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September 7, 2026

To whom it may concern,

3-1 Ofuka-cho, Kita-ku, Osaka
I'LL INC.

Tetsuo Iwamoto, President & Representative Director
(Code No.: 3854 TSE Prime)

Contact: Yasuhiro Toda, General Manager of
Business Administration Division & Director
Phone: +81-6-6292-1170 (main number)

Announcement on Dividends of Surplus

I'LL INC. (the "Company") hereby announces that, at a meeting of the Board of Directors held today, the Company resolved to pay a dividend from retained earnings with a record date of July 31, 2026, as detailed below.

This matter is scheduled to be submitted for approval at the Company's 36th Annual General Meeting of Shareholders, which is scheduled to be held on October 23, 2026.

1. Dividend details

	Amount determined	Most recent dividend forecast (announced on March 6, 2026)	Actual results of previous fiscal year (ended July 31, 2025)
Record date	July 31, 2026	Same as left	July 31, 2025
Dividend per share	35.00 yen	34.00 yen	30.00 yen
Total dividends	876 million yen	-	750 million yen
Effective date	October 26, 2026	-	October 27, 2025
Dividend resource	Retained earnings	-	Retained earnings

2. Reasons

The Company regards returning profits to our shareholders as one of our key management priorities. Our basic policy is to distribute profits after comprehensively considering factors such as retained earnings necessary to maintain and strengthen our competitiveness in the industry, the level of return on equity, and the dividend payout ratio. We are committed to repaying our shareholders' support by striving to improve our profitability and strengthen our financial position.

Regarding the year-end dividend for the current fiscal year, in order to express our gratitude for our shareholders' ongoing support, we plan to propose at the 36th Annual General Meeting of Shareholders that the dividend be revised upward by 1 yen from the previously forecast 34 yen per share to 35 yen per share.

(Reference) A breakdown of the annual dividend

	Dividend per share		
Record date	End of 2nd quarter	End of fiscal year	Annual
Current fiscal year (ending July 31, 2026)	32.00 yen	35.00 yen	67.00 yen
Actual results of previous fiscal year (ended July 31, 2025)	20.00 yen	30.00 yen	50.00 yen