

PR TIMES

Milestone 2030

Briefing Materials for
Medium-Term Management Goals

April 13, 2026

Milestone 2030 is not our medium-term management plan, but our medium-term management goals.



Rather than thinking in terms of building from the current situation, current events, and future projections, we set the necessary milestones for realizing our Mission and Dream by back-casting.

We cannot propose a plan that we can expect to achieve at the current point, because we have set ambitious goals based on the future and vision that we seek to achieve through our business.

We formulate concrete measures and plans for achieving Milestone on a single fiscal year basis, and disclose the profit and loss of our budget as our financial results forecast.

We aim to achieve results within $\pm 5\%$ of our net sales and within $\pm 15\%$ of each profit level versus our financial results forecast. However, in addition to short-term performance, we also conduct business from a medium- to long-term perspective.

01

Review of FY2025 Medium-Term Management Goals

02

Mission and Dream | Ideal Future and Vision for Society

03

Milestone 2030 | FY2030 Medium-Term Management Goals

01 Review of FY2025 Medium-Term Management Goals

02 Mission and Vision | Ideal Future and Vision for Society

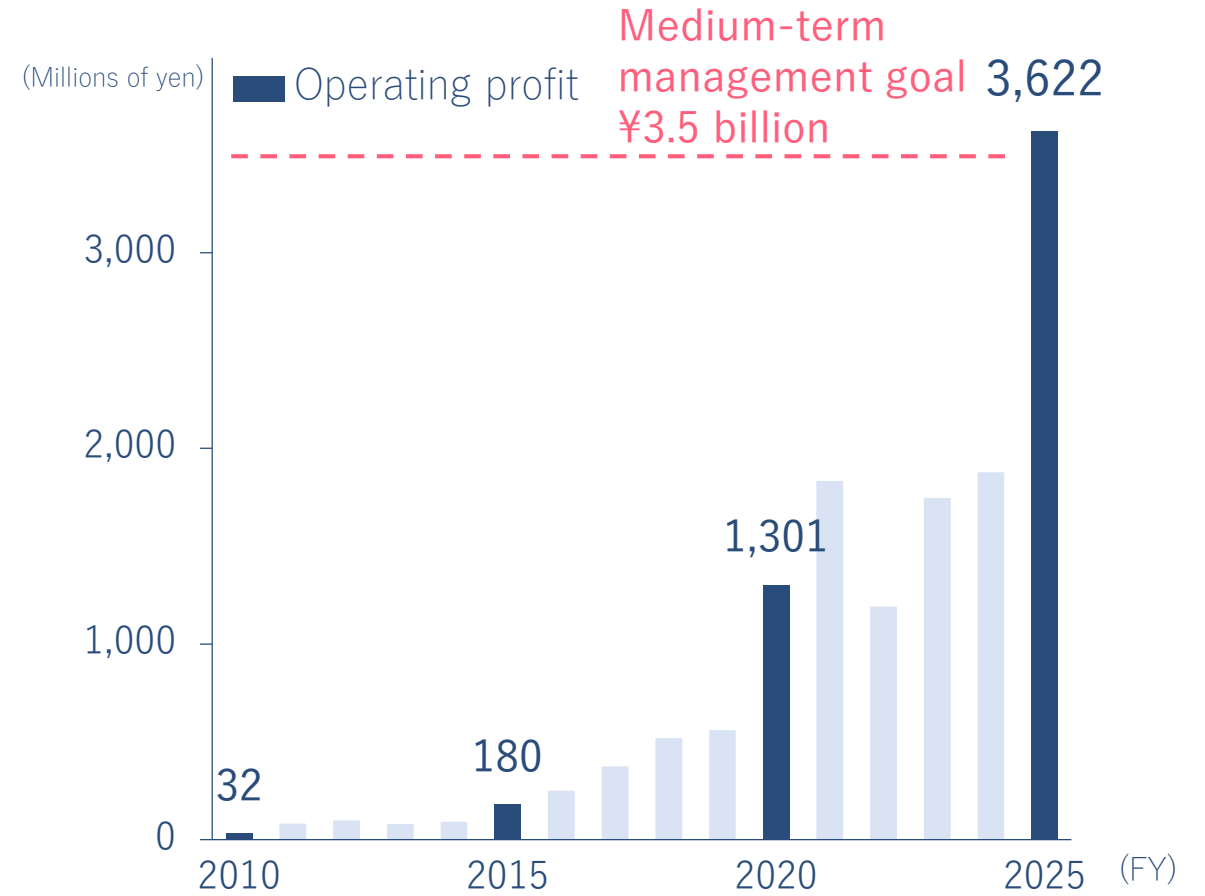
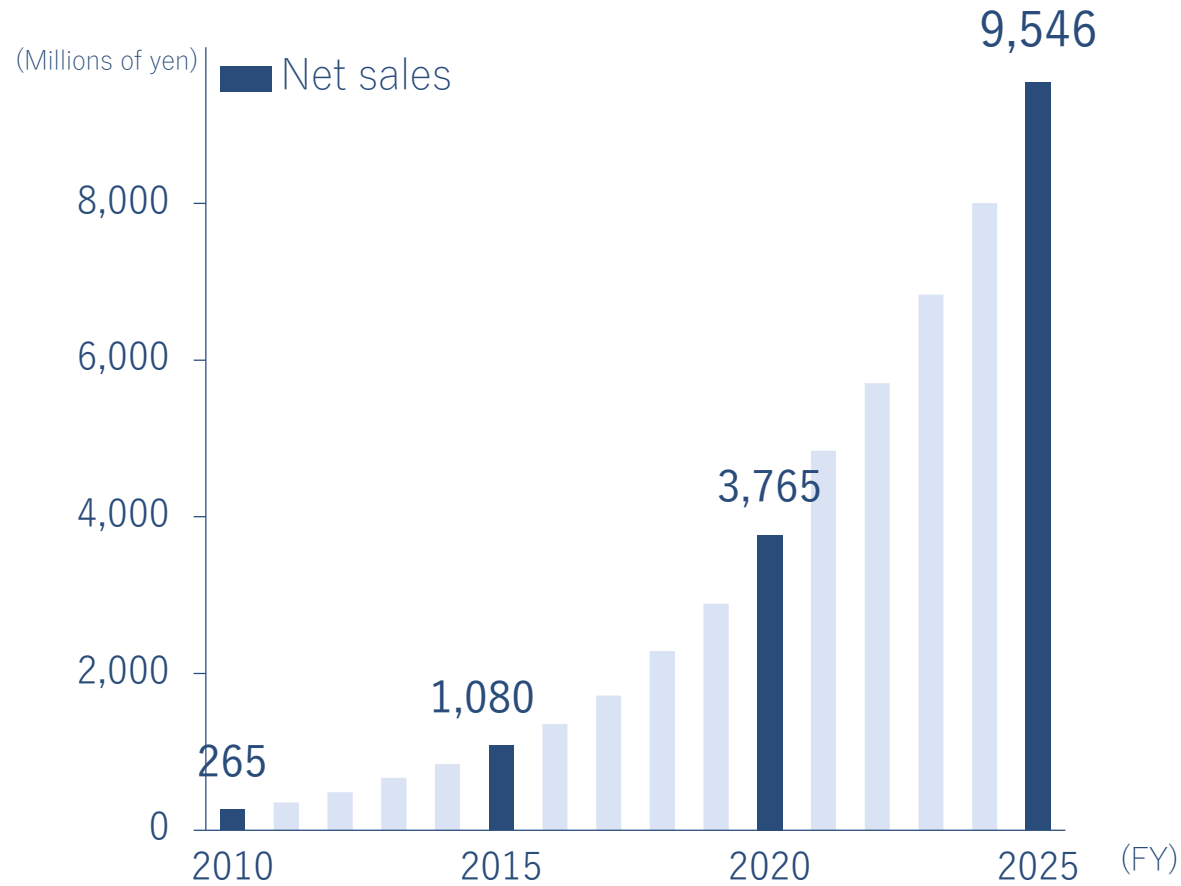
03 Milestone FY2030 Medium-Term Management Goals

PR TIMES

Comparison of FY2025 Medium-Term Management Goals and Results

We achieved operating profit of ¥3.5 billion, one of the FY2025 medium-term management goals announced in 2021.

We will move to a phase that enables even bigger challenges, where aggressive investment for further growth will be possible.



FY2025 Medium-Term Management Goals: Main Goals and Results

The number of companies using PR Times exceeded 120,000, and alliances were achieved in all 47 prefectures. Meanwhile, issues remain with use by local governments and propagation speed. To become truly established as social infrastructure, we need to strive even more to accelerate adoption and support utilization for next fiscal year.

	FY2020 results	FY2025 goals	FY2025 results	Results
Number of companies in Japan using PR TIMES	50,633	150,000	124,813	<ul style="list-style-type: none"> △ Although a substantial increase was achieved in five years, from 50,000 to 120,000 companies, the goal of 150,000 companies was not reached. - At this stage, new approaches and measures that go beyond our conventional boundaries will be essential for further usage expansion.
Percentage of listed companies in Japan using PR TIMES	44.7% At IPO: 60.2% (Of which Mothers 71.4%)	70% At IPO: 80% (Of which Growth 95%)	65.6% At IPO: 63.5% (Of which Growth 89.7%)	<ul style="list-style-type: none"> △ Steady growth in percentage of users from 44.7% to 65.6%. - We established a dominant share in the startup segment, with a usage rate of 63.5% at IPO (89.7% for Growth market listings).
Use by local governments	Cumulative total of 302 municipalities Cumulative total of 46 prefectures	Use in the fiscal year 700 municipalities 47 prefectures Disaster support program awareness level 100%	Use in the fiscal year 328 municipalities 45 prefectures Disaster support program awareness level 32.7%	<ul style="list-style-type: none"> × Use in the fiscal year of only 328 municipalities diverged significantly from the goal of 700. - Disaster support program awareness level reached only 32.7%, penetration as emergency infrastructure will be an issue going forward.
Regional business alliances	25 prefectures	47 prefectures	47 prefectures	<ul style="list-style-type: none"> - We achieved alliances in all 47 prefectures. ○ - We built wide-area collaboration framework with regional banks and local governments, etc. throughout Japan and established network for circulating regional information nationwide.

FY2025 Medium-Term Management Goals: Main Goals and Results

The number of site views grew to approx. 90 million per month, with the media usage rate also improving dramatically. Meanwhile, the recognition and understanding among business professionals fell short of the goal, indicating that the service has not yet become established as a daily tool.

	FY2020 results	FY2025 goals	FY2025 results	Results
Number of site views	52.21 million page views per month	110.00 million page views per month	89.84 million page views per month (Results as of August 2023)	<ul style="list-style-type: none"> - Page views grew to 89.84 million per month, but did not reach the goal of 110 million. - We aim to evolve to a more familiar daily platform by strengthening convenience in response to changes in how consumers receive information and supporting increased diversification and quality of distributed content on the company side.
Media usage rate*	24.5%	70.0%	44.5%	<ul style="list-style-type: none"> - Significant increase at 44.5% (previously 24.5%), however still far from the goal of 70%. We will continue to improve functions to better integrate with media professionals' work.
Awareness among business professionals**	Understanding of the service: 2.0% Awareness of the Company: 10.7%	Understanding of the service: 10.0% Awareness of the Company: 50.0%	Understanding of the service: 5.2% Awareness of the Company: 17.0%	<ul style="list-style-type: none"> - Awareness and understanding both did not reach the goal, and issues remain with establishing the service as a daily business tool. - Use cases outside of PR work are also steadily beginning to emerge, and we aim to promote usage involving diverse personnel involved with business.

* Survey target: 310 media-related professionals in Japan (reporters, editors, program producers)

** Survey target: 1,280 company employees aged 20s-60s in Japan

FY2025 Medium-Term Management Goals: Main Goals and Results

Jooto and Tayori both fell far short of the quantitative goal.

On the other hand, penetration of higher priced plans and adoption by major companies proceeded, as we moved to a business phase anticipating a turn to profitability from next fiscal year onward.

	FY2020 results	FY2025 goals	FY2025 results	Results
Jooto Number of companies using paid version	1,504	10,000	2,451	<ul style="list-style-type: none"> × - The number of paying companies increased by 1.62 times. This represented 24.5% of the goal, which was not reached. - Plan revisions were implemented, adoption by mid- to large companies increased, and average unit price per company started to increase.
Jooto Operating profit	¥(-)	¥0.35 billion	¥(17.19) million	<ul style="list-style-type: none"> × - Sales goal of ¥1.0 billion was not reached. Operating profit goal was also not reached. - We invested in hiring and development with a view to the market application of AI.
Tayori Number of paid accounts	462	6,000	1,636	<ul style="list-style-type: none"> × - Number of paid accounts increased by 3.5 times in five years. This represented 27.3% of the goal, which was not reached. - We released enterprise plan, and promoted use in high price band.
Tayori Operating profit	¥(-)	¥0.2 billion	¥(1.99) million	<ul style="list-style-type: none"> × - Sales goal of ¥500 million was not reached. Operating profit goal was also not reached. - We transitioned to a business structure with a view to achieving profitability going forward.

01

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02

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03

Milestone 2030 | FY2030 Medium-Term Management Goals

Towards an Age Where Information Inspires Hearts and Minds

It has been a quarter of a century since the Internet first became a part of people's lives.

Each and every one of us can now edit and disseminate information.

However, the amount of information that is gathered with technology and casually disseminated continues to grow.

Unfortunately, the probability of encountering the information that we really need and the feelings and thoughts that we really wish to experience has decreased in general.

The unshakable truth is not what has been said but what has been done.

Actions do not lie.

Hence, it is imperative to leverage the power of the Internet and technology to amplify the value of information about people who carry out actions.

Information directly related to hard work will spark the most robust and inspiring movements.

This is true in sports, in the arts, in politics, in economics, and at work and at home.

It is also true for all things big and small.

As the quality and speed of dissemination of information from people who carry out actions increases, it can become a mainstream source of information in the world.

The stories and thoughts that emerge from this will move the hearts and minds of each and every individual around the world.

This will create a virtuous cycle of positive energy.

Our mission is to become such a platform.



“Towards an Age Where Information Inspires Hearts and Minds”

Anyone can share their actions publicly, reaching the people who matter and inspiring others to take action. We will create a society in which this positive cycle will change the role of news and enable anyone to be a hero.

- We will develop PR TIMES to the point where it can be called an information infrastructure for society.
- We will develop PR TIMES into one of the world’s leading internet services.
- We aim to become an organization where people who create businesses that surpass PR TIMES can emerge.

While flexibly transforming to keep pace with changes in society, we will continue taking up challenges to realize our Mission: “Towards an Age Where Information Inspires Hearts and Minds.”

		Up to 2006 Before the founding of PR TIMES	2007-2009 Founding era of PR TIMES	2010-2015 Discovery and search for reason for existence	2016-2025 Platform infrastructure evolution	2026 and beyond AI era
General society	External environment	<ul style="list-style-type: none"> Media monopoly on information Common assumption that press releases are boring 	<ul style="list-style-type: none"> Rise of the freemium model 	<ul style="list-style-type: none"> Launch of iPhone Spread of smartphones and social media (2010-) Great East Japan Earthquake (2011) 	<ul style="list-style-type: none"> Constant connection to information through smartphones and social media COVID-19 (2020-) 	<ul style="list-style-type: none"> Spread of generative AI Exponential increase in content
	Change in PR Flow of information	<p>One-Way Companies → Media</p> <p>Closed circulation as raw material for media</p>	<p>Three-Way Companies ⇄ Media ⇄ Consumers</p> <p>Consumers start engaging directly with information as “reading content.”</p>	<p>Three-Way Companies ⇄ Media ⇄ Consumers</p> <p>Smartphones and social media accelerate the three-way cycle. A chain where sharing triggers the next action.</p>	<p>Three-Way Companies ⇄ Media ⇄ Consumers</p> <p>The barriers between “doers” and “observers” were eliminated. Actions spread and trigger a chain reaction.</p>	<p>Three-Way Companies ⇄ Media ⇄ Consumers</p> <p>The three-way cycle structure is unchanged. AI handles optimization and summarization of information.</p>
PR TIMES	Definition of PR	(Before foundation)	<p>Dialogue with people who matter</p> <p>Rather than material for the media (advertising), communication with stakeholders</p>	<p>Action itself is PR</p> <p>In the wake of the earthquake, we became convinced that, more than what is said, what is actually done is the essence of PR.</p>	<p>Action itself is PR</p> <p>We formulated the current Mission “Towards an Age Where Information Inspires Hearts and Minds” (2017).</p>	<p>Action itself is PR</p> <p>The definition of PR remains unchanged. Even as AI takes on thinking and writing, the value of concrete action will increase.</p>
	Positioning of service	(Before foundation)	<p>A platform that ensures trust</p> <p>We established a source of quality information read with confidence by consumers.</p>	<p>Challenge of becoming an instrument and infrastructure for society</p> <p>We explored methods for becoming an infrastructure to embody our reason for existence.</p>	<p>Advancing toward becoming an instrument and infrastructure for society</p> <p>Through IPOs, stakeholders diversified and expanded. With the multiplying of stakeholders, we moved closer to becoming an infrastructure for society.</p>	<p>Establishment of an instrument and infrastructure for society</p> <p>The essential positioning of our services is unchanged. On the other hand, we will promote the use of AI and data, and widen their scope of influence to a global scale.</p>

01

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02

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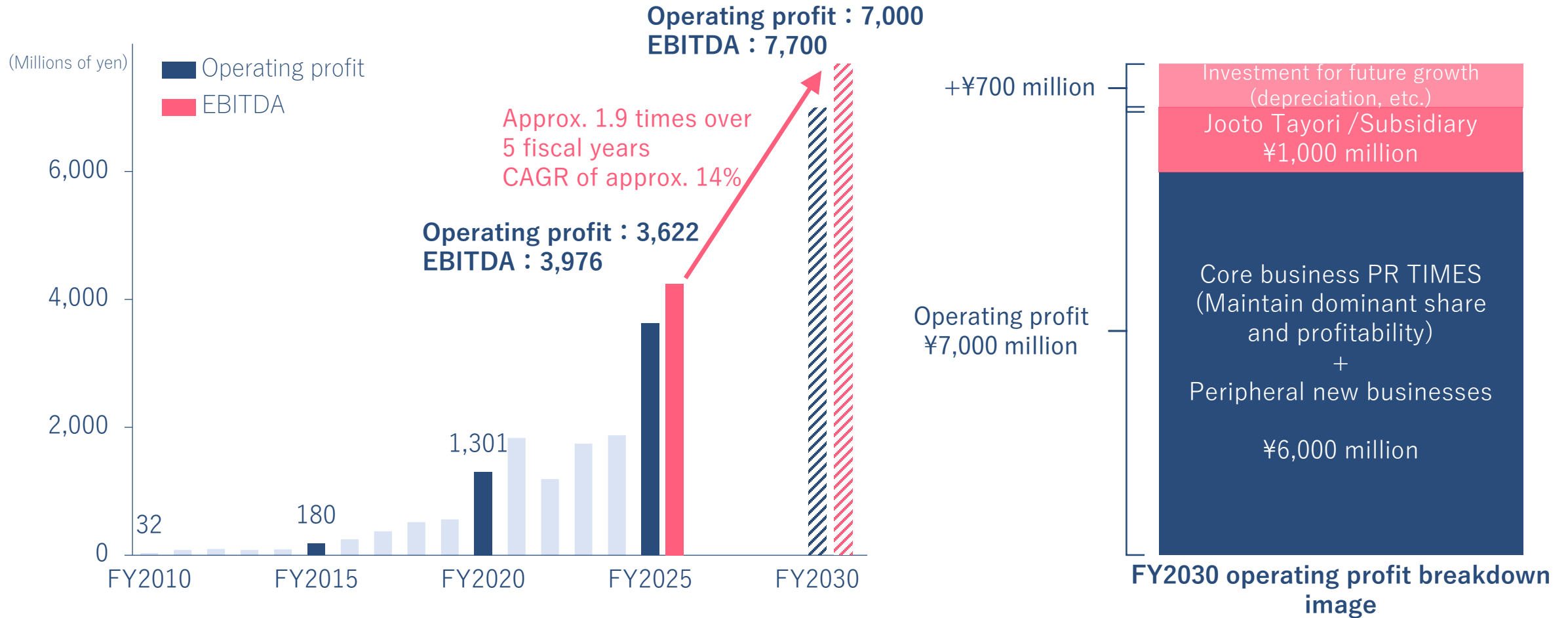
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Milestone 2030 | FY2030 Medium-Term Management Goals

PR TIMES

Milestone 2030: Financial Goals

For FY2030, we aim to achieve operating profit of ¥7.0 billion and EBITDA of ¥7.7 billion. We will make even more aggressive investments in new and peripheral domains, using revenue from our dominant-share core business. In tandem, we will continue our progressive dividend policy, with a standard for DOE of 2% or above, pursuing both sustainable growth investment and shareholder returns.



To realize Milestone 2030, we aim to change our investment policy and management indicators based on a change of approach.

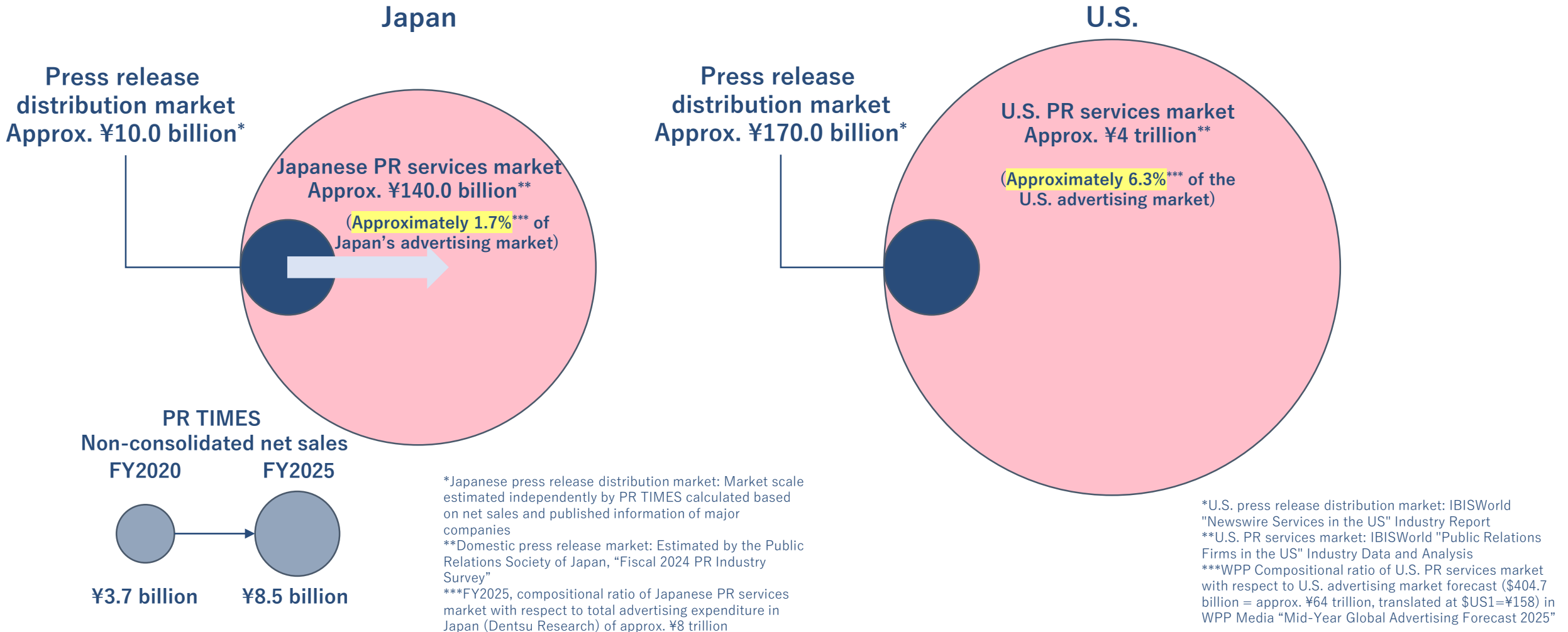
	Up until now (–2025)	From now (2026–)
Approach	Web platform-centered	Web platform + Services that transform work
Service scope	A circulation platform for information (Mainly press release distribution)	A circulation platform for information + Technology supporting action that supports the entire PR value chain (AI/SaaS)
Growth domains	Deepening the domestic information distribution market	<ul style="list-style-type: none"> • PR peripheral domains (data, practical support) • Operational support SaaS • Overseas expansion
M&A/investment	Foundation strengthening and small-scale M&A	Mainly medium–large scale (Acquisition of markets, human resources, and technology)
Profitability	High profit margin	Maintaining high profit margin of PR TIMES + Realizing medium-level profit margin on new service lines = Aiming for high profit amount overall
KGI	Operating profit	EBITDA, Operating profit
Management indicators	Net sales growth rate + Operating profit ratio	Net sales growth rate + EBITDA ratio Net sales growth rate + Operating profit ratio
Investment in human resources	Highly efficient business operations by small number of employees	<ul style="list-style-type: none"> • Aggressive employment and organizational enhancement to support expansion into peripheral domains to PR • Building an organizational structure predicated on AI utilization • Generous shareholder returns aligned with performance

Milestone 2030: Market Development Going Forward

While driving the further expansion of the press release distribution market, aim to further expand business scale, with the peripheral domestic PR services market (approx. ¥140.0 billion) as our next target.

Amid changes in how consumers receive information and a turning point in the traditional advertising-led model, PR in Japan is still at a developing stage.

In the U.S., the PR services market is advanced and makes up 6.3% of the advertising market. The Japanese market has high growth potential that can be tapped going forward.



Milestone 2030: Current Status and Expansion Direction of Business Domains

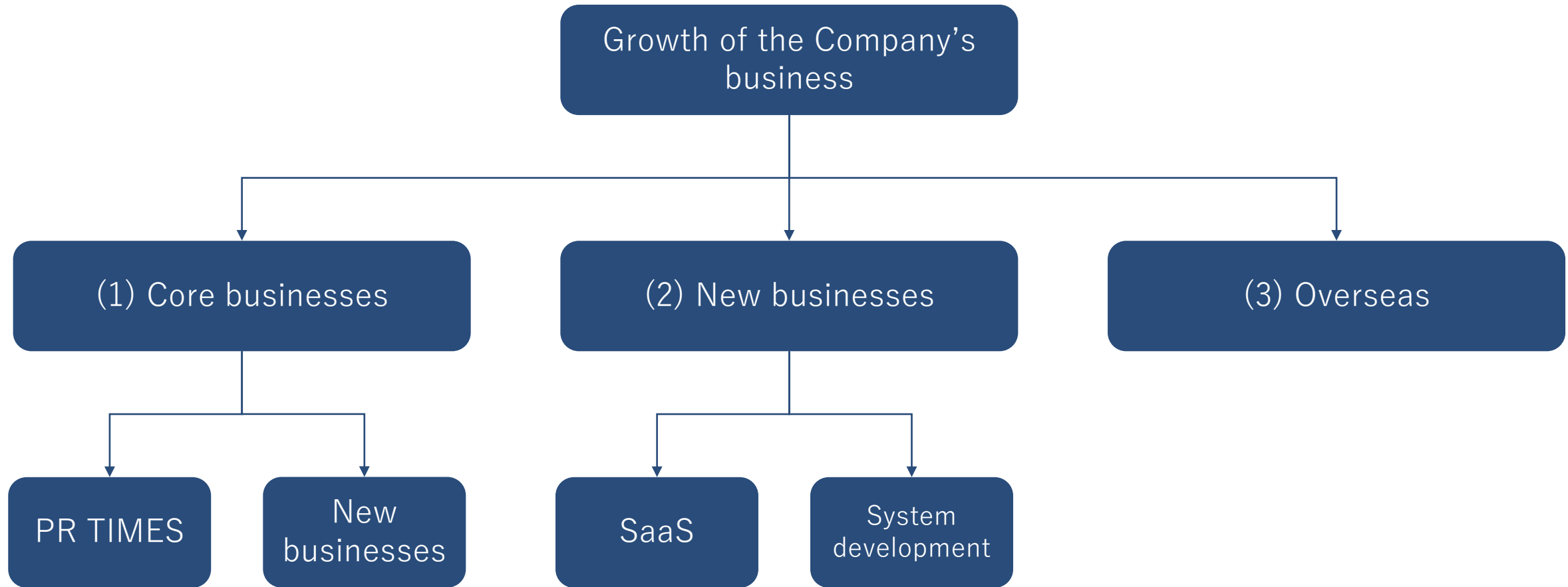
We aim to expand new businesses such as the PR partner business and to expand the business domain across the entire value chain, centered on the core PR TIMES business.

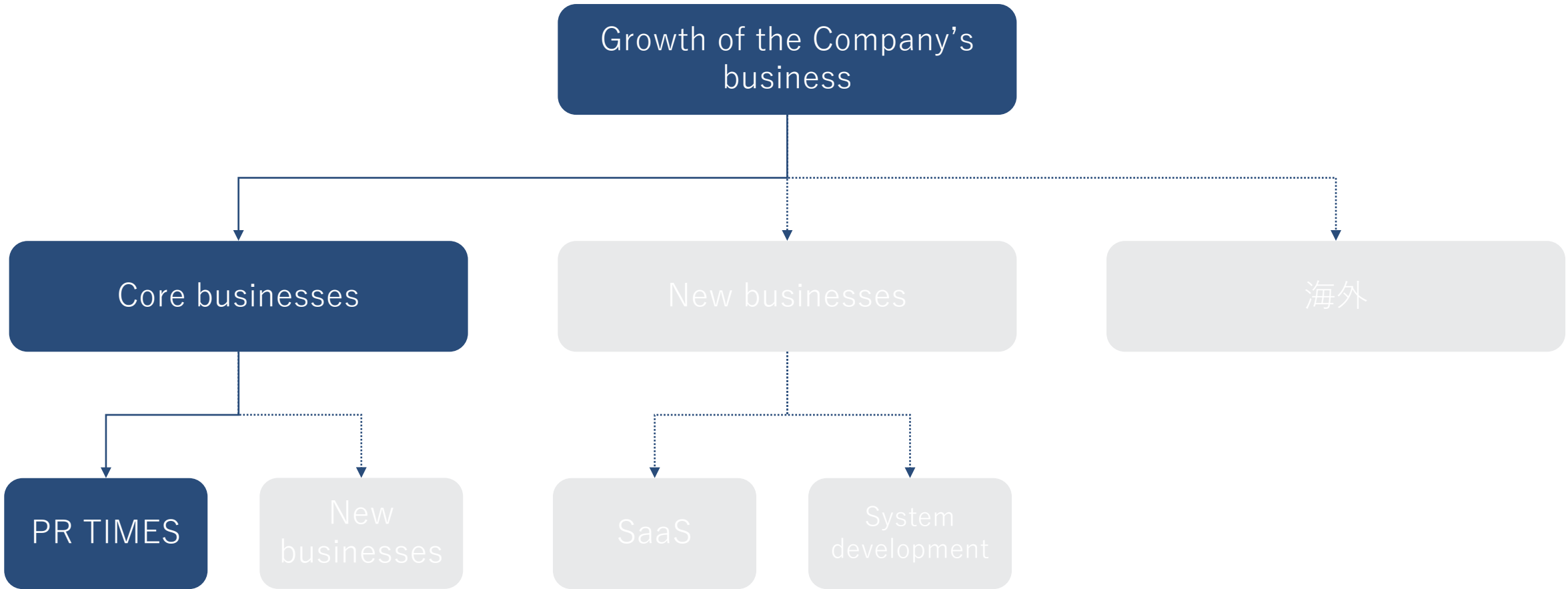
 Key domains for expansion

	(1) Assessment of social trends	(2) Action and value creation	(3) Information dissemination	(4) Effect measurement and analysis	(5) Continuous relationship building
Explanation of phase	Sense society's current state and signals over a wide range, and accurately grasp public needs and trends of the times	Generate new value for the public through autonomous action, such as new businesses, improvements, and challenges	Communicate the results and ideas obtained through actions to society through divers channels, including the websites, social media, and events	Visualize and analyze reactions and changes caused by communication, and objectively grasp the results of activities	Connect received reactions to future contact points and dialogues, and build good relationships with stakeholders
Example of target departments	Corporate planning/ Business development	Business unit/PM	PR/Marketing	PR/Marketing	Executive management/PR Unit/CS
【Current status】 Provided services	<div style="border: 1px dashed red; padding: 5px; margin-bottom: 5px;">AI and data utilization</div> <div style="border: 1px dashed red; padding: 5px;">“Web clipping” (media monitoring) service</div>	<p>Jooto</p> <p>Glucose</p>	<p>PR TIMES</p> <p>PR TIMES STORY</p> <p>PR TIMES TV</p> <div style="border: 1px solid black; padding: 5px; display: inline-block; margin: 5px 0;">PR partner business</div> <p>NAVICUS</p>	<p>“Web clipping” (media monitoring) service</p>	<p>Tayori</p>
【Policy】 Expand business domains Growth direction	<p>Creation of AI and data business</p> <ul style="list-style-type: none"> Assess trends through in-house data and AI utilization Utilize social media data 	<p>Support for SaaS and technology</p> <ul style="list-style-type: none"> Growth of Jooto Business support through AI utilization 	<p>Support for multi-directional information dissemination</p> <ul style="list-style-type: none"> Expansion of PR partner business Support for content production, including social media and video 	<p>Expansion of measurement targets</p> <ul style="list-style-type: none"> Measure effects including off-website channels, such as social media, TV, and magazines. 	<p>Expand functions for strengthening relationships</p> <ul style="list-style-type: none"> Growth of Tayori Provision of functions that deepen connections between companies and media

Milestone 2030: Three Businesses Driving Medium-Term Growth

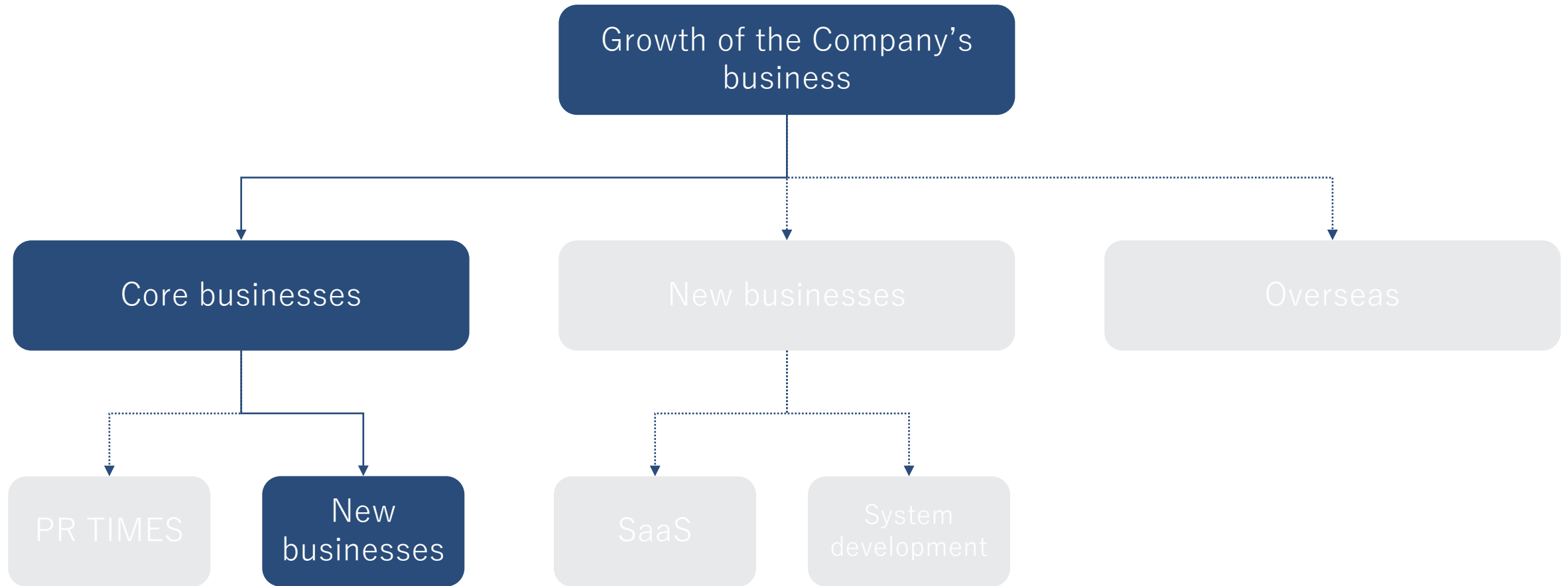
We aim for further growth along three axes: (1) Core business centered on PR TIMES, (2) New businesses in SaaS and development support, and (3) Overseas expansion starting in North America.





Milestone 2030: Priority Goals for the Core PR TIMES Business

	FY2025 full-year results	FY2030 full-year goals	Assumptions
Number of companies in Japan using PR TIMES	124,813	220,000	
Number of active user companies	46,192	90,000	Definition of active user companies: Companies that have distributed a press release through PR TIMES at least once in the past 12 months
Percentage of listed companies in Japan using PR TIMES	65.6%	80%	
Media usage rate	44.5%	70%	Survey of n=over 400 conducted by the Company
Awareness among business professionals	Understanding of the service: 5.2% Awareness of the Company: 17.0%	Understanding of the service: 10% Awareness of the Company: 35%	Survey of n=over 1,000 conducted by the Company
PR partner business Number of retainer customers	15	100	Definition of retainer customers: Number of customers with retainer contracts of at least ¥500,000 per month and in operation for the most recent six consecutive months



By combining multi-tiered data accumulated at PR TIMES with advanced generative AI, we will build proprietary infrastructure for utilizing AI.

By extracting valuable insights from big data to support human decision making and action, we will accelerate existing business growth and new business development.

Approach to AI

- **Unique data is the source of competitive advantage**

With general LLMs proliferating, accumulating and utilizing proprietary data that resists imitation by other companies is our source of competitive advantage.

- **From “efficiency gains” to “capability augmentation”**

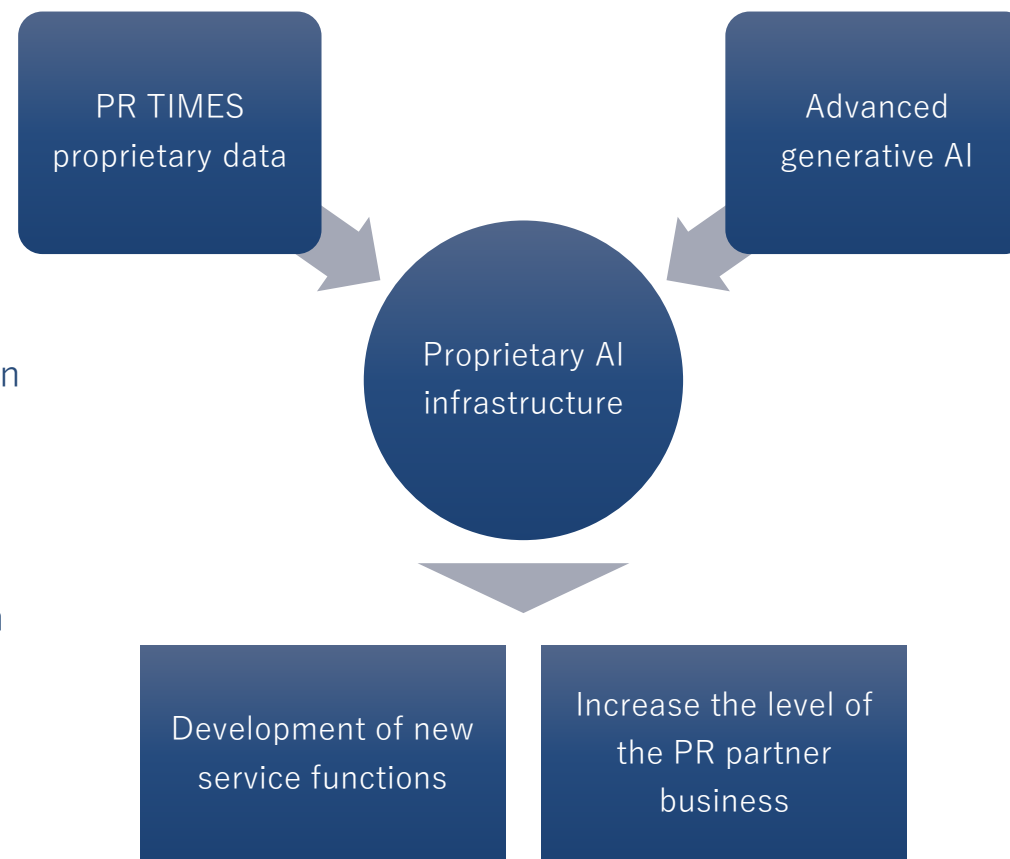
The true value of AI lies not in replacing work, but in augmenting human capabilities beyond cognitive limits and maximizing value through the resulting changes in action.

- **In the AI era, action determines value**

Because information is easily generated in this era, the value of human action as an impetus for moving society will be increased.

- **Rapid expansion in value per person through the combination of people + AI**

By adding AI leverage to individual capabilities, we aim to maintain and increase the high level of productivity in FY2025 (gross profit per person:¥58.58 million) even after expanding our headcount.



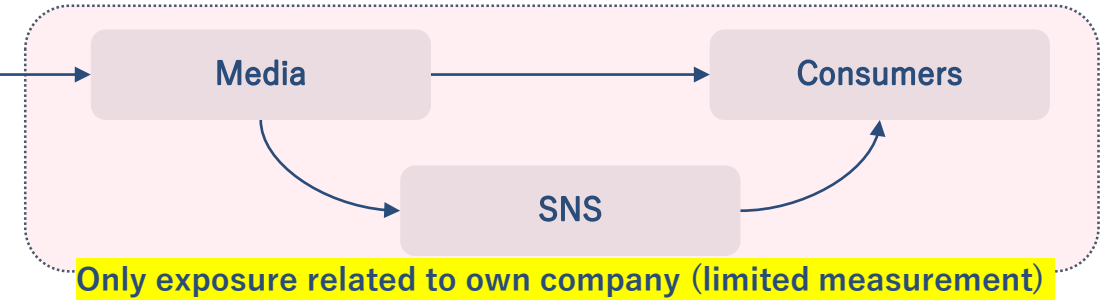
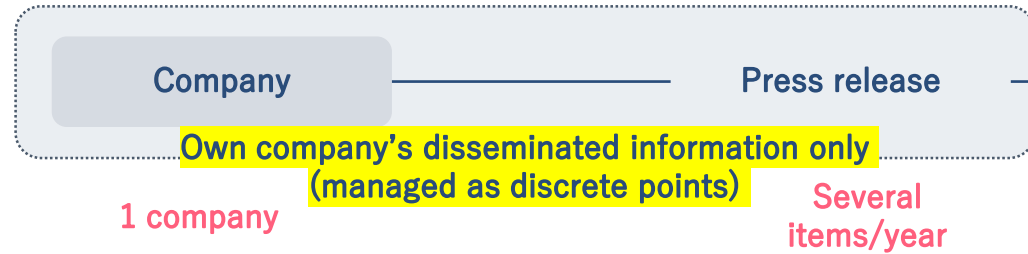
Milestone 2030: PR Partner Business and “Web Clipping” (Media Monitoring) Business

In the PR partner business, we will enhance the level of PR support through implementation of our proprietary AI infrastructure and strengthen roll-out to main B2C businesses in Japan using PR TIMES (currently 15 companies*/Current potential pool approximately 480 companies**). We will utilize PR TIMES data assets to support customers, and establish an objective support system that does not rely on personal experience. In the “web clipping” (media monitoring) business, we will build an effect measurement system that comprehensively measures responses on both web media and social media.

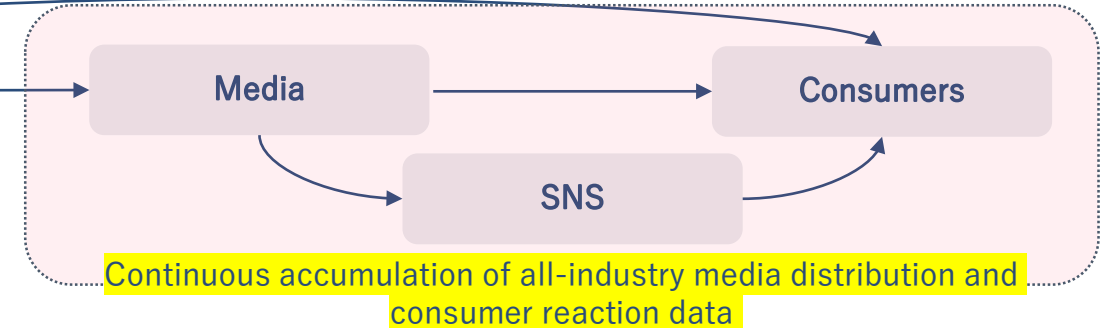
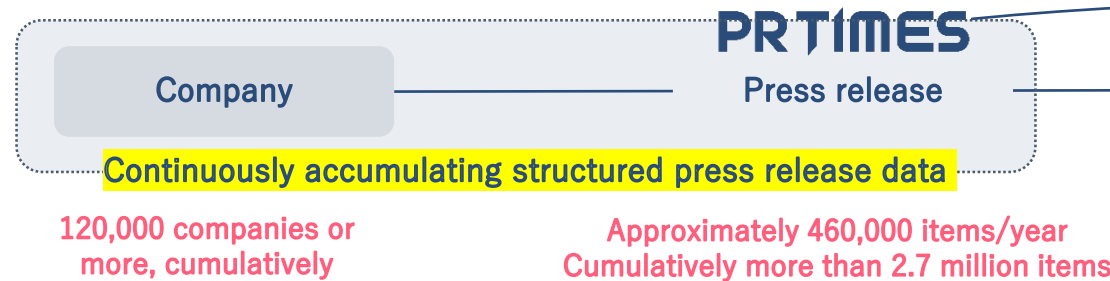
*Actual data for FY2025. Number of customers with retainer contracts of at least ¥500,000 per month and in operation for the most recent six consecutive months.

**B2C (individual consumer-related) corporate users of PR TIMES flat rate user plan with 1,000 or more employees.

Using ordinary company data



Using PR TIMES data



【Company data】

- Structured press release data
E.g.: Title, body text, distribution data and time, release type, category, presence of images or video, set keywords, etc.
- Company's basic attribute data
E.g.: Industry type, listing classification, capital, number of employees, year of establishment, location, etc.

【Social reaction data】

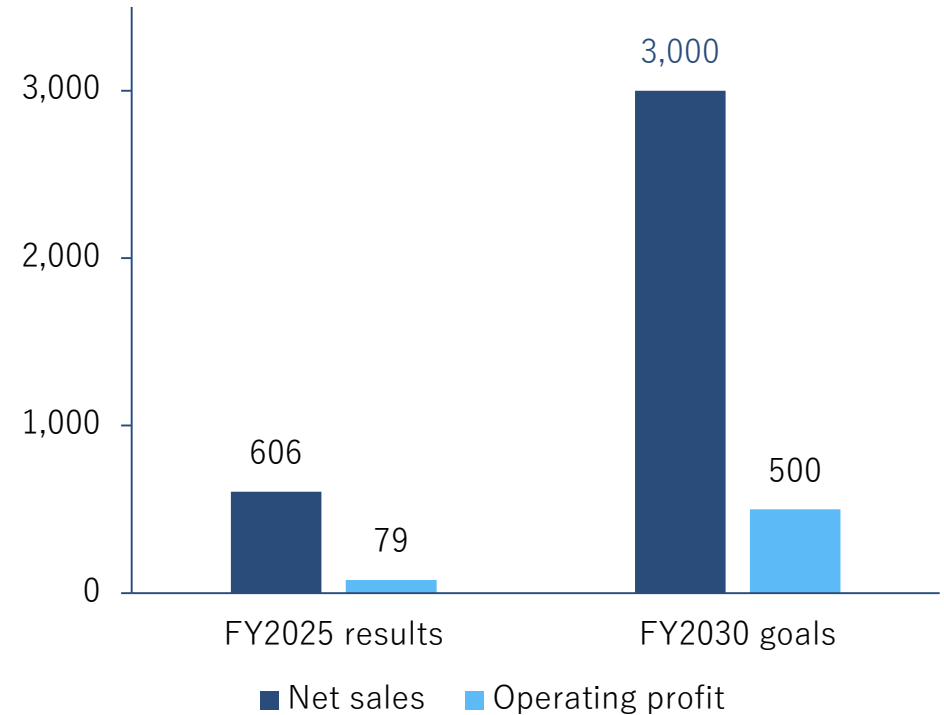
- Media data (continuously accumulated through “web clipping” (media monitoring))
E.g.: Title and body text, publication date and time, media name, media category, estimated advertising value, information of author, etc.
- Consumer response data (PR TIMES internal data)
E.g.: Page views (PV) for each release, time spent on page, acquisition channel, etc.

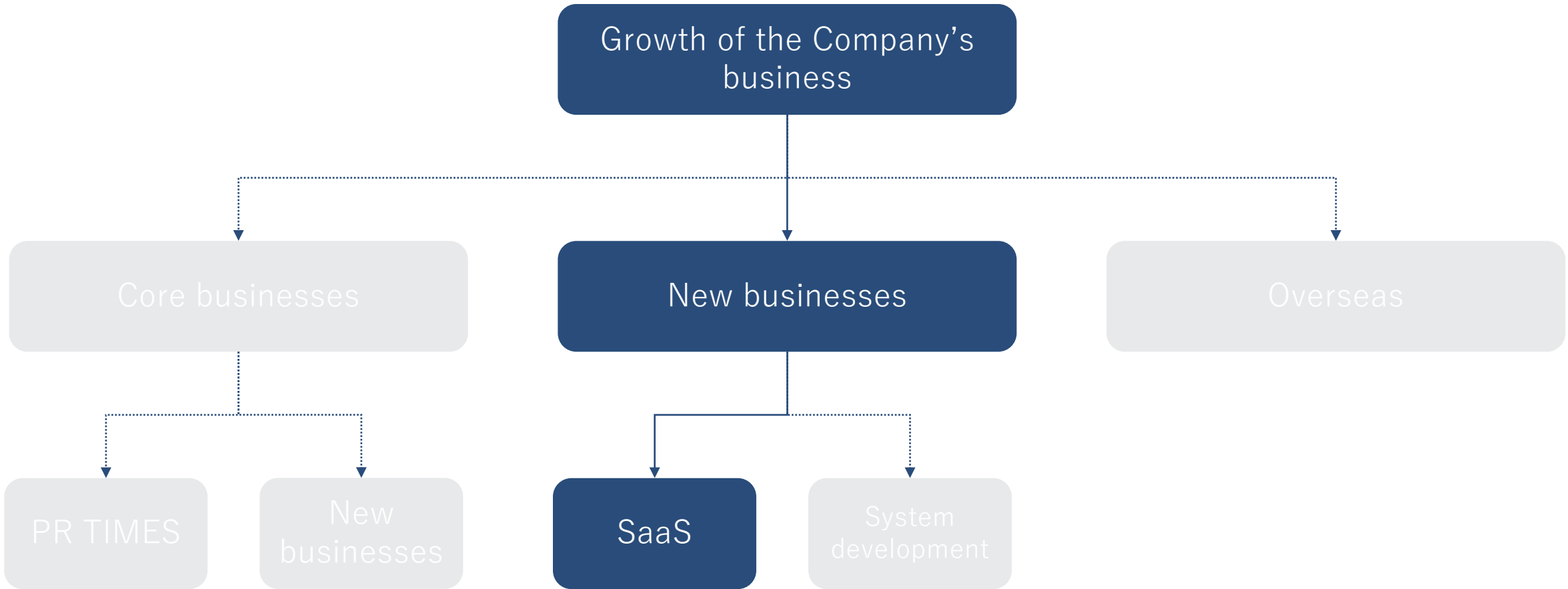
Toward becoming the No.1 supporter for social media marketing, we aim to achieve net sales of ¥3.0 billion and operating profit of ¥500 million by FY2030.

- **Create a society full of conscientious marketers**
In a marketing industry expected to place excessive emphasis on AI-driven efficiency, we aim to challenge the status quo through high-quality hospitality training and foster a society of conscientious marketers.
- **Establish a position as No. 1 in net sales in the social media marketing business**
We will provide the highest level of support as a marketer, not an operator, and reach No. 1 in the industry for salary level as well.
- **Create deep connections through community management**
Rather than simple social media marketing, we will engage in community management. We will create not only loose connections, but deeper relationships as well.



(Millions of yen)





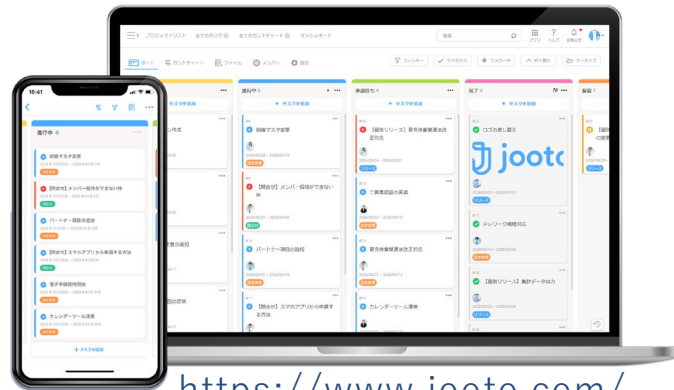
In 2030, we strive to become Japan's largest player in task project management tools for office work. We aim for net sales of ¥1.8 billion and operating profit of ¥350 million.

- **Expand the outsourced development and operation of business management tools for enterprise clients**

Using a service we developed under a commission from Toyota Motor Corporation in 2025 as a flagship offering, we aim to expand individual development projects for enterprise clients centered on the manufacturing industry.

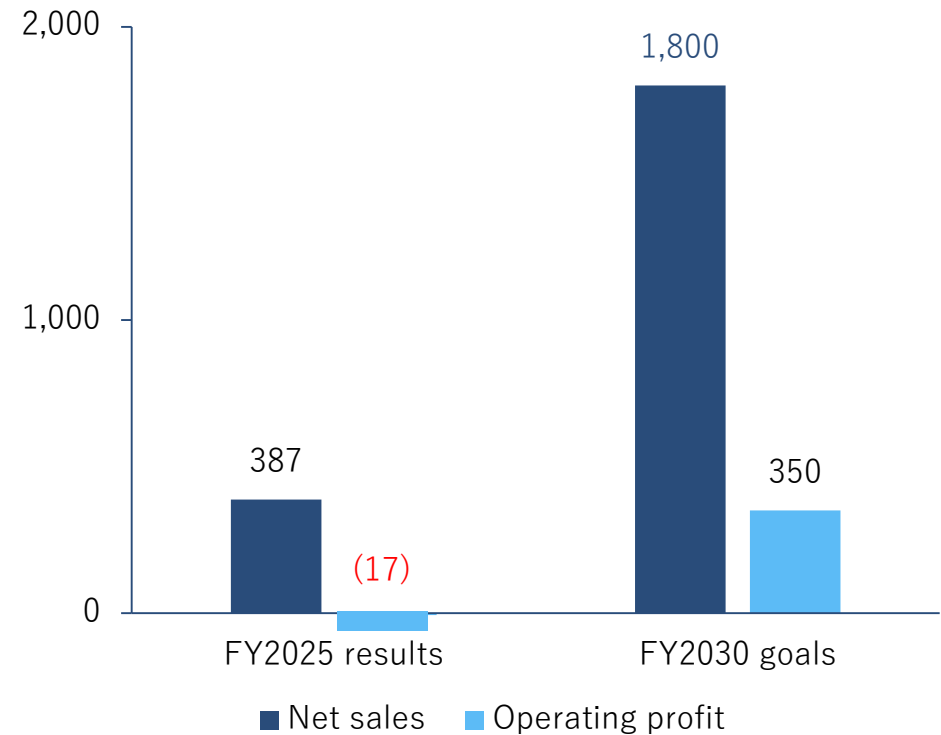
- **Cross-utilization through synergies with the PR TIMES customer base**

We will provide project management solutions mainly for PR operations to customers of our core PR TIMES business, aiming to drive cross-utilization and reach 1,000 companies using both services.



<https://www.jooto.com/>

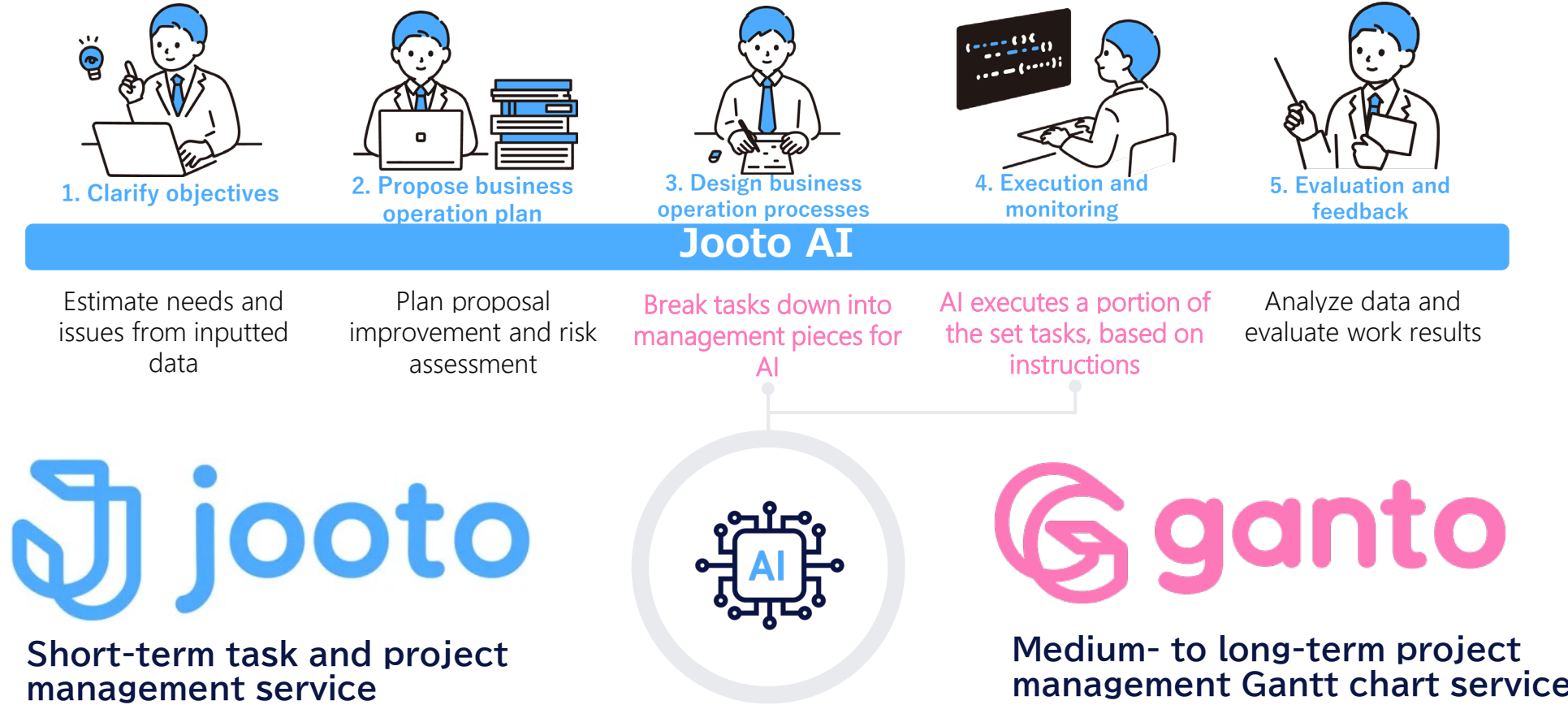
(Millions of yen)



We will roll out multiple office work project management products in target markets.

We will extend the scope of AI beyond planning and management to include execution, aiming for an OS that lifts actual execution capabilities for the office.

We will expand business scope to include operations peripheral to project management, such as planning-stage consulting and execution-stage BPO services.



We aim for adoption as nationwide customer support infrastructure, We aim for adoption as nationwide customer support infrastructure, and will enhance monetization and product functionality by adding additional channels through expansion of BpaaS initiatives and holding events, among other efforts. FY2030 targets are net sales of ¥2.0 billion and operating profit of ¥600 million.

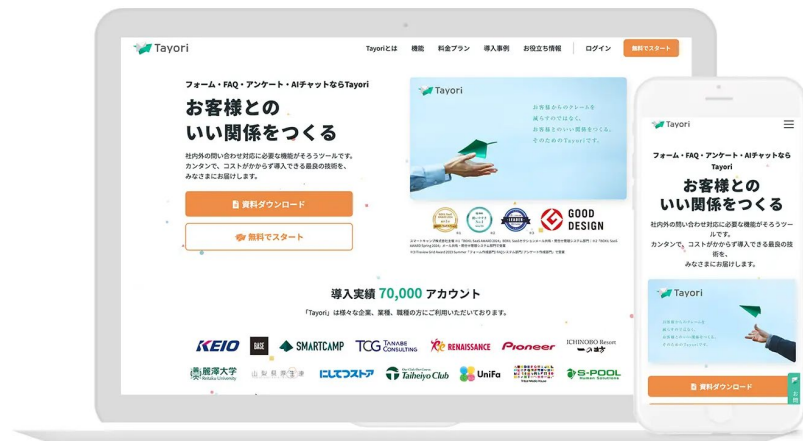
- Pursue the concept of building a good relationship with customers**

(Millions of yen)

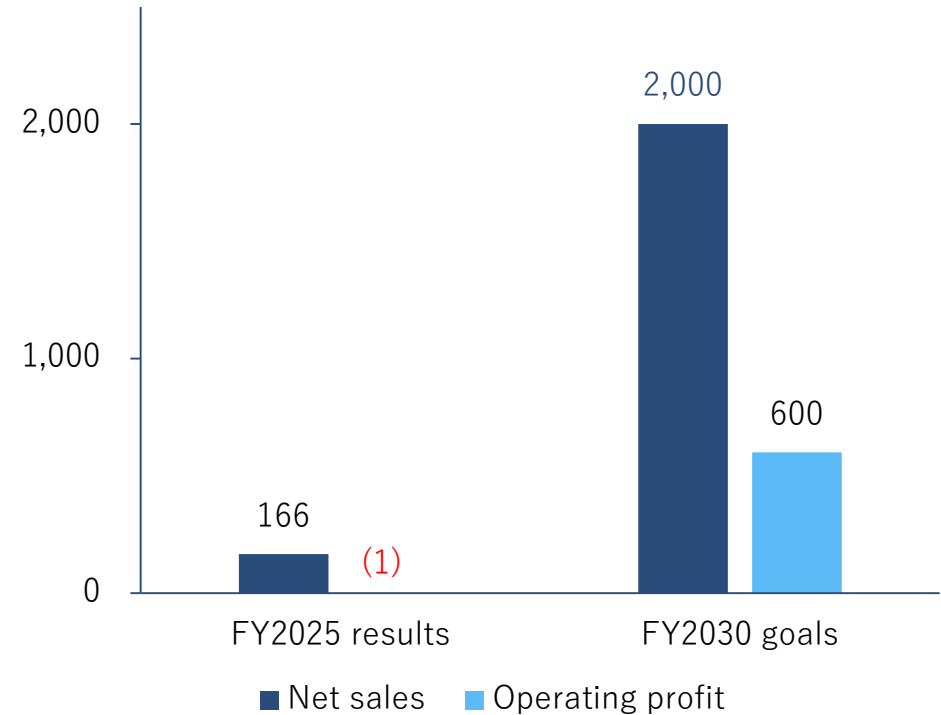
Now in the age of AI and digitalization, we will create a society that pursues Japan's renowned *omotenashi* hospitality by anticipating the needs of the other person and acting accordingly.

- AI utilization and product development in the customer support domain**

We will continue rolling out products that are also well-suited to existing customers, as well as strengthen marketing and sales aimed at expanding recognition.



<https://tayori.com/>



We will further strengthen AI technology initiatives, looking to realize data links between existing functions and expanded functions, and the roll-out of new products.

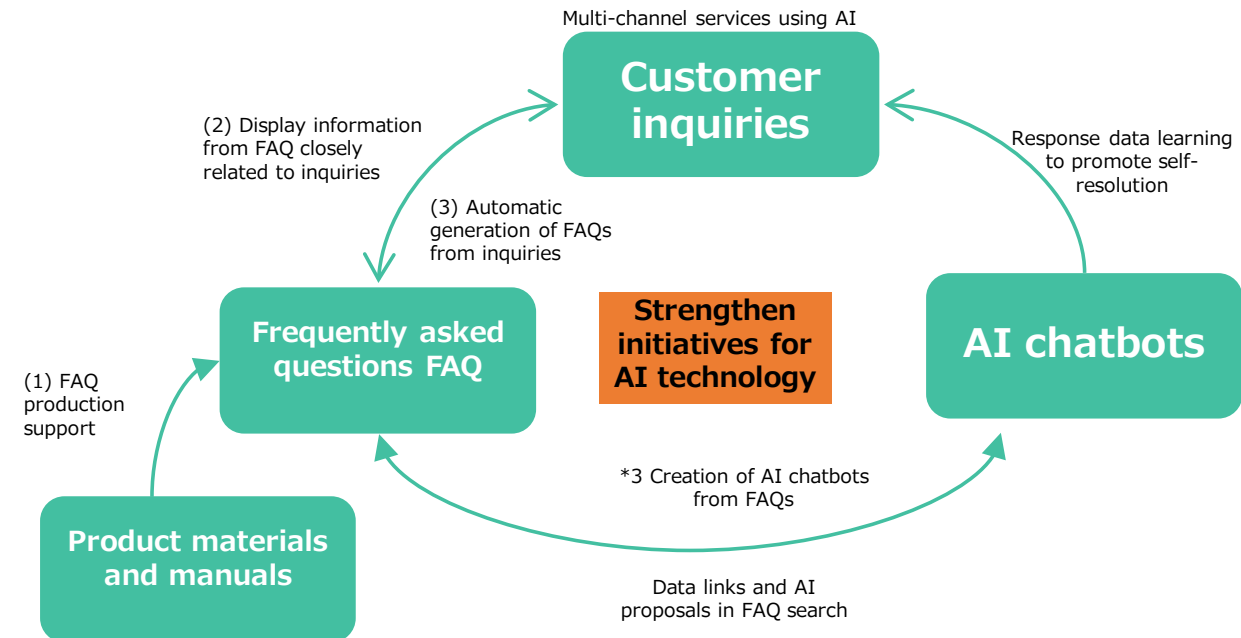
Also, we will start media activities in the customer support domain, providing useful and educational content.

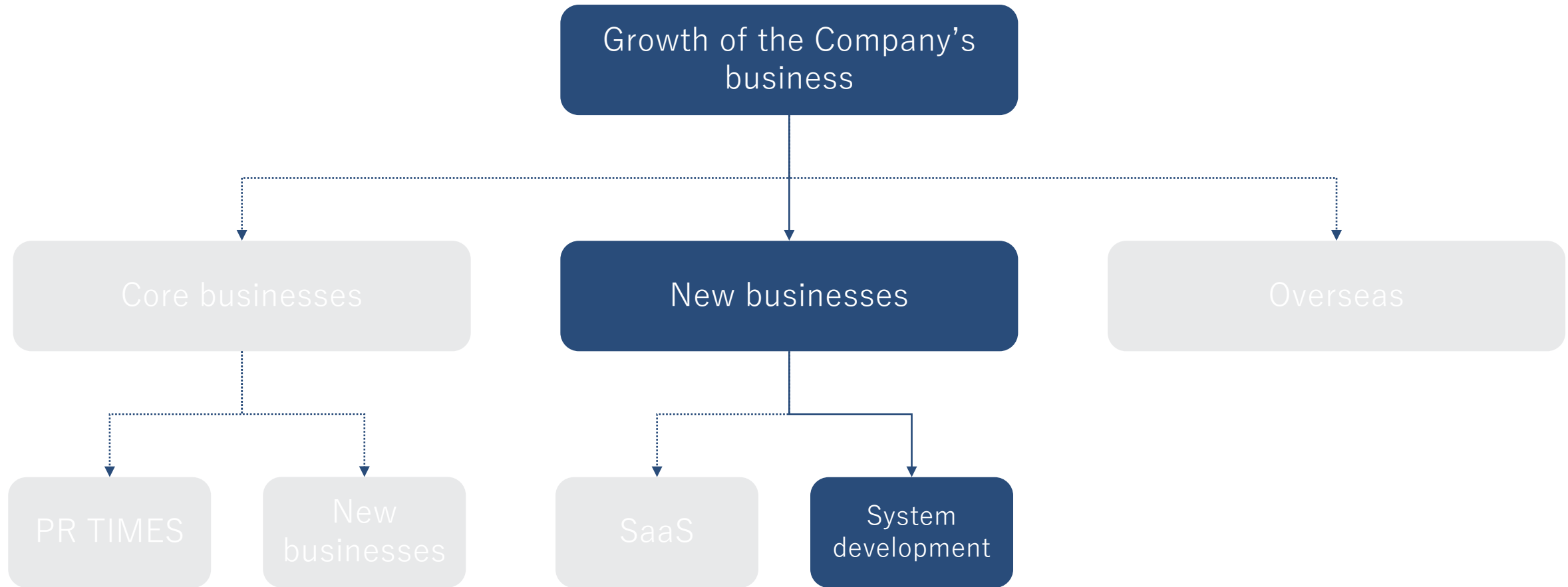
- Multiproduct development and enhancement of existing products through AI**

Pursue further ease of use and convenience by expanding the method of self-services using FAQ data not only to AI chatbots but to various channels. We also plan a renewal to enable frequent questions from enquiry forms to be used not only to generate and update FAQs, but also to enable the simple generation of FAQs from product materials.

- Providing helpful information in customer support**

In 2026, we will call for sponsor companies to expand the scale of our customer support conference, first held in 2025. We launched a marketing team, aiming to create a situation where we can provide useful information for learning, even if attendees use another company's tool.





We aim to become a category leader in sustainable software development.

We will establish a technological foundation that contributes to the PR TIMES Group's growth, aiming to achieve net sales of ¥2.0 billion in FY2030.

- **Realize organizational growth with a team of web-based service development specialists**

We will recruit and develop younger personnel with a passion for coding as well as project manager assistant (PMA) candidates, and achieve organizational growth with a foundation of their technological capabilities as web-based service development specialists.

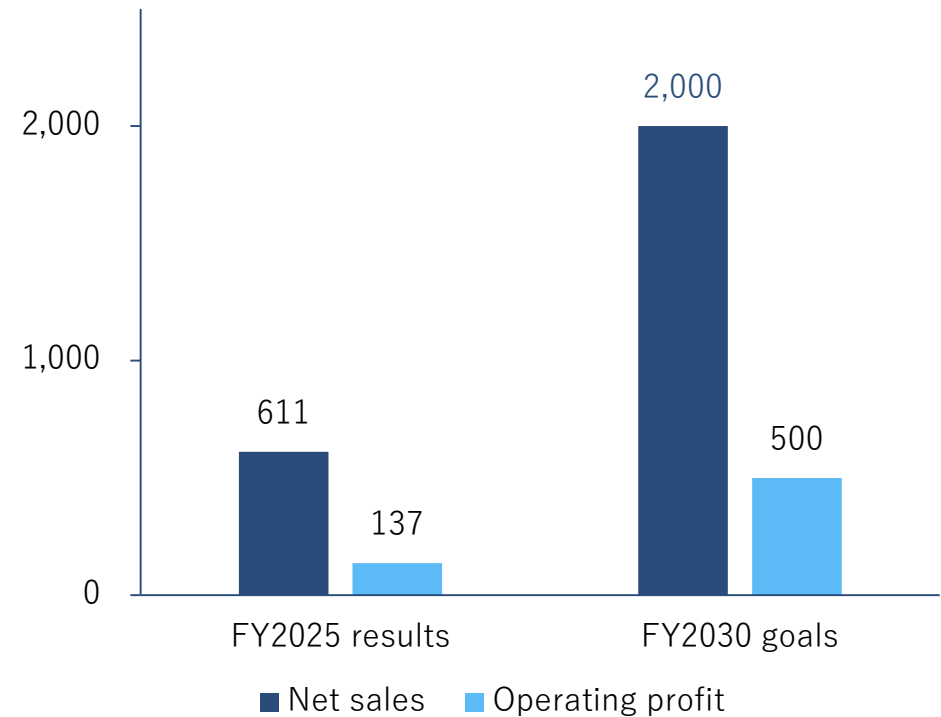
- **Establishment of dedicated development teams to handle all processes spanning PoC→Dev→Ops**

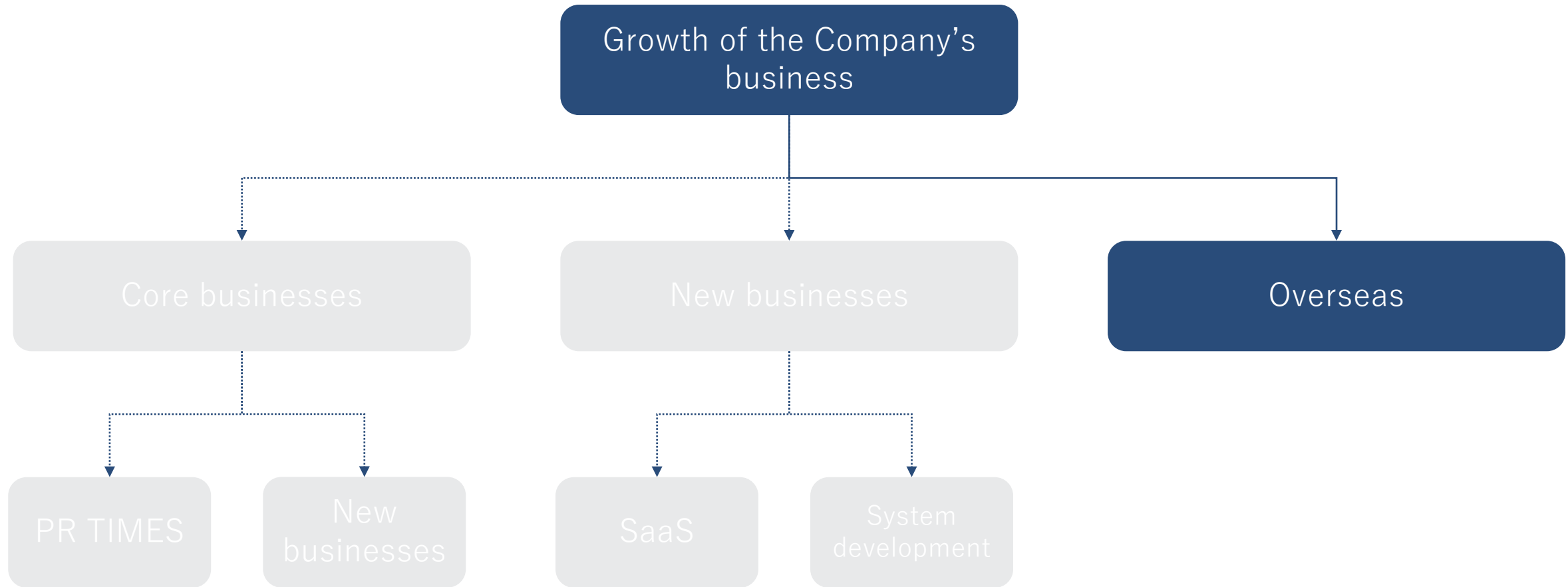
We will establish a dedicated development team capable of handling the entire lifecycle—from proof-of-concept (PoC) through design and development (Dev) to operations and maintenance (Ops)—on an end-to-end basis.

Five-year goals

- 1 **Net sales of ¥2.0 billion**
- 2 **Maintain operating profit ratio at 25%**
- 3 **Recruit and develop five or more engineers and PMA candidates per year**

(Millions of yen)

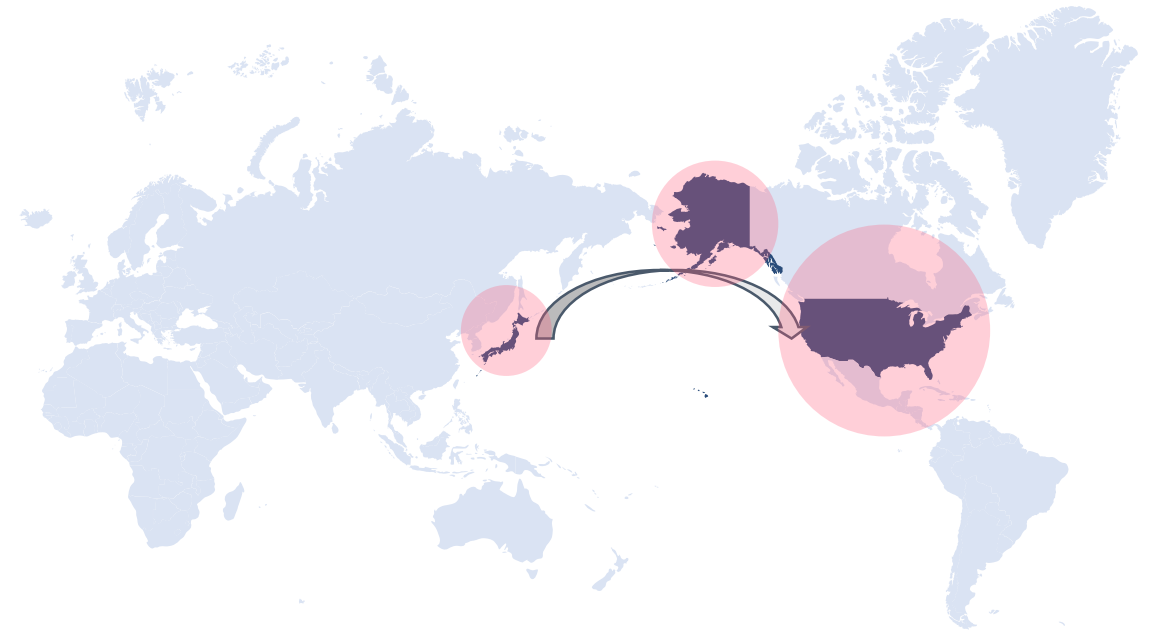




Milestone 2030: Overseas Expansion of PR TIMES

After five years of local surveys and negotiations since 2020, under Milestone 2030 PR TIMES will finally make a full-scale start in North America. Rather than wait for an M&A, we will pioneer the market with our own operation.

- The U.S. press release market is traditionally an oligopoly of three companies (combined share of approximately 78.3%): PR Newswire (Cision / Sales: \$470 million), Business Wire (Berkshire Hathaway / Sales: \$200 million), Global Newswire (Equitini / Sales: \$200 million).
- PR TIMES has directly approached candidate companies in Europe and the U.S. since 2020, and acquired a deep understanding of the local market through specific negotiations, including due diligence. We have a precise grasp of the three competing companies' business models, customer structures, price bands, and media relationships. We also recognize a growing overseas dissemination needs of Japanese company news in the North American market.
- Based on this insight, under Milestone 2030, we will first roll out our original services based on the overseas dissemination needs of Japanese companies, starting in North America. We will begin full-scale overseas expansion taking a two-tiered approach, establishing our own operation through an independent market entry while also pursuing strategic M&A opportunities in parallel.



*Figures for each company are based on estimated revenues for U.S. newswire service businesses in 2026 (adjusted for inflation)

Source: IBISWorld "Newswire Services in the US Industry Report (OD5416)", Published March 2026

Towards an Age Where Information Inspires Hearts and Minds

It has been a quarter of a century since the Internet first became a part of people's lives.

Each and every one of us can now edit and disseminate information.

However, the amount of information that is gathered with technology and casually disseminated continues to grow. Unfortunately, the probability of encountering the information that we really need and the feelings and thoughts that we really wish to experience has decreased in general.

The unshakable truth is not what has been said but what has been done.

Actions do not lie.

Hence, it is imperative to leverage the power of the Internet and technology to amplify the value of information about people who carry out actions.

Information directly related to hard work will spark the most robust and inspiring movements.

This is true in sports, in the arts, in politics, in economics, and at work and at home.

It is also true for all things big and small.

As the quality and speed of dissemination of information from people who carry out actions increases, it can become a mainstream source of information in the world.

The stories and thoughts that emerge from this will move the hearts and minds of each and every individual around the world.

This will create a virtuous cycle of positive energy.

Our mission is to become such a platform.

With regard to the rounding of numbers in this document, figures below the unit of millions of yen are rounded down, while percentages (%) are rounded off to the first decimal place in general.

All opinions and forecasts contained in this document are the views of the Company as of the date on which the document was prepared, and the Company does not guarantee the accuracy of such information.

Please note that actual results, etc., may differ due to various factors.

PR TIMES