Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 3839 Date of sending by postal mail: June 6, 2025 Start date of measures for electronic provision: June 2, 2025

To our shareholders:

Katsune Hidekazu Representative Director and President **ODK Solutions Company, Ltd.** 6-7, Doshomachi 1-chome, Chuo-ku, Osaka

#### Notice of the 62nd Annual Shareholders' Meeting

We are pleased to announce the 62nd Annual Shareholders' Meeting of ODK Solutions Company, Ltd. (the "Company"), which will be held as indicated below.

When convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of Reference Documents for the General Meeting of Shareholders, etc. (items subject to measures for electronic provision) in electronic format, and posts this information on the Company's website. Please access the websites shown below to view the information.

The Company's website: https://www.odk.co.jp (in Japanese)

(From the above website, select "For Investors," and then "IR Library," "Other IR Materials," "Annual Shareholders' Meeting.")

Website for posted informational materials for the general meeting of shareholders:

https://d.sokai.jp/3839/teiji/ (in Japanese)

In addition to posting the measures for electronic provision on the Company's website, the information is also posted on the website of the Tokyo Stock Exchange, Inc. (TSE).

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "ODK Solutions" in "Issue name (company name)" or the Company's securities code "3839" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting].")

If you are unable to attend the meeting, you can exercise your voting rights by any of the following methods. Please examine the Reference Documents for the Shareholders' Meeting and exercise your voting rights.

[Exercising your voting rights via the Internet, etc.]

Please access the Company's designated website for exercising voting rights (https://evote.tr.mufg.jp/) (in Japanese only) and follow the on-screen guidance to enter your approval or disapproval for the proposals by Monday, June 23, 2025 at 5:00 p.m. (JST).

[Exercising your voting rights in writing]

Please indicate your approval or disapproval for each of the proposals on the voting form, and return the form to us no later than 5:00 p.m. on Monday, June 23, 2025 (JST).

The Company will send a QUO gift card worth ¥500 at a later date to each shareholder who exercised their voting rights if their vote is valid, regardless of their approval or disapproval for the proposals. The monetary value of each QUO gift card will be ¥500 regardless of the shareholder's number of voting rights.

#### 1. Date and Time: Tuesday, June 24, 2025, at 10:00 a.m. (JST)

- **2. Venue:** Conference Room, 17th floor, JMF-Bldg. Kitahama 01
  - 6-7, Doshomachi 1-chome, Chuo-ku, Osaka

# 3. Purpose of the Meeting

# Matters to be reported

- 1. The Business Report and the Consolidated Financial Statements for the 62nd fiscal year (from April 1, 2024 to March 31, 2025), and the audit results of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
- 2. The Non-consolidated Financial Statements for the 62nd fiscal year (from April 1, 2024 to March 31, 2025)

# Matters to be resolved

Proposal No. 1: Appropriation of Surplus

- Proposal No. 2: Election of Five Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
- Proposal No. 3: Election of Three Directors Who Are Audit and Supervisory Committee Members
- Proposal No. 4: Election of One Substitute Director Who Is an Audit and Supervisory Committee Member

Proposal No. 5: Election of Financial Auditor

# 4. Matters Relating to the Convocation (Information on Exercise of Voting Rights)

- (1) If you have exercised your voting rights in writing (by post) and have indicated neither approval nor disapproval of a proposal, it will be treated as an indication of approval.
- (2) If you have exercised your voting rights via the Internet multiple times, the last time will be treated as valid.
- (3) If you have exercised your voting rights both via the Internet and in writing (by post), regardless of when the votes are received, the vote via the Internet will be treated as valid.
- (4) If you exercise your voting rights by proxy, you may designate one other shareholder holding voting rights of the Company as your proxy to attend the Shareholders' Meeting. Please note, however, that it is necessary to submit a document proving the authority of proxy.
- For those attending the meeting in person, please submit the voting form at the reception desk.
- The Company has sent paper-based documents stating the items subject to measures for electronic provision to shareholders who have made a request for delivery of such documents. However, pursuant to laws and regulations, as well as Article 16 of the Articles of Incorporation of the Company, the following items are posted on the Company's website and are not included in the paper-based documents to be delivered. Accordingly, the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements included in the paper-based documents constitute a part of the documents audited by the Financial Auditor in preparing the financial audit report and the Audit and Supervisory Committee in preparing the audit report.
  - (i) "Principal Lines of Business," "Main Offices," "Status of Shares," "Status of Stock Acquisition Rights," "Overview of Limited Liability Agreement," "Overview of Directors and Officers Liability Insurance Policy," "Matters Related to Outside Directors," "Matters Related to the Financial Auditor" and "System to Ensure That the Execution of the Duties of Directors Complies With Laws and Regulations, and the Articles of Incorporation, Other Systems to Ensure the Appropriateness of Business Operations and the Operational Status of the Systems" in the Business Report
  - (ii) "Consolidated Statement of Changes in Equity" and "Notes to the Consolidated Financial Statements" in the Consolidated Financial Statements
  - (iii) "Non-consolidated Statement of Changes in Equity" and "Notes to the Non-consolidated Financial Statements" in the Non-consolidated Financial Statements
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company's website and the TSE website.
- Please note that the Company will not provide commemorative gifts.
- We will attend the meeting in business casual attire. The Company asks our shareholders to attend the meeting in informal clothing as well.

The Company's website (https://www.odk.co.jp/) (in Japanese)

#### **Reference Documents for the Shareholders' Meeting**

# Proposal No. 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end dividends

While keeping in mind the continuous return of profit to shareholders and based on the basic policy of maintaining a stable dividend payment of  $\pm 10$  per year, the Company proposes to pay a year-end dividend for the 62nd fiscal year as follows:

- (i) Type of dividend property Cash
- (ii) Allotment of dividend property and their aggregate amount
  ¥5 per common share of the Company
  Total payment: ¥40,885,440
  The dividends for the fiscal year, including the interim dividend of ¥5 already paid, will be ¥10 per share.
- (iii) Effective date of dividends of surplus June 25, 2025

# Proposal No. 2: Election of Five Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all six Directors (excluding Directors who are Audit and Supervisory Committee Members; the same shall apply hereinafter in this proposal) will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of five Directors, lowering the number of Directors by one to enhance the efficiency of management.

With regard to this proposal, the Nomination and Compensation Committee, which consists of a majority of independent outside directors, was consulted and provided a report, and the Audit and Supervisory Committee subsequently examined the matter, including the details of deliberations by the Nomination and Compensation Committee. As a result, the Company has determined that all candidates are qualified.

The candidates for Director are as follows:

Candidate No.	Name	Position in the Company	
1	Katsune Hidekazu	Representative Director and President	Reelection
2	Moriwaki Hirofumi	Managing Director	Reelection
3	Sakumoto Yoshiyuki	Managing Director	Reelection
4	Otsuka Hiroshi	Director	Reelection
5	Kawaguchi Shinya	Director	Reelection Outside Independent

Reelection: Candidate for Director to be reelected

New election: Candidate for Director to be newly elected

Outside: Candidate for Outside Director

Independent: Independent officer as defined by the securities exchange

# (Reference) Skills Matrix

(iterenere) si										
Position in the Company Name		Experience and expertise								
		Name	Corporate manage- ment	Technology/ industry knowledge	Govern- ance	Legal & Compli- ance	Account- ing & tax matters	Finance/ M&A*	Market- ing	Digital transfor- mation (DX)
Representative Director and President	_	Katsune Hidekazu	•	• Technology/ education					•	
Managing Director	_	Moriwaki Hirofumi	•	• Technology/ securities & finance, healthcare and HR					•	•
Managing Director	_	Sakumoto Yoshiyuki	•	• HR	•			•	•	
Director	_	Otsuka Hiroshi	•		•	•	•			
Director	Outside	Kawaguchi Shinya		• Securities & finance	•	•		•		
Director (Audit and Supervisory Committee Member)	_	Yoshimura Mikio	•	• Technology/ education	• Informa- tion security				•	
Director (Audit and Supervisory Committee Member)	Outside	Fujioka Hiroshi			•		•	•		
Director (Audit and Supervisory Committee Member)	Outside	Hiramatsu Ayako			•	•	•	•		

\* Organized as skills that include "Engagement with capital markets."

Candidate No.	Name (Date of birth)	Career summary, and position and responsibility in the Company		Number of the Company's shares owned		
	Katsune Hidekazu (September 14, 1962)	Apr. 1987 July 2009 June 2011	Joined the Company Department Manager of Educational System Department Department Manager of General Affairs			
	Reelection Number of years in office	June 2012	Department Director, and Department Manager of General Affairs Department	82,800 shares		
	13 years	July 2014	Director	02,000 51111 55		
	Attendance at Board of	June 2015	Managing Director			
	Directors meetings	June 2018	Representative Director and Executive			
1	13/13		Managing Director			
1		June 2020	Representative Director and President (current position)			
	Reasons for nomination as a can	didate for Direc	•	L		
	educational business, he has play Web Application Service" and la the Company. His broad business	ved a central rol unch "UCARO s experience and ng term, and he	EN HOLDINGS CO., LTD. and other companies, a e in efforts to expand the sales of "University Entrar ®." He currently serves as the Representative Director d insight will contribute to enhancing the corporate v serves as the core of the Company's management. A	nce Examination or and President of value of the		
	Company proposes ins recreation	Apr. 1989	Joined the Company			
	Moriwaki Hirofumi	July 2012	Department Manager of General Affairs Department			
	(January 18, 1966) Reelection	Apr. 2013	Department Manager of Business Development and Sales Promotion Department			
	Number of years in office	Apr. 2015	Department Manager of Business Development Department	44,600 shares		
	9 years	June 2016	Director			
	Attendance at Board of	June 2018	Managing Director (current position)			
2	Directors meetings 13/13	June 2021	In charge of Network Systems and Information Management Department, Business Solutions Department and Securities Finance Solutions			
	Department (current position)        Reasons for nomination as a candidate for Director					
	Since joining the Company, Moriwaki Hirofumi has experience in the business of many departments and was deeply involved in launching the medical-related business. After assuming the position of Director, in addition to medical-related work, various application development, and securities work, he has been in charge of network systems and information management utilizing his wealth of knowledge about IT. His broad business experience and insight will					
		orate value of th	ne Company over the medium to long term. Accordin			

Candidate No.	Name (Date of birth)	Career summary, and position and responsibility in the Company		Number of the Company's shares owned			
3	Sakumoto Yoshiyuki (March 16, 1970) Reelection Number of years in office 7 years Attendance at Board of Directors meetings 13/13	Representativ	Joined Takashimaya Company, Limited Joined the Company Department Manager of General Affairs Department Department Manager of General Affairs Department, and Department Manager of Business Development Department Department Manager of Planning and General Affairs Department Director, and Department Manager of Planning and General Affairs Department Managing Director (current position) In charge of Corporate Strategy Department, Pottos Product Marketing Department, Overall Management Administration of the ODK Group (current position) In charge of New Business Promotion Department (current name: New Business Development Department) (current position) oncurrent positions outside the Company e Director of Pottos, Inc. and Representative INJAPAN Inc.	42,600 shares			
	Reasons for nomination as a candidate for Director Since before joining the Company, Sakumoto Yoshiyuki has had knowledge and experience in human resources, business control, etc. After joining the Company, he has been involved in newly listing the Company and almost all collaborations and business and capital alliances, and has also been in charge of establishing the management						
	director at a startup company, he broad business experience and in	is well versed i sight from his r	d corporate governance. In addition, with his experied n the management of primarily early to mid-stage con naster's degree will contribute to enhancing the corp lingly, the Company proposes his reelection as a Dir	ompanies. His porate value of the			

Candidate No.	NameCareer summary, and position and responsibility in the Company(Date of birth)Company		Number of the Company's shares owned						
		Apr. 1991	Joined the Company						
		July 2014	Department Manager of General Affairs						
		July 2014	Department, and Department Manager of						
		A 2015	Business Development Department						
	Otsuka Hiroshi	Apr. 2015	Department Manager of General Affairs						
	(September 9, 1968)		Department						
	Reelection	July 2016	Department Manager of Planning and General						
			Affairs Department, and Department Manager						
	Number of years in office		of Securities Finance System Department	28,300 share					
	5 years	July 2019	Department Manager of Planning and General	20,500 share					
	Attendance at Board of		Affairs Department						
	Directors meetings	June 2020	Director, and Department Manager of Planning						
4	13/13		and General Affairs Department						
4	15/15	July 2020	Director, and Department Manager of Human						
		5	Resource and Finance Department						
		Apr. 2023	Director, and General Manager of Human						
		1 ipii 2020	Resource and Finance Department (current						
			position)						
	Reasons for nomination as a cand	l lidate for Directo							
			een responsible for supporting various corporate ad						
		-	ly in accounting and finance, and he has played a						
			nance. In addition, he has experience concurrently						
		-	epartment and Department Manager of Securities	-					
	_	-	Department Manager and considerable insight that						
		human resource and finance will contribute to enhancing the corporate value of the Company over the medium to long							
	term. Accordingly, the Company	proposes his reel	ection as a Director.	1					
	Kawaguchi Shinya	Apr. 1995	Registered as attorney-at-law (Osaka Bar						
	(September 10, 1964)		Association)						
	Reelection	Sept. 2005	Established Ace Law Office						
	Outside		Partner (current position)						
	Independent	June 2013	Director of the Company (current position)						
		Significant con	current positions outside the Company						
	Number of years in office	Partner of Ace	Law Office						
	12 years								
	Attendance at Board of								
5	Directors meetings								
5	13/13								
		lidate for outside	Director and overview of the role expected	1					
			articipating in corporate management other than se	rving as an outside					
			s based on his track record as an attorney-at-law. I						
	-	-	undness of decision-making by the Board of Direc						
		e	÷ •	e					
			based on an objective and fair perspective from hi						
			he Company. The Company has determined that h						
		and effectively in	corporate governance. Accordingly, the Company	proposes his					
	election as an outside Director.								
lotes: 1.	1	-							
2.	Kawaguchi Shinya is a candidate								
3.	At the conclusion of this meeting	, Kawaguchi Shi	nya's tenure as outside Director of the Company v	will have been twel					
	years.								
4.	The Company has concluded a li	mited liability ag	reement with Kawaguchi Shinya pursuant to Artic	ele 427, paragraph (					
			iability for damages to the amount stipulated in A						
			aguchi is approved, the Company plans to renew						
	agreement with him.		-o o approved, are company plans to reliev						
5	-	lirectors and offic	ers liability insurance policy as provided for in Art	icle 430-3 paragra					
5.	(1) C.I. C.I. C.I. A start into a C		and the second s	ione +50-5, paragra					

5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and the Company bears the total amount of premiums. Under this policy, the insurance company covers damages that may arise when the officers of the Company, who are the insured persons, assume responsibility for the performance of their duties or receive claims related to the pursuit of such

responsibility. The policy is renewed annually. The policy contains the coverage exclusion in cases of acts that violate public order and morals, and measures have been taken to ensure that the proper performance of the duties of the insured officers of the Company is not impaired. If each candidate is elected and assumes the office as Director, each candidate will be included in the policy as an insured person.

When the policy is renewed, the Company plans to renew the policy with the same details.

6. The Company has submitted notification to the Tokyo Stock Exchange that Kawaguchi Shinya has been designated as an independent officer as provided for by the aforementioned exchange.

#### Proposal No. 3: Election of Three Directors Who Are Audit and Supervisory Committee Members

The terms of office of all three Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of three Directors who are Audit and Supervisory Committee Members. In addition, the consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidates for Director who is an Audit and Supervisory Committee Member are as follows:

Candidate No.	Name	Position in the Company	
1	Yoshimura Mikio	Director	New election
2	Fujioka Hiroshi	Director who is an Audit and Supervisory Committee Member	Reelection Outside Independent
3	Hiramatsu Ayako	Director who is an Audit and Supervisory Committee Member	Reelection Outside Independent

Reelection: Candidate for Director to be reelected

New election: Candidate for Director to be newly elected

Outside: Candidate for Outside Director

Independent: Independent officer as defined by the securities exchange

Candidate No.	Name (Date of birth)	Career summary, and position and responsibility in the Company		Number of the Company's shares owned		
1	Yoshimura Mikio (May 2, 1965) New election Number of years in office 7 years Attendance at Board of Directors meetings 13/13	Audit and Su to assume the Audit and Su to assume the Audit and Su	Joined MC-kikaku Co., Ltd. Joined the Company Department Manager of Educational System Department Director, and Department Manager of Educational System Department Director in charge of Educational Solutions Department (current position) Chairperson of the Audit Committee (currently Chairperson of the Group Audit Committee) (current position) oncurrent positions outside the Company pervisory Board Member of Fplus, Inc. (scheduled coffice in June 2025), pervisory Board Member of Pottos, Inc. (scheduled coffice in June 2025) and pervisory Board Member of NINJAPAN Inc. assume the office in June 2025),	30,600 shares		
	Reasons for nomination as a candidate for Director Since joining the Company, Yoshimura Mikio has been in charge of sales and the practical business of development and operations of services for universities and general business companies. After assuming the position of Director, he has been involved in expanding the sales and services of "UCARO®" and providing education-related services. He was appointed Chairperson of the Audit Committee (currently Chairperson of the Group Audit Committee) in April 2023, and is responsible for auditing the status of security and personal information protection operations within the Group and providing guidance for improvements. He has an understanding of the education business as well as the business situation inside the Group, enabling him to conduct effective internal audit activities. As a valuable human resource who can share information appropriately with outside Directors and Financial Auditor, the Company proposes his election as a Director who is an Audit and Supervisory Committee Member. In conjunction with assuming the office as Director who is an Audit and Supervisory Committee Member, he is scheduled to step down from the position of Chairperson of the Group Audit Committee.					

Candidate No.	Name (Date of birth)	Career st	Career summary, and position and responsibility in the Company	
	Fujioka Hiroshi (August 7, 1951) Reelection Outside Independent	Sept. 1985 July 1997 June 2013 June 2019	Registered as certified public accountant Established Solcio Audit Firm Representative Partner (current position) Audit and Supervisory Board Member of the Company Director (Audit and Supervisory Committee	_
2	Number of years in office 6 years Attendance at Board of Directors meetings 13/13	-	Member) (current position) oncurrent positions outside the Company e Partner of Solcio Audit Firm	
	Although Fujioka Hiroshi no exp contribute to securing appropriate system of the Company by utilizi ability. The Company also expect and Supervisory Committee. The	erience particip eness of decisio ing his wealth o ts him to contril Company has	le Director and overview of the role expected bating in corporate management, the Company expe n-making by the Board of Directors and to the corp f knowledge as a certified public accountant and his bute to securing suitability and appropriateness of a determined that he will be able to perform his duties y, the Company proposes his election as an outside 1	orate governance s superior audit uditing by the Audit s appropriately and
3	Hiramatsu Ayako (October 23, 1974) Reelection Outside Independent Number of years in office 2 years Attendance at Board of Directors meetings 13/13 Reasons for nomination as a cano Although Ayako Hiramatsu has n director she is well versed in corp securing fairness and legality of o committee member of a local gov and appropriateness of auditing b	Oct. 2002 July 2014 Aug. 2018 Aug. 2020 June 2021 June 2023 June 2025 Significant co Partner of Ky Outside Direct of Techno Sm Outside Direct (schedule to a didate for outside o experience pa porate legal affa decision-making vernment entity by the Audit and ropriately and e	Registered as attorney-at-law (Osaka Bar Association) Joined Kyoei Law Office Appeals Judge of Osaka National Tax Tribunal Registered as certified public tax accountant (Kinzei Certified Public Tax Accountants' Association) Partner of Kyoei Law Office (current position) Outside Director (Audit and Supervisory Committee Member) of Techno Smart Corp. (current position) Director (Audit and Supervisory Committee Member) of the Company (current position) Outside Director of KOBELCO WIRE COMPANY, LTD. (schedule to assume the office) oncurrent positions outside the Company oei Law Office, ctor (Audit and Supervisory Committee Member)	ving as an outside her to contribute to berience as an audit securing suitability ined that she will

- Notes: 1. There is no special interest between any of the candidates and the Company.
  - 2. Yoshimura Mikio will be newly elected as a Director who is an Audit and Supervisory Committee Member.
  - 3. Fujioka Hiroshi and Hiramatsu Ayako are candidates for outside Director.
  - 4. Fujioka Hiroshi has served as the Company's officer who was not an executive (Audit and Supervisory Board Member) in the past.
  - 5. The Company has concluded a limited liability agreement with Fujioka Hiroshi and Hiramatsu Ayako pursuant to Article 427, paragraph (1) of the Companies Act to limit the amount of their liability for damages to the amount stipulated in Article 425, paragraph (1) of the same Act. If the election of each candidate is approved, the Company plans to renew the aforementioned agreements with them.
  - 6. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and the Company bears the total amount of premiums. Under this policy, the insurance company covers damages that may arise when the officers of the Company, who are the insured persons, assume responsibility for the performance of their duties or receive claims related to the pursuit of such responsibility. The policy is renewed annually. The policy contains the coverage exclusion in cases of acts that violate public order and morals, and measures have been taken to ensure that the proper performance of the duties of the insured officers of the Company is not impaired. If each candidate is elected and assumes the office as Director, each candidate will be included in the policy as an insured person.
    - When the policy is renewed, the Company plans to renew the policy with the same details.
  - 7. The Company has submitted notification to the Tokyo Stock Exchange that Fujioka Hiroshi and Hiramatsu Ayako have been designated as independent officers as provided for by the aforementioned exchange.

Proposal No. 4: Election of One Substitute Director Who Is an Audit and Supervisory Committee Member

The current substitute Director's appointment as substitute Director who is an Audit and Supervisory Committee Member is valid until the start of this meeting.

Therefore, the Company proposes the election of one substitute Director who is an Audit and Supervisory Committee Member to be ready to fill a vacant position should the number of Directors who are Audit and Supervisory Committee Members fall below the number required by laws and regulations.

Note that this appointment can be canceled by a resolution of the Board of Directors with the approval of the Audit and Supervisory Committee, provided that the cancellation is made prior to the assumption of office by the candidate. In addition, the consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidate for substitute D	Director who is an Audit	and Supervisory	Committee N	Member is as follows:

Name (Date of birth)	Career	summary, and position and responsibility in the Company	Number of the Company's shares owned
Kawaguchi Shinya	Apr. 1995	Registered as attorney-at-law (Osaka Bar Association)	
(September 10, 1964)	Sept. 2005	Established Ace Law Office	
Outside		Partner (current position)	
Independent	June 2013	Director of the Company (current position)	
	Significant co	ncurrent positions outside the Company	_
Number of years in office	Partner of Ace	e Law Office	
12 years			
Attendance at Board of			
Directors meetings			
13/13			

Reasons for nomination and overview of the role expected

Although Kawaguchi Shinya has no experience participating in corporate management other than serving as an outside director, he is well versed in corporate legal affairs based on his track record as an attorney-at-law. In addition, the Company expects him to contribute to securing soundness of decision-making by the Board of Directors in light of his experience of proactively making statements, etc. based on an objective and fair perspective from his consistently independent standpoint as an outside Director of the Company. The Company has determined that he will be able to perform his duties appropriately and effectively in corporate governance. Accordingly, the Company proposes his election as an outside Director.

Furthermore, if Proposal No. 2 "Election of Five Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)" is approved and adopted as originally proposed, Kawaguchi Shinya will be appointed as a Director (excluding Director who is an Audit and Supervisory Committee Member). Should the number of Directors who are Audit and Supervisory Committee Member) and regulations, he will resign from the position of Director (excluding Director who is an Audit and Supervisory Committee Member) and assume the position of a substitute Director who is an Audit and Supervisory Committee Member) and assume the position of a substitute Director who is an Audit and Supervisory Committee Member.

Notes: 1. There is no special interest between the candidate and the Company.

- 2. Kawaguchi Shinya is a candidate for substitute outside Director who is an Audit and Supervisory Committee Member.
- 3. At the conclusion of this meeting, Kawaguchi Shinya's tenure as outside Director of the Company will have been twelve years.
- 4. The Company has concluded a limited liability agreement with Kawaguchi Shinya pursuant to Article 427, paragraph (1) of the Companies Act to limit the amount of his liability for damages to the amount stipulated in Article 425, paragraph (1) of the same Act. Should Mr. Kawaguchi assume the position of Director who is an Audit and Supervisory Committee Member, the Company plans to renew such limited liability agreement with him.
- 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and the Company bears the total amount of premiums. Under this policy, the insurance company covers damages that may arise when the officers of the Company, who are the insured persons, assume responsibility for the performance of their duties or receive claims related to the pursuit of such responsibility. The policy is renewed annually. The policy contains the coverage exclusion in cases of acts that violate public order and morals, and measures have been taken to ensure that the proper performance of the duties of the insured officers of the Company is not impaired. If the candidate assumes the office as Director who is an Audit and Supervisory Committee Member, the candidate will be included in the policy as an insured person.

When the policy is renewed, the Company plans to renew the policy with the same details.

6. The Company has submitted notification to the Tokyo Stock Exchange that Kawaguchi Shinya has been designated as an independent officer as provided for by the aforementioned exchange.

#### Proposal No. 5: Election of Financial Auditor

The Company's Financial Auditor, Ernst & Young ShinNihon LLC, will step down due to the expiration of its term of office at the conclusion of this meeting, and the Company therefore would like to request the election of a new Financial Auditor.

This proposal is based on the decision of the Audit and Supervisory Committee.

Furthermore, the Audit and Supervisory Committee selected Grant Thornton Taiyo LLC as the candidate for Financial Auditor because it can expect audits conducted from a new perspective, taking into consideration the number of continuous years of audits by the current Financial Auditor. In addition, after considering the audit firm's expertise, independence, quality control system, audit fees, etc. as Financial Auditor, and based on the results of a comprehensive review in light of the Company's business environment and other factors, the Audit and Supervisory Committee concluded that the audit firm is suitable as the Company's Financial Auditor.

The candidate for financial auditor is as follows:

(As of March 31, 2025)

Name	Grant Thornton Taiy	Grant Thornton Taiyo LLC				
Headquarters	1-2-7 Motoakasaka,	1-2-7 Motoakasaka, Minato-ku, Tokyo				
	Sept. 1971 F	Sept. 1971 Founded Taiyo Audit Corporation				
	Jan. 2006 T	Taiyo Audit Corporation and ASG Audit Corporation merged to become Grant				
	Т	Thornton Taiyo ASG				
	July 2008 T	ransferred to Limited Liability Organization St	ructure, to become Grant			
History	Т	Thornton Taiyo ASG LLC				
	July 2012 N	Merged with Eisho Audit Corporation				
	Oct. 2013 N	Merged with Kasumigaseki Audit Corporation				
	Oct. 2014 C	ct. 2014 Changed corporate name to Grant Thornton Taiyo LLC				
	July 2018 N	July 2018 Merged with Yusei Audit Corporation				
	Capital	¥53	30 million			
	Constituent member	Senior Partner and partner	95			
		Specified partner	5			
C. manager		Certified public accountant	376			
Summary		Persons who passed the CPA Tests, etc.	253			
		Other	594			
		Total	1,323			
	Number of audited fi	rms	1,120			

Note: Grant Thornton Taiyo LLC received an order from the Financial Services Agency to suspend some of its operations from January 1 to March 31, 2024. However, on January 31, 2024, the audit firm submitted a business improvement plan to the Financial Services Agency and implemented measures to improve audit quality and fundamentally resolve such issues as strengthening governance functions to ensure transparency, changing organizational structure, reforming organizational culture, reviewing personnel systems, and reforming audit sites.

The Financial Services Agency has determined that a certain degree of improvement has been achieved in terms of business improvements, and the audit firm has completed its business improvement report to the Financial Services Agency.

The Audit and Supervisory Committee commends the audit firm's efforts to make improvements to prevent recurrence and has determined that the audit firm's audit work is being carried out appropriately and rigorously.