occur between this document and the Japanese original, the Japanese original shall prevail. OSAKA SODA CO., LTD., and/or its affiliates shall individually or jointly accept no responsibility or liability for damage or loss caused by any error, inaccuracy, misunderstanding, or changes with regards to this document.

Note: This document has been translated from the Japanese original for reference purposes only. In cases where any differences

Securities Code: 4046 June 6, 2025

Kenshi Terada Representative Director, President & CEO

## OSAKA SODA CO., LTD.

12-18, Awaza 1-chome, Nishi-ku, Osaka City, Osaka, Japan

# Notice of Convocation of the 170th Annual General Shareholders Meeting

We are pleased to inform you that the 170th Annual General Shareholders Meeting of OSAKA SODA CO., LTD. (the "Company") is scheduled to be held as described below.

When convening the General Shareholders Meeting, the Company has taken measures to provide electronically the information that is the content of the reference documents for the General Shareholders Meeting, etc. (matters to be provided electronically), and has posted the information on the Company's website at the Internet. Please access the following website to review the information.

The Company's website (in Japanese only) https://www.osaka-soda.co.jp/ja/ir/stock\_info/general\_meeting.html

To Shareholders with Voting Rights:

The matters to be provided electronically are posted on the website of the Tokyo Stock Exchange (TSE) in addition to the above website. Please access the following TSE website (TSE listed company information service), enter and search for the issue name (company name) or securities code, and select "Basic Information," then "Documents for Public Inspection/PR Information" to review the information.

TSE website (TSE listed company information service) (in Japanese only) https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show

Instead of attending the General Shareholders Meeting, you can exercise your voting rights in writing or by electronic means (the Internet, etc.). Please review the Reference Documents for the General Shareholders Meeting and exercise your voting rights by no later than 5:30 p.m. on Thursday, June 26, 2025, Japan Time.





1. Date and Time: Friday, June 27, 2025, 10:00 a.m. (Japan Time)

### 2. Venue: Room of Karin, 4th Floor, THE WESTIN OSAKA

1-20, Oyodonaka 1-chome, Kita-Ku, Osaka City, Osaka, Japan

#### 3. Meeting Agenda:

Matters to be reported:	1. The Business Report, Consolidated Financial Statements for the 170th fiscal year (April 1, 2024, through March 31, 2025) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
	2. Non-consolidated Financial Statements for the 170th fiscal year (April 1, 2024, through March 31, 2025)

#### Matters to be resolved:

Proposal No. 1	Election of Six (6) Directors
Proposal No. 2	Election of One (1) Audit & Supervisory Board Member

#### 4. Matters Determined upon Convocation:

- (1) If a shareholder does not indicate either approval or disapproval of each Proposal when exercising a voting right on the Document, such cases are treated as indications of approval.
- (2) A shareholder who wishes to exercise its voting right by proxy may do so only by designating one (1) other shareholder with a voting right. Please note, however, that the document evidencing the proxy's power of representation must be submitted.
- (3) If a shareholder votes both by the Internet, etc. and by the voting form, only its vote placed by the Internet, etc. will be valid.
- (4) If a shareholder submits its vote multiple times by the Internet, etc., only the last vote will be valid.

<sup>◎</sup> If you will attend the meeting, please submit the enclosed voting form at the reception desk of the General Shareholders Meeting.

Out of the matters to be provided electronically, "Main Business Locations," "Matters Related to Share Acquisition Rights of the Company, Etc.," "Overview of Systems to Ensure Appropriate Operations and Their Operational Status," and "Basic Policy Regarding Control of the Company" in the Business Report, "Consolidated Statements of Changes in Net Assets" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements, and "Non-consolidated Statements of Changes in Net Assets" and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements have been omitted from this notice in accordance with laws and regulations and the Company's Articles of Incorporation. The Audit & Supervisory Board Members and the Accounting Auditor have audited the documents subject to audit, including these matters.

If revisions to the matters to be provided electronically arise, the details of the revisions will be posted on the respective websites where the matters are posted.

## **Reference Documents for the General Shareholders Meeting**

## **Proposals and Reference Information**

### Proposal No. 1 Election of Six (6) Directors

The terms of office of all six (6) Directors will expire at the conclusion of this meeting. Therefore, the Company proposes the election of six (6) Directors.

The candidates for Director are as follows:

Candidate No.	Name	Positions and responsibilities in the Company	Attributes	Attendance at the Board of Directors meetings
1	Kenshi Terada (Male)	Representative Director President & CEO Management of Development & Commercialization Div. Chair of Nomination and Compensation Committee	[Reelection]	13/13 (100%)
2	Atsuo Konishi (Male)	Director and Lead Executive Officer Management of Production/Plant/Process Technology Div. General Manager, Engineering & Technology Div.	[Reelection]	13/13 (100%)
3	Takeshi Kimura (Male)	Director and Lead Executive Officer Management of Chemicals Div. & Chemical Specialties Div. Management of Health Care Div. Management of Promotion of Globalization General Manager, Chemical Specialties Div. General Manager, Health Care Div.	[Reelection]	13/13 (100%)
4	Bun'yu Futamura (Male)	Director Nomination and Compensation Committee Member	[Reelection] [Outside] [Independent]	13/13 (100%)
5	Hakaru Hyakushima (Male)	Director Nomination and Compensation Committee Member	[Reelection] [Outside] [Independent]	13/13 (100%)
6	Okiko Miyata (Female)	Director Nomination and Compensation Committee Member	[Reelection] [Outside] [Independent]	13/13 (100%)

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
No.	Kenshi Terada	and signif     Apr. 1988     Jun. 2012     Oct. 2012     Mar. 2013     Apr. 2014     Jun. 2014	ficant concurrent positions outside the Company Joined the Company Executive Officer, Deputy General Manager, Chemicals Sector, Sales Div., the Company Executive Officer, General Manager, Chemicals Sector, Sales Div., the Company Executive Officer, Deputy General Manager, Chemical Specialties Div., General Manager, Tokyo Branch, the Company Executive Officer, General Manager, Corporate Planning Dept., the Company Director and Lead Executive Officer, General Manager, Corporate Strategy Div., the Company Director and Lead Executive Officer, General Manager, Chemical Specialties Div., the Company	owned
1	(December 10, 1965) [Reelection]	Jun. 2015 Jul. 2016	Director and Managing Executive Officer, General Manager, Corporate Strategy Div.; Chemical Specialties Div., the Company Director and Managing Executive Officer, General Manager, Chemical Specialties Div., the Company	83,190 shares
		Apr. 2017 Jun. 2017	Director and Managing Executive Officer, Chemical Specialties Div., the Company Representative Director, President & CEO, the	
		Oct. 2017	Company (current position) General Manager, Corporate Strategy Div., the Company	
		Apr. 2023	Management of Development & Commercialization Div., the Company (current position) Management of Chemicals Div. & Chemical Specialties Div., the Company	
	[Reasons for nomination as car	ndidate for Direct		1
	After serving as General Mana General Manager of Corporate	ger of Chemicals Strategy Divisio	Sector, General Manager of Chemical Specialties D n, among other positions, Kenshi Terada advanced th erience gained during overseas assignments. Since h	ne cultivation and
	Representative Director, Presid leadership grounded in extension	lent & CEO of the ve experience, an	e Company in June 2017, he has led the Group by de d he is expected to contribute to raising corporate va efore, the Company nominated him for another term	emonstrating strong lue by developing

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Apr. 1989 Jun. 2014 Jun. 2015	Joined the Company Executive Officer, General Manager, Engineering & Technology Div. and General Manager, Engineering & Technology Dept. and General Manager, RC&Quality Assurance Dept., the Company Executive Officer, Mizushima Plant; General Manager, Engineering & Technology Dept., Engineering & Technology Div., the	
		Apr. 2017	Company Representative Director and President, OKAYAMA CHEMICAL CO., LTD. Executive Officer, General Manager,	
	Atsuo Konishi (October 18, 1964) [Reelection]	Dec. 2017	Engineering & Technology Div., the Company Executive Officer, General Manager, Engineering & Technology Div. and General Manager, RC&Quality Assurance Dept., the	16,560 shares
2		Jul. 2018	Company Executive Officer, General Manager, Engineering & Technology Div. and General Manager, IoT&AI Promotion Dept., the Company	
		Jun. 2019	Director and Lead Executive Officer, General Manager, Engineering & Technology Div., the Company (current position) General Manager, IoT&AI Promotion Dept., the Company	
		Apr. 2023	Management of Production/Plant/Process Technology Div., the Company (current position)	
	other positions, Atsuo Konishi	hager of Engineer is expected to co c record concernin	ing & Technology Division and President of a Group ntribute to raising the Group's corporate value by le- ng production technology and technological develop	veraging his

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
3	Takeshi Kimura (October 26, 1959) [Reelection]	Apr. 1982   Feb. 2008   Dec. 2010   Jan. 2018   Apr. 2020   Oct. 2021   Apr. 2022   Jun. 2022   Apr. 2023   Jun. 2023   Apr. 2024	Joined Mitsubishi Kasei Kogyo K. K. (present Mitsubishi Chemical Corporation) General Manager, Petrochemical Feedstock Dept., Mineralization Foundation Div., Mitsubishi Chemical Corporation (present Mitsubishi Chemical Corporation) Representative Director and President, Mitsubishi Chemical Europe GmbH Executive Officer, General Manager, Functional Molded Composite Materials Div., Mitsubishi Chemical Corporation Director and Vice President, Mitsubishi Chemical Infratec Co.,Ltd. Advisor, the Company Executive Officer, the Company General Manager, Sales Dept. and General Manager, Strategy & Planning Dept., Health Care Div. General Manager, Health Care Div., the Company (current position) General Manager, Sales Dept., Health Care Div. the Company Management of Health Care Div., the Company (current position) Director and Lead Executive Officer, the Company (current position) Management of Chemicals Div. & Chemical Specialties Div., the Company (current position)	2,965 shares
T c lo	hemicals companies in both a everaging this extensive expe	Indant experience Japan and oversea prience and track r	the Company. (current position) [or] and deep insight in the business world gained as a m s, and he is expected to contribute to raising corpora ecord to expand and globalize the Company's chemi nominated him for another term as a candidate for D	te value by cal specialties and

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		
		Apr. 1972	Joined NIPPON STEEL CORPORATION		
		Jun. 2001	Director, Member of the Board, NIPPON STEEL CORPORATION		
		Apr. 2006	Managing Director, Member of the Board, NIPPON STEEL CORPORATION		
		Jun. 2006	Managing Executive Officer, NIPPON STEEL CORPORATION		
		Apr. 2007	Vice President, Executive Officer, NIPPON STEEL CORPORATION		
	Bun'yu Futamura (January 9, 1947)	Jun. 2007	Representative Director, Vice President, NIPPON STEEL CORPORATION		
	[Reelection]	Apr. 2009	Director, Member of the Board, NIPPON STEEL CORPORATION	21,700 shares	
4	[Outside] [Independent]	Jun. 2009	Representative Director and President, NIPPON STEEL Chemical Co., Ltd. (present NIPPON STEEL Chemical & Material Co., Ltd.)		
		Jun. 2013	Director and Advisor, NIPPON STEEL Chemical Co., Ltd.		
		Apr. 2014	Advisor, NIPPON STEEL Chemical Co., Ltd.		
		Jun. 2015	Outside Director, Tsukishima Kikai Co., Ltd. (present Tsukishima Holdings Co., Ltd.)		
		Jun. 2015	Outside Director, the Company (current position)		
	[Reasons for nomination as ca	ndidate for outsid	e Director and outline of expected roles]		
	-		e and deep insight in the business world gained as a	manager of steel	
	and chemicals companies and	experience as an	outside Director of the Company, and it is judged the	at he will further	
		-	e by reflecting his experience in the Company's man	nagement.	
	· ·		ther term as a candidate for outside Director.		
	Furthermore, it is expected that supervisory and governance fu	-	this experience and insight to contribute to further of mpany's Board of Directors.	enhancing the	

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares
		Apr. 1981	Joined the Ministry of Finance	owned
		Jul. 1999	Assistant Regional Commissioner of Criminal	
		Jul. 1999	Investigation Department of Tokyo Regional	
			Taxation Bureau	
		Jul. 2011	Deputy Commissioner of Commissioner's Secretariat of National Tax Agency	
		Jul. 2012	Regional Commissioner of Nagoya Regional Taxation Bureau	
		Apr. 2015	President of Japan Mint	
		Apr. 2018	Deputy Director-General of Minister's Secretariat of Ministry of Finance	
		Apr. 2019	Professor of Faculty of Management of Otemon	
			Gakuin University	
			Senior Visiting Research Fellow of Policy Research Institute, Ministry of Finance (current	
	Hakaru Hyakushima	Jun. 2019	position) Outside Director, the Company (current position)	
	(December 20, 1958)	Jun. 2020	Outside Audit & Supervisory Board Member of	
	[Reelection]		Sumitomo Riko Company Limited (current position)	3,300 shares
	[Outside] [Independent]	Mar. 2021	Trustee, Kyoto International Conference Center	
5		Jun. 2022	(current position) External Board Director of FUSO CHEMICAL	
5		Apr. 2025	CO., LTD (current position) Distinguished Professor, School of	
			Government, Kyoto University (current position)	
			Visiting Professor of Otemon Gakuin	
			University (current position)	
		(Significant o	concurrent positions outside the Company)	
			ng Research Fellow of Policy Research Institute,	
		Ministry of F		
			it & Supervisory Board Member of Sumitomo Riko	
		Company Lin	nited rd Director of FUSO CHEMICAL CO., LTD	
			d Professor, School of Government, Kyoto	
		University		
_		Visiting Prof	essor of Otemon Gakuin University	
	-		e Director and outline of expected roles]	
			oner of Criminal Investigation Department of Tokyo	-
			gional Taxation Bureau, President of Japan Mint, and	
			Finance, among other positions, it is judged that Hal nent structure by reflecting his vast knowledge and e	
			's management. Therefore, the Company nominated	
	term as a candidate for outside		c ,,,	
	Furthermore, it is expected that	t he will leverage	this experience and knowledge to contribute to stren	
		g to overall mana	agement and enhancing the effectiveness of the Com	pany's Board of
	Directors.			

Candidate No.	Name (Date of birth)	Career sum and signif	Number of the Company's shares owned	
6	Okiko Miyata (February 14, 1951) [Reelection] [Outside] [Independent]	Apr. 1975   Apr. 2001   Apr. 2007   Apr. 2008   Feb. 2016   Apr. 2016   Apr. 2019   Jun. 2021   Apr. 2022   Jun. 2022   (Significant of Comparison of Compa	Action   Research Student, Biopharmaceutical   Chemistry (present Medicinal Chemistry)   Laboratory, Kobe Women's College of   Pharmacy (present Kobe Pharmaceutical   University)   Assistant Professor, Medicinal Chemistry   Laboratory, Kobe Pharmaceutical University   Associate Professor, Medicinal Chemistry   Laboratory, Kobe Pharmaceutical University   Professor, Medicinal Chemistry   Laboratory, Kobe Pharmaceutical University   Professor, Medicinal Chemistry Laboratory,   Kobe Pharmaceutical University   Professor, Medicinal Chemistry Laboratory,   Kobe Pharmaceutical University   Visiting Professor, Graduate School of Science,   Osaka City University (present Osaka   Metropolitan University)   Special Assistant to the President, Kobe   Pharmaceutical University   Visiting Professor, Graduate School of Science,   Osaka City University (present Osaka   Metropolitan University)   President, Director, Kobe Pharmaceutical   University   Visiting Professor, Graduate School of Science,   Osaka City University (present Osaka   Metropolitan University   Outside Director, Kobe	owned 1,100 shares
		Pharmaceutic		
	It is judged that Okiko Miyata knowledge and extensive expe Therefore, the Company nomin	will further streng rience as an expe nated her for anot	e Director and outline of expected roles] gthen the Company's management structure by reflect rt in pharmaceutical science in the Company's health her term as a candidate for outside Director. er role in supervising management from an objective	ncare business.

3. Bun'yu Futamura, Hakaru Hyakushima and Okiko Miyata are currently outside Directors of the Company, and at the conclusion of this meeting, their tenure will have been ten years for Mr. Futamura, six years for Mr. Hyakushima and four years for Ms. Miyata.

- 4. The Company has submitted notification to the Tokyo Stock Exchange that Bun'yu Futamura, Hakaru Hyakushima and Okiko Miyata have been designated as independent officers as provided for by the aforementioned exchange.
- 5. The Company has entered into agreements with Bun'yu Futamura, Hakaru Hyakushima and Okiko Miyata to limit their liability for damages under Article 423, paragraph (1) of the Companies Act, and plans to renew the limited liability agreement with each individual if their reelection is approved. The amount of liability under said agreement is the amount as provided in laws and regulations.
- 6. The Company has entered into a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act, and if this proposal is approved and adopted in its original form, and each candidate assumes the office as Director, then they shall be covered by this insurance policy as an insured person. This insurance policy covers any compensation for damage or litigation expenses borne by an insured person, such as damages that may arise from the insured person's assumption of liability incurred in the course of the performance of duties, or receipt of claims pertaining to the pursuit of such liability. However, there are certain coverage exclusions. For example, damages incurred through actions carried out while knowingly violating laws and ordinances, regulations, or regulatory laws are not covered. The Company pays the full amount of the insurance premiums for this insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 7. Up to June 2020, Bun'yu Futamura served as an outside Director of Tsukishima Kikai Co., Ltd. (present Tsukishima Holdings Co., Ltd.). On October 30, 2018, Tsukishima Techno Maintenance Service Co., Ltd., a fully-owned subsidiary of said company, was subject to an onsite inspection by the Japan Fair Trade Commission under suspicion of violating the Antimonopoly Act in relation to orders placed by the Tokyo Metropolitan Government for the operation and management of water purification and wastewater treatment facilities. On July 11, 2019, it received a cease and desist order and a surcharge payment order from the commission. Although Mr. Futamura had been unaware of matters such as the violation of the Antimonopoly Act until they came to light, as an outside Director of said company he had been providing advice and warnings from a legal compliance standpoint on a regular basis. After these matters came to light, he fulfilled his responsibilities by demanding a thorough investigation of all the facts in the case and appropriate measures for preventing a reoccurrence. Also, as the company had not been able to predict or detect this matter, it established an investigative team to determine the causes and to consider the matter from perspectives including prevention, early detection, and internal control systems, and incorporate these into countermeasures. The company's Board of Directors resolved to revise its Basic Policy on the Development of an Internal Controls System and during the revision process, Mr. Futamura participated in the consideration of countermeasures by providing advice based on his experience.
- 8. The Company implemented a stock split at a ratio of 5 shares for each common share on October 1, 2024. The number of Company shares owned by each candidate is listed as the number after the stock split.

		Knowledge, experience and capability, etc. expected of Directors					
	Name	Management	Global	Finance and accounting/M&A	Business strategy/ Marketing		Compliance/ Risk management
SI	Kenshi Terada	•	•	•	•	•	•
Inside Directors	Atsuo Konishi					•	•
Ū Ū	Takeshi Kimura	•	٠		•		•
0 <sup>22</sup>	Bun'yu Futamura	•		•	•	•	•
Outside Directors	Hakaru Hyakushima	•		•		٠	•
D G	Okiko Miyata	•	•		•	•	•

### [Reference] Skills Matrix on the Company's Board of Directors (if Proposal No. 1 is approved)

### [Reference] Shares Held as Cross-Shareholdings

Each year, the Board of Directors verifies whether or not each cross-shareholding is held for appropriate reasons by making a comprehensive judgment that considers qualitative factors, such as the purpose and significance of that cross-shareholding, whether it improves business stability or brings the potential for future business, along with quantitative factors such as transactional benefits and the cost of capital. The Company follows a policy of reducing those cross-shareholdings deemed as neither contributing to the ongoing growth of the Group nor maintaining or increasing its corporate value over the medium to long term.

Category		As of March 31, 2021	As of March 31, 2022	As of March 31, 2023	As of March 31, 2024	As of March 31, 2025
	Listed shares	49	43	41	40	40
Number of issues	Unlisted shares	14	13	11	11	11
	Total	63	56	52	51	51
Balance sheet	Listed shares	20,440	15,431	16,348	22,462	22,745
amount	Unlisted shares	283	279	277	277	277
(Millions of yen)	Total	20,723	15,710	16,625	22,739	23,022
Ratio of shares hel shareholdings to n		26.8%	18.7%	16.7%	20.7%	19.9%

### Proposal No. 2 Election of One (1) Audit & Supervisory Board Member

The terms of office of Audit & Supervisory Board Member Yasushi Segawa will expire at the conclusion of this meeting. Therefore, the Company proposes the election of one (1) Audit & Supervisory Board Member.

This proposal has received the approval of the Audit & Supervisory Board.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career summ	Career summary, position in the Company, and significant concurrent positions outside the Company		
	Apr. 1978	Joined the Company		
	Jun. 2007	Director, General Manager of Matsuyama Plant, Engineering & Technology Div., the Company		
	Apr. 2008	Director, General Manager of Engineering & Technology Dept., Engineering & Technology Div., the Company		
Yasushi Segawa (January 28, 1955)	Nov. 2008	Director, General Manager of Fine Chemicals Div., the Company	27.500 shores	
[Reelection]	Dec. 2008	Director, General Manager of Fine Chemicals Div., the Company Representative Director and President of SANYO FINE CO., LTD.	37,500 shares	
	Apr. 2009	Director, Assistant to General Manager of the Engineering & Technology Div., the Company		
	Jun. 2009	Standing Audit & Supervisory Board Member, the Company (current position)		

[Reasons for nomination as candidate for Audit & Supervisory Board Member]

Having served as General Manager of Matsuyama Plant, General Manager of the Engineering & Technology Dept., General Manager of the Fine Chemicals Div., and President of a Group company among other positions, Yasushi Segawa has been conducting audits from a neutral and objective perspective utilizing these experiences, and he is expected to contribute to ensuring the soundness of the Group's management. Therefore the Company nominated him for another terms as a candidate for Audit & Supervisory Board Member.

(Notes) 1. There is no special interest between the candidate and the Company.

- 2. The Company has entered into a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act, and if this proposal is approved and adopted in its original form, and he assumes the office as Audit & Supervisory Board Member, then he shall be covered by this insurance policy as an insured person. This insurance policy covers any compensation for damage or litigation expenses borne by an insured person, such as damages that may arise from the insured person's assumption of liability incurred in the course of the performance of duties, or receipt of claims pertaining to the pursuit of such liability. However, there are certain coverage exclusions. For example, damages incurred through actions carried out while knowingly violating laws and ordinances, regulations, or regulatory laws are not covered. The Company pays the full amount of the insurance premiums for this insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 3. The Company implemented a stock split at a ratio of 5 shares for each common share on October 1, 2024. The number of Company shares owned by the candidate is listed as the number after the stock split.