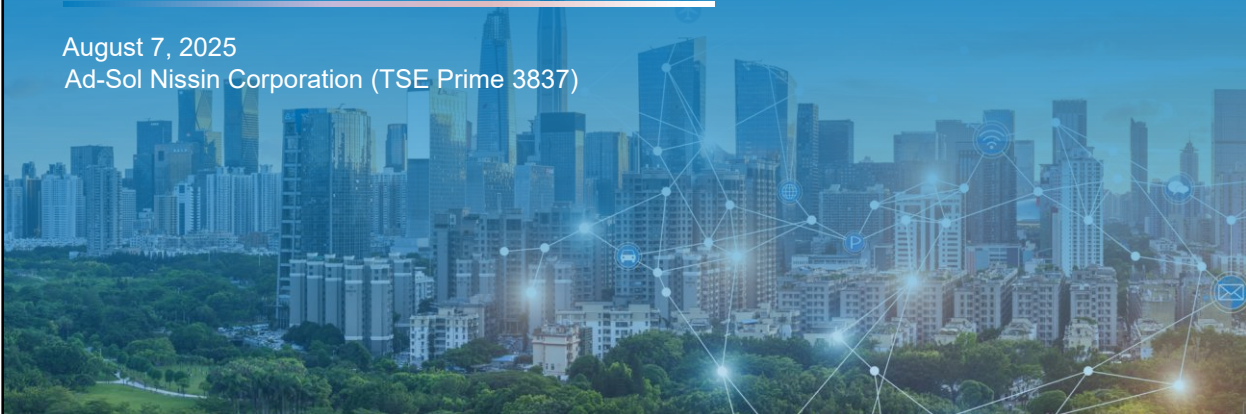


Financial Results for FY'26/3 Q1

August 7, 2025

Ad-Sol Nissin Corporation (TSE Prime 3837)



This presentation will provide an overview of the financial results for the first quarter of the fiscal year ending March 31, 2026.



CONTENTS

1. Performance Highlights
2. FY'26/3 Q1 Financial Results
3. Progress on the FY'26/3 Growth Strategy
4. FY'26/3 Operating Results Forecast
5. [Repost] Shareholder Return

Today, I will explain these items.

01

Performance Highlights

- Key Points of FY'26/3 Q1

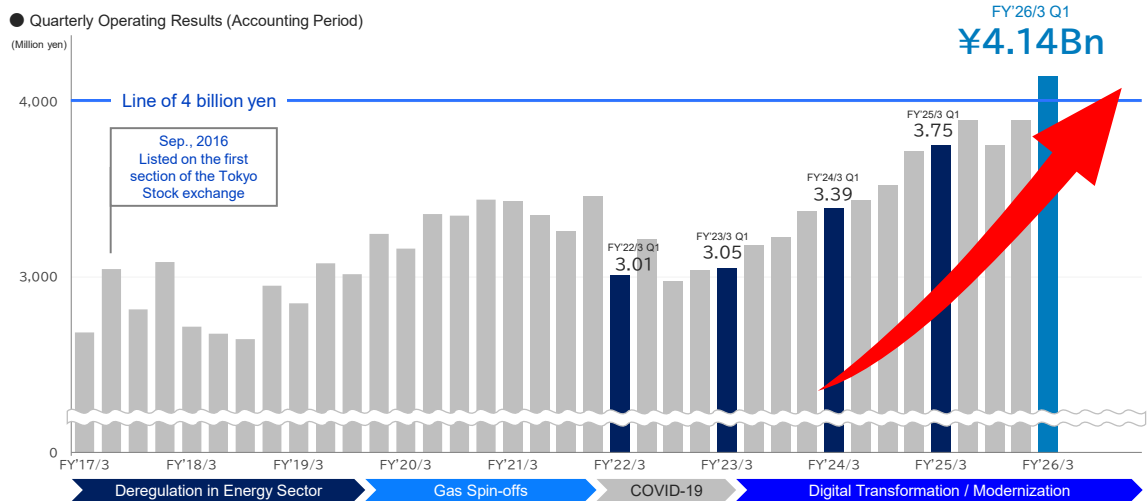
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3

Let me begin by explaining the performance highlights.



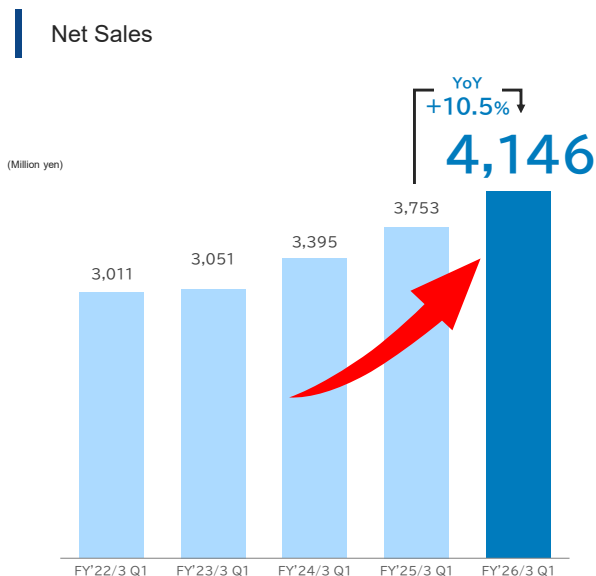
Quarterly sales exceeded **¥4 Bn**, while operating income reached **¥0.5 Bn**
Off to a strong start for a third consecutive term of record-breaking results



[Key Points of Q1 Results]

- Digital transformation and modernization projects have been progressing well.
→ Net sales and profits reached record highs for all quarters.
- Growth accelerates further with the progress of true DX.
→ Promote initiatives and human resource development for the expansion of the digital transformation business, such as AI, data management, and agile development.

* True digital transformation = Business transformation and development of new services leveraging utilizing digital data



Quarterly sales reached a record high

[Social Infrastructure Business]

- The Energy (electric power) sector performed well.
- The Transportation and Public Works (national security) sectors saw significant increases.

[Advanced Industry Business]

- In the Service sector (payment and credit card), digital transformation projects (data management) were expanding.

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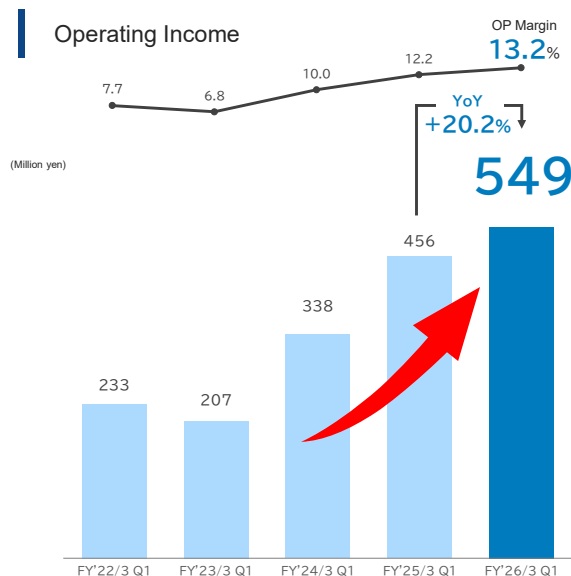
[Key Points of Q1 Results (Net Sales)]

- Achieved record highs for all quarters, and quarterly sales surpassed 4 billion yen for the first time.

Net Sales: 4,146 million yen (up 10.5% YoY)

- Continued growth in ICT investment by clients.
Themes include digital transformation, AI, digital data utilization, and system modernization, which are less susceptible to economic conditions.

Key Points of FY'26/3 Q1 (Operating Income)



Record high surpassing 500 M yen

The gross profit margin improved due to an increase in unit price and high-margin projects such as consulting (29.0% in FY'25/3 Q1 to 30.4% in FY'26/3 Q1).

This improvement exceeded the increase in SG&A expenses caused by activities such as new graduate recruitment and training for new employees.

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[Key Points of Q1 Results (Operating Income / OP Margin)]

- Record-high quarterly operating income reached the 500 million yen mark.

Operating Income: 549 million yen (up 20.2% YoY)

Operating Income Margin: 13.2% (up 1.0 points YoY)

- Gross profit margin improved to 30.4% (up 1.4 points YoY) due to higher unit prices and an increase in consulting and other high-profit projects.
→ This improvement exceeded the increase in SG&A expenses caused by activities such as new graduate recruitment and training for new employees.

02

FY'26/3 Q1 Financial Results

- Consolidated Statement of Income
- Performance by Segment
- Quarterly Trends
- Ordinary Income
- Balance Sheet

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Next, I will explain our consolidated results for the first quarter of the fiscal year ending March 31, 2026.

	FY'25/3 Q1 Results	FY'26/3 Q1			POINT
		Results	Increase /decrease	Ratio of change %	
(Million yen)					
Net Sales	3,753	4,146	392	10.5	Record-high sales Continued growth in ICT investment by clients. Growth driven by Energy (electric power), Transportation and Public Works sectors in Social Infrastructure Business, and Service sector in Advanced Industry Business.
Social Infrastructure Business	2,356	2,672	316	13.4	
Advanced Industry Business	1,397	1,473	76	5.4	
Solution Business	315	302	(12)	(4.1)	
Gross Profit	1,090	1,261	171	15.7	Gross profit margin continued to improve In addition to an increase in unit price, high-margin projects such as consulting were also increased.
Gross Profit Margin (%)	29.0	30.4	-	-	
SG&A Expenses	633	712	79	12.5	Record high in both operating income / OP margin Improvement in gross profit margin exceeded the increase in SG&A expenses caused by activities such as new graduate recruitment and training for new employees.
SG&A Ratio (%)	16.9	17.2	-	-	
Operating Income	456	549	92	20.2	Operating Income
Operating Income Margin (%)	12.2	13.2	-	-	
Ordinary Income	465	551	85	18.4	Record high in both operating income / OP margin Improvement in gross profit margin exceeded the increase in SG&A expenses caused by activities such as new graduate recruitment and training for new employees.
Ordinary Income Margin (%)	12.4	13.3	-	-	
Net Income Attributable to Owners of Parent	304	365	60	20.0	Record high in both operating income / OP margin Improvement in gross profit margin exceeded the increase in SG&A expenses caused by activities such as new graduate recruitment and training for new employees.
Net Income Margin (%)	8.1	8.8	-	-	

[Consolidated Statement of Income]

- Net sales and profits reached record highs for all quarters.
→ Factors and trends of fluctuations are as shown.

FY'26/3 Q1 Performance by Segment (Net Sales)

(Million yen)	FY'25/3 Q1		FY'26/3 Q1				POINT
	Results	Ratio to sales %	Results	Ratio to sales %	Increase /decrease	Ratio of change %	
Entire company	3,753	100.0	4,146	100.0	392	10.5	Social Infrastructure Business Strong performance in digital transformation (DX) and modernization projects [Energy (Electric Power & Gas)] - Continued strong performance in the electric power field. - Expansion of large-scale DX and modernization projects - Next-generation smart meters - Power transmission and distribution equipment-related systems - Renewable energy-related systems etc. [Transportation] - Railway-related systems expanded significantly. [Public Works] - National security-related systems performed steadily. Advanced Industry Business Aggressive expansion of digital transformation and data utilization [Service (Payment & Credit Card)] - DX projects (data management) for credit card companies proceeded steadily. - Built a data analysis platform and rebuilt payment systems using AgileLeap for payment service providers.
Social Infrastructure Business	2,356	62.8	2,672	64.5	316	13.4	
Energy	1,831	48.8	1,965	47.4	134	7.3	
Transportation	178	4.8	314	7.6	136	76.5	
Public Works	218	5.8	290	7.0	71	32.7	
Communication / Network	127	3.4	101	2.5	(25)	(20.3)	
Advanced Industry Business	1,397	37.2	1,473	35.5	76	5.4	
Manufacturing	403	10.7	335	8.1	(67)	(16.7)	
Service	703	18.7	871	21.0	168	24.0	
Enterprise	291	7.8	266	6.4	(25)	(8.6)	
Solution Business	315	8.4	302	7.3	(12)	(4.1)	

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[Performance by Segment (Net Sales)]

- Social Infrastructure Business: 2,672 million yen (up 13.4% YoY)
→ Continued strong performance mainly in Energy (electric power), Transportation (railroads), and Public Works (national security).
- Advanced Industry Business: 1,473 million yen (up 5.4% YoY)
→ Expanded DX projects (data management) in Service (payment and credit card).
- Solution Business: 302 million yen (down 4.1% YoY)
→ Promoted partnership activities related to smart cities, sustainability, and green transformation by leveraging the geographic information system and IoT.
(p.17-19)

Our strategic focus on high-performing DX projects led to record-high orders and order backlog in the first quarter.

	Orders Received				Order Backlog			
	FY'25/3 Q1 Results	FY'26/3 Q1 Results	Increase /decrease	Ratio of change %	FY'25/3 Q1 Results	FY'26/3 Q1 Results	Increase /decrease	Ratio of change %
Entire company	3,457	4,128	670	19.4	3,034	3,230	195	6.4
Social Infrastructure Business	2,132	2,742	609	28.6	1,991	2,195	203	10.2
Energy	1,593	1,924	331	20.8	1,564	1,733	168	10.8
Transportation	186	417	231	124.1	103	233	130	126.3
Public Works	226	349	122	54.4	235	216	(18)	(8.0)
Communication / Network	127	51	(76)	(59.8)	88	12	(76)	(86.0)
Advanced Industry Business	1,324	1,386	61	4.6	1,042	1,034	(8)	(0.8)
Manufacturing	407	326	(80)	(19.8)	282	196	(86)	(30.5)
Service	621	801	180	29.0	616	652	35	5.8
Enterprise	295	257	(38)	(12.9)	143	185	42	29.3

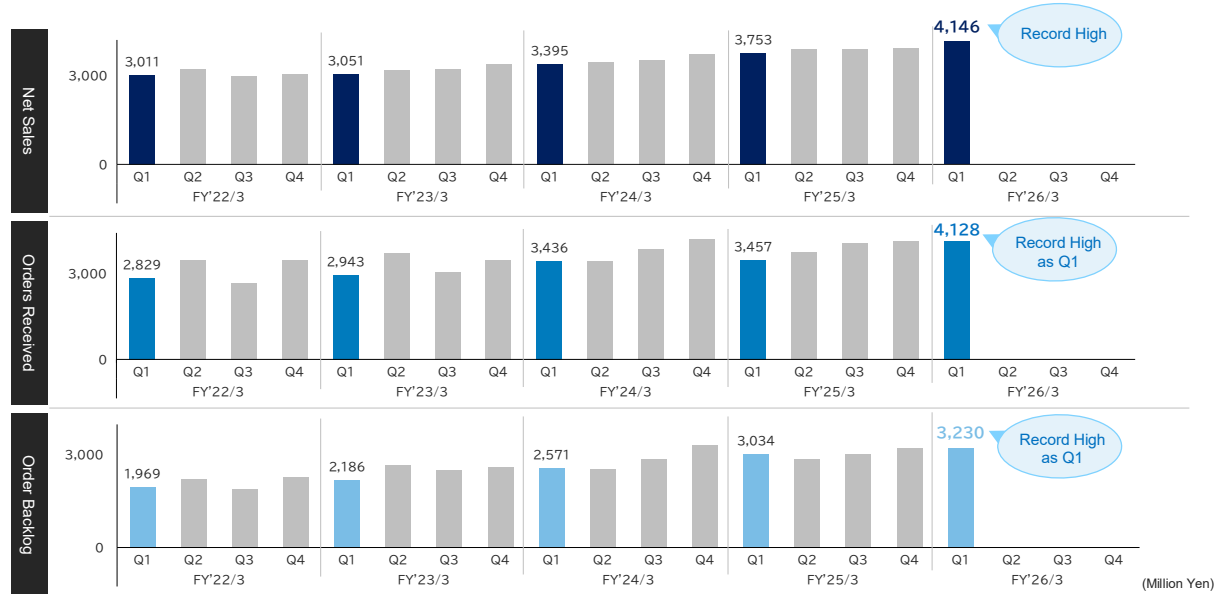
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[Performance by Segment (Orders Received / Order Backlog)]

- Orders received and order backlog also reached record highs in the first quarter.

Orders Received: 4,128 million yen (up 19.4% YoY)
Order Backlog: 3,230 million yen (up 6.4% YoY)

Quarterly Trends (Net Sales / Orders Received / Order Backlog)

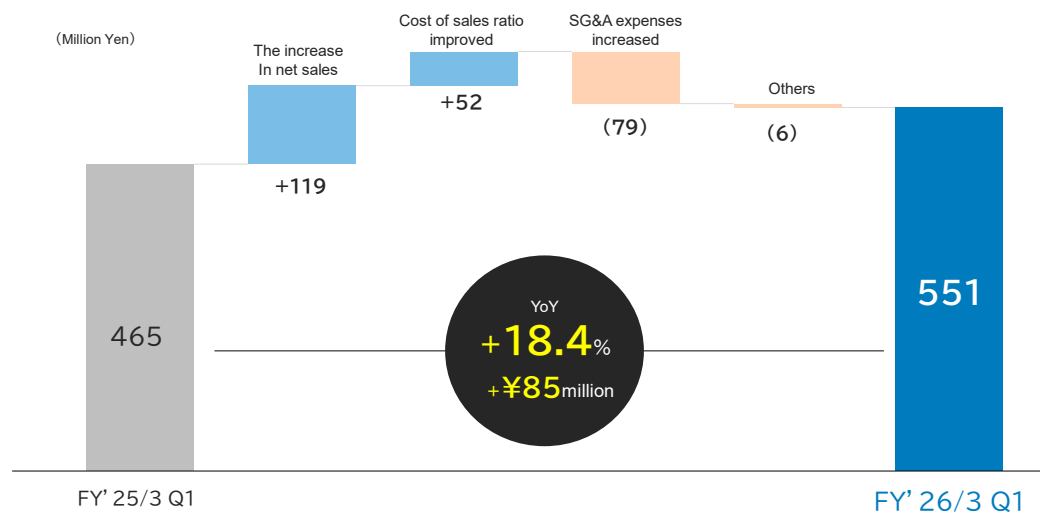


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Quarterly trends are shown in the slide.

FY'26/3 Q1 Ordinary Income

The increase in net sales and the improvement of the cost of sales ratio took into account the increase in SG&A expenses (new graduate recruitment and training for new employees), resulting in an increase in ordinary income.



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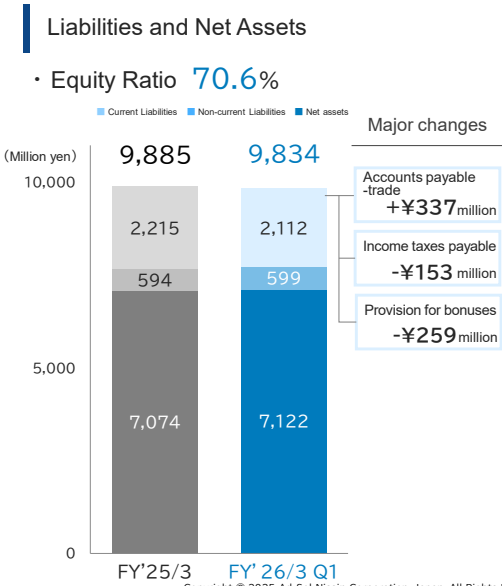
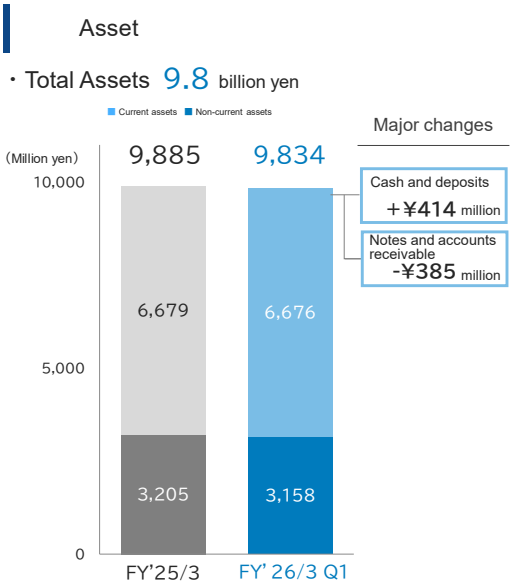
12

[Ordinary Income]

- Increased sales and improved cost of sales ratio took into account the increase in selling, general and administrative expenses.

Ordinary income: 551 million yen (up 18.4% YoY)

Balance Sheet



The balance sheet is shown on the slide.

03

Progress on the FY'26/3 Growth Strategy

- Focus Points for FY'26/3
- Establishing the Next Generation SI Business Model

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Next, I will explain our growth strategy for the fiscal year ending March 31, 2026.

Establish **Next Generation SI Business Model** to shift to growth businesses



Consulting

Strengthen consultant training
for upstream process expansion



Agile Development

Strengthen AgileLeap's
services and deployment



Data Utilization

Expand Data Utilization Business
by training data scientists



AI

Accelerate the development
of advanced AI talent to
become AI-driven Ad-Sol



Development Team

Strengthen the global
development system
and collaboration
with partner companies

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[Focus Points for FY'26/3]

- Toward establishment of Next Generation SI (systems integration) Business Model to shift to growth businesses.
- Focus on five key points in the fiscal year ending March 2026.

Hybrid Agile Development for planned and flexible system development

Hybrid Agile Development

Powered by

AgileLeap

Ensures planning based on **Waterfall** requirement definition

×

Responds flexibly to additions and by introducing **Agile Scrum**, etc.

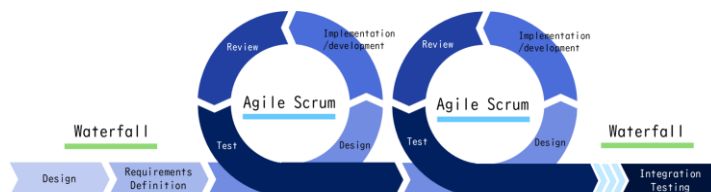
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Global Development (Vietnam) with strengths in Agile development

Solve the problems of introducing agile development, such as securing budgets & quality control

Further accelerate the expansion of AgileLeap

● Example of Hybrid Agile Development Combinations



* The combination of Waterfall and Agile methodologies, as well as the number of Scrum teams, varies depending on the project.

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[Agile Development Specialized Service, AgileLeap]

- In June 2025, AgileLeap enhanced its service menu and launched Hybrid Agile Development.
- By combining waterfall and agile development methods according to each company's challenges and objectives, we deliver both structured planning and flexible execution.
 - This approach addresses key issues in agile adoption and further accelerates the expansion of AgileLeap.

Achieving Sustainable Management and Green Transformation Support!
Strategic Partnership Formed with a Leading IT Consulting Group



Ad-Sol Nissin



Providing Consulting and Solutions

for SSBJ Standards compliance,
GHG emissions reduction, and environmental impact mitigation
— In collaboration with Future Artisan, Inc. of the Future Group

A joint concept combining IoT data and sustainability

Sustainable Factory IoT (SF-IoT)

01 A Unified Platform
Connecting
IoT, AI, and GIS

02

Centralized Management,
Visualization, and Reporting
of Sustainability Data

03

Green Transformation
Consulting and Digital
Transformation Solutions

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[Consulting Business]

- We have formed a strategic partnership with Future Artisan of the Future Group, a leading IT consulting group.
- Combining the strengths of two companies, we will launch a new joint initiative, Sustainable Factory Internet of Things (SF-IoT), aimed at sustainability management and GX support.
- We will support the promotion of data-driven, concrete sustainability activities.
- As the first phase, we plan to offer Green Transformation and Sustainable Transformation solutions and assessment services tailored for the manufacturing industry.

<Company Profile of Future Artisan Corporation>

Establishment: January 2000 (Founded in March 1972)

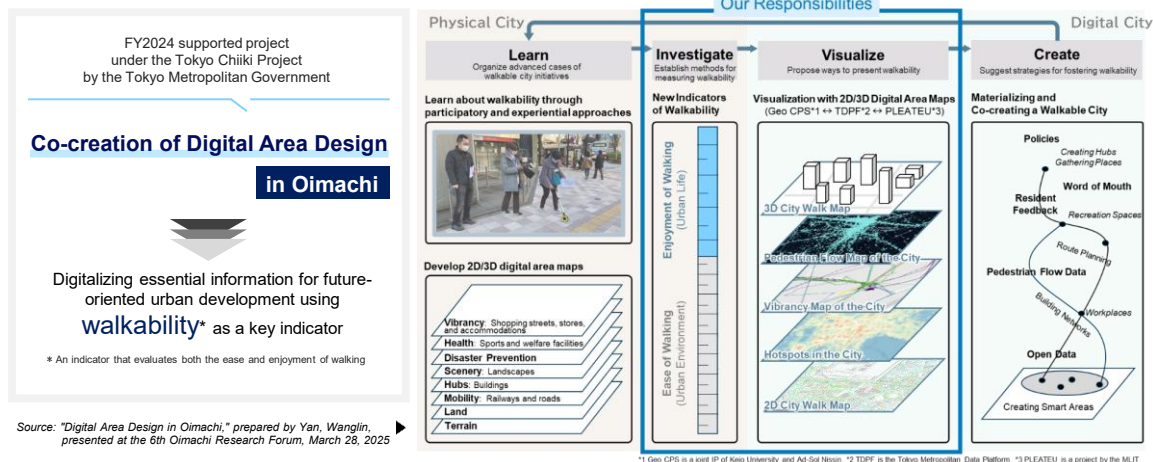
President: Representative Director Tsuyoshi Tanaka

Head Office: 1-2-2 Osaki, Shinagawa-ku, Tokyo

Number of employees: 322 (as of April 1, 2025)

Shareholder: Future Corporation

Development of a **Smart City Support Platform**
through industry-academia collaboration with Keio University: **GIS and IoT Town Development.**



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[Data Utilization Business]

- Since 2017, we have been conducting joint research with the Yan Wanglin Laboratory at the Keio University SFC Research Institute, focusing on the theme of GIS and IoT Town Development.
- As part of this joint research initiative, we are participating in Co-creation of Digital Area Design in Oimachi, a FY2024 supported project under the Tokyo Chiiki Project by the Tokyo Metropolitan Government.
- Focusing on *walkability*—an indicator that evaluates both the ease and enjoyment of walking—the project aims to present a smart, walkable, future-oriented urban development model under four key themes:
(1) *Learn*, (2) *Investigate*, (3) *Visualize*, and (4) *Create*.
- We are responsible for the areas of (2) *Investigate* and (3) *Visualize*, leveraging our expertise gained through joint research and utilizing our GIS and IoT Town Development platform. We will contribute to the development and provision of a smart city support platform by digitalizing key data for next-generation urban development, including pedestrian traffic flows.

Solution proposal activities centered around DOCOYA, a commercial area analysis solution

Participated as one of the sponsors of the GEO EXPO 2025

- Japan's largest map and location-based business exhibition exploring the future potential of geospatial data
- 1,713 people attended, surpassing last year's total.



▲ Held a presentation as well as exhibiting at a booth on July 2, 2025.

Solution on Display

SaaS-type commercial area analysis solution with AI functions



Number of proposal requests*
Over **60** requests

Number of companies conducting trials*
Over **15** companies

* Cumulative total

Presented at Media Radar Week Summer 2025

Achieved top-class attendance at the event

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[Data Utilization × AI Business]

■ GEO EXPO 2025

- Participated as one of the organizing companies in Geo Expo 2025, Japan's largest map and location-based business exhibition exploring the future potential of geospatial data.
- Amid growing attention on business transformation and digitalization through maps and location data, 65 companies and organizations exhibited, attracting 1,713 visitors—surpassed last year's total.
- Our company showcased *DOCOWA*, a SaaS-type commercial area analysis solution with AI functions, at our exhibition booth.

■ Additional Activities

- We also strengthened our promotional efforts through participation in the Digital Innovation Lab (Tokyo HQ and Kansai Branch) and webinars.

→ As a result, *DOCOWA* received over 60 proposal requests, with more than 15 companies initiating trial use.

04

FY'26/3 Operating Results Forecast

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I will now explain our operating results forecast for the fiscal year ending March 31, 2026, based on these growth strategies.

Achieving achieving **record-high sales and profits for three consecutive terms**

- ICT investment needs are expected to further expand from the second quarter onward.
 - **Human resource development and marketing efforts** will be strengthened to establish a next-generation SI business model.
- **Order outlook and strategic investments for the second quarter and beyond are currently under review.**

(Million Yen)	FY'25/3 Results		FY'26/3 Forecast		Full Year Increase/Decrease	Full Year Ratio of Change(%)
	First Half	Full Year	First Half	Full Year		
Net sales	7,651	15,463	8,000	16,400	936	6.1
Operating income	879	1,710	920	1,900	189	11.1
Operating income margin (%)	11.5	11.1	11.5	11.6	0.5P	-
Ordinary income	906	1,766	940	1,950	183	10.4
Ordinary income margin (%)	11.8	11.4	11.8	11.9	0.5P	-
Net income attributable to owners of parent	596	1,209	610	1,260	50	4.2
Net income margin (%)	7.8	7.8	7.6	7.7	(0.1)P	-

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[FY'26/3 Operating Results Forecast]

- No change from the forecast announced on May 8, 2025.
- ICT investment needs—including digital transformation, AI, digital data utilization, and system modernization—are expected to expand further, particularly in the Energy and Service sectors (payment and credit card).
- We are strengthening talent development and marketing efforts to establish a next-generation SI (systems integration) business model.
- Order outlook and strategic investments for the second quarter and beyond are currently under review.

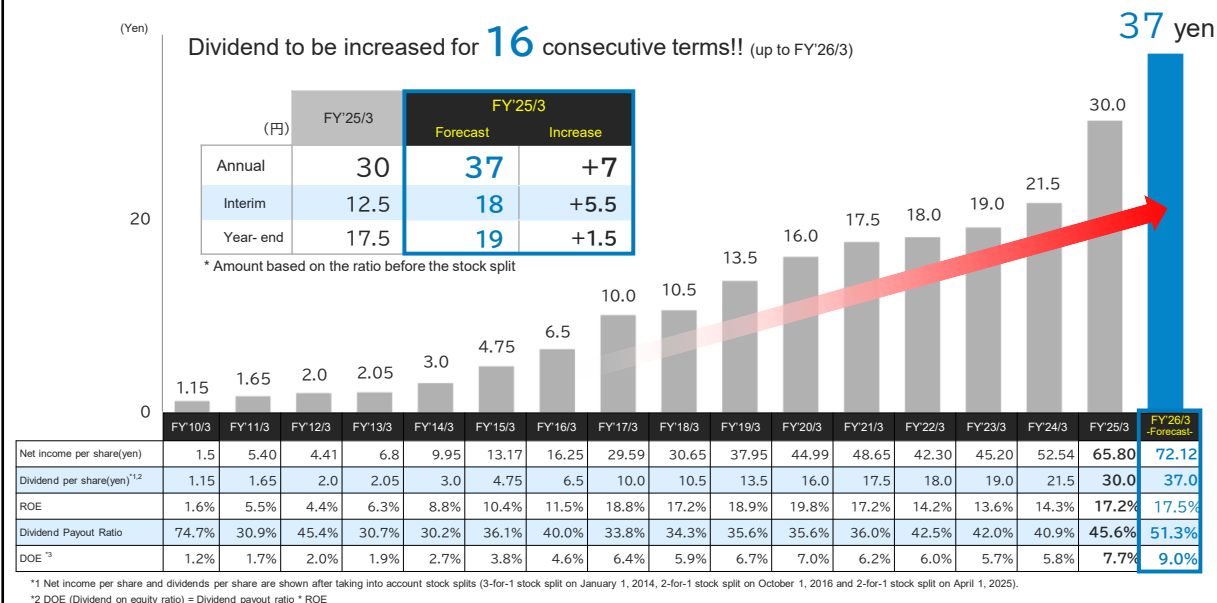
05

[Repost] Shareholders Return

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Finally, I would like to explain our shareholders return policy.
(Announced on May 8, 2025)



[Trends in Dividends per Share]

- New Dividend Policy (Effective from the interim dividend for FY'26/3)
 - Dividend payout ratio of 50% or more / DOE of 6% or more
 - Progressive and consecutive dividend increases (increases of 1 yen or more)
 - Twice a year (interim and year-end)
- Annual dividend for FY'26/3: 37 yen (+7 yen YoY)
(Announced on May 8, 2025)
- Dividend is expected to increase for 16 consecutive terms.



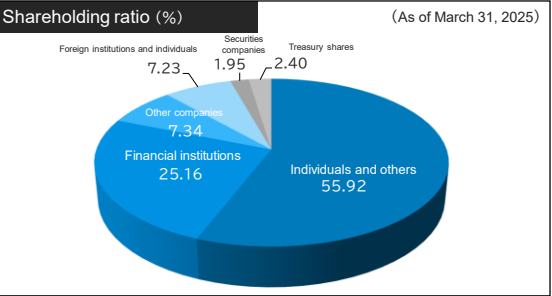
Appendix

Company Profile		
Corporate Name	Ad-Sol Nissin Corporation	
Head Office	Rivarge Shinagawa 4-1-8 Konan Minato-ku, Tokyo 108-0075	
Branch	Osaka, Fukuoka, Nagoya, Sendai, San Jose (USA)	
Establishment	March 13, 1976	
Representative	Tomizo Ueda, Chairman and CEO Toshiaki Shinozaki, President and COO	
Number of employees	Consolidated : 676 (as of April 1, 2025)	
Sales	15.46 billion yen (FY'25/3)	
Listing Market	Tokyo Stock Exchange Prime Market Stock code: 3837	
Shares outstanding	17,889,930 shares (As of April 1, 2025)	
Affiliated Company	Domestic	Ad-Sol Asia Corporation. (Offshore development base: Vietnam)
	USA	Adsol-Nissin San Jose R&D Center, Inc.

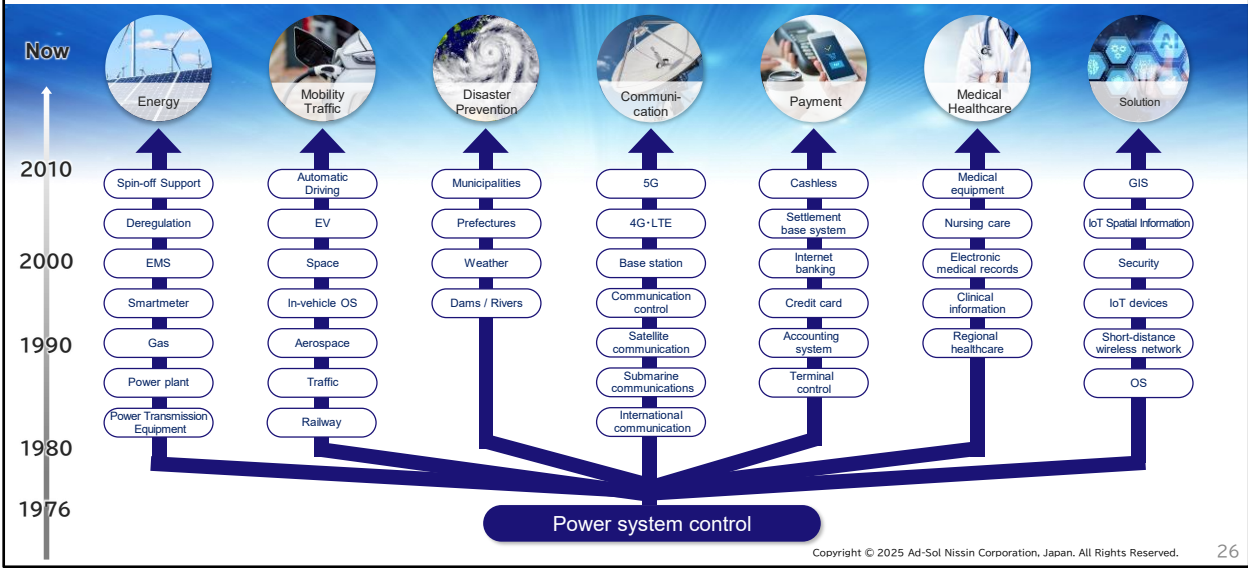
Our Mission

Corporate Philosophy

At Ad-Sol Nissin, by creating and providing high value-added services, we contribute to customer satisfaction and the development of a prosperous society.



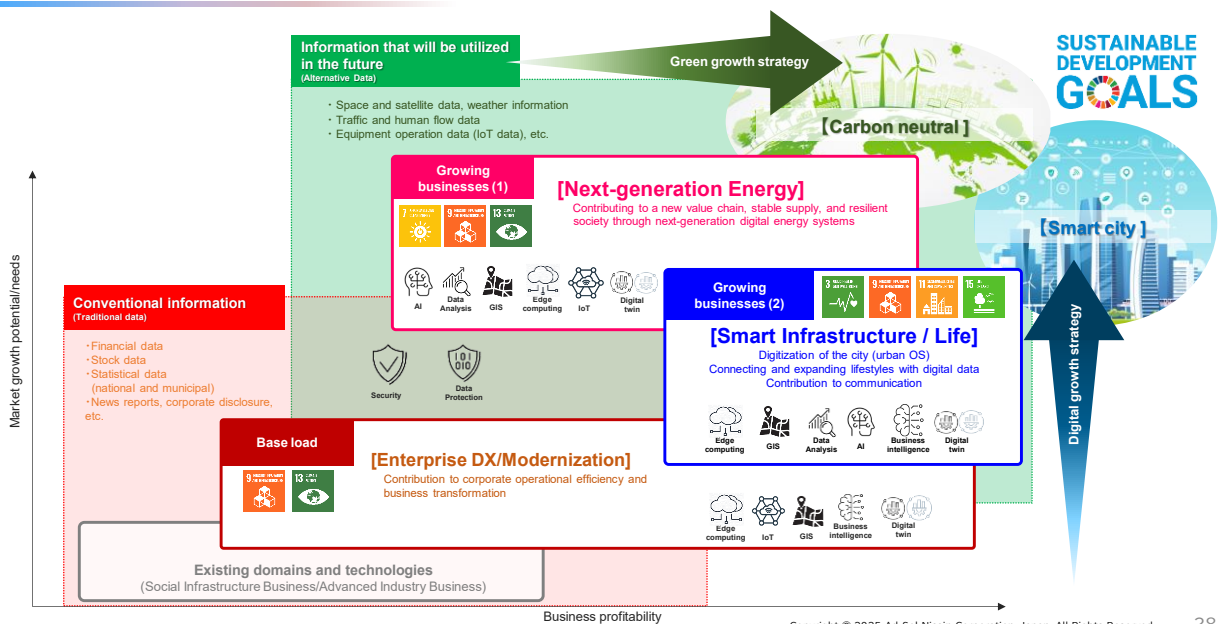
Expansion and Evolution of Business Domains



Provide cutting-edge DX solutions by fully utilizing the global Ad-Sol network.



Framework for the Medium-term Business Strategy
(Evolution and Expansion of Business Areas, and Expansion and Enhancement of DX Solutions)



Challenges in new core businesses

NEW

For consumers: Challenge to new business, co-creation with new players

Micro Grid / Energy Management



Smart city



Mall



Data center



Factory

POINT

Alliance / Consulting

Analysis & Management

Major Energy Companies

Next generation of the existing energy infrastructure

POINT

Next-generation support
for wide-area grids
(facilities, inter-regional power sharing,
renewable energy management, etc.)

Transmission and
Distribution

POINT

Data utilization
& new services
(SmartMeters, etc.)

Use

Generation

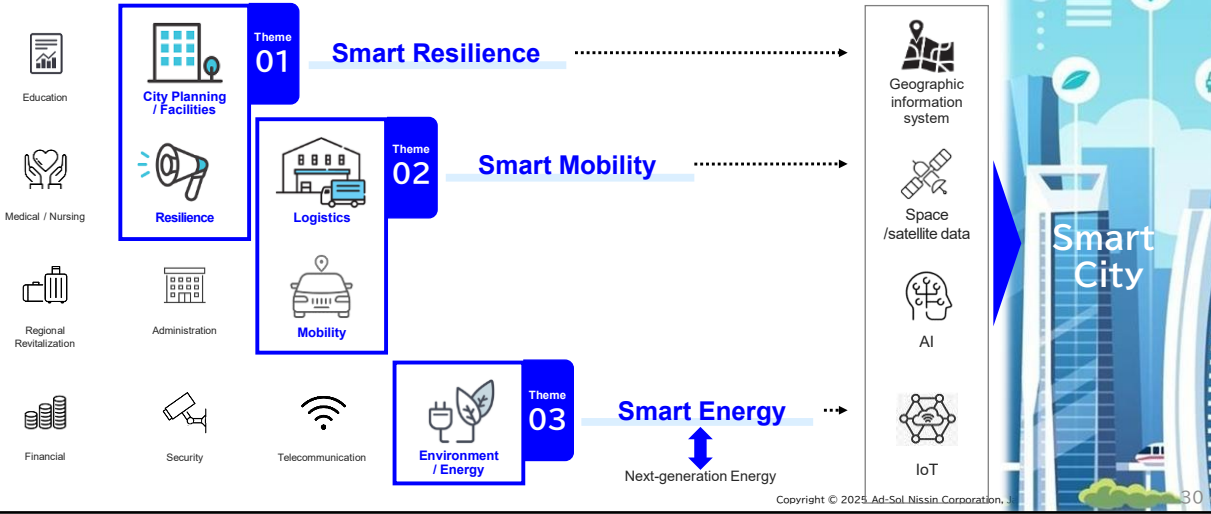
Retail

The Energy Value Chain

Concentrating on three themes that support smart city infrastructure

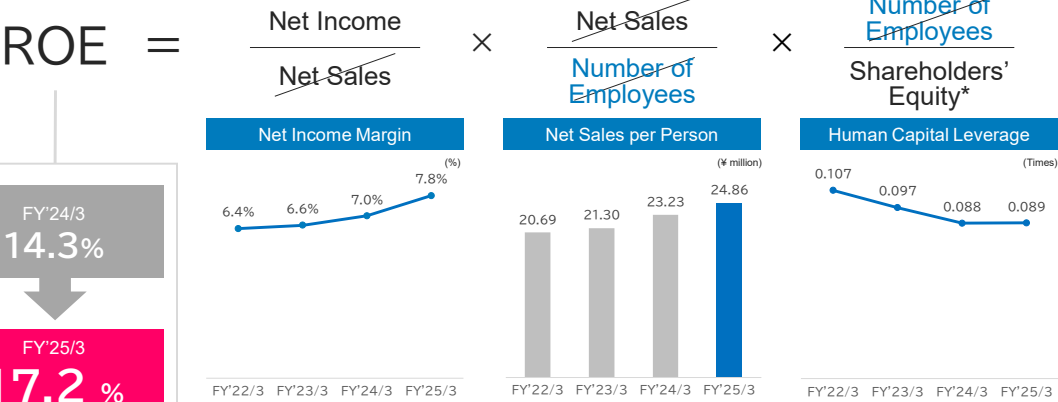
Overall theme of Smart City (created by Ad-Sol Nissin) and the themes we are focusing on

Technology



Implement strategies to enhance each indicator to achieve a 22% ROE

Ad-Sol's Unique Breakdown Formula



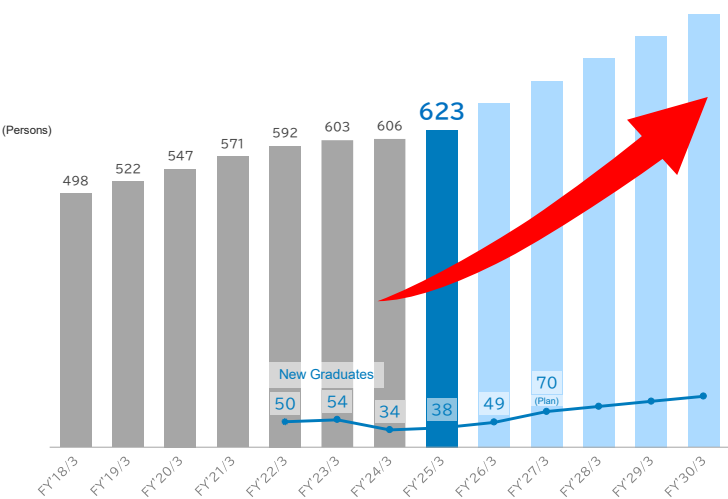
Aiming to further improve net sales and income margin

Continue to explore value enhancement strategies by leveraging human capital.

* Average Shareholders' Equity

Trend in Number of Employees

(Full-time, contract, and special employment employees; as of each fiscal year-end)



Initiatives for FY26/3 and beyond

Increase Hiring

April 2026
New Graduates
Recruitment Target

70 or more

FY26/3
Mid-Carrer Recruitment

15 or more

Improve Retention Rate

Compensation Revisions
(Third consecutive terms)

All Employees: Average **7%**
Starting Salary: **Increased** (275,000 yen)

Turnover Rate
5.8%
FY25/3

Point
01 San Jose R&D Center



Promoting cutting-edge R&D in Silicon Valley

Our employees and U.S. engineers work together to promote the research and investigation of the latest technologies.

Global HQ for IoT Security

We focus on the research and development of cutting-edge IoT security solutions and on strengthening our technical capabilities. We are providing full deployment support to manufacturers and infrastructure companies in Japan.

Point
02 The AI Research Institute



Leading our DX business through AI technology

The AI Research Institute is focusing on research on advanced AI technology, the construction of AI systems, and the development of AI engineers in order to contribute to our clients' DX and business transformation.

Cutting-edge AI research activities

We are participating in an AI quality improvement project by the National Institute of Advanced Industrial Science and Technology. In addition, we have started joint research with the University of Tokyo related to the utilization of space/satellite data for the purpose of developing space IT personnel and space innovation. As part of this, we are fully supporting the university's new course in the AI/IoT field.

Point
03 Industry-academia collaboration



The creation of innovation and new key technologies

We contribute to the development of a prosperous society through industry-academia collaboration, joint research, and academic activities.

- ・The University of Tokyo (Space and satellite data utilization),
- ・Waseda University (EMS: energy management system),
- ・Keio University (GIS: geographic information system)
- ・Ritsumeikan University (IoT Security)

Point
04 Patents



Promoting patenting of proprietary technologies

In order to strengthen and expand our competitive advantage through the creation of new key technologies, we are actively working on intellectual property relating to our proprietary technologies, including new technologies acquired through research and development activities and our accumulated know-how.

Strengthening of **space × AI talent & AI business development.**, centered on the AI Research Institute

Graduate School of Engineering, The University of Tokyo
Joint Research on **Space/Satellite Data x AI**



● Overview of the collaboration

- We have been cooperating with the Practical Space Data Utilization lecture at the Graduate School of Engineering, the University of Tokyo, since 2022, utilizing our knowledge of AI and IoT.
- In addition to explanations of cutting-edge technologies, including generative AI, we offer lectures utilizing PBL (Problem-Based Learning).



▲ Exhibiting at GEO EXPO 2025 on July 2, 2025

Space Data Exploration Workshop









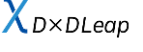
On July 25–26, 2025, the Space Data Exploration Workshop was held at Cross U, a co-creation platform for space business.

This hands-on program was primarily designed for high school students and focused on the practical use of satellite data. In addition to lectures, workshops were conducted to help nurture the next generation of IT professionals in the space sector.



▲ Space Data Exploration Workshop on July 25–26, 2025

List of our Solution

GIS geographic information system	 COCOYA	Store information mapping service
	 DOCOYA	SaaS-type commercial area analysis solution with AI functions
	ArcGIS	Advanced analysis and simulation used by governments, universities, research institutes, etc.
	 mapbox	Development platform for digital maps with excellent visualization
IoT spatial information	 uLocation	On-site management of factories and warehouses through the use of digital data
	 uSIGMA	Seamless visualization of indoor and outdoor location information
Security	 SECURITY	Security upgrading support services to realize Safety and Security
Enterprise Transformation Solutions LeapX	 AgileLeap	Contribute to business transformation and speedy value proposition through digital transformation
	 CloudLeap	Build sustainable and efficient IT systems in the cloud
	 DxDLeap	Supporting the acceleration and advancement of business transformation through data-driven

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