# **(Supplementary Materials)**

Notice Regarding Management Integration through the Establishment of a Joint Holding Company (Joint Share Transfer) between R&D Computer Co., Ltd. and Toho System Science Co., Ltd.





R&D COMPUTER CO., LTD.

TOHO SYSTEM SCIENCE CO., LTD.

# November 13, 2025

## 1. Background and Purpose of Business Integration

Against a background of changes to external and internal environments and changes in the required functions and roles, we will combine our respective strengths in pursuit of enhanced value across the entire value chain as a new company forming the new core of the SIer industry.



**Integrator** (Est. 1971.1)

#### **R&D** for Technology (Strengths)

- ①Over 50 years in business
- 2 Broad, solid customer base
- 3Building long-term cooperative relationships
- **4** Technical talent development (training / education)



#### **TSS for Business (Strengths)**

- ①Over 50 years in business
- ②Financial core business (customer base)
- 3 Mutually beneficial strategic relationship
- 4 Business talent development (training / education)



Data Subsidiary of Toho Mutual Life Insurance Co. (Est. 1971.6)

## **Generated Synergy**

### "Producer of Solutions for Social Issues"

- 1) Expansion of customer base and business portfolio
- 3Strengthening of human resource/organizational structure

- 2) Creation of new services/improvement of project efficiency
- **4** Cost efficiency and strengthening of management base

### **Backdrop**

#### **External Environment Changes**

- System/software renewal TSE rules (next gen. TOPIX)
- Cyber security
- AI boom (4<sup>th</sup> gen.)

- Business model transformation.
- Intensifying competition

#### Customers

- DX promotion (investment) acceleration
- Changing, diversifying needs
- Scale expansion

- Incentives for production efficiency
- Reassessment of internal systems
- Acceleration of insourcing

# 2. Medium- to Long-term Goals

Focus on portfolio transformation and stronger competitiveness through business synergies for the realization of a seamless society

[Management Goals (FYE March 2031] Sales: JPY 50 billion



**2025-2026** 

#### HOP (Merging): Quantitative Expansion

- √ Expansion of customer needs
- √ Strengthening of proposal capabilities and competitiveness (increase of engineers)
- ✓ Portfolio transformation (market expansion)
- ✓ Further expansion of service business domains

Aggressive investment business scale expansion

**2026-2028** 

# STEP (Integration): Quality Improvement

- ✓ Further improvement of DX promotion capabilities
- √ Focus on digital business
- ✓ Improvement of stock revenue (business x technology)
- √ Strengthening of corporate domains (systematization)

Further increase in profits from increased added value

**2028-2030** 

# JUMP (Development): Ingenuity

- ✓ Solving social issues beyond customers, industries and business categories
- √ Advanced proposal capabilities (applied conversion)
- ✓ Analysis of common and specific market needs
- √ Establishment of new platform business

Demonstration of unified presence of harmony / integration

### 3. [Synergy] Expansion of Customer Base and Business Portfolio, Enhancement of Project Acquisition Capabilities

Efforts will be made to integrate the strategic and mutually beneficial relationships (contact points, knowhow, etc.) cultivated with customers by both companies for over half a century, to harmonize the system by unifying "R&D for Technology" and "TSS for Business" and to expand opportunities for incoming orders and enhance our service offerings.





Expand customer base and business domains (expand opportunities for incoming orders)

Combination of both domains and collaboration of knowhow

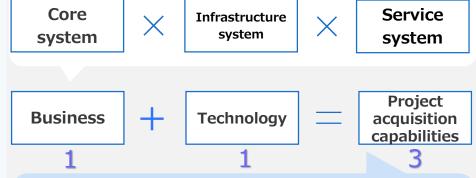
**⇒**Expansion of cross-selling and up-selling opportunities through increased awareness



Enhance services by increasing engineers (improve LTV)

Expansion and scaling up of services with institutionalization of engineer collaboration

**⇒**Enhancement of project acquisition capabilities



#### **Increase in engineers**

- Business SE (banks, life insurance, nonlife insurance, credit cards)
- Technical SE (cloud, agile, DB, AI)
- Service system SE (Salesforce, others)

Improvement of project acquisition capabilities

### 3. [Synergy] Creation of New Services / Improving Project Efficiency

The strategic and mutually beneficial relationships (contact points, knowhow, etc.) cultivated with customers by both companies for over half a century will be integrated, and the system will be harmonized by unifying "R&D for Technology" and "TSS for Business" to drastically improve proposal capabilities, quality and productivity.



Heighten productivity as a producer of resolutions for social problems, and co-create competitive advantages for our customers





### **Producing** Establishment of competitive advantage **Utilization of assets (IT** assets) to create new services Research & **Intellectual property** development **Business capabilities Technical capabilities** Proposals for new customer segments

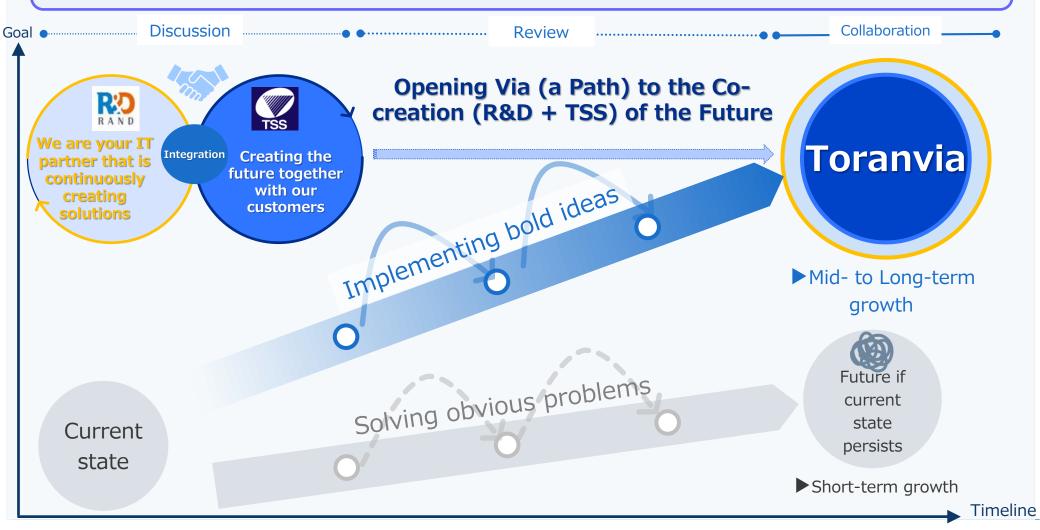


### 3. [Synergy] Building Optimal systems and Fostering Corporate Culture

Strengthening the ability to meet customer needs through enhanced organizational capabilities and individual growth, while integrating "R&D for education" and "TSS for training" to harmonize the system. Enhance each employee's "individual" potential to foster a strong, replicable corporate culture across the organization Toranvia Personnel exchanges Resource **Diverse** sharing / Sales participation allocation Cost opportunities optimization **Technology** Development Further strengthen the Strengthening of **Improving cost** organization' by mutually human resources / efficiency utilizing / fusing the organizational structure management knowhow X Biz×Tech×Comp\* held by both companies Human Strengthening **Assets** resources management base **Training** Strengthening **Improve** operational of governance IT Corporate efficiency \*Comp = Competency

### 4. Origin of Trade Name (Source for Fostering of Corporate Culture)

# 「TOHO+RAND+Via (Path)」=Toranvia



# 5. Overview of Management Integration

### Method of Business Integration, etc.

Method of management integration

Based on the spirit of equality, a joint stock transfer will be conducted under which R&D Computer and Toho System Science will become wholly owed subsidiaries by transferring shares to a newly established joint holding company (Toranvia), which will become the wholly owning parent company.

Stock transfer ratio

- R&D Computer: Toho Systems Science = 1:1.27
- For each one common share of R&D Computer, one common shares of Toranvia will be delivered.
- For each one common share of Toho System Science, 1.27 common shares of Toranvia will be delivered.

# Capital Relationship after Management Integration (26/4/1~)

### Management Integration Schedule (scheduled)

	Toranvia			
	(listed)			
R&D Comp	uter	Toho	System	
2 subsidiaries		So	cience	
(unlisted	d)	(ur	nlisted)	
100% subsid	diary	100%	subsidiary	

BOD Approval of Management Integration Agreement & Stock Transfer Plan (both companies)	Nov. 13, 2025 (today)
Execution of Management Integration Agreement and creation of Stock Transfer Plan (both companies)	Nov. 13, 2025 (today)
Public announcement of record date for extraordinary general meeting of shareholders (both companies)	Nov. 14, 2025 (scheduled)
Record date for extraordinary general meeting of shareholders (both companies)	Nov. 28, 2025 (scheduled)
Approval of Stock Transfer Plan at extraordinary general meeting of shareholders (both companies)	Jan. 16, 2026 (scheduled)
Delisting date (both companies)	Mar.30, 2026 (scheduled)
Date of registration of establishment of joint holding company (effective date)	Apr. 1, 2026 (scheduled)
Initial public offering date for shares of joint holding company	Apr. 1, 2026 (scheduled)

# 6. Overview of Joint Holding Company (scheduled)

Trade name	Kabushiki Kaisha Toranvia (English name: Toranvia Co., Ltd.)		
Location of head office	Bunkyo-ku, Tokyo		
Location of headquarters	Bunkyo-ku, Tokyo		
Design of organization	Company with Board of Company Auditors		
scheduled appointment of representatives and officers	Representative Director & Chairman: Tomoyasu Kosaka Representative Director & President: Yoshiaki Fukushima Director: Kazuhisa Sasanuma Director: Masayo Sunaga Director: Takanori Ishii Director: Keiichi Yamamura Director: Isao Hironaga Director: Isao Hironaga Outside Director: Akira Uemura Outside Director: Ichiro Akita Cutside Director: Hiromi Kimura Full-time Auditor: Naoki Tanabe Outside Auditor: Katsuhiko Kudo Outside Auditor: Toshihiko Hirose Outside Auditor: Toshihiko Hirose		
Capital stock	JPY 2 billion		
scheduled establishment date	April 1, 2026		
Fiscal year end date	March 31 <sup>st</sup>		
Listing stock exchange	Tokyo Stock Exchange Prime Market		

# 7. R&D and TSS Company Profiles

	R&D Computer Co., Ltd.	Toho System Science Co., Ltd.
Representative	Yoshiaki Fukushima, Representative Director & President	Tomoyasu Kosaka, Representative Director, President & Executive Officer
Location	4-13-23 Shibaura, Minato-ku, Tokyo MS Shibaura Bldg.	1-12-14 Koishikawa, Bunkyo-ku, Tokyo Nihon Seimei Koishikawa Bldg. 5F
Est.	January 1971	June 1971
Business content	<ul> <li>Systems integration</li> <li>Infrastructure solutions</li> <li>Packaging solutions</li> <li>Cloud solutions</li> </ul>	<ul> <li>Software development: software development centered on financial and communications sectors</li> <li>Information system services: computer operation and management services, etc.</li> </ul>
Capital	JPY 460 million	JPY 526 million
Annual sales	FYE March 2025 (consolidated): JYP 13,730 million	FYE March 2025: JPY 17,342 million
Employees (2025/9)	514	651

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**IR** Information

**R&D Computer Co., Ltd.** 

https://www.rand.co.jp/ir/

Toho System Science Co., Ltd.

https://www.tss.co.jp/ir

