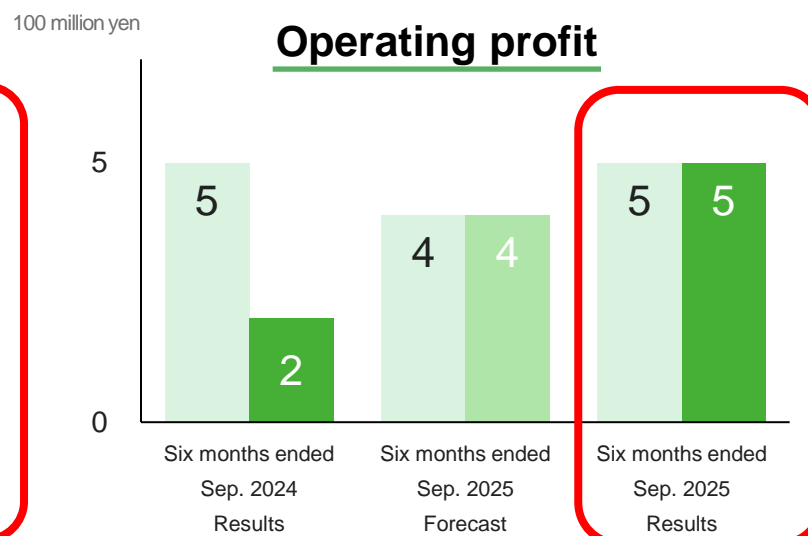
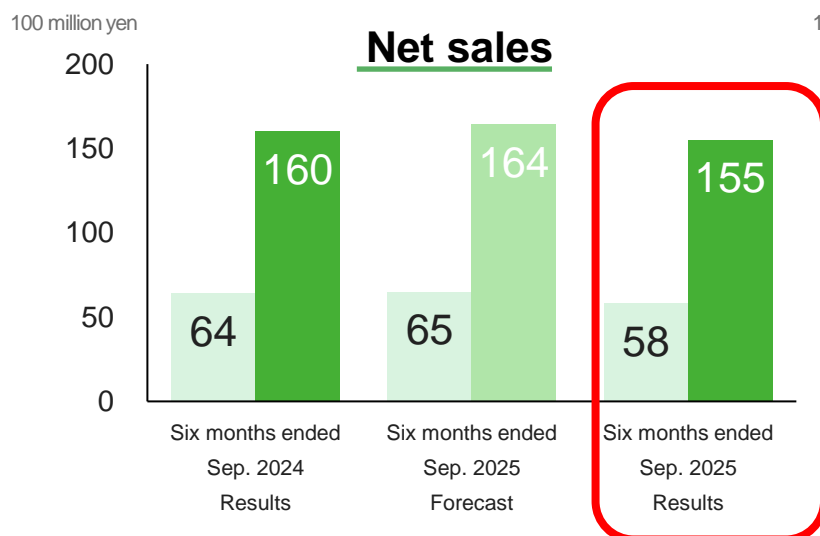
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## Graphic & Printing Materials

## Inks for packaging, advertising and publishing

Overseas sales decreased due to intensified competition and sales of products for the domestic packaging industry remained flat compared to the same period of the previous fiscal year, but profits increased through ongoing efforts to improve profitability.

Strategic products	YoY (Net sales)	Compared with forecast (Net sales)	Remarks on results for the six months ended September 30, 2025
<b>Packaging</b> Label inks and water-based flexographic inks	+5.3%	+3.8%	Products for labels showed solid performance, driven by the intense heat and the expansion of inbound consumption. For water-based flexography, products for adult diapers saw growth.
<b>Information/electronics</b> Products actively marketed to growing sectors	(16.0%)	(1.0%)	The temporary special demand for smartphone products in China subsided, resulting in a year-on-year decline.
<b>Packaging</b> Inks for Asia	(15.8%)	(20.8%)	Performance was sluggish at Indonesia local subsidiary due to intensified competition and other factors.



### EBITDA・R&D expenses

100 million yen

	Six Months Ended Sep.2024	Six Months Ended Sep.2025
EBITDA *1	6	8
R&D expenses *2	0.7(1.4)	0.7(0.9)

\*1 EBITDA = Operating profit + Depreciation

\*2 Figures in ( ) represent technology-related expenses incurred for improvements to existing products, etc.

Bar graphs for each fiscal year  
Left: Strategic products, Right: Entire segment

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# Consolidated Financial Results for the Six Months Ended September 30, 2025

## Consolidated Balance Sheets



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### Assets

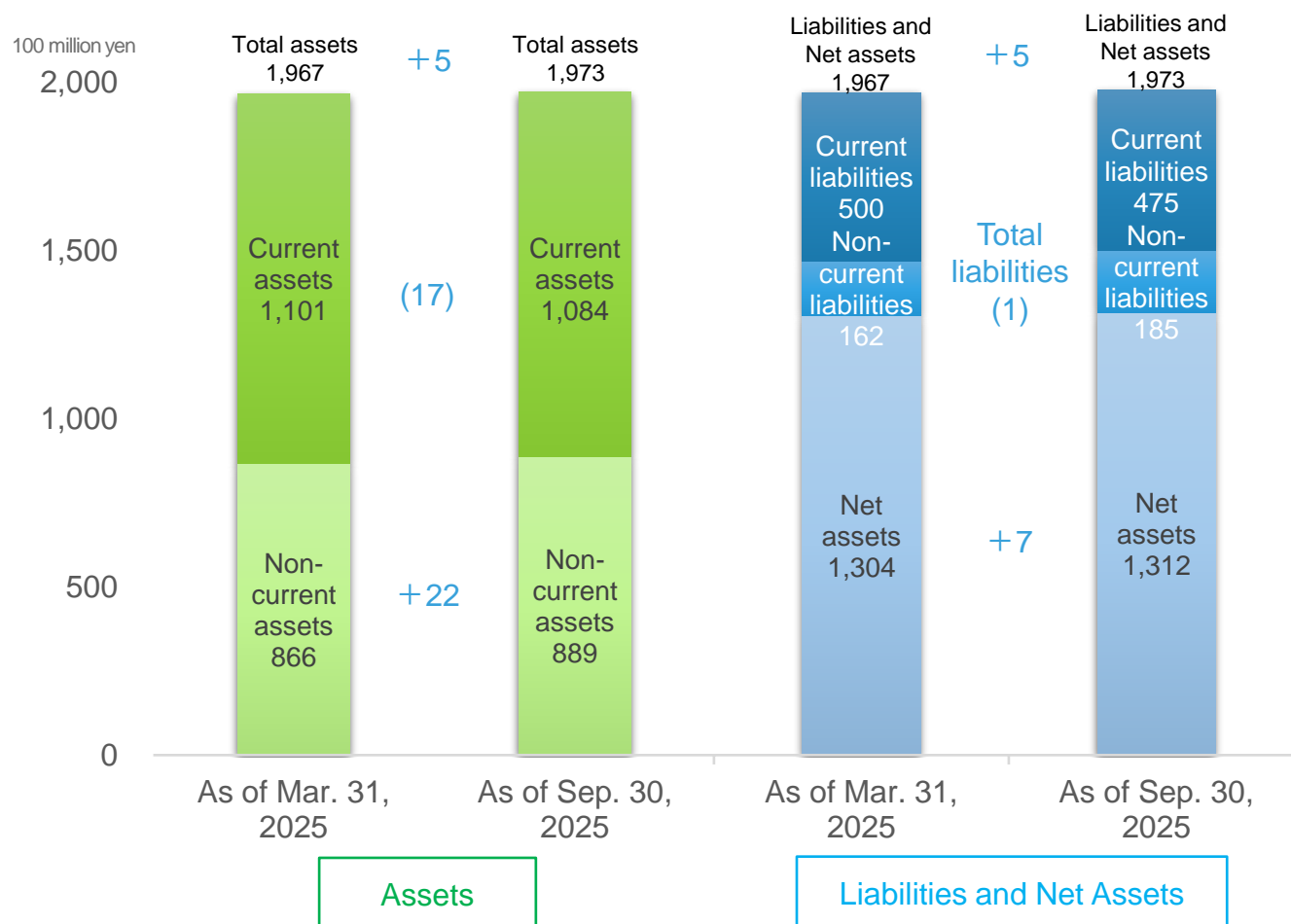
Total assets increased due to: Increases in "Notes and Accounts Receivable" and "Inventories" resulting from strong business performance, a decrease in "Cash and Deposits" due to capital expenditures and dividend payments, etc., an increase in "Investment Securities" accompanying the rise in stock prices, and an increase in "Intangible Assets" due to the acquisition of land by the Indonesian local subsidiary.

### Liabilities

Liabilities slightly decreased due to: A reduction in "Notes and Accounts Payable" at overseas subsidiaries.

### Net assets

Net assets increased due to: An increase in "Retained Earnings", and the acquisition (¥1.1 billion) and disposition (¥0.4 billion) of treasury shares.



	As of Mar. 31, 2025	As of Sep. 30, 2025	Amount of Change
Interest-bearing debt	¥21.0 billion	¥21.7 billion	+¥0.7 billion
DE ratio	0.16	0.17	+0.01
Equity ratio	65.0%	65.4%	+0.4%
Net assets per share	¥7,459.16	¥7,554.71	+95.55

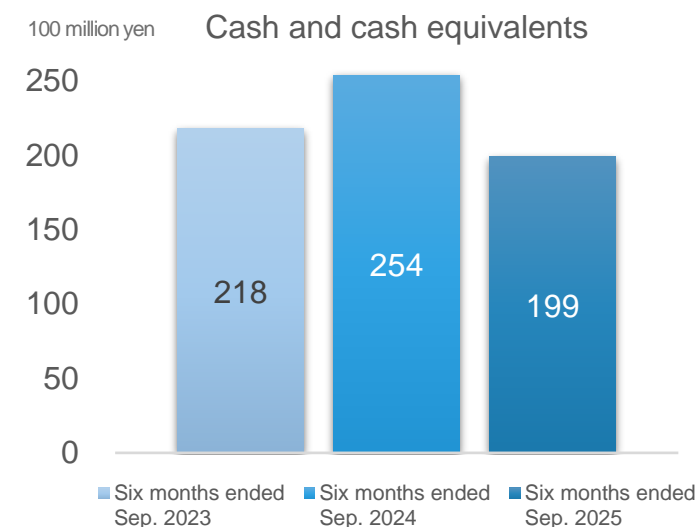
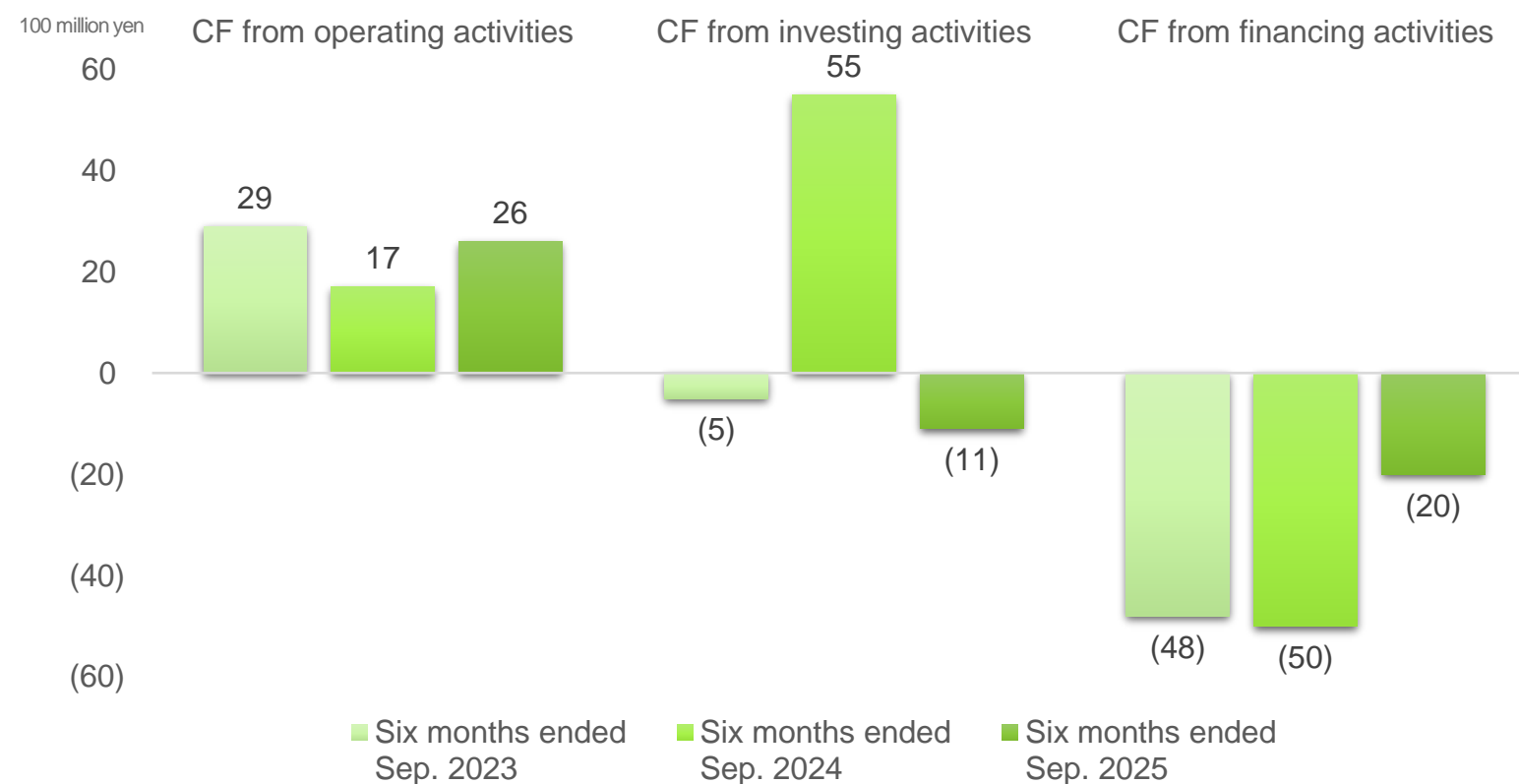
# Consolidated Financial Results for the Six Months Ended September 30, 2025

## Consolidated Statements of Cash Flows



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CF from operating activities	Profit before income taxes +¥5.5 billion; Depreciation +¥2.5 billion; Working capital (Accounts receivable, accounts payable, inventories, and others) -¥3.5 billion
CF from investing activities	Capital expenditures -¥3.2 billion; Proceeds from sale of investment securities +¥0.9 billion; Withdrawal of time deposits +¥1.1 billion
CF from financing activities	Increase in loans payable +¥0.8 billion; Payment of dividends -¥1.5 billion; Acquisition of treasury shares -¥1.1 billion



# ■ Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026

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# Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2026

## Consolidated Statements of Income



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Trends in customer industries

For the transportation equipment industry, the downside scenario due to US tariffs has receded, but a slowdown is forecast for the second half of the fiscal year compared to the first half.

For the information/electronics industry, demand for digital printing is expanding, leading to growth in pigments for inkjet applications and others. However, LCD industry is expected to remain sluggish due to inventory adjustments.

In overseas, sales at Indonesian local subsidiary had decreased due to intensifying competition, but a recovery is expected from the third quarter onwards.

Profit attributable to owners of parent

Revision accompanying the recording of ¥1.5 billion in gain on sale of investment securities in extraordinary income.

100 million yen (Truncated)	Results for the FYE March 31, 2025	Forecast for the FYE March 31, 2026 (Disclosed on November 10)	Amount of Change (YoY)	Ratio of Change (YoY)	Initial Forecast for the FYE March 31, 2026 (Disclosed on May 15)	Ratio of Change
Net Sales	1,247	1,273	25	2.0%	1,273	-
Operating profit	70	72	1	2.8%	72	-
Ordinary profit	77	82	4	5.6%	82	-
Profit attributable to owners of parent	102	69	(33)	(32.9%)	61	13.1%
EBITDA *	119	122	3	3.1%	122	-
Research and development expenses	29	-	-	-	-	-
Ratio of overseas sales	27.1%	-	-	-	-	-
Profit per share	¥599.63	¥404.22	(¥195.41)	-	¥355.45	-
Foreign exchange rates	\$1/¥152.36 €1/¥162.21	\$1/¥148.00 €1/¥159.00	¥4.36 stronger ¥3.21 stronger	-	\$1/¥148.00 €1/¥159.00	-
Naphtha price	¥75,625	¥67,000	(¥8,625)	-	¥67,000	-

\* EBITDA = Operating profit + Depreciation

Dainichiseika Color & Chemicals Mfg. Co., Ltd.



# Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2026

External Environmental Forecast (by Industry) & Trends for 2H FYE March 31, 2026



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Industry	1H -> 2H (Net Sales)	External Environment Forecast	Related Strategic Products
Transport equipment	DOWN 	<ul style="list-style-type: none"> <li>◆ Exports to the U.S. are declining due to U.S. tariff policies, but excessive pessimism has receded.</li> <li>◆ Chinese automakers are expanding their market share.</li> </ul>	<ul style="list-style-type: none"> <li>◆ <b>Compounds, Colorants</b></li> <li>◆ <b>Highly durable polyurethanes</b></li> <li>◆ <b>Environmentally friendly polyurethanes</b></li> </ul>
Information/electronics	UP 	<ul style="list-style-type: none"> <li>◆ Utilization rates of panel manufacturers are trending downward due to sluggish sales of large TVs.</li> <li>◆ Demand is shifting to digital printing (plate-less).</li> </ul>	<ul style="list-style-type: none"> <li>◆ <b>Pigments for color filters</b></li> <li>◆ <b>Coating materials</b></li> <li>◆ <b>Pigments and dispersion liquids for inkjet inks</b></li> </ul>
	FLAT 	<ul style="list-style-type: none"> <li>• Advancement in functionality and miniaturization of electronic appliances.</li> </ul>	<ul style="list-style-type: none"> <li>◆ <b>Heat-resistant and high-performance resins</b></li> </ul>
Packaging	FLAT 	<ul style="list-style-type: none"> <li>• Domestic: While consumption for labels and other applications expanded due to the extreme heat, demand is now stabilizing as the hot season has passed.</li> <li>• Overseas: Market expansion is expected due to steady economic growth.</li> </ul>	<ul style="list-style-type: none"> <li>◆ <b>Label inks and Water-based flexographic inks</b></li> <li>◆ <b>Inks for Asia</b></li> </ul>

# ■Shareholder Return

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# Shareholder Return

## Stock split

### ■ Purpose

- To expand our investor base and enhance the liquidity of our shares by lowering the investment unit price of the Company's stock, thereby creating an environment that is more accessible for a wider range of investors

### ■ Ratio

- Four shares for every one share of common stock

### ■ Effective date

- Wednesday, April 1, 2026 (scheduled)

Split ratio	1:4
Record date	March 31, 2026
Effective date	April 1, 2026

	FYE Mar. 2026		FYE Mar. 2027	
	Before the split	After the split	Before the split	After the split
Interim Dividend (yen)	72	18	Standard dividend payout ratio	
Year-end Dividend (yen)	72	18	Standard dividend payout ratio	
Special Dividend (yen)	30	7.5	30	7.5
Total (yen)	174	43.5	Standard dividend payout ratio +30	Standard dividend payout ratio +7.5

# Shareholder Return



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## Dividend strategy

The Company, based on the perspective of sustainable growth and enhancement of medium- to long-term corporate values, makes it a principle to continuously pursue a dividend policy in which the return of profits to shareholders is regarded as an important management priority, yet with broader consideration to matters such as business development in the future, reinforcement of its operating basis, and enrichment of internal reserves.

## Dividend policy

### ■ Interim dividend of the FYE March 2026

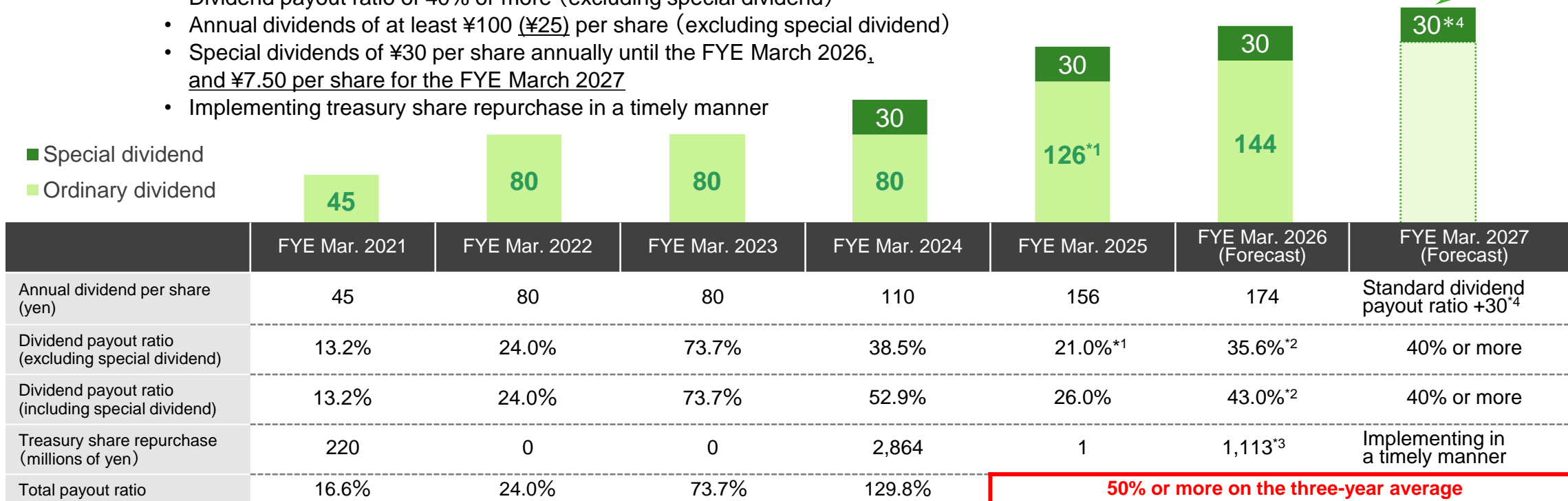
- ¥87 per share (ordinary dividend:¥72 + special dividend:¥15)  
\*¥174 annual dividends per share (forecast) (ordinary dividend:¥144 + special dividend:¥30)

### ■ Shareholder return policy for the three-year medium-term management plan period (until the FYE March 2027)

(The underlined parts reflect the impact of the stock split. There is no substantial change in the policy.)

- Targeting a total payout ratio of 50% or more on the three-year average during the medium-term management plan
- Dividend payout ratio of 40% or more (excluding special dividend)
- Annual dividends of at least ¥100 (¥25) per share (excluding special dividend)
- Special dividends of ¥30 per share annually until the FYE March 2026,  
and ¥7.50 per share for the FYE March 2027
- Implementing treasury share repurchase in a timely manner

After the split  
¥7.5



\*1 The ordinary dividends of ¥126 for the FYE March 2025 represents a dividend payout ratio of approximately 45% based on profit attributable to owners of the parent, excluding the gain on the sale of the Kawaguchi Production Plant (net of corporate income tax).

\*2 This represents the expected payout ratio against the forecast profit per share of ¥404.22 for the FYE March 2026.

\*3 This is the amount repurchased by the six months ended September 30, 2025.

\*4 The values shown here are pre-stock split.

# ■ Progress of the Second Year of the Medium-Term Management Plan

## Progress of the Capital Investment Plan

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# Progress of the Second Year of the Medium-Term Management Plan

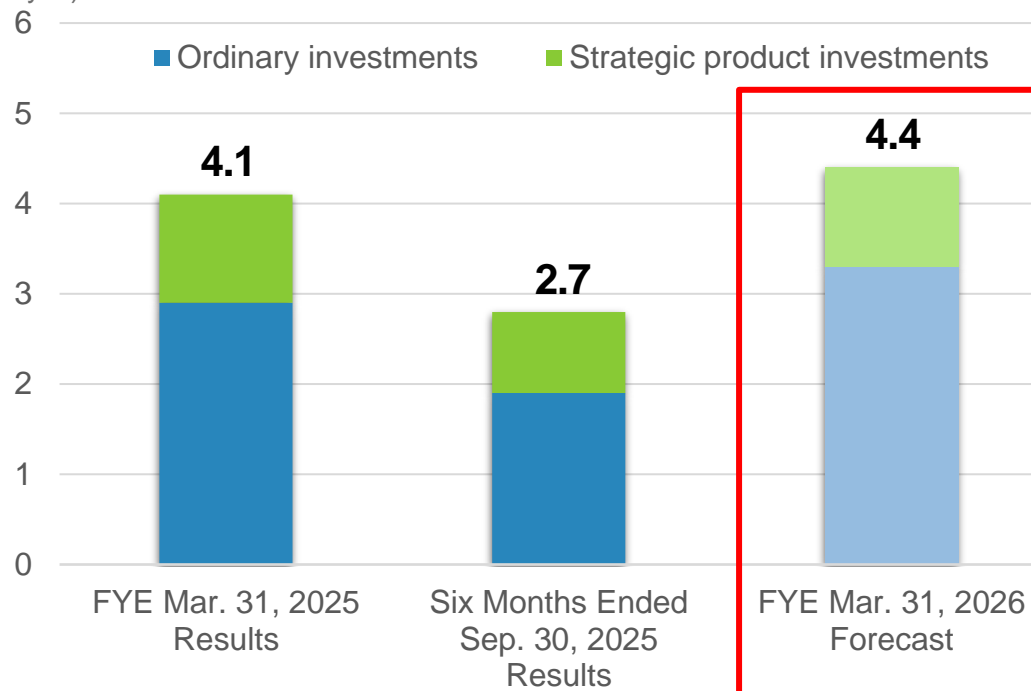
## Progress of the Capital Investment Plan



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	FYE March 31, 2025 Results	Six Months Ended September 30, 2025 Results	FYE March 31, 2026 Forecast
Strategic product investments	¥1.2 billion	¥0.9 billion	¥1.1 billion
Ordinary investments	¥2.9 billion	¥1.9 billion	¥3.3 billion
Total	¥4.1 billion	¥2.7 billion	¥4.4 billion

(Billion yen)



- Strategic product investments were implemented in the second quarter of the FYE March 2026, including the establishment of a HPU (Hydroxy polyurethane)\* new manufacturing process pilot plant and a capacity increase at the Thailand local subsidiary.
- Acquisition of land (approximately ¥600 million, 23,440m<sup>2</sup>) adjacent to the Indonesian local subsidiary's factory has been finalized. Plans for factory expansion and the building of research facilities are being developed for the site.

\* Environmentally friendly polyurethane made from CO<sub>2</sub>  
HPU features an excellent gas barrier property, metal adhesiveness, and post-curing characteristic (durability). Possible applications include binders, additives, and barrier coatings.

## ■ Reference

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Corporate philosophy

“Have an interest in people”  
“Have an interest in something new”  
“Have an interest in the future”

Company name	DAINICHISEIKA COLOR & CHEMICALS MFG. CO., LTD.
	Dainichiseika Color & Chemicals Mfg. Co., Ltd.
Head Office location	1-7-6 Nihonbashi Bakuro-cho, Chuo-ku, Tokyo
Founded	October 16, 1931
Representative	Koji Takahashi, Representative Director and President
Capital	¥10,039 million (Tokyo Stock Exchange, Prime Market)
Number of employees	Consolidated: 3,594 (as of March 31, 2025)
Consolidated net sales	¥124,760 million (FYE March 31, 2025)
Group companies	Japan: 9 companies, overseas: 17 companies



# History

Reference



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## 1931 Company Founded

Concerned with Japan's overreliance on imported pigments, the founder started the Company with the aim of producing pigments domestically.

**Yoshihiro Takahashi**, Founder



Core technologies

- ① Pigment synthesis and surface treatment
- ② Formulation and dispersion processing
- ③ Resin synthesis

## 1938 Started producing pigments



## 1940s Expansion into the field of pigment processing

- 1944 Launched printing inks as secondary processed products of pigments
- 1948 Launched vinyl toner, colorants for polyvinyl chloride (PVC)
- 1950 Launched gravure inks for PVC
- 1953 Launched mass colorant for synthetic fiber and pigment printing agents/colorants
- 1955 Developed and launched colorants for various types of resins

## 1960s Full-scale expansion into overseas markets

- 1962 Opened a sales base in Hong Kong, and others in Manila, Seoul, and New York
- 1968 Opened the Tokai Production Plant
- 1974 Established a production base in Taiwan
- 1984 Opened a sales base in Milan

## Expansion of business beyond the realm of colorants

- 1967 Entered the polyurethane market with launch of liquid polyurethanes for synthetic leather
- 1970 Developed and launched gravure inks for food packaging films
- 1975 Released Japan's first computer color matching system
- 1976 Expanded into the ultraviolet curable coating business
- 1977 Launched thermoplastic polyurethane elastomer



## 1980s Strengthening overseas production bases

- 1988 Established a production base in the U.S.
- 1989 Established a production base in Thailand
- 1995 Established a production base in Indonesia and Dongguan
- 2003 Established a manufacturing complex in Shanghai
- 2006 Established a production base in Vietnam
- 2008 Established a production base in India

## Development of environmentally friendly products

- 1980 Launched quinacridone pigments
- 1985 Silicones/polyurethanes
- 1985 Naturally derived polymer chitin/chitosan
- 1986 Colorant for soft and hard PVC (used with CCM)
- 1998 Easy-to-remove gravure inks for PET bottles
- 1998 High-concentration masterbatch for non-PVC

## 2000s Expansion into new fields and development of core businesses

- 2013 Established a production base in Mexico
- 2015 Increased production capacity in Indonesia
- 2017 Increased production capacity in India
- 2019 Increased production capacity at the Sakura Production Plant as well as in the U.S. and Thailand

## Increase of environmentally friendly products

- 1998 Developed IJ dispersion
- 2003 Started full-scale sale of pigments for CF
- 2005 Water-based flexographic inks for films
- 2011 Polyurethanes made from CO<sub>2</sub>
- 2013 Biomass TPU
- 2016 Biomass gravure inks
- 2018 Barrier coating materials and adhesives
- 2021 Biodegradable microparticles




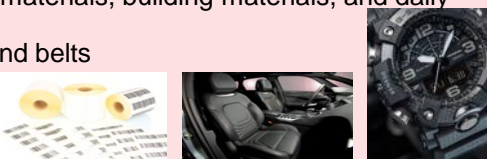







- 2021
- Bando Production Plant
- Sakura Technology Innovation Center

\*Since FY2021, the application of the "Accounting Standard for Revenue Recognition" has resulted in a decrease in net sales of approximately 40 billion yen.

Dainichiseika Color & Chemicals Mfg. Co., Ltd.



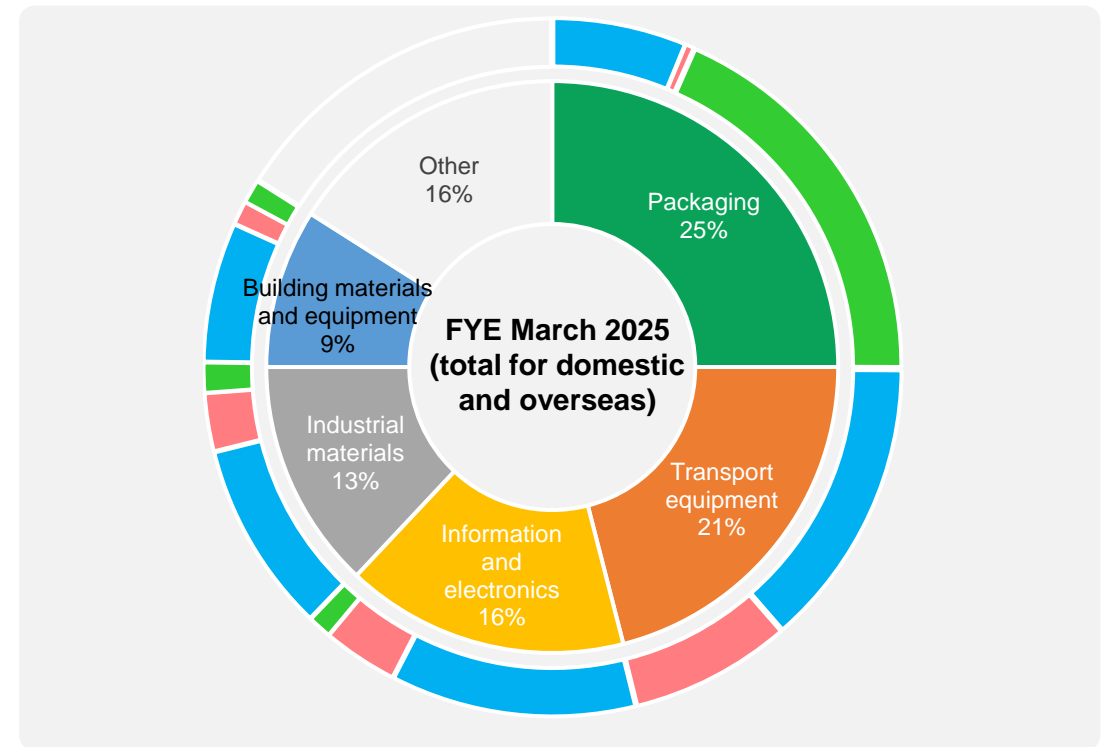
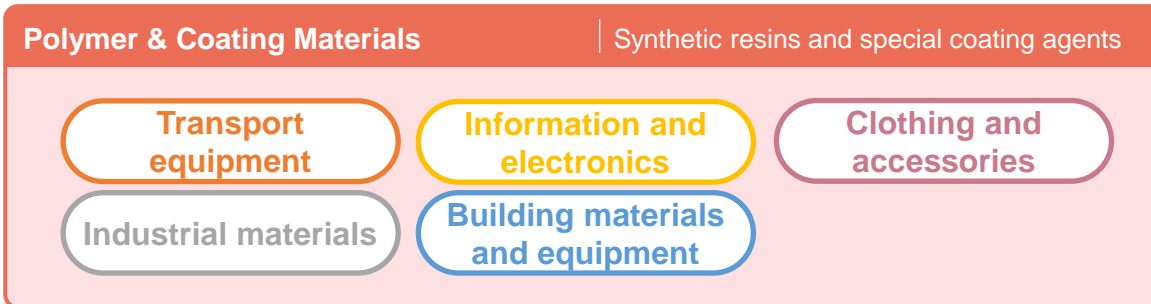
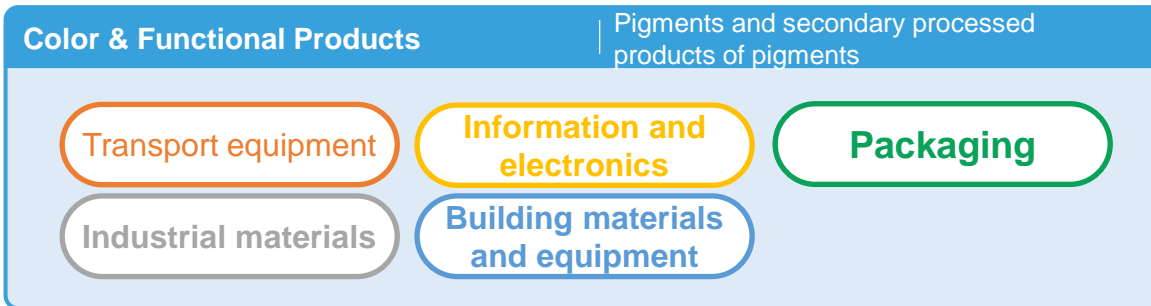
# DAINICHISEIKA's Reportable Segments and Final Products

	Color & Functional Products	Polymer & Coating Materials	Graphic & Printing Materials
	Pigments and secondary processed products of pigments	Synthetic resins and special coating agents	Inks for packaging and advertising & publishing
Main products	<ul style="list-style-type: none"> <li>● Pigments/Color bases</li> <li>● Colorants and printing agents for textiles</li> <li>● Colorants and functional agents for plastics</li> </ul>	<ul style="list-style-type: none"> <li>● Polyurethanes</li> <li>● Coating materials</li> <li>● Polymers derived from natural substances</li> </ul>	<ul style="list-style-type: none"> <li>● Gravure inks</li> <li>● Flexographic inks</li> <li>● Offset inks</li> </ul>
Main use	<ul style="list-style-type: none"> <li>• Paint and printing inks</li> <li>• Inks for toners and IJ printers</li> <li>• LCD color filters</li> <li>• Building materials, daily necessities, and paper products</li> </ul> 	<ul style="list-style-type: none"> <li>• Synthetic leather (furniture and clothing)</li> <li>• Vehicle interior materials, building materials, and daily necessities</li> <li>• Wires, cables and belts</li> <li>• Cosmetics</li> </ul> 	<ul style="list-style-type: none"> <li>• Packaging materials for food and household goods</li> <li>• Food trays</li> </ul> 
	<ul style="list-style-type: none"> <li>• Vehicles and industrial materials</li> <li>• Interior fabrics</li> <li>• Apparel products</li> <li>• Paper</li> </ul> 	<ul style="list-style-type: none"> <li>• LCD panels</li> <li>• Decorating films</li> <li>• PCs and office equipment</li> </ul> 	<ul style="list-style-type: none"> <li>• Beverage bottle labels</li> <li>• Industrial materials and building materials</li> <li>• Cardboard and packaging materials</li> </ul> 
	<ul style="list-style-type: none"> <li>• Vehicles</li> <li>• Home appliances, daily necessities, and outdoor equipment</li> <li>• Industrial materials, agricultural materials, and building materials</li> <li>• Food packaging and toiletries</li> </ul> 	<ul style="list-style-type: none"> <li>• Cosmetics</li> <li>• Wastewater purification and water treatment</li> </ul> 	<ul style="list-style-type: none"> <li>• Advertisements and books</li> <li>• Packaging</li> </ul> 



# Business Industries of Reportable Segments

## Providing optimal products for diverse industries as a B to B manufacturer

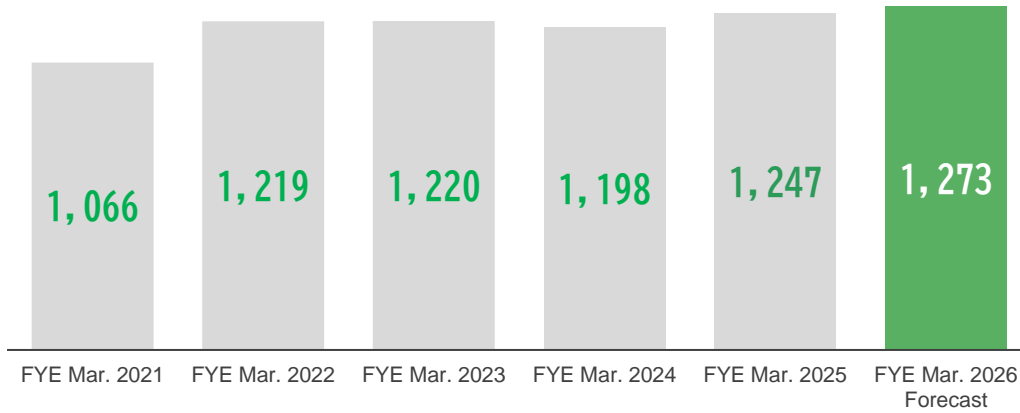


- Color & Functional Products
- Polymer & Coating Materials
- Graphic & Printing Materials

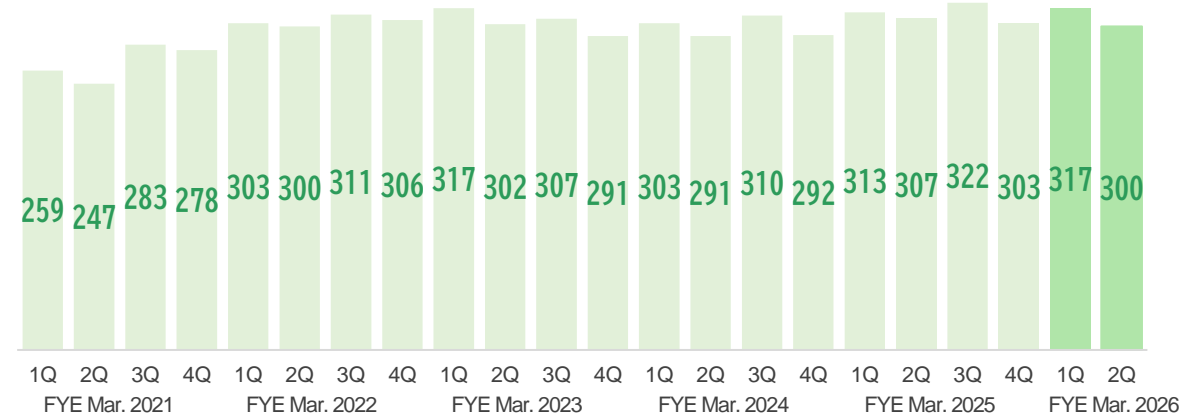


# Consolidated Performance Trends

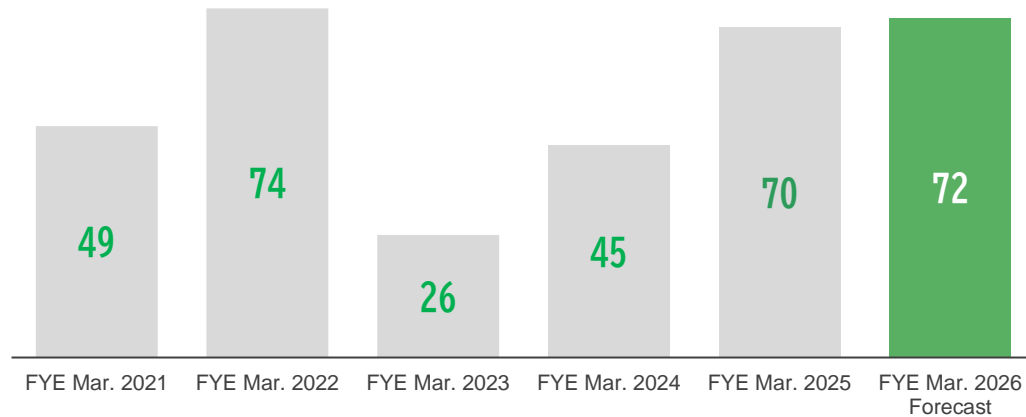
## Net sales: Full year (100 million yen)



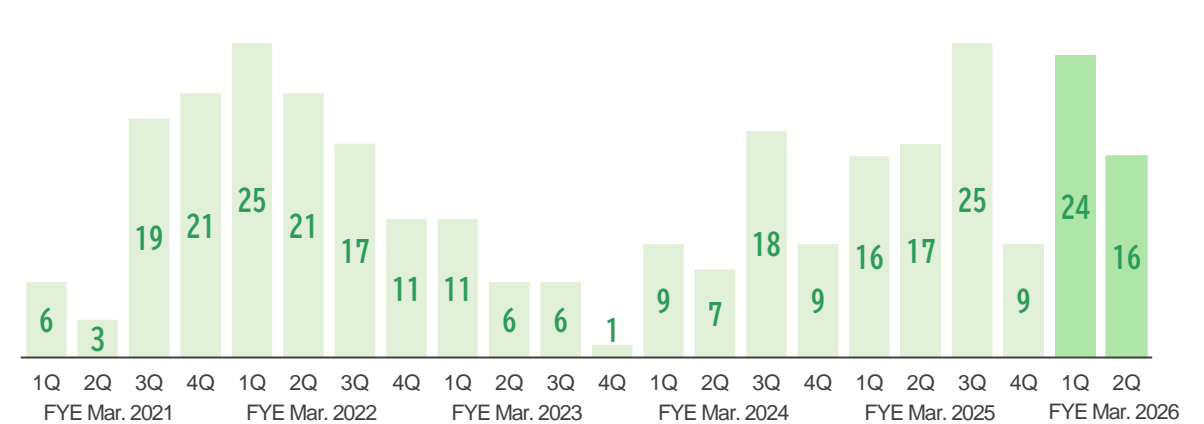
## Net sales: Quarterly (100 million yen)



## Operating profit: Full year (100 million yen)



## Operating profit: Quarterly (100 million yen)





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