

May 13, 2025

## Consolidated Financial Results for the Three Months Ended March 31, 2025 (Under Japanese GAAP)

Company name: Densan System Holdings Co., Ltd.  
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange  
 Securities code: 4072  
 URL: <http://www.ds-hd.co.jp/>  
 Representative: Ryoji Kobayashi, President, Representative Director  
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 Scheduled date to commence dividend payments: -  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended March 31, 2025 (from January 1, 2025 to March 31, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended March 31, 2025	15,538	6.0	1,084	(3.2)	1,242	8.5	820	4.3
March 31, 2024	14,653	0.4	1,119	(5.6)	1,145	(3.4)	786	1.6

Note: Comprehensive income For the three months ended March 31, 2025: ¥822 million [(8.9)%]  
 For the three months ended March 31, 2024: ¥903 million [10.3%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended March 31, 2025	76.88	-
March 31, 2024	74.01	-

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of March 31, 2025	68,755	22,716	32.7
December 31, 2024	61,747	22,294	35.8

Reference: Equity  
 As of March 31, 2025: ¥22,489 million  
 As of December 31, 2024: ¥22,083 million

### 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2024	-	20.00	-	40.00	60.00
Fiscal year ending December 31, 2025	-				
Fiscal year ending December 31, 2025 (Forecast)		40.00		40.00	80.00

Note: Revisions to the forecast of cash dividends most recently announced: None

### 3. Forecast of consolidated financial results for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending December 31, 2025	67,500	10.2	3,500	51.4	3,530	39.3	2,530	36.7	236.82

Note: Revisions to the earnings forecasts most recently announced: None

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	10,795,550 shares
As of December 31, 2024	10,795,550 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	123,321 shares
As of December 31, 2024	133,421 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2025	10,668,312 shares
Three months ended March 31, 2024	10,626,811 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: nothing

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For details on the conditions on which earnings forecasts are based and precautions for using earnings forecasts, please refer to Appendix P.2 "(3) Explanation of Forward-Looking Information on Consolidated Earnings Forecasts and Other Forward-Looking Information."

## Quarterly consolidated balance sheet

(Millions of yen)

	As of December 31, 2024	As of March 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	19,279	20,678
Money held in trust	15,531	22,849
Notes and accounts receivable - trade, and contract assets	11,164	9,979
Merchandise and finished goods	660	712
Work in process	398	614
Prepaid expenses	6,016	5,248
Other	838	922
Allowance for doubtful accounts	(12)	(14)
Total current assets	53,876	60,990
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,268	1,238
Land	791	791
Other, net	658	654
Total property, plant and equipment	2,718	2,684
Intangible assets		
Goodwill	461	433
Customer-related assets	513	501
Software	705	690
Software in progress	64	83
Other	0	0
Total intangible assets	1,745	1,708
Investments and other assets		
Investment securities	2,355	2,321
Deferred tax assets	635	634
Guarantee deposits	393	394
Other	104	97
Allowance for doubtful accounts	(82)	(75)
Total investments and other assets	3,407	3,371
Total non-current assets	7,870	7,764
Total assets	61,747	68,755

	As of December 31, 2024	As of March 31, 2025
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	5,072	4,567
Short-term borrowings	-	3,120
Current portion of bonds payable	7	7
Current portion of long-term borrowings	206	189
Income taxes payable	455	433
Contract liabilities	9,228	8,223
Deposits received of storage agency	19,370	24,804
Provision for bonuses	87	480
Provision for bonuses for directors (and other officers)	23	7
Provision for loss on orders received	899	529
Provision for shareholder benefit program	46	46
Other	2,404	2,034
Total current liabilities	37,804	44,444
Non-current liabilities		
Bonds payable	15	11
Long-term borrowings	846	800
Deferred tax liabilities	177	173
Provision for retirement benefits for directors (and other officers)	208	174
Retirement benefit liability	121	118
Asset retirement obligations	26	26
Other	252	289
Total non-current liabilities	1,648	1,593
Total liabilities	39,452	46,038
Net assets		
Shareholders' equity		
Share capital	2,496	2,496
Capital surplus	2,628	2,628
Retained earnings	17,323	17,711
Treasury shares	(420)	(388)
Total shareholders' equity	22,027	22,448
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	55	40
Total accumulated other comprehensive income	55	40
Non-controlling interests	211	227
Total net assets	22,294	22,716
Total liabilities and net assets	61,747	68,755

## Quarterly consolidated statement of income

(Millions of yen)

	Three months ended March 31, 2024	Three months ended March 31, 2025
Net sales	14,653	15,538
Cost of sales	11,909	12,709
Gross profit	2,744	2,829
Selling, general and administrative expenses	1,625	1,744
Operating profit	1,119	1,084
Non-operating income		
Interest income	0	5
Commission income	10	7
Gain on sale of investment securities	-	15
Gain on investments in investment partnerships	-	189
Gain on sale of non-current assets	0	-
Gain on valuation of derivatives	22	-
Debt prescripton profit	2	2
Other	1	1
Total non-operating income	37	222
Non-operating expenses		
Interest expenses	2	5
Commission expenses	0	0
Loss on sale of non-current assets	2	-
Share of loss of entities accounted for using equity method	4	40
Loss on investments in investment partnerships	1	-
Foreign exchange losses	0	8
Loss on valuation of derivatives	-	9
Other	0	0
Total non-operating expenses	11	63
Ordinary profit	1,145	1,242
Profit before income taxes	1,145	1,242
Income taxes - current	449	399
Income taxes - deferred	(118)	5
Total income taxes	331	405
Profit	814	837
Profit attributable to non-controlling interests	27	17
Profit attributable to owners of parent	786	820

## Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended March 31, 2024	Three months ended March 31, 2025
Profit	814	837
Other comprehensive income		
Valuation difference on available-for-sale securities	86	(14)
Deferred gains or losses on hedges	1	-
Total other comprehensive income	88	(14)
Comprehensive income	903	822
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	875	805
Comprehensive income attributable to non-controlling interests	27	17

(Notes on segment information, etc.)  
Segment Information  
I. the three months of the previous fiscal year (January 1, 2024 to March 31, 2024)  
1. Information on sales and the amount of profit or loss for each reported segment

(in millions of yen)

	Reportable segments			Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	information technology service	collection agency services	Total		
Sales					
Revenues from external customers	9,193	5,460	14,653	-	14,653
Transactions with other segments	37	0	38	(38)	-
Total	9,231	5,460	14,692	(38)	14,653
Segment Profit	577	538	1,115	3	1,119

Note: 1. The adjustment amount for segment profit is the difference in the allocation of administrative expenses incurred by the reporting segment.  
2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.  
2. Information on impairment losses or goodwill on fixed assets by reporting segment  
Not applicable.  
II. the three months of the current fiscal year (January 1, 2025 to March 31, 2025)  
1. Information on sales and the amount of profit or loss for each reported segment

(in millions of yen)

	Reportable segments			Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	information technology service	collection agency services	Total		
Sales					
Revenues from external customers	9,819	5,719	15,538	-	15,538
Transactions with other segments	6	0	6	(6)	-
Total	9,825	5,719	15,544	(6)	15,538
Segment Profit	419	663	1,083	0	1,084

Note: 1. The adjustment amount for segment profit is the difference in the allocation of administrative expenses incurred by the reporting segment.  
2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.  
2. Information on impairment losses or goodwill on fixed assets by reporting segment  
Not applicable.