Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

August 13, 2026

Summary of Consolidated Financial Results for the Nine Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: T&S Group Inc.
Listing: Tokyo Stock Exchange
Securities code: 4055
URL: https://www.tecsvc.co.jp
Representative: Yoshihiro Takekawa, President and CEO
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended June 30, 2026 (from October 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Adjusted EBITDA	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	3,393	11.9	634	18.9	637	19.2	418	18.9	650	19.5
June 30, 2025	3,033	14.7	533	15.6	534	15.7	351	11.0	543	16.5

Note: Comprehensive income For the nine months ended June 30, 2026: ¥1,361 million [274.4%]
For the nine months ended June 30, 2025: ¥363 million [14.7%]

	Basic earnings per share	Diluted earnings per share
nine months ended	Yen	Yen
June 30, 2026	55.74	53.43
June 30, 2025	46.44	46.18

Note Adjusted EBITDA is calculated by subtracting or adjusting for non-recurring items and other specific adjustments in accordance with certain rules. We believe this provides useful information for understanding our Group's recurring operating performance. Specifically, it excludes or adjusts for items such as goodwill amortization, depreciation and amortization, and stock-based compensation expenses, as well as other temporary gains or losses that our Group deems appropriate to exclude.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	5,173	4,071	78.3
September 30, 2025	3,662	2,913	79.5

Reference: Equity
As of June 30, 2026: ¥4,049 million
As of September 30, 2025: ¥2,913 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended September 30, 2025	-	0.00	-	10.00	10.00
Fiscal year ending September 30, 2026	-	0.00	-		
Fiscal year ending September 30, 2026 (Forecast)				11.0	11.0

Note: Revisions to the forecast of cash dividends most recently announced : None

3. Forecast of consolidated financial results for the year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	Adjusted EBITDA	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	Millions of yen	%
Full-year	4,500	9.7	800	5.8	801	6.4	539	5.9	72.53	816	5.9

Note: Revisions to the earnings forecast most recently announced: None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: None
Excluded: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	7,633,200 shares
As of September 30, 2025	7,633,200 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	154,540 shares
As of September 30, 2025	54,040 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 30, 2026	7,506,129 shares
Nine months ended June 30, 2025	7,578,995 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

Consolidated quarterly financial statements

Consolidated balance sheets

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	2,599,838	2,864,283
Accounts receivable - trade, and contract assets	565,081	521,927
Work in process	3,277	21,623
Other	201,617	48,814
Total current assets	3,369,815	3,456,649
Non-current assets		
Property, plant and equipment	14,985	13,953
Intangible assets		
Goodwill	86,611	79,588
Other	964	916
Total intangible assets	87,575	80,504
Investments and other assets	190,581	1,622,038
Total non-current assets	293,142	1,716,496
Total assets	3,662,958	5,173,145
Liabilities		
Current liabilities		
Accounts payable - trade	181,431	195,646
Income taxes payable	224,096	90,086
Provision for bonuses	40,008	49,238
Other	238,056	214,652
Total current liabilities	683,592	549,624
Non-current liabilities		
Deferred tax liabilities	—	484,031
Retirement benefit liability	66,305	68,271
Total non-current liabilities	66,305	552,303
Total liabilities	749,898	1,101,927
Net assets		
Shareholders' equity		
Share capital	40,000	40,000
Capital surplus	567,985	562,021
Retained earnings	2,339,965	2,682,587
Treasury shares	(72,768)	(212,467)
Total shareholders' equity	2,875,181	3,072,142
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	37,878	977,135
Total accumulated other comprehensive income	37,878	977,135
Share acquisition rights	—	9,946
Non-controlling interests	—	11,993
Total net assets	2,913,059	4,071,218
Total liabilities and net assets	3,662,958	5,173,145

Consolidated quarterly statements of income

Cumulative of nine months ended

(Thousands of yen)

	Nine months ended June 30, 2025	Nine months ended June 30, 2026
Net sales	3,033,776	3,393,604
Cost of sales	2,132,929	2,344,239
Gross profit	900,846	1,049,365
Selling, general and administrative expenses	367,306	414,966
Operating profit	533,539	634,398
Non-operating income		
Interest income	612	1,955
Miscellaneous income	1,308	1,086
Total non-operating income	1,920	3,042
Non-operating expenses		
Commission expenses	498	111
Other	675	247
Total non-operating expenses	1,173	359
Ordinary profit	534,286	637,081
Profit before income taxes	534,286	637,081
Income taxes - current	195,788	223,394
Income taxes - deferred	(13,441)	(8,616)
Total income taxes	182,347	214,777
Profit	351,939	422,303
Profit attributable to non-controlling interests	—	3,889
Profit attributable to owners of parent	351,939	418,414

Quarterly consolidated statements of comprehensive income

(Thousands of yen)

	Nine months ended June 30, 2025	Nine months ended June 30, 2026
Profit	351,939	422,303
Other comprehensive income		
Valuation difference on available-for-sale securities	11,756	939,257
Total other comprehensive income	11,756	939,257
Comprehensive income	363,696	1,361,561
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	363,696	1,357,672
Comprehensive income attributable to non-controlling interests	—	3,889