



Financial Update

Q1 FY26

Terrasky Co., Ltd.
TSE: 3915

July 15, 2025

Q1 FY26 Earnings summary

Q1 sales and operating profit were both up YoY and largely in line with the plan.

- Both the Solution Business and Product Business in Japan benefited from the continued expansion of the DX market, and progress was largely in line with the plan. Net Sales increased by 13.7% y-o-y to 6.6 billion yen, representing 22.4% of full-year plan.
- The operating profit was driven by strong sales of the Salesforce-related business and Google Cloud-related business in the Solutions segment, as well as high utilization rates. Operating profit increased by 6.4% y-o-y to 0.3 billion yen, representing 17.3% of the full-year plan.

Highlights

- With the expansion of the DX market as a tailwind, the core Salesforce-related business steadily secured and delivered large-scale projects, and net sales in the Solution business increased by 13.6% y-o-y. Profit margins for TerraSky Technologies and Google-related business subsidiaries rose substantially.
- In the Products business, net sales rose 13.0% y-o-y to a record high on the back of higher subscriber sales. The operating loss improved by 57million yen y-o-y.
- The number of new graduates who joined the company in April 2025 totaled 87 for the group as a whole. The company continued to actively recruit both new graduates and mid-career workers.
- Net profit increased by 20.8% y-o-y, mainly due to a 64 million yen gain on sales of securities (extraordinary gain) from the sale of Technos Japan shares and other factors.



Q1 FY26 Consolidated Financial Statement

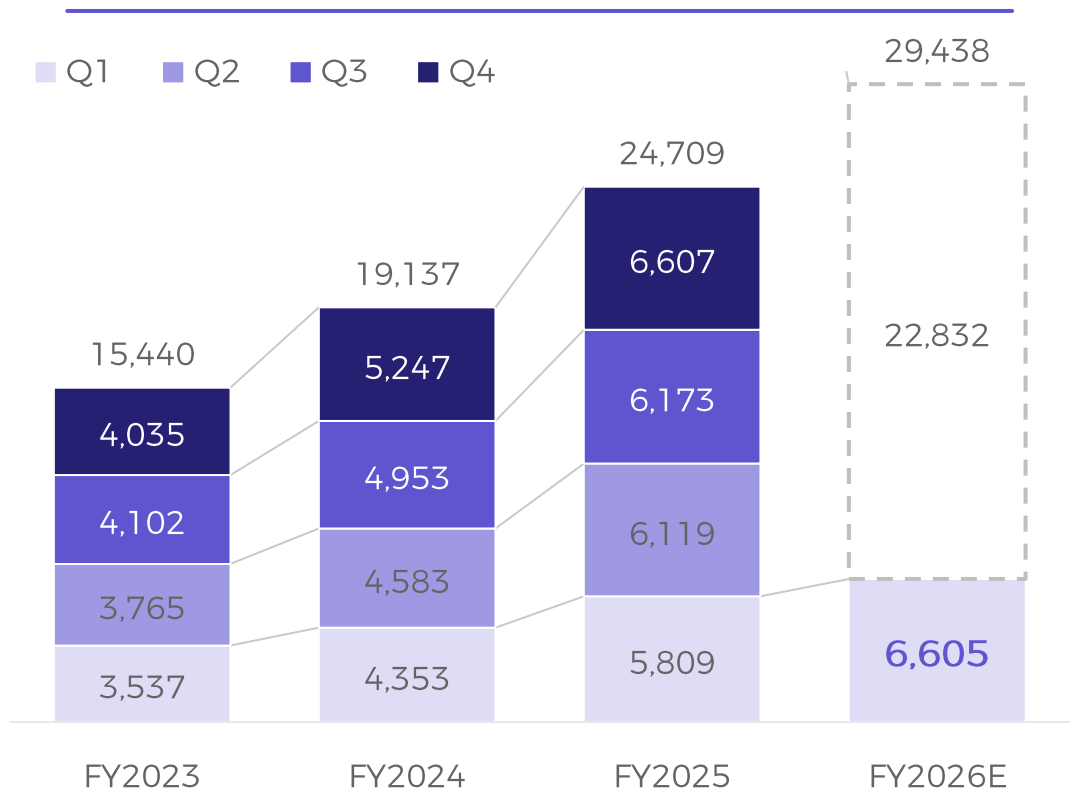
Q1 FY26 Consolidated Financial Summary

(JPY/Mil.)	FY25 Q1 Results	FY26 Q1 Results	YoY Change		FY2026 Forecast (As of Apr. 14)	Progress		
			JPY	%				
Net sales	5,809	* 6,605	+796	+13.7%	* 29,438	1Q 6,605	22,832	22.4%
Cost of sales	4,240	4,879	+639	+15.1%	-	-	-	-
Margin	73.0%	73.9%	-	+0.9pp	-	-	-	-
SG&A expense	1,272	1,410	+137	+10.8%	-	-	-	-
Margin	21.9%	21.3%	-	(0.6)pp	-	-	-	-
Operating profit	297	316	+18	+6.4%	1,833	1Q 316	1,517	17.3%
Margin	5.1%	4.8%	-	(0.3)pp	-	-	-	-
Ordinary profit	327	* 350	+23	+7.0%	* 1,973	1Q 350	1,623	17.7%
Margin	5.6%	5.3%	-	(0.3)pp	-	-	-	-
Net profit attributable to TerraSky	176	213	+36	+20.8%	1,363	1Q 213	1,150	15.6%
Margin	3.0%	3.2%	-	+0.2pp	-	-	-	-
EPS (yen)	13.67	16.51	+2.84	+20.8%	105.66	-	-	15.6%

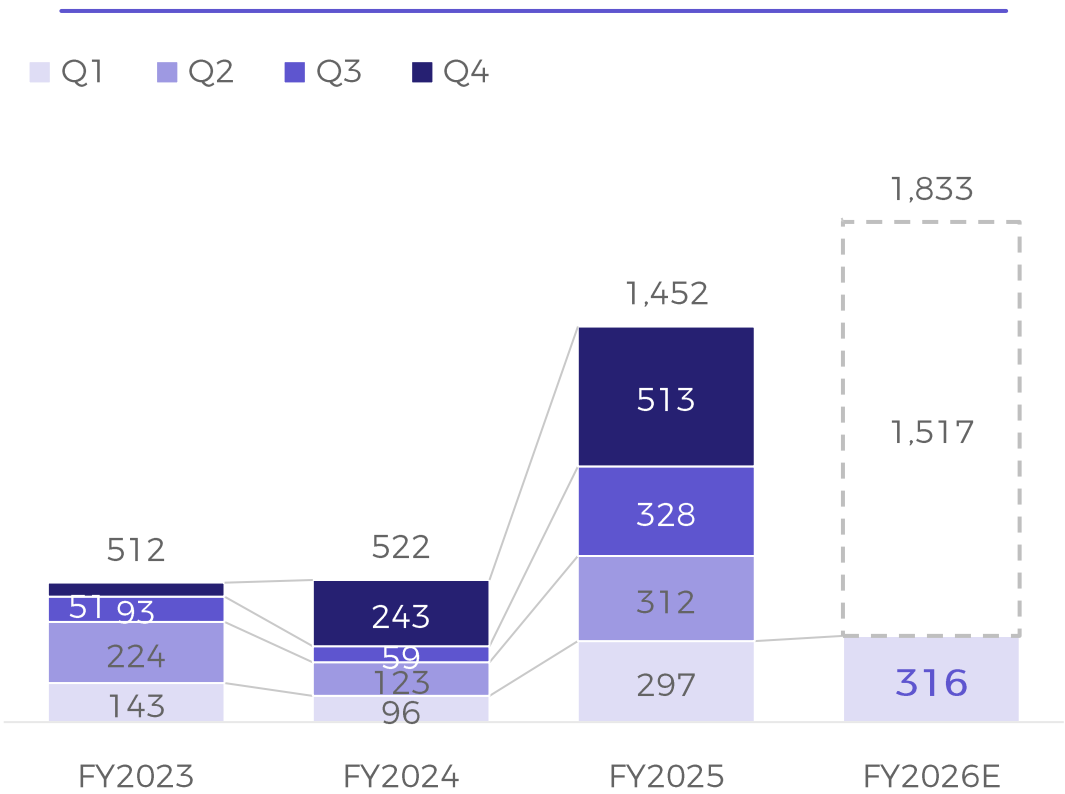
* Record high for Q1

■ Q1 sales and operating profit increased by 13.7% and 6.4% YoY, respectively, getting the fiscal year off to a strong start.

Net sales



Operating profit





Q1 FY26 Net sales and Operating profit Composition Salesforce vs IaaS

Q1 FY25

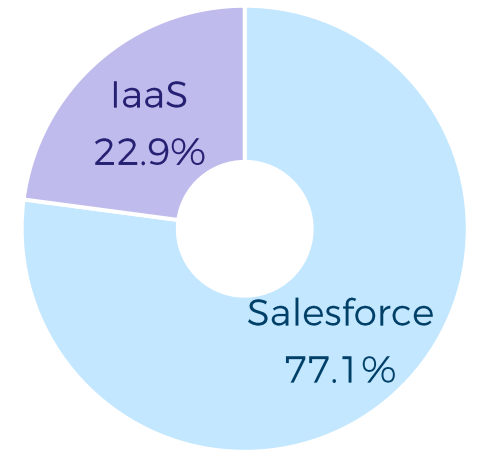
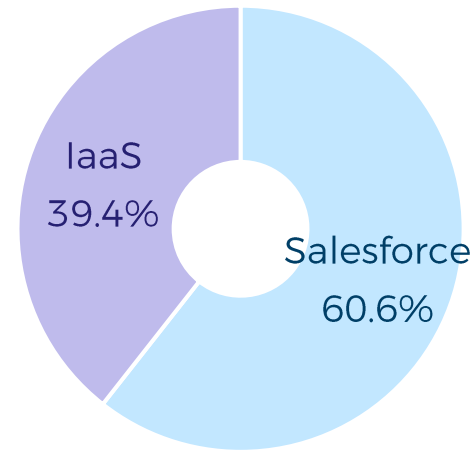
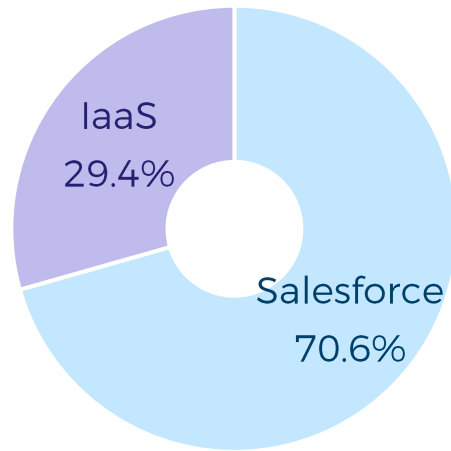
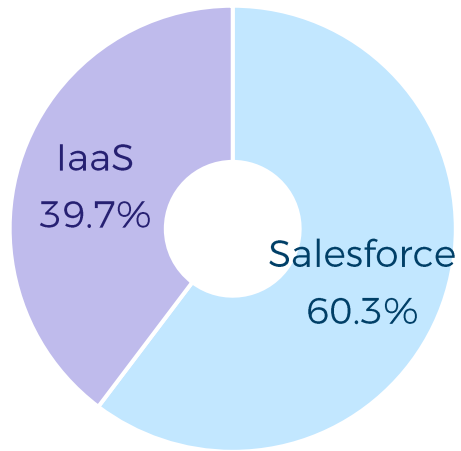
Q1 FY26

Net sales

Operating profit

Net sales

Operating profit



Q1 FY26 Consolidated Balance Sheet

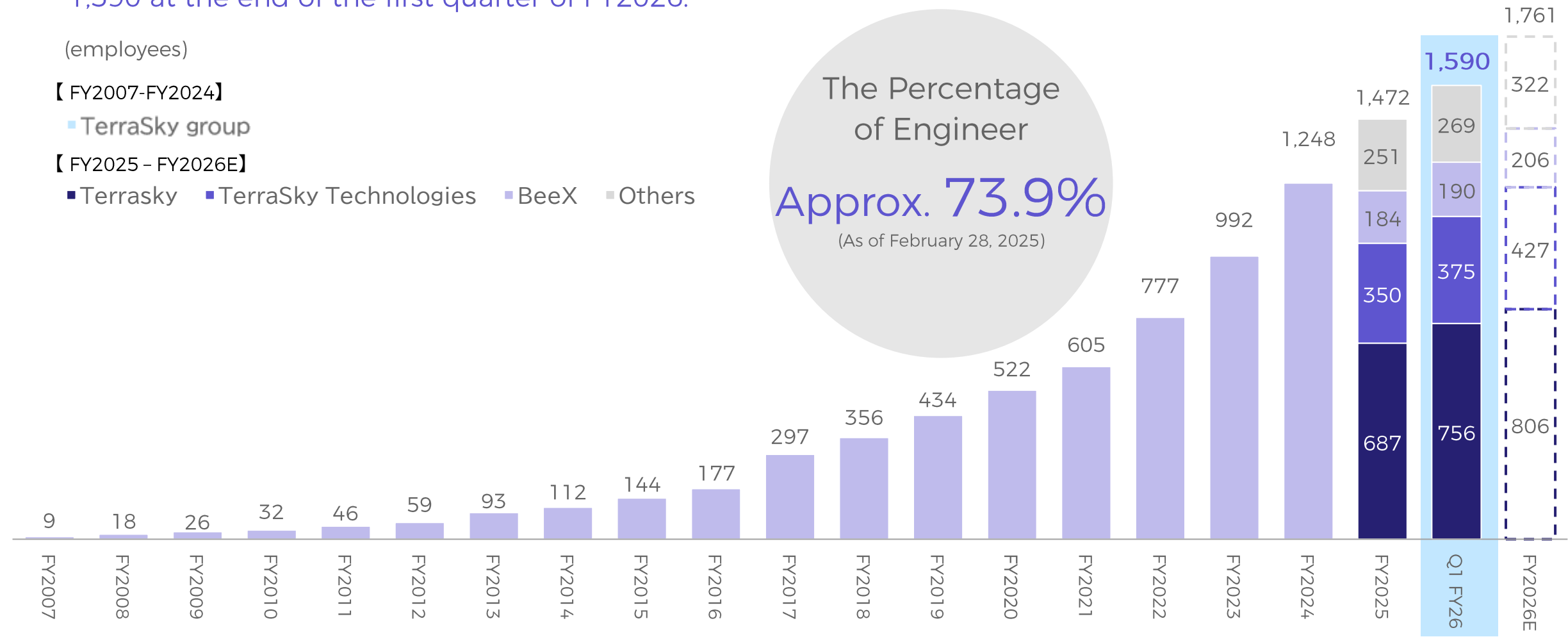
(JPY Mil.)	Feb 2025	May 2025	Change
Current assets	12,844	13,155	+310
Property, plant and equipment	400	398	▲ 1
Intangible assets	1,246	1,288	+41
Investments and other assets	4,978	5,075	+97
Non-current assets	6,625	6,762	+137
Total assets	19,470	19,917	+447
Current liabilities	5,724	5,776	+51
Non-current liabilities	905	941	+36
Total liabilities	6,630	6,718	+87
Shareholders' equity	8,953	9,214	+260
Total net assets	12,839	13,199	+359

Details

- **Investments and other assets:**
Decrease due to sales of investment securities (Tecnos Japan)
Increase in valuation of investment securities (Serverworks, Business Engineering, etc.)
- **Net assets:**
Increase in Retained Earnings.

Group Headcount Plan

In April 2025, a total of 87 new graduates joined the group, bringing the total number of employees to 1,590 at the end of the first quarter of FY2026.



*The above figures are the total number of employees at TerraSky, consolidated subsidiaries, and affiliated companies.



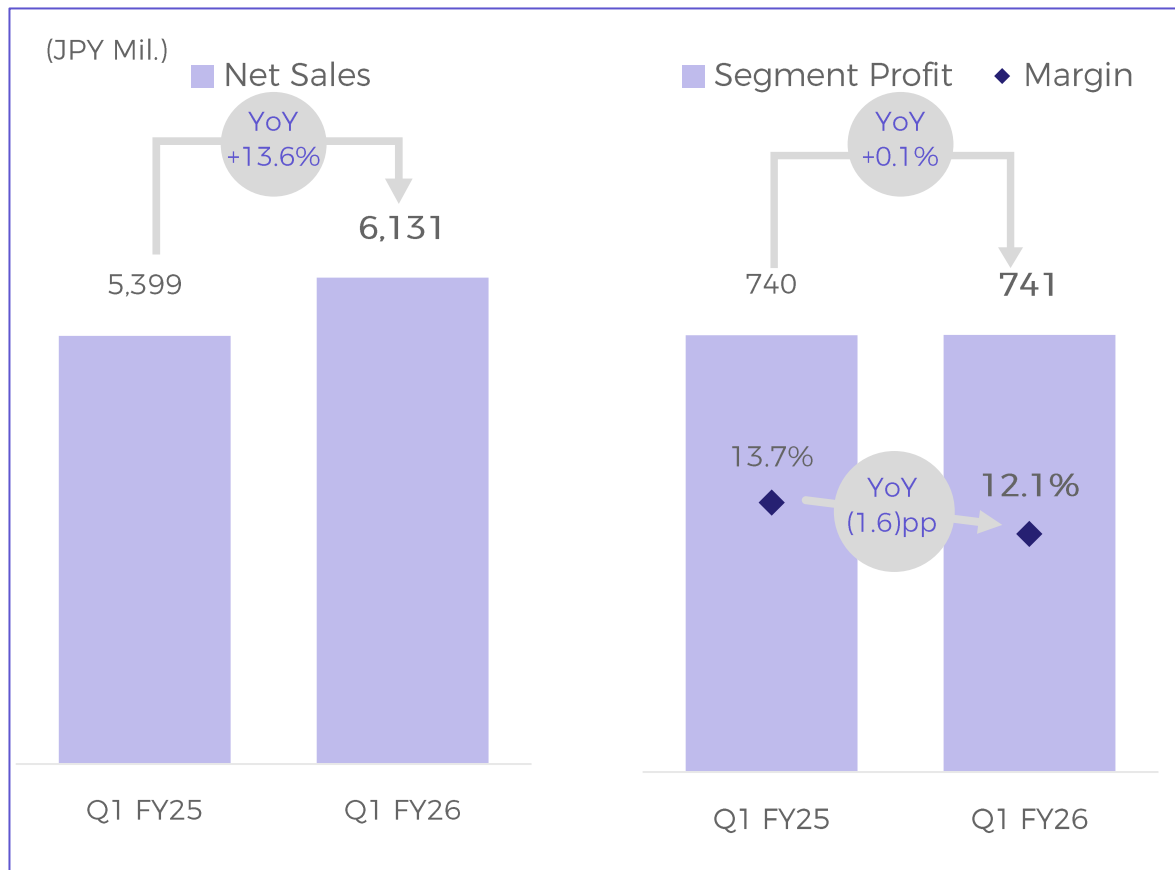
Q1 FY26

Segment Results

Q1 FY26 Net Sales and Segment Profit

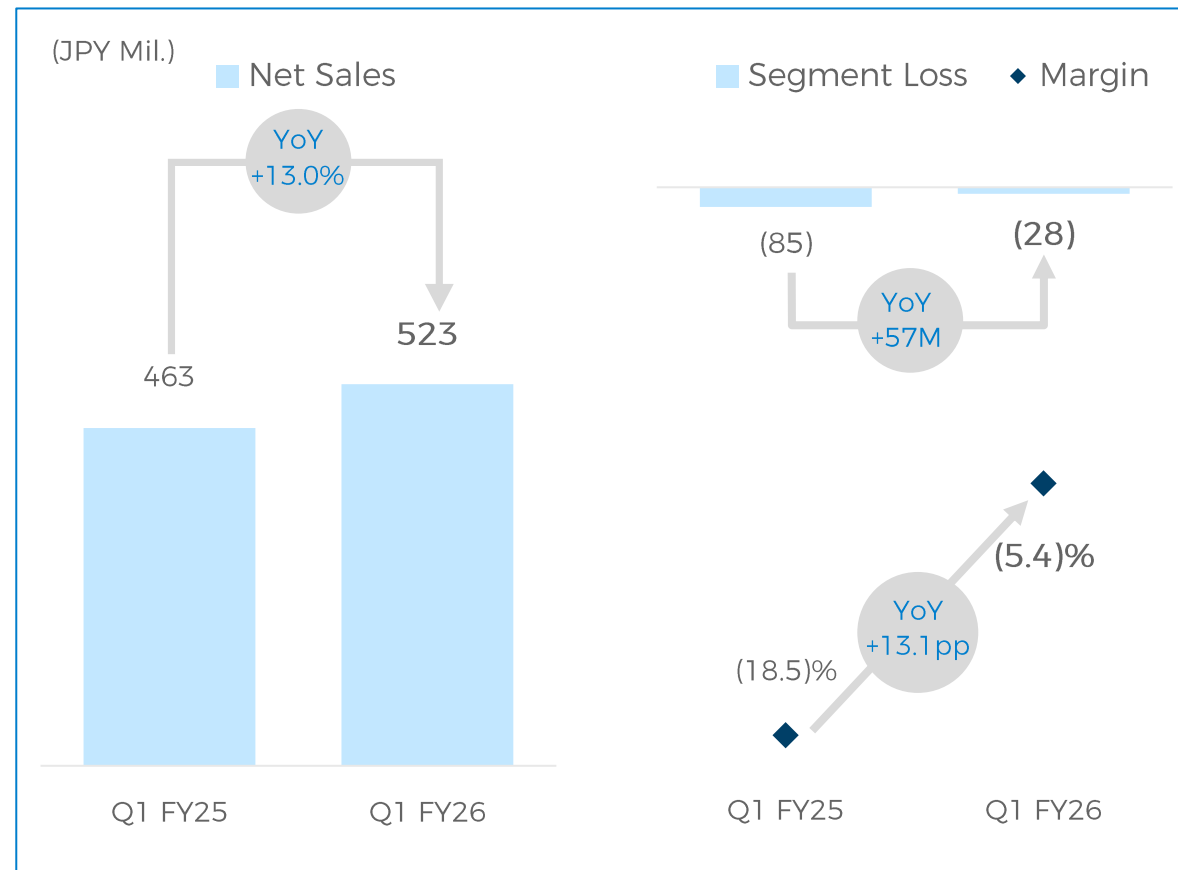
Solution business

- Net sales increased by 13.6% y-o-y, a record high for the first quarter.
- Segment Profit increased by 0.1%.



Product business

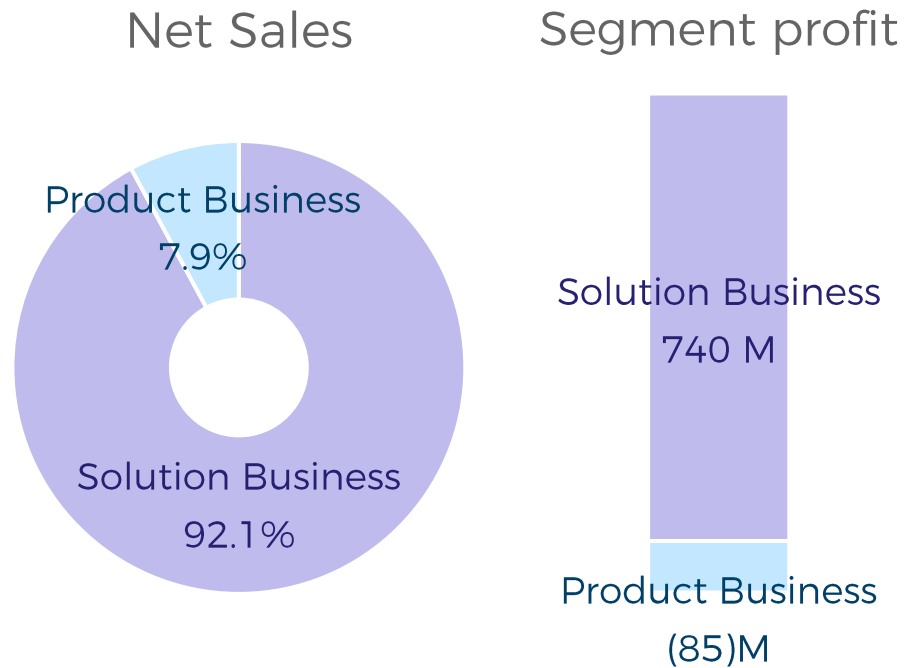
- Net sales grew by 13.0% y-o-y, a record high on a quarterly basis.
- Segment loss was reduced by 57 million yen y-o-y.



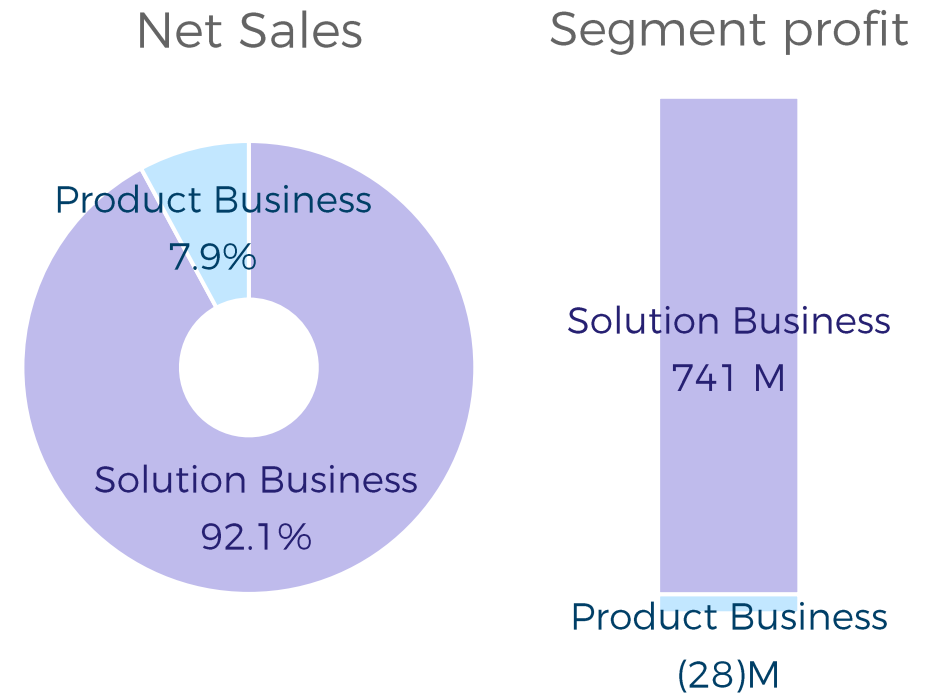
* Segment totals exclude eliminations and corporate costs not allocated to segments.

Q1 FY26 Net sales and Operating profit Composition Solution Business vs. Product Business

Q1 FY25

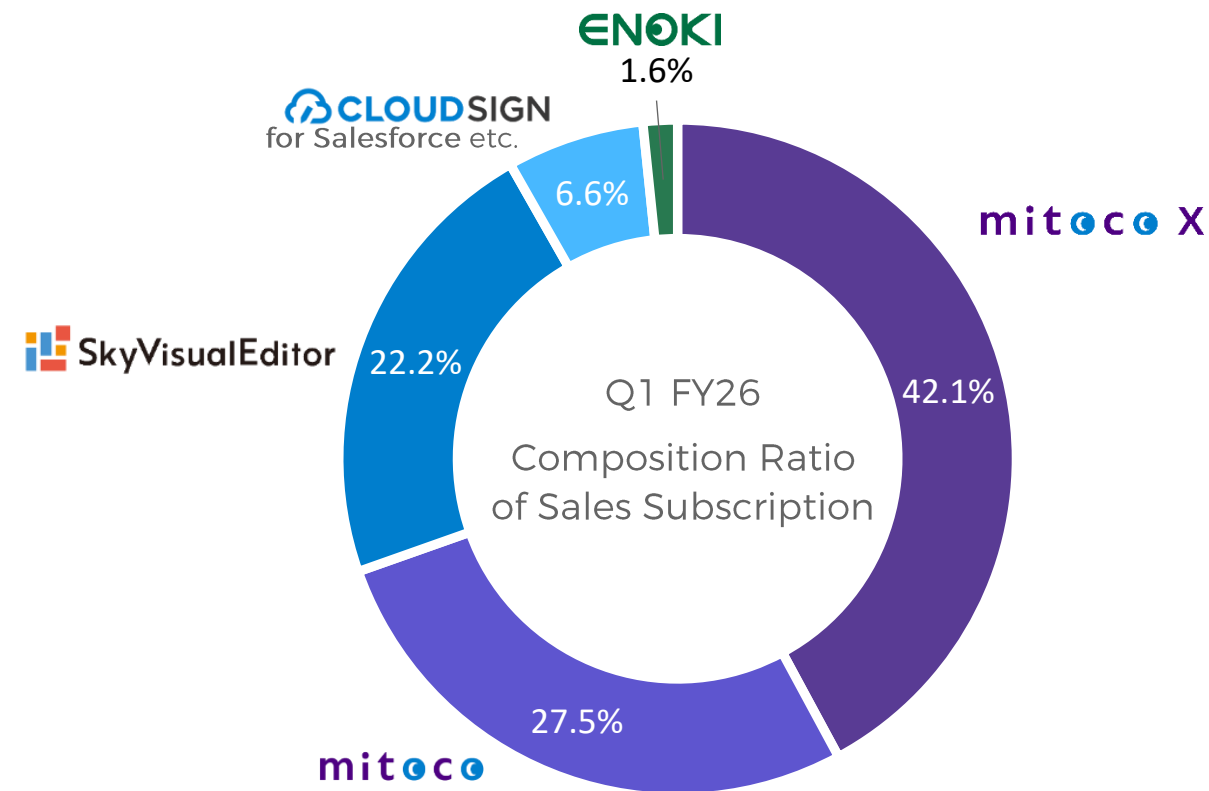


Q1 FY26

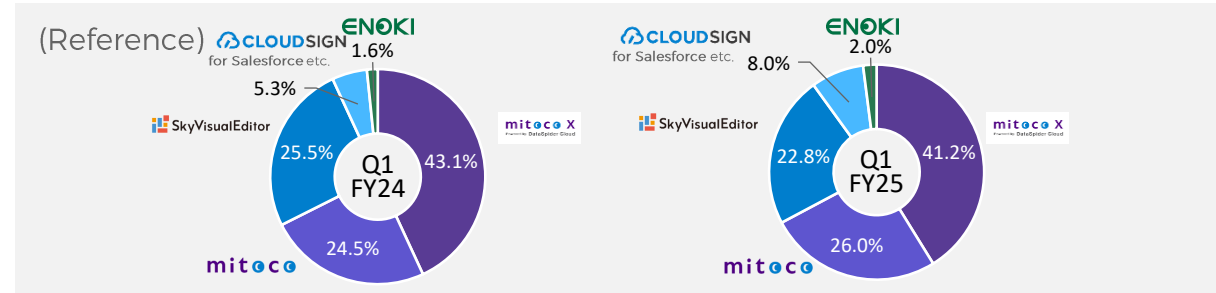


* Segment totals exclude eliminations and corporate costs not allocated to segments.

Q1 FY26 Subscription Sales Composition Ratio by Product Business

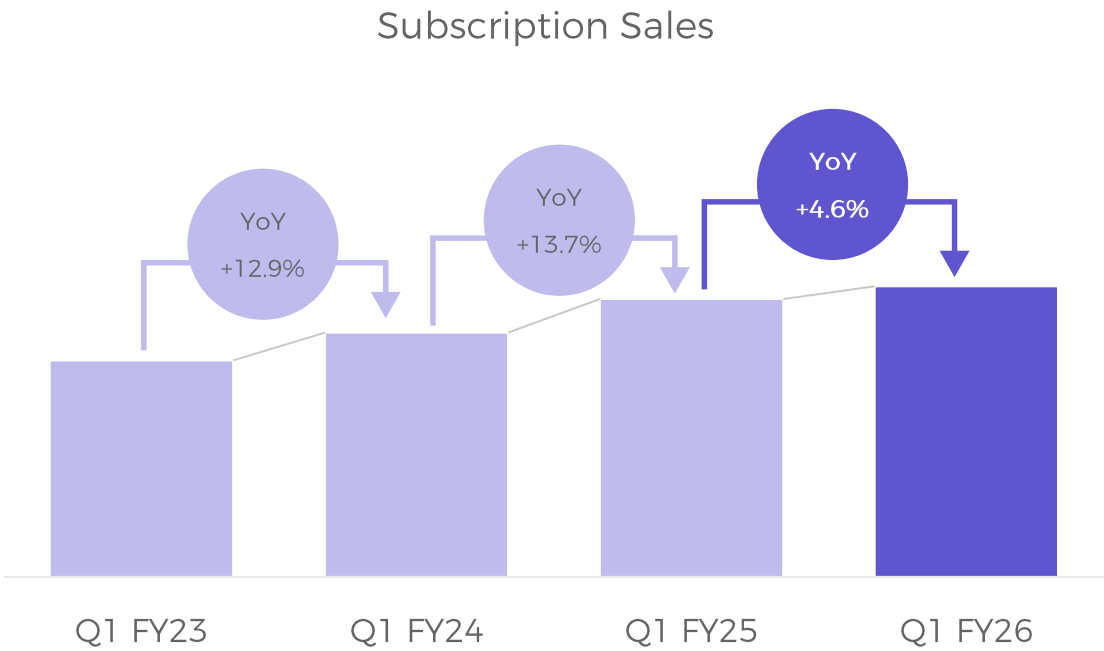


*The “Cloud Sign” category includes “OMLINE” from FY26.



Total subscription sales increased by 4.6% y-o-y. The y-o-y breakdown is as follows:

- mitocoX (data collaboration tool) : +6.9 %
- mitoco : +10.4 %
- SkyVisualEditor : +1.7%
- CloudSign and ENOKI : decreased



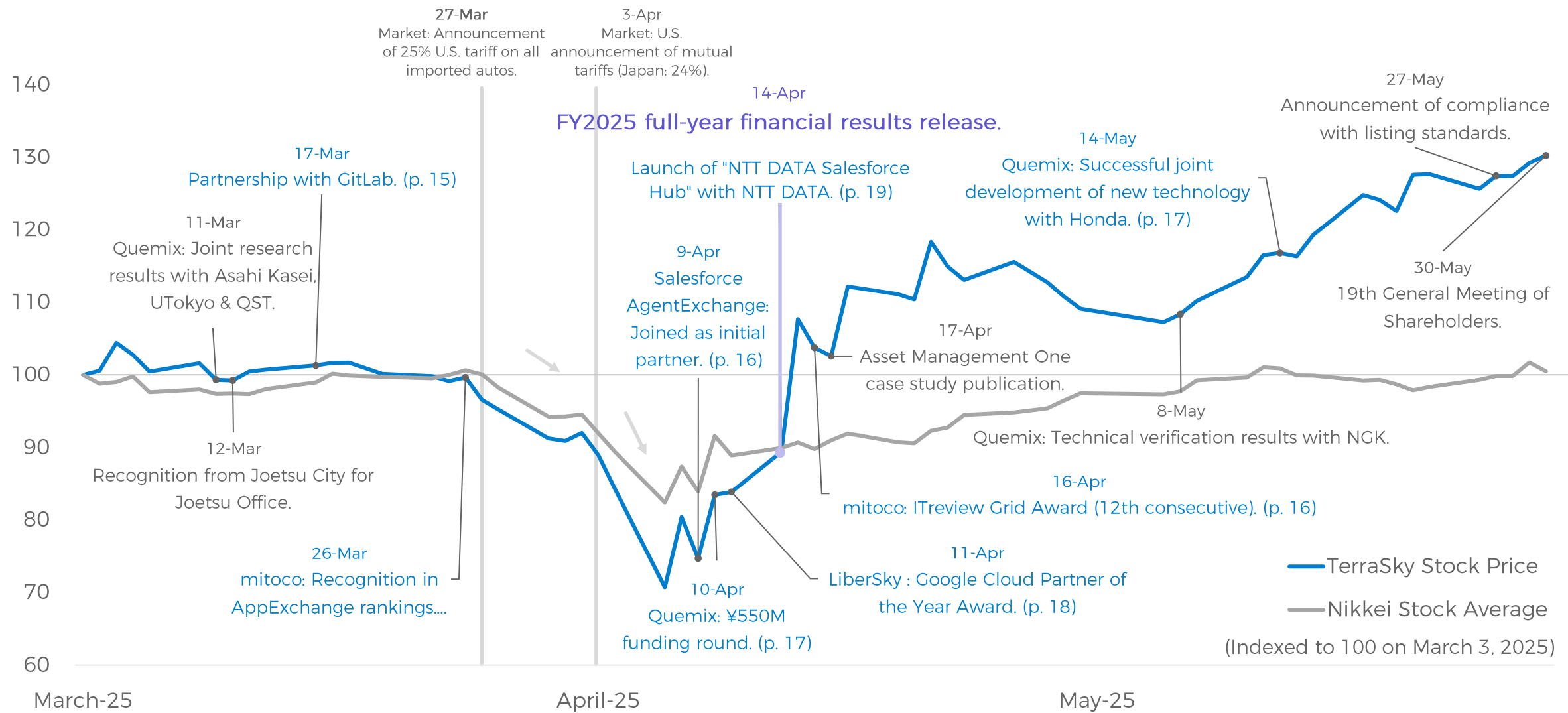
Note: Subscription sales are calculated only from monthly sales of each product.



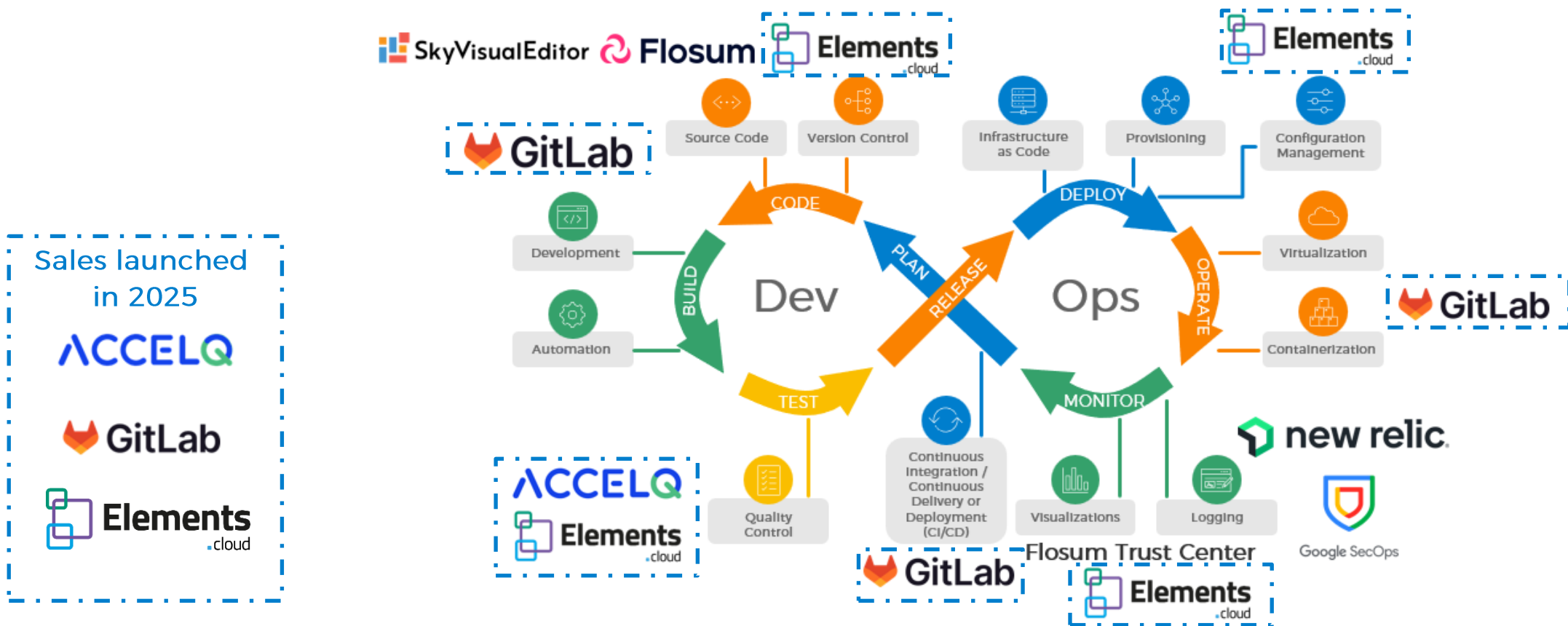
Q1 FY26 Key Announcements



Q1 FY26 Key Announcements with Stock Chart



TerraSky Group to Strengthen Sales and Support for DevSecOps Tools Expanding In-house Development Capabilities Through Strategic Tool Adoption



mitoco: Q3 FY2026 Awards and Certifications

BestHitApp #3

Awarded for the fifth consecutive year in the “2024 Popular AppExchange Apps Ranking” hosted by Salesforce Japan, Inc.



mitoco

5年連続受賞 中小企業向け売上第3位

Participated in AgentExchange as an initial partner

Launched two solutions, “mitoco Agent” and “mitoco Agent Accounting”, on the marketplace.

mitoco
Agent

Won “ITreview Grid Award 2025 Spring” for the 12th consecutive time

Won “High Performer” in the groupware category at the “ITreview Grid Award 2025 Spring” hosted by IT Cloud, Inc.



Quemix Growing Network of Quantum Computing Partners

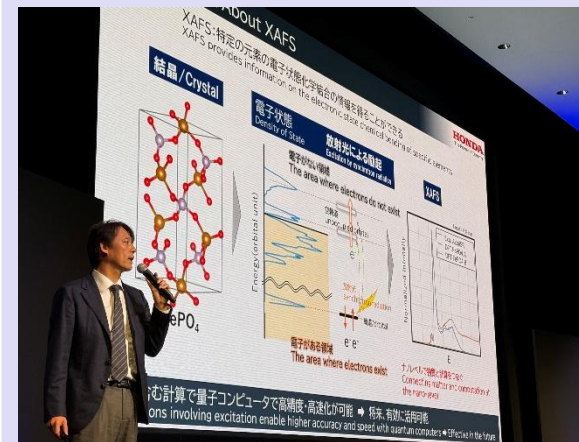
Raised ¥550 Million in Series B Funding

This brings Quemix's cumulative funding to ¥850 million.



Successfully co-developed a new quantum state readout technology with Honda R&D.

The results were presented at the international quantum conference, "Q2B 2025 Tokyo." The session attracted over 600 global attendees, far exceeding expectations.



LiberSky Wins Google Cloud Partner of the Year (Security) Award



LiberSky focused on promoting Google Security Operations (SecOps), Google's SIEM solution, and received the partner award in the security category.

Log Analysis

SIEM



Shaping Industry Futures: Industry Consulting + Salesforce & Advanced Tech for Business Transformation



Industry Consulting

High-quality delivery

~Over 30 years of system development experience across various industries~

Core System

Front System

Sector-specific solutions

Deep understanding of client operations based on long-term relationships

- Focusing on client success through a deep grasp of their specific and industry requirements.

Strategic planning support driven by industry-specific foresight

- Leveraging extensive information gathering and our industry expertise, we formulate industry-specific foresight to support strategic planning.

Industry Asset

Deep industry-specific consulting expertise
×
Salesforce Solution-oriented consulting capabilities

Technology Asset

NTT DATA Salesforce Hub (Technology Consulting)

Top-tier Salesforce talent in Japan



Salesforce Tech consultants



Salesforce Engineer



Salesforce administrator

Innovative technology assets, including AI agents and more

Agentforce

mitoco

Other Collaborative Solutions

End-to-end support menu, from strategy formulation to utilization support

Conceptualization

System Development

Advancement of utilization

A wide-angle photograph of Earth from space, showing the horizon and a bright sun with lens flares in the upper right.

Latest Key Announcements

TerraSky received an award for “Best Working Environment”

#1 /1,505

- A culture of respect and consideration
- Highly rated for its fair evaluation system and promotion of mutual understanding
- Achieved 1st place in the 2025 ranking, improving from 2nd place in 2024.

※Target company size: 500 employees or more to 1,000 employees or less

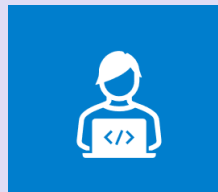
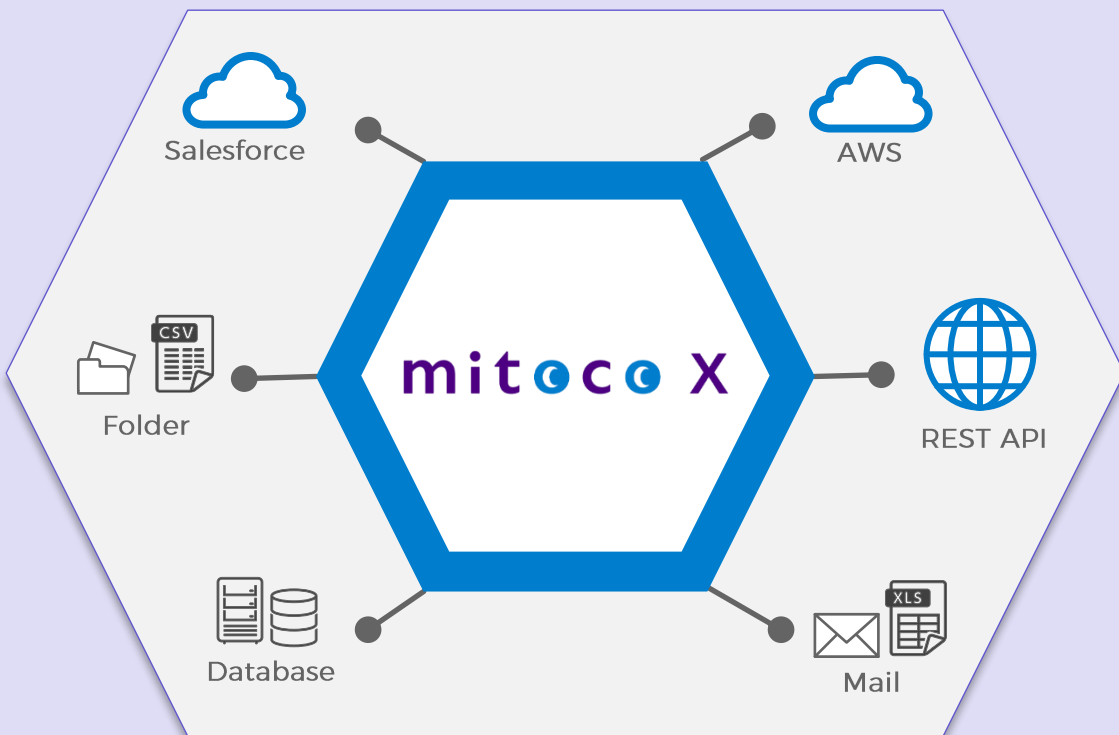
※TRUSTY SCORE, an original index based on the results of the stress check service by Doctor Trust Co.,Ltd.



mitoco X

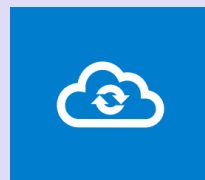
New cloud-based data integration service to manage data scattered throughout the company and automate data integration between systems

mitoco X Ver. 2.0 is the successor to “mitoco X Powered by DataSpider Cloud” released in September 2023.



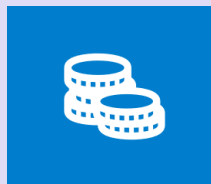
(1) Build Data Integrations with No-Code, Low-Code, and High-Code

Non-engineers and engineers can develop efficiently while sharing the same platform.



(2) Cloud-Native Architecture Improves Availability

The architecture is designed to **minimize downtime** during failures and maintenance, ensuring continuous operation.



(3) Consumption-based (Pay-as-You-Go) Pricing Model

Fees are calculated based only on actual usage time, **eliminating unnecessary costs** for idle periods.



Management Focused on
Cost of Capital and Stock Price

Status of Compliance with the TSE Prime Market Listing Maintenance Standards

	Maintenance Requirements	Terrasky	Compliance
Market capitalization of floating shares	¥ 10B	¥ 12.5B	✓
Float	20,000 units	53,105 units	✓
Float ratio	35%	41.1%	✓
Average daily trading value	¥ 20M	¥ 250M	✓

Action to Implement Management that is Conscious of Cost of Capital and Stock Price

Assessment of Current Situation	<ul style="list-style-type: none">• We recognize that our cost of equity is approximately 7%.• ROE remained below the cost of equity, at 3.8% in FY 2/2023 and 2.9% in FY 2/2024 due to continued growth investments. as we've continued to make growth investments. However, it improved to 9.2% for the fiscal year ending February 2025. Over the medium to long term, we recognize the importance of transitioning from a revenue growth trend driven by the investment phase to a trend of both revenue and profit growth.• The company's estimated PER as of the end of February 2025 is 38.4x.• PBR as of the end of February 2025 is 2.75x, and it has remained above 1x since our listing.
Policies and Targets	<ul style="list-style-type: none">• We expected to achieve operating profit of 2.5 billion yen by FY 2/2027.• By achieving the operating profit target, we expect ROE to reach 10% by the same period.• Aiming to disclose more accurate consolidated business forecasts.
Initiatives and Timing of Implementation	<ul style="list-style-type: none">• By hiring new graduates and actively reskilling mid-career hires to develop engineers, we will reduce the loss of order opportunities caused by a lack of engineers in Salesforce projects, and strive to further expand the Salesforce business both domestically and overseas.• Realize the effects of the capital and business alliance with NTT Data (announced on April 12) as soon as possible to accelerate the above initiatives.• Aiming to improve profit margin in consolidated basis by monetizing the product business segment.• Aiming to quickly launch the business and make it profitable for subsidiaries that are in the red.• Aiming to Enhance corporate value with the proactive disclosure of information in IR activities.



About TerraSky Group



TerraSky Co., Ltd.



TSE prime market, stock code 3915

Head office : Taiyo Life Nihonbashi Building 15-17Fl.
11-2 Nihonbashi, Chuo-ku, Tokyo | Japan

Offices : Osaka, Nagoya, Fukuoka, Joetsu, Akita
and Matsue
Thailand and United States

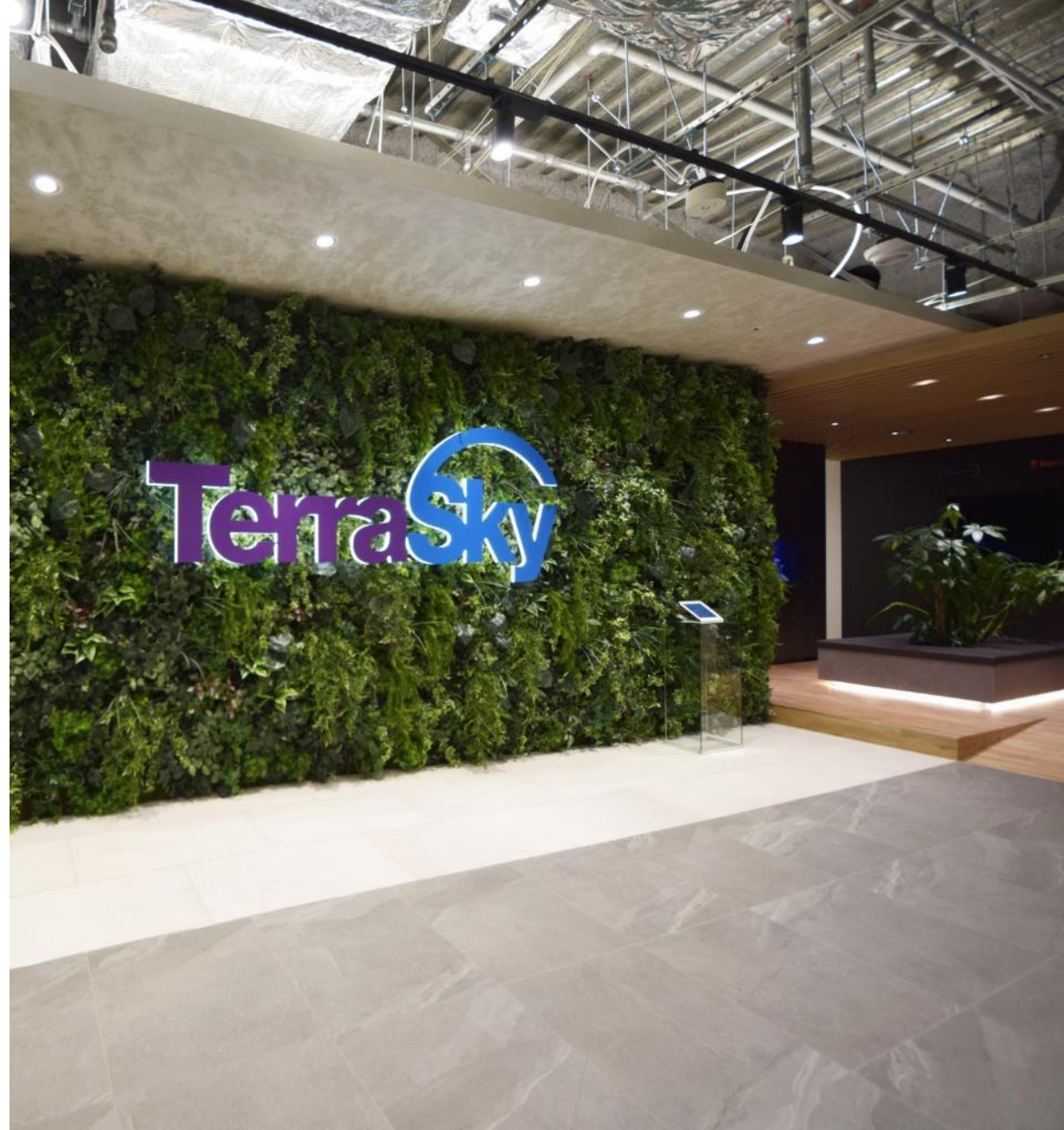
Establishment : March 2006

Capital : JPY 1,256 M

Representative : Sato Hideya, President & CEO

Information Security
Management System (ISMS) : ISO 27001/ IS 561777

*As of the end of May 2025



Our business consists of the following two segments:

Solution business

Optimal system development using the cloud,
Development and provision of specific solutions



Microsoft Azure

Google Cloud



Product business

Development and provision of cloud-specific
services and products



Solution business

Salesforce

Salesforce is a cloud-based CRM/customer management and SFA/sales support system used by over 150,000 companies worldwide. We help businesses connect with customers in sales, marketing, and customer service.

As the No. 1 implementation partner, TerraSky supports customers' implementation and expansion of Salesforce.

Heroku

Heroku is a PaaS cloud for web application development provided by Salesforce. You can develop apps efficiently using the latest framework and easily integrate with Salesforce.

In addition to system construction, we provide total support from building data linkages with internal and external systems to post-development operations.

AWS

We select the most suitable service from the many technologies provided by AWS and support the construction of a system that matches your company's needs. We can provide total proposals from construction to operation, including operational support from Sky365, a second-tier subsidiary specializing in cloud MSPs. Together with BeeX, which specializes in AWS, we will leverage the comprehensive strengths of the TerraSky Group to lead your project to success.

SAP migration

In 2016, we established BeeX Co., Ltd., which realizes cloud integration of SAP software platforms. Using our know-how from migrating numerous SAP systems to public clouds, we can quickly and safely migrate core systems from on-premises environments to cloud environments.

Product business

mitoco

mitoco is next-generation groupware developed cloud-natively. We go beyond simple internal communication and collaborate with customer information to take your business one step further and evolve.

mitoco X

A new iPaaS* that integrates Data Spider, which has been installed by 3,000 companies, and SkyOnDemand, which has the No. 1 SaaS market share in the domestic EAI/ESB market.

*Integration Platform as a Service

SkyVisualEditor

This is a tool that allows you to develop Salesforce screens without programming. You can easily generate Visualforce pages just by dragging and dropping your mouse. It also supports Lightning Experience, so you can smoothly migrate your Visualforce pages to Lightning.

mitoco ERP

mitoco ERP centralize master data on a platform powered by Salesforce. By integrating various business systems, including groupware, expense and attendance management, as well as core operations from accounting and HR/payroll to sales, purchasing, and inventory management, we ensure compliance with Japanese legal revisions (Electronic Bookkeeping Preservation Law, Qualified Invoice System). This allows for the management of all enterprise operations on a single platform.

In the growing cloud integration market,
we expect to expand our business with the following 3 strengths:

1

Familiarity with multi-cloud platforms

- Expand Horizontally into surrounding cloud fields with Salesforce as the core.
- Each group company explores business on each cloud platform. (Specialization/mobility)

2

Reskilling

- Full support for employees to obtaining cloud professional certifications.
- Establishing a unique method for educating and developing cloud human resources.

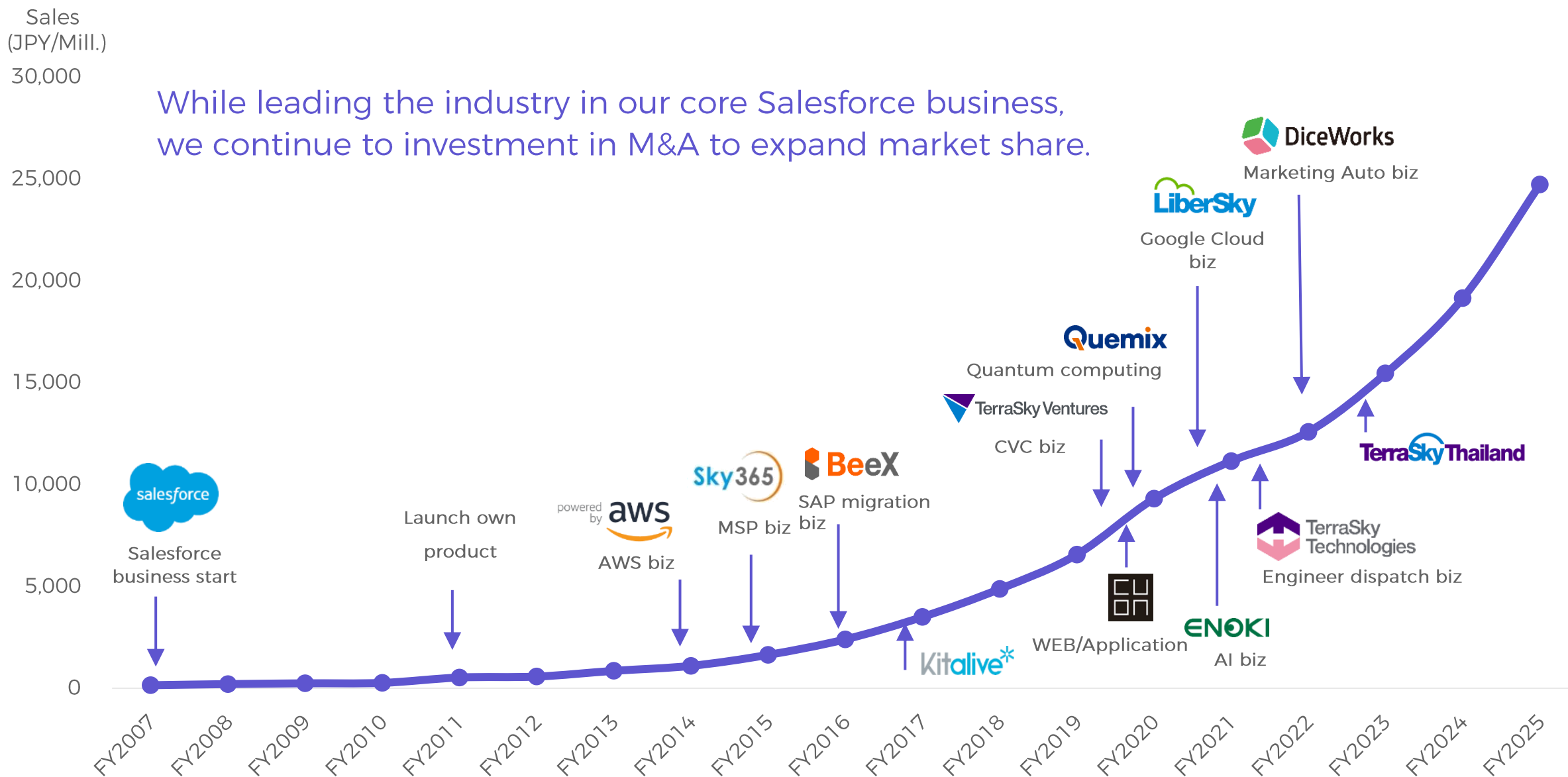
3

Investment strategy
based on cloud
knowledge

- Improving productivity through the development of in-house products and integration using them
- Establishment of subsidiaries, M&A, early business expansion, and track record of profitability.
- CVC fund creation to create value across the portfolio companies and realize IPO.

Establishment of Subsidiary (M&A) and Sales Growth

While leading the industry in our core Salesforce business, we continue to investment in M&A to expand market share.



Invested Companies and Shareholding Ratio

Consolidated subsidiaries & an affiliate

Listed: Tokyo (TSE Growth)

BeeX Inc.



66%

Sky365 Co., Ltd.



10% of shares held
by TerraSky
87% of shares held
by BeeX

Listed: Sapporo (SSE Ambitious)

Kitalive Inc.



49%

Quemix Inc.



67%

TerraSky
(Thailand)Co., Ltd.



49%

LiberSky



81%

TerraSky
Technologies Co., Ltd.



90%

DiceWorks



90%

Cuon



100%

TerraSky Ventures
Co., Ltd.



100%

13%

Serverworks Co., Ltd.

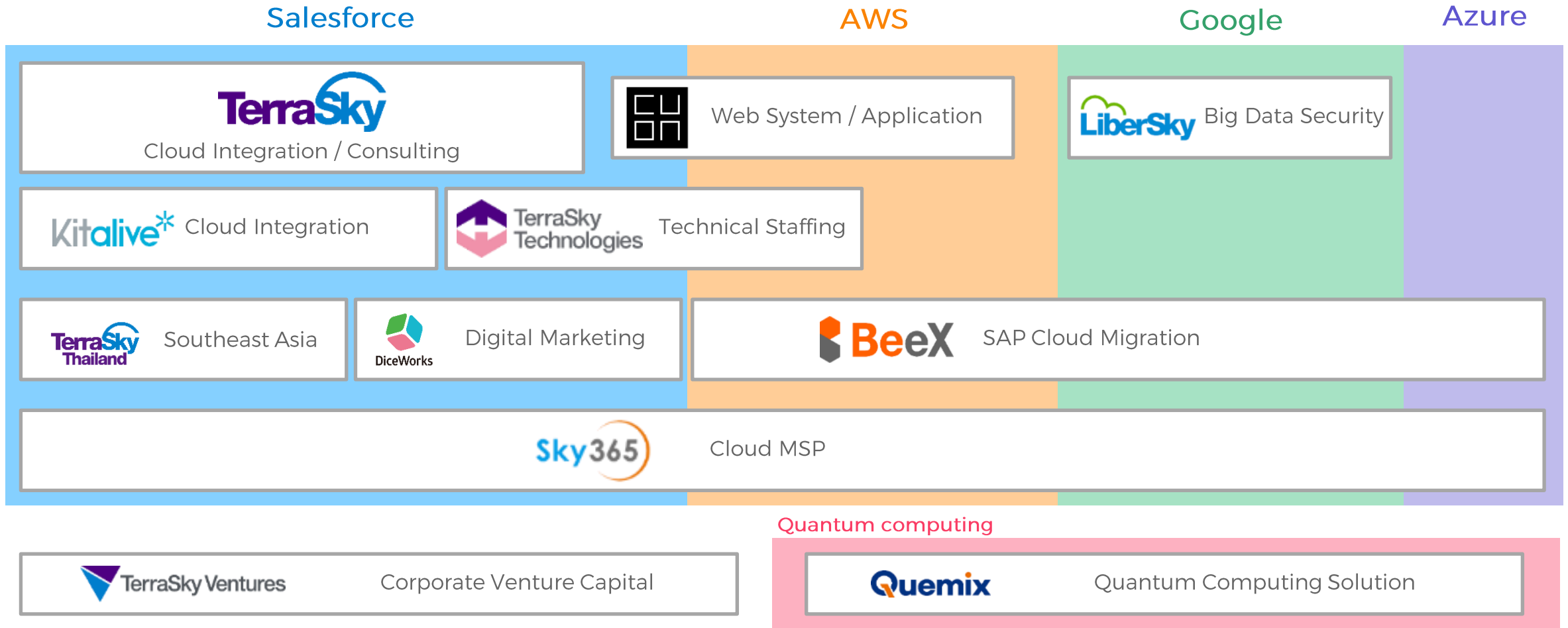


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5%

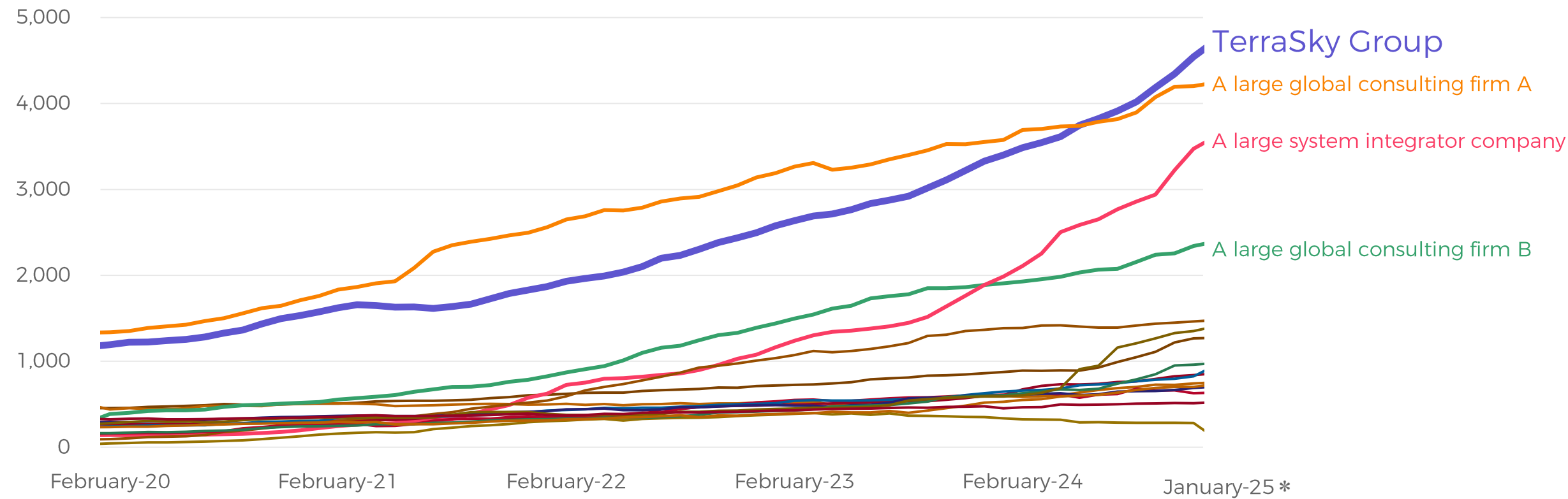


(as of end of June 2025)

Support for Various Cloud Platforms



Ranked Top in Japan for Number of Salesforce Certified Engineers* as of January 2025.



* The engineer figure is the total sum of Salesforce certifications held by individuals within the TerraSky Group. Final data as of January 1, 2025.

Overwhelming quality and number of Salesforce certified engineers (employees)



Salesforce
MVP



Certified
Technical
Architect

.....

Highest level of
technical qualifications
Number of people
enrolled in Japan

No.1

Salesforce MVP

• • • 3 People enrolled

Certified Technical Architect

• • • 5 of 19 people enrolled



Certified Administrator



Certified Advanced
Administrator



Certified Sales Cloud
Consultant



Certified Service Cloud
Consultant



Certified Field Service
Lightning
Consultant



Certified
Experience Cloud
Consultant



Certified Platform
Developer



Certified Senior
Platform Developer



Certified Platform
Application Builder



Certified Marketing
Cloud Mail Specialist



Certified
Pardot Consultant



Certified Pardot
Specialist



Certified Sharing and
Visibility Architect



Certified Integration
Architect



Certified Identity and
Access Management
Architect



Certified Development
Lifecycle and
Deployment Architect



Certified Data
Architect



Certified Tableau CRM
and Einstein Discovery
Consultant



Certified System
Architect



Certified Application
Architect

Number of projects in
TerraSky Group

21,000 Projects

TerraSky has over 7,000 project on its own.

We support a large number of companies, regardless of industry, business type, or company size.
We provide continuous development, maintenance, and operations.

TOYOTA



東京海上日動



Rakuten



SOMPOシステムズ



リソナ銀行



KONICA MINOLTA



BRIDGESTONE

Panasonic

昭和シェル石油株式会社



三井ホール



EBARA



MIZUHO



日本郵便

HITACHI
Inspire the Next

日本経済新聞

Marubeni



明治安田生命



YAMAHA

Achieving the Sustainable Development Goals (SDGs)

Three Guiding Principles for Achieving the SDGs

01



Initiatives through Business

02

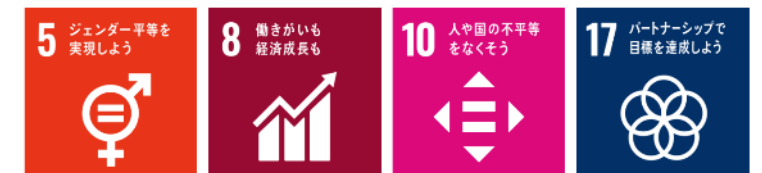


Initiatives for the Future of Children and Regions

03



Initiatives through Corporate Activities



A wide-angle photograph of Earth from space, showing the horizon and a bright sun with lens flares in the upper right.

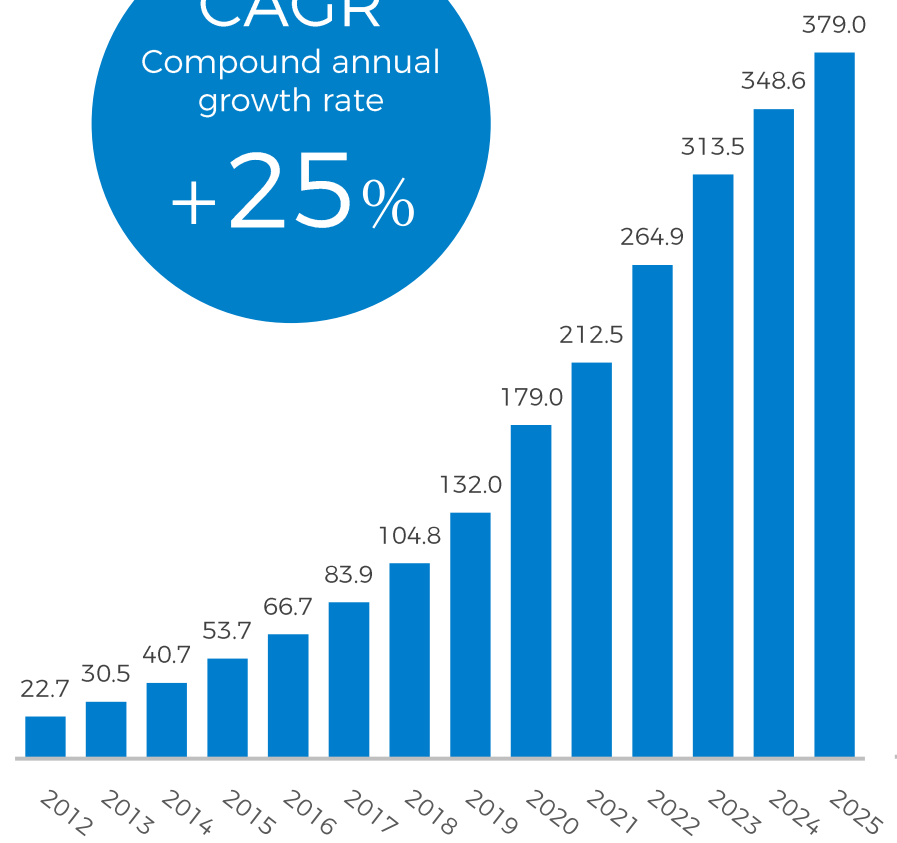
Market Environment

Sales Growth of the Cloud Platform

(USD/100mil.)

Salesforce

CAGR
Compound annual
growth rate
+25%



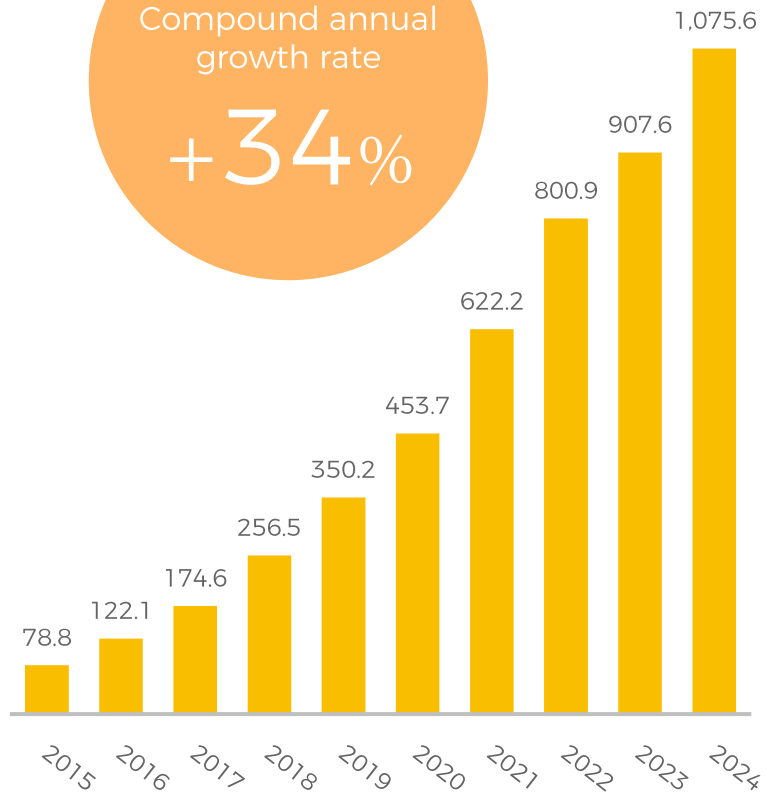
GCP

CAGR
Compound annual
growth rate
+40%



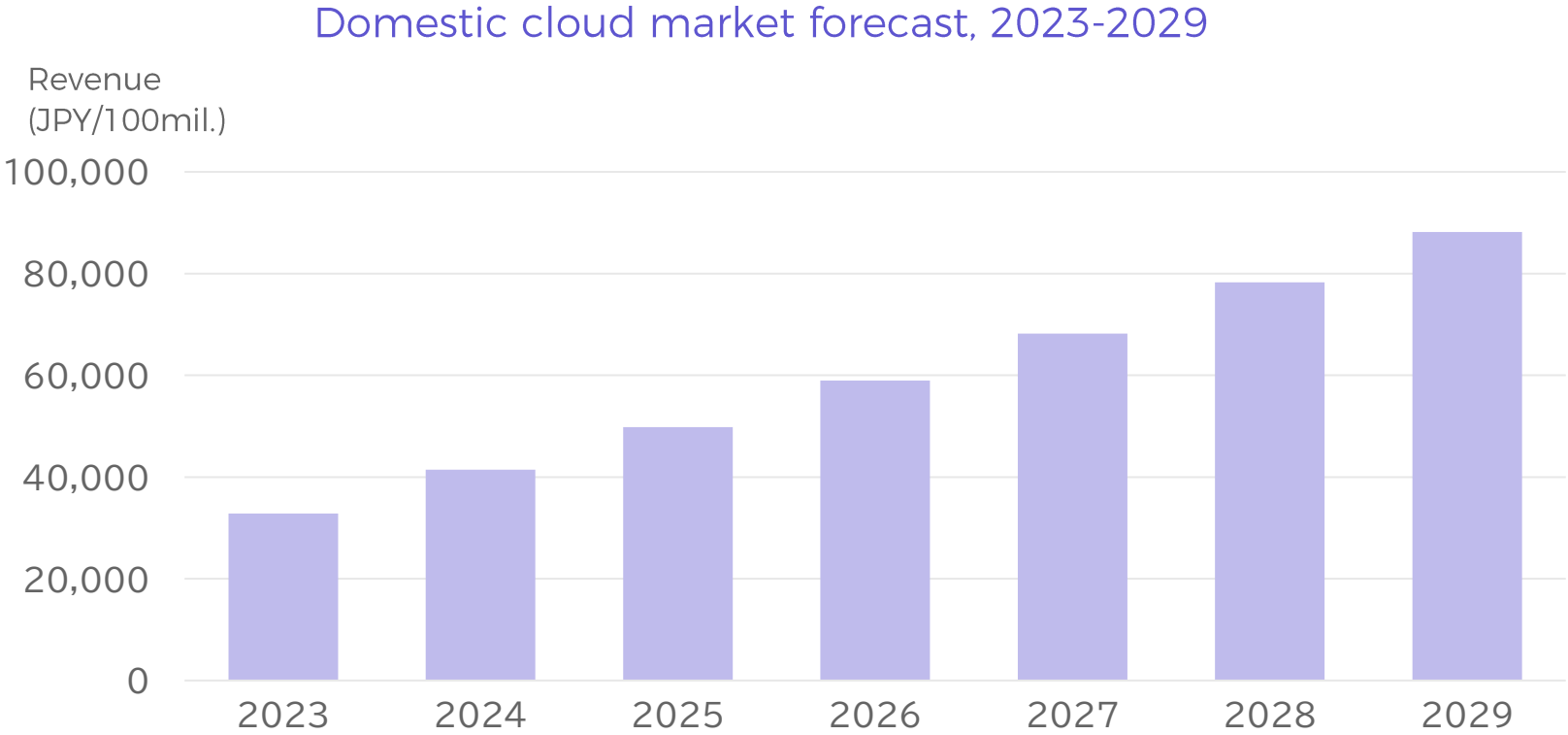
AWS

CAGR
Compound annual
growth rate
+34%



The Continuously Growing Domestic Public Cloud Market

According to research findings from IDC Japan Ltd., an IT market research firm, the revenue of the Japan public cloud services market in 2024 reached 4,142.3 billion yen, a 26.1% increase year-over-year. Furthermore, the market size of the Japan public cloud services market in 2029 is projected to exceed double the 2024 figure, reaching 8,816.4 billion yen. The market is expected to continue its high growth trajectory, driven by ongoing cloud migration, cloud-native adoption, the utilization of generative AI, and increased investment in digital business.



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Fly Ahead