



Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under IFRS)

November 13, 2025

Company name CHANGE Holdings, Inc

Stock exchange listings:

Tokyo Prime

Securities code 3962 URL <https://www.changeholdings.co.jp/>

Representative (Title) Representative Director and President (Name) Hiroshi Fukudome

Inquiries (Title) Director, Executive Officer and CFO (Name) Yutaka Yamada Tel 03-6435-7347

Semi-annual statement filing date (as planned) November 13, 2025

Dividend payable date (as planned) -

Supplemental material of results : Yes

Convening briefing of results : Yes (For institutional investors, personal investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Sales		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Total comprehensive income	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	22,266	34.9	2,500	(34.4)	2,744	(20.5)	1,605	(28.4)	1,561	(24.7)	2,388	6.7
September 30, 2024	16,512	12.7	3,813	(11.9)	3,453	(21.1)	2,244	(24.9)	2,076	(33.7)	2,238	(25.1)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	22.45	22.44
September 30, 2024	29.42	29.14

1. At the end of the fiscal year ended March 2025, the provisional accounting treatment for business combinations has been finalized, and the figures for the fiscal year ending March 2025 reflect the finalization of the provisional accounting treatment.

2. During the interim accounting period of the fiscal year ending March 2026, the provisional accounting treatment for business combinations has been finalized, and the figures for the fiscal year ending March 2025 reflect the finalization of the provisional accounting treatment.

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Equity attributable to owners of parent to total assets ratio
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2025	120,651	50,588	42,068	34.9
March 31, 2025	104,861	49,611	41,191	39.3

(Note): During the interim accounting period of the fiscal year ending March 2026, the provisional accounting treatment for business combinations has been finalized, and the figures for the fiscal year ending March 2025 reflect the finalization of the provisional accounting treatment.

2. Cash dividends

	Annual dividend				
	First quarter	Second quarter	Third quarter	Year end	Annual
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	0.00	-	20.90	20.90
Fiscal year ending March 31, 2026	-	0.00			
Fiscal year ending March 31, 2026 (Forecast)			-	23.00	23.00

(Note): Revisions to the forecast of cash dividends most recently announced : None

3. Consolidated financial forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Sales		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Basic earnings per share
Fiscal year ending	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
March 31, 2026	55,000	18.6	14,000	3.6	13,223	3.8	8,359	4.4	7,904	4.9	113.60

Note: Revisions to the earnings forecasts most recently announced : None

* Notes

(1) Significant changes in the scope of consolidation during the period : Yes

Newly included: 5 companies (Company name) Grivity, Inc., Thirdly, Inc., G-gravity Co.,Ltd., PERF, Inc. and Onwords, Inc.

Excluded: 1 company (Company name) Orb, inc.

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS : None

(ii) Changes in accounting policies due to other reasons : None

(iii) Changes in accounting estimates : None

(3) Number of issued shares (ordinary shares)

① Number of issued and outstanding shares at the period end (including treasury share)	As of September 30, 2025	73,852,362shares	As of March 31, 2025	73,852,362shares
② Number of treasury share at the period end	As of September 30, 2025	4,273,415shares	As of March 31, 2025	4,273,415shares
③ Average number of shares	Six months ended September 30, 2025	69,578,947shares	Six months ended September 30, 2024	70,567,388shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements contained in this report are prepared based on information currently available to the Company and on certain assumptions deemed to be reasonable, but they are not promised by the Company regarding future performance. Actual results may differ significantly from these forecasts due to several factors. For future forecasts and assumptions, please refer to "1. Overview of operating results (3) Forecasts for the next fiscal year" on page 4 hereof.

Accompanying Materials

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1. Overview of operating results

Forward-looking statements herein are based on the judgment of the CHANGE Group (hereinafter the “Group” or simply, “we”) as of the end of this second quarter (interim accounting period) of the consolidated fiscal year ending March 31, 2026.

The provisional accounting treatment for the business combination with IdealRoute Consulting Inc. in March 2024 was applied in the cumulative second quarter (interim accounting period) of the previous consolidated fiscal year. However, this provisional treatment was finalized in the previous consolidated fiscal year, so the finally revised amount due to the finalization of the provisional accounting treatment was used hereunder for comparison and analysis with the cumulative second quarter (interim accounting period) of the previous consolidated fiscal quarter.

The provisional accounting treatment for the business combination with fundbook, inc. in December 2024 was applied at the end of the previous consolidated fiscal year. However, this provisional treatment was finalized in the cumulative second quarter (interim accounting period) of the current consolidated fiscal year, so the finally revised amount due to the finalization of the provisional accounting treatment was used hereunder for comparison and analysis with the previous consolidated fiscal quarter.

(1) Overview of operating results for the cumulative second quarter (interim accounting period) of the current fiscal year

In the future, we expect to see a super-aging society in which about one out of every 2.4 people in Japan will be 65 years old or over in 2070. Population is continuing to be centralized in Tokyo area, and local governments are faced with the difficult financial condition and the issue of decreasing population. Despite the decrease in the number of their employees, the workload is increasing, and it is essential for them to streamline operations by using DX to fulfill their administrative services. In addition, with the launch of the Takaichi Administration, new policies have been indicated, including "crisis management investments" for strategic investment in risk and social issues in various areas such as defense, cyber security, and food security, and "regional future strategies" for bringing out the potential of regional areas. As a result, domestic investments and initiatives for next-generation growth are beginning to take on a full scale.

Under these circumstances, the Group has been developing businesses such as digitization of business models and business processes and support for the development of digital human resources in order to dramatically improve productivity in Japan through the equation of "People multiplied by Technology" and to make Japan a sustainable society under the vision of "Change Productivity" and the mission of "Change People, Change Business, Change Japan" even though it is facing with a decreasing population. Since the inception, we have been providing solutions to the digitization needs of many customers.

Specifically, we are promoting and expanding these two businesses: the NEW-IT Transformation Business, which is responsible for supporting the development of digital human resources, the innovation and digitization of business processes, M&A brokering, and the cyber security, and the Publitech Business, which is committed to promoting the creation of localities through the hometown tax donation platform and digitization services for local governments.

On May 15, 2025, we announced the Mid-term Business Plan called “Digitize & Digitalize Japan (Phase3)” (from the fiscal years ending March 2026 to March 2028). In order to realize regional revitalization, we, as a company responsible for regional revitalization, will use our digital technologies and promote the activation and collaboration with local governments, regional financial institutions, companies representing the region, media, universities and educational institutions, and other players. We will work to further increase corporate value by constructing a unique regional revitalization that our Group can only do and resolving various local issues. In addition, we have shifted to a company with an audit and supervisory committee to further strengthen corporate governance, and is working to strengthen its management foundation.

Operating results for the cumulative second quarter (interim accounting period) of the current consolidated fiscal year are as follows:

In the NEW-IT Transformation Business, the Group is deepening intercompany collaboration to enhance synergies within the Group. At the same time, we are continuing to make growth-oriented investments, centered on M&A and capital and business alliances. In Private-sector DX and M&A brokerage field, we have been strengthening group-wide collaboration for BPO businesses, and strengthening project structuring for the future through alliances with major financial institutions for M&A brokerage business. In the robotics and beacon businesses, the acquisition of customers has progressed and sales has been steady. In addition, revenue in the interim accounting period of the current fiscal year has increased compared with the same period of the previous fiscal year due to the consolidation of fundbook, inc. In the cyber security field, we are making steady progress in strengthening our sales channels and service lines, centered on capital and business alliances, and awareness of clients in cyber security is further increasing due to a series of incidents at major domestic companies, and we will promote this business to capture this trend. During the same period of the previous fiscal year, we recorded a one-time gain on revaluation of shares of 1,569 million yen due to the conversion of Digital Growth Academia, INC. into our equity-method affiliate.

In the Publitech Business, we are promoting DX of local governments and regional revitalization through efforts to promote regional economic cycles. In the regional revitalization field, due to the impact of the abolishment of the “reward point program” for hometown tax donation from October 2025, a rush in demand for donations occurred, and the amount of hometown tax donations grew significantly compared with the same period of the previous fiscal year. In the logistics-related business, transactions increased in line with increased hometown tax donations, and our "Connecting School Meals Business" (regional school lunch alliance project where we connect schools, producers, distributors and related local governments) proceeded steadily. In inbound tourism filed, we acquired Onwords, Inc. and included it in our consolidated subsidiaries. In the carbon credit business, we concluded agreements with forestry associations in four prefectures in the Tohoku Region to support the creation of J-credits. We have made steady progress in these fields. In the public DX area, LoGo chat and LoGo forms, which are SaaS businesses for local governments, continue to receive a strong reputation among customers, and the total number of local governments using LoGo chat (including both paid and free) has exceeded 1,500. In the same way, the number of LoGo forms exceeded 800. In addition, in services for government agencies on which we are focusing, our efforts toward future growth are beginning to be accelerated such as providing DX support for the JGSDF (Japan Ground Self-Defense Force).

As a result, revenue for the cumulative second quarter (interim accounting period) of the current consolidated fiscal year was 22,266 million yen (up 34.9% from the same period of the previous fiscal year), operating profit was 2,500 million yen (down 34.4%), profit before tax was 2,744 million yen (down 20.5%), and profit attributable to owners of the parent was 1,561 million yen (down 24.8%).

(a) NEW-IT Transformation Business

In the NEW-IT Transformation Business, the Group is deepening intercompany collaboration to enhance synergies within the Group.

At the same time, we are continuing to make growth-oriented investments, centered on M&A and capital and business alliances. In the private sector DX and M&A brokerage domain, we strengthened and promoted training services such as re-skilling to meet the growing demand for human In Private-sector DX and M&A brokerage field, we have been strengthening group-wide collaboration for BPO businesses, and strengthening project structuring for the future through alliances with major financial institutions for M&A brokerage business. In the robotics and beacon businesses, the acquisition of customers has progressed and sales has been steady. In addition, revenue in the interim accounting period of the current fiscal year has increased compared with the same period of the previous fiscal year due to the consolidation of fundbook, inc. In the cyber security field, we are making steady progress in strengthening our sales channels and service lines, centered on capital and business alliances, and awareness of clients in cyber security is further increasing due to a series of incidents at major domestic companies, and we will promote this business to capture this trend. During the same period of the previous fiscal year, we recorded a one-time gain on revaluation of shares of 1,569 million yen due to the conversion of Digital Growth Academia, INC. into our equity-method affiliate.

Consequently, revenue in the NEW-IT Transformation Business for the cumulative second quarter (interim accounting period) of the current consolidated fiscal year was 11,891 million yen (up 30.9% from the same period of the previous consolidated fiscal year), and segment profit was 1,604 million yen (down 49.5%).

(b) Publitech Business

In the Publitech Business, we are promoting DX of local governments and regional revitalization through efforts to promote regional economic cycles. In the regional revitalization field, due to the impact of the abolishment of the “reward point program” for hometown tax donation from October 2025, a rush in demand for donations occurred, and the amount of hometown tax donations grew significantly compared with the same period of the previous fiscal year. In the logistics-related business, transactions increased in line with increased hometown tax donations, and our “Connecting School Meals Business” (regional school lunch alliance project where we connect schools, producers, distributors and related local governments) proceeded steadily. In inbound tourism field, we acquired Onwords, Inc. and included it in our consolidated subsidiaries. In the carbon credit business, we concluded agreements with forestry associations in four prefectures in the Tohoku Region to support the creation of J-credits. We have made steady progress in these fields. In the public DX area, LoGo chat and LoGo forms, which are SaaS businesses for local governments, continue to receive a strong reputation among customers, and the total number of local governments using LoGo chat (including both paid and free) has exceeded 1,500. In the same way, the number of LoGo forms exceeded 800. In addition, in services for government agencies on which we are focusing, our efforts toward future growth are beginning to be accelerated such as providing DX support for the JGSDF (Japan Ground Self-Defense Force).

As a result, revenue in the Publitech Business for the cumulative second quarter (interim accounting period) of the current consolidated accounting year was 10,706 million yen (up 38.8% from the same period in the previous consolidated fiscal year) and segment profit was 3,796 million yen (up 20.9%).

(i) Assets, Liabilities, and Shareholder Equity
(Assets)

Current assets at the end of the second quarter (interim accounting period) of the current consolidated fiscal year were 62,526 million yen, an increase of 12,702 million yen from the end of the previous consolidated fiscal year. This was mainly due to an increase of 17,393 million yen in trade and other receivables. Non-current assets were 58,125 million yen, an increase of 3,086 million yen from the end of the previous consolidated fiscal year. This was mainly due to an increase of 2,682 million yen in other financial assets due to an increase in the valuation of investment securities, etc.

As a result of the above, total assets increased by 15,789 million yen from the end of the previous consolidated fiscal year to 120,651 million yen.

(Liabilities)

Current liabilities at the end of the second quarter (interim accounting period) of the current consolidated fiscal year were 41,178 million yen, an increase of 17,766 million yen from the end of the previous consolidated fiscal year. This was mainly due to an increase of 17,707 million yen in trade and other payables. Non-current liabilities decreased by 2,954 million yen from the end of the previous consolidated fiscal year to 28,883 million yen. This was mainly due to a decrease of 2,482 million yen in bonds and borrowings.

As a result of the above, total liabilities increased by 14,811 million yen from the end of the previous consolidated fiscal year to 70,062 million yen.

(Equity)

Equity at the end of the second quarter (interim accounting period) of the current consolidated fiscal year was 50,588 million yen, an increase of 978 million yen from the end of the previous consolidated fiscal year. This was mainly due to an increase of 785 million yen in other components of equity due to an increase in the valuation of investment securities, etc.

(ii) Cash Flows

Cash and cash equivalents at the end of the second quarter (interim accounting period) of the current consolidated fiscal year were 25,302 million yen, a decrease of 4,883 million yen from the end of the previous consolidated fiscal year.

The status of each cash flow and main factors are as follows:

(Cash flows from operating activities)

The increase in cash from operating activities during the cumulative second quarter (interim accounting period) of the current consolidated fiscal year was 1,607 million yen (an increase of 429 million yen for the same period of the previous fiscal year). This was mainly due to an increase in trade and other payable of 17,702 million yen and an increase in trade and other receivable of 17,138 million yen.

(Cash flows from investing activities)

The decrease in cash from investing activities during the cumulative second quarter (interim accounting period) of the current consolidated fiscal year was 2,058 million yen (a decrease of 482 million yen for the same period of the previous fiscal year). This was mainly due to the purchase of subsidiaries resulting in a change in scope of consolidation of 990 million yen.

(Cash flows from financing activities)

The decrease in cash from financing activities during the cumulative second quarter (interim accounting period) of the current consolidated fiscal year was 4,431 million yen (a decrease of 7,981 million yen for the previous consolidated fiscal year). This was mainly due to a repayment of bonds and borrowings of 3,258 million yen.

(3) Explanation about Future Outlook including Consolidated Financial forecasts, etc.

The financial forecast has not changed from the consolidated financial forecast announced on May 15, 2025.

2. Condensed Interim Consolidated Financial Statements and Major Notes

(1) Condensed Interim Consolidated Statement of Financial Position

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and cash equivalents	30,185	25,302
Trade and other receivables	17,760	35,154
Inventories	437	626
Other financial assets	472	571
Other current assets	966	870
Total current assets	49,823	62,526
Non-current assets		
Property, plant and equipment	1,152	1,154
Right-of-use assets	1,647	1,395
Goodwill	28,307	29,293
Intangible assets	9,472	9,080
Investments accounted for using equity method	4,926	4,940
Other financial assets	7,460	10,142
Deferred tax assets	1,987	2,055
Other non-current assets	84	62
Total non-current assets	55,038	58,125
Total assets	104,861	120,651

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	12,140	29,847
Borrowings	5,838	5,970
Lease liabilities	882	812
Other financial liabilities	282	319
Income taxes payable	2,028	1,628
Provisions	-	83
Other current liabilities	2,239	2,516
Total current liabilities	23,411	41,178
Non-current liabilities		
Bonds and borrowings	26,883	24,401
Lease liabilities	865	662
Provisions	415	428
Deferred tax liabilities	3,100	3,365
Other non-current liabilities	574	25
Total non-current liabilities	31,838	28,883
Total liabilities	55,250	70,062
Equity		
Share capital	1,042	1,042
Capital surplus	22,081	22,064
Retained earnings	24,054	24,162
Treasury shares	(5,882)	(5,882)
Other components of equity	(104)	681
Total equity attributable to owners of parent	41,191	42,068
Non-controlling interests	8,419	8,519
Total equity	49,611	50,588
Total liabilities and equity	104,861	120,651

(2) Condensed Interim Consolidated Statements of Income and Summary Consolidated Statements of Comprehensive Income

[Condensed Interim Consolidated Statements of Income]

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Revenue	16,512	22,266
Cost of sales	9,343	11,240
Gross profit	7,168	11,026
Selling, general and administrative expenses	5,058	8,653
Gain on loss of control of subsidiary	1,569	-
Other income	111	139
Other expenses	20	25
Share of profit of investments accounted for using equity method	42	13
Operating profit	3,813	2,500
Finance income	4	537
Finance costs	363	292
Profit before tax	3,453	2,744
Income tax expense	1,208	1,139
Profit	2,244	1,605
Profit attributable to		
Owners of parent	2,076	1,561
Non-controlling interests	168	43
Profit	2,244	1,605
Earnings per share		
Basic earnings per share	29.42	22.45
Diluted earnings per share	29.14	22.44

[Condensed Interim Consolidated Statements of Comprehensive Income]

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	2,244	1,605
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Financial assets measured at fair value through other comprehensive income	(0)	788
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(5)	(4)
Other comprehensive income, net of tax	(5)	783
Comprehensive income	2,238	2,388
Comprehensive income attributable to		
Owners of parent	2,073	2,347
Non-controlling interests	165	41
Comprehensive income	2,238	2,388

(3) Condensed Interim Consolidated Statements of Changes in Equity

Previous interim consolidated accounting period (From April 1, 2024, to September 30, 2024)

(Millions of yen)

	Equity attributable to owners of parent				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity
					Financial assets measured at fair value through other comprehensive income
Balance at beginning of period	1,006	22,048	17,937	(1,405)	(106)
Profit			2,076		
Other comprehensive income					(0)
Comprehensive income	-	-	2,076	-	(0)
Issuance of new shares	35	34			
Dividends			(1,353)		
Purchase of treasury shares		(6)		(4,476)	
Loss of control of subsidiaries					
Changes in ownership interest in subsidiaries		0			
Change in equities for companies accounted for by the equity method		0			0
Share-based payment transactions of consolidated subsidiaries					
Total transactions with owners	35	28	(1,353)	(4,476)	0
Balance at end of period	1,042	22,077	18,660	(5,882)	(106)

	Equity attributable to owners of parent				
	Other components of equity		Total	Non-controlling interests	Total
	Exchange differences on translation of foreign operations	Total			
Balance at beginning of period	3	(102)	39,483	10,439	49,923
Profit			2,076	168	2,244
Other comprehensive income	(3)	(3)	(3)	(2)	(5)
Comprehensive income	(3)	(3)	2,073	165	2,238
Issuance of new shares		-	70		70
Dividends		-	(1,353)		(1,353)
Purchase of treasury shares		-	(4,482)		(4,482)
Loss of control of subsidiaries		-	-	(2,398)	(2,398)
Changes in ownership interest in subsidiaries	0	0	0	(0)	(0)
Change in equities for companies accounted for by the equity method		0	0		0
Share-based payment transactions of consolidated subsidiaries		-	-	9	9
Total transactions with owners	0	0	(5,765)	(2,389)	(8,155)
Balance at end of period	0	(105)	35,791	8,215	44,006

Current interim consolidated accounting period (from April 1, 2025, to September 30, 2025)

(Millions of yen)

	Equity attributable to owners of parent				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity Financial assets measured at fair value through other comprehensive income
Balance at beginning of period	1,042	22,081	24,054	(5,882)	(106)
Profit			1,561		
Other comprehensive income					788
Comprehensive income	-	-	1,561	-	788
Dividends			(1,454)		
Changes in ownership interest in subsidiaries		(16)			
Obtaining of control of subsidiaries			-		
Share-based payment transactions of consolidated subsidiaries					
Total transactions with owners	-	(16)	(1,454)	-	-
Balance at end of period	1,042	22,064	24,162	(5,882)	681

	Equity attributable to owners of parent				
	Other components of equity		Total	Non-controlling interests	Total
	Exchange differences on translation of foreign operations	Total			
Balance at beginning of period	2	(104)	41,191	8,419	49,611
Profit		-	1,561	43	1,605
Other comprehensive income	(2)	785	785	(2)	783
Comprehensive income	(2)	785	2,347	41	2,388
Dividends		-	(1,454)		(1,454)
Changes in ownership interest in subsidiaries	(0)	(0)	(16)	8	(8)
Obtaining of control of subsidiaries		-	-	47	47
Share-based payment transactions of consolidated subsidiaries		-	-	3	3
Total transactions with owners	(0)	(0)	(1,470)	59	(1,411)
Balance at end of period	0	681	42,068	8,519	50,588

(4) Condensed Interim Consolidated Statements of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before tax	3,453	2,744
Depreciation and amortization	1,159	1,359
Gain on loss of control of subsidiary	(1,569)	-
Share of loss (profit) of investments accounted for using equity method	(42)	(13)
Finance income and finance costs	359	(244)
Decrease (increase) in inventories	(11)	(188)
Decrease (increase) in trade and other receivables	1,865	(17,138)
Increase (decrease) in trade and other payables	(106)	17,702
Other	(1,883)	(725)
Subtotal	3,224	3,495
Interest and dividends received	4	34
Interest paid	(97)	(197)
Income taxes paid	(2,702)	(1,724)
Net cash provided by (used in) operating activities	429	1,607
Cash flows from investing activities		
Purchase of property, plant and equipment	(127)	(119)
Purchase of intangible assets	(425)	(298)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(990)
Proceeds from shares of subsidiaries resulting in change in scope of consolidation	420	8
Purchase of investment securities	(388)	(651)
Other	39	(8)
Net cash provided by (used in) investing activities	(482)	(2,058)
Cash flows from financing activities		
Proceeds from long-term borrowings	40	817
Redemption of bond and repayments of long-term borrowings	(1,871)	(3,258)
Repayments of lease liabilities	(386)	(533)
Proceeds from issuance of shares	70	-
Dividends paid	(1,350)	(1,453)
Purchase of treasury shares	(4,485)	-
Other	2	(3)
Net cash provided by (used in) financing activities	(7,981)	(4,431)
Net increase (decrease) in cash and cash equivalents	(8,034)	(4,882)
Cash and cash equivalents at beginning of period	38,403	30,185
Effect of exchange rate changes on cash and cash equivalents	(3)	(0)
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	(4,068)	-
Net increase (decrease) in cash and cash equivalents included in assets held for sale	(405)	-
Cash and cash equivalents at end of period	25,891	25,302

[Notes of caution]

This document is an English translation of the Japanese original. In the event of any differences or inconsistencies between the Japanese and English versions, the Japanese language version shall take precedence.

**(5) Notes to Condensed Interim Consolidated Financial Statements
(Applied Financial Reporting Framework)**

Our Condensed Interim Consolidated Financial Statements (Condensed Interim Consolidated Statement of Financial Position, Condensed Interim Consolidated Profit and Loss Statement, Condensed Interim Comprehensive Profit Statement, and Condensed Interim Consolidated Statements of Changes in Equity, Condensed Interim Consolidated Statements of Cash Flows, and Notes) are prepared in accordance with the standard for preparing the Interim Financial Statements, etc. of the Tokyo Stock Exchange, Inc. in accordance with the provision of Section 5, Item 2 (abbreviation of the standard as defined in Section 5, Item 5), and some of the disclosure items and notes required by International Accounting Standards No. 34, "Interim Financial Reports" are omitted.

(Notes on the Going Concern Assumption)

Not applicable.

[Notes of caution]

This document is an English translation of the Japanese original. In the event of any differences or inconsistencies between the Japanese and English versions, the Japanese language version shall take precedence.

(Segment Information)

(1) Description of reportable segments

The Group's reportable segments are the components of the Group for which discrete financial information is available and whose operating results are regularly reviewed by the Company's Board of Directors to make decisions about the allocation of management resources to the segments and assess their performance. No operating segments have been aggregated in determining the reportable segments.

The Group consists of segments categorized by the nature of services. We have two reportable segments: the NEW-IT Transformation Business, and the Publitech Business.

The NEW-IT Transformation Business provides Japanese companies with solutions that improve productivity and added value by transforming their business operations and business models through the development of innovative technologies and digital human resources, services related to internet security, and M&A brokerage service. Publitech Business provides a platform service for hometown tax donation and solutions for government agencies.

(2) Information regarding reportable segments

The accounting policies of the reportable segments are the same as those of the Group.

Segment profit in the reportable segments is based on operating profit.

Intersegment revenue is based on prevailing market prices.

Previous interim consolidated accounting period (From April 1, 2024, to September 30, 2024)

(Millions of yen)

	Reportable segments			Reconciling items	Consolidated
	NEW-IT transformation business	Publitech business	Total		
Revenue					
Revenue from external customers	8,826	7,685	16,512	-	16,512
Intersegment revenue	257	26	284	(284)	-
Total	9,083	7,712	16,796	(284)	16,512
Operating profit (loss)	3,176	3,139	6,316	(2,503)	3,813
Finance income	-	-	-	-	4
Finance costs	-	-	-	-	363
Profit (loss) before tax	-	-	-	-	3,453

(Note) 1. The adjustment (2,503) million yen comprises company-wide expenses not allocable to any reportable segment and mostly consists of general and administrative expenses of 2,503 million yen that are not attributable to the reportable segments.

2. This segment's profit is adjusted for operating income in the condensed interim consolidated statements of income.

[Notes of caution]

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Current interim consolidated accounting period (From April 1, 2025, to September 30, 2025)

(Millions of yen)

	Reportable segments			Reconciling items	Consolidated
	NEW-IT transformation business	Publitech business	Total		
Revenue					
Revenue from external customers	11,590	10,637	22,227	39	22,266
Intersegment revenue	301	69	370	(370)	-
Total	11,891	10,706	22,598	(331)	22,266
Operating profit (loss)	1,604	3,796	5,400	(2,899)	2,500
Finance income	-	-	-	-	537
Finance costs	-	-	-	-	292
Profit (loss) before tax	-	-	-	-	2,744

(Note) 1. Revenue from external customers are revenue that is not attributable to reportable segments. Adjustments to segment income include revenue not attributable to reportable segments, corporate expenses not allocated to reportable segments, and corporate expenses are primarily general and administrative expenses not attributable to reportable segments.

2. Segment income is adjusted with operating income in the condensed interim consolidated statements of income.