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May 14, 2026

(Delayed) Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Japanese GAAP)

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Scheduled date of annual general meeting of shareholders:	June 29, 2026
Scheduled date to commence dividend payment:	June 30, 2026
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Preparation of supplementary materials on financial results:	Yes
Holding of financial results briefing:	Yes For institutional investors and analysts

(Yen amounts are rounded down to the nearest millions)

1. Consolidated financial results for the Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results (cumulative)

(Percentage indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended										
March 31, 2026	3,232	6.7	785	56.8	229	-	236	-	151	-
March 31, 2025	3,028	7.8	500	△24.0	△37	-	△42	-	△39	-

Note: Comprehensive Income For the fiscal year ended March 31, 2026 151 Millions of yen (-%)
For the fiscal year ended March 31, 2025 △39 Millions of yen (-%)

Note: EBITDA (operating profit+ depreciation expenses) is disclosed as a useful comparative indicator for our group's performance.

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	10.95	-	7.8	9.4	7.1
March 31, 2025	△2.86	-	△2.1	△1.7	△1.2

Reference: For the fiscal year ended March 31, 2026 - Millions of yen
Share of profit of entities accounted for using equity method For the fiscal year ended March 31, 2025 - Millions of yen

Note1: Diluted earnings per share is not stated since there are no dilutive shares.

2: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Basic earnings per share" has been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

(2) Consolidated Financial Position

	Total assets	Net Assets	Equity-to-asset ratio	Net Assets per Share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	2,669	1,989	74.5	144.13
As of March 31, 2025	2,349	1,872	79.7	135.67

Reference: Equity As of March 31, 2026 1,989 Millions of yen
As of March 31, 2025 1,872 Millions of yen

Note: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Net Assets per Share" has been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	760	△619	120	608
March 31, 2025	316	△676	△34	345

2.Cash dividends

	Dividend per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal Year Ended March 31, 2025	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal Year Ended March 31, 2025	-	0.00	-	5.00	5.00	34	-	1.8
Fiscal Year Ended March 31, 2026	-	0.00	-	6.00	6.00	41	27.4	2.1
Forecast for Fiscal Year Ending March 31, 2027	-	0.00	-	3.00	3.00		21.1	

Note1: A two-for-one stock split of common stock was conducted effective April 1, 2026. For the fiscal years ended March 31, 2025, and March 31, 2026, the actual amounts of dividends prior to the said stock split are presented.

2: For the fiscal year ending March 31, 2027 (forecast), the amount of dividends after the said stock split is presented. On a pre-stock split basis, this dividend would be 6 yen per share.

3.Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentage indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	3,415	5.7	319	39.3	317	34.1	195	29.6	14.19

Reference: EBITDA 909 Millions of yen (YoY +15.8%)

Note1: EBITDA (operating profit+ depreciation expenses) is disclosed as a useful comparative indicator for our group's performance.

2: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Basic earnings per share" in the consolidated earnings forecast for the fiscal year ending March 31, 2027, reflects the impact of the said stock split.

Notes

(1) Changes in significant subsidiaries during the cumulative period of the fiscal year (changes in specified subsidiaries due to changes in the scope of consolidation): None

(2) Changes in accounting policies, changes in accounting estimates, and restatements of accounting estimates.

1) Changes in accounting policies due to changes in accounting standards, etc.: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Modification and reappearance: None

(3) Number of Shares Issued (Common shares)

1) Number of shares outstanding at the end of the fiscal year (including treasury shares)	As of March 31,2026	14,561,400 Shares	As of March 31,2025	14,561,400 Shares
2) Number of treasury stock at end of period	As of March 31,2026	758,646 Shares	As of March 31,2025	758,646 Shares
3) Average number of shares outstanding during the period	Fiscal year ended March 31,2026	13,802,754 Shares	Fiscal year ended March 31,2025	13,802,757 Shares

Note: A two-for-one stock split of common stock was conducted effective April 1, 2026. " Number of shares outstanding at the end of the fiscal year," " Number of treasury stock at end of period," and " Average number of shares outstanding during the period " have been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

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1. Overview of Results

Return to Profitability Achieved through Steady Subscription Growth, AI-Driven Productivity, and Cost Optimization

<Highlights of the results and recent topics for the fiscal year ended March 2026>

- Net sales increased by 6.7% year-on-year to 3,232 million yen. In addition to steady subscription revenue driven by robust up-selling and cross-selling activities and a continued low churn rate, solution revenue also performed well due to a series of large-scale project deliveries in the fourth quarter.
- Operating profit turned positive from an operating loss in the previous fiscal year, reaching 229 million yen (an increase of 266 million yen compared to the previous year). As a result of introducing AI coding and revamping business operations through AI integration, the Company made progress in optimizing its cost structure and improving productivity. These efforts allowed for revenue growth to translate into increased profitability while keeping total expenses under control.
- For the fiscal year ending March 31, 2027, the Company forecasts net sales of 3,415 million yen (up 5.7% year-on-year) and operating profit of 319 million yen (up 39.3% year-on-year).
- Regarding net sales, the Company will continue to build growth momentum, centered on promoting SaaS adoption and providing data modernization support for enterprise-level companies and regional core real estate companies. Simultaneously, by accelerating the expansion of transaction-based revenue from "ES-Square" and extending services into peripheral domains, the Company aims to enhance added value for customers and acquire new segments, thereby sustaining steady growth.
- On the expense front, while actively executing strategic investments in product development and future growth, the Company expects the cost of sales to remain at a level similar to the previous year by promoting the insourcing of development work. As for selling, general and administrative (SG&A) expenses, the Company anticipates expenditures for marketing and sales initiatives, such as strengthening inside sales and renewing its service website. While continuing these investments, the Company also aims to advance business automation using AI and optimize resource allocation, thereby keeping the overall increase in SG&A expenses to a minimum compared to the previous year.

<About IR information (financial results presentation materials, etc.)>

For financial results presentation materials for the fiscal year ended March 2026 and the most recent results (monthly sales trends), please visit our IR information website.

IR information website: <https://www.e-seikatsu.info/IR/>

(1) Earnings

Summary of Consolidated Results	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Year-on-year change	
	(thousand yen)	(thousand yen)	Difference (thousand yen)	Rate of change (%)
Net sales	3,028,187	3,232,180	203,992	6.7
EBITDA (operating profit+ depreciation expenses)	500,944	785,636	284,692	56.8
Operating profit (loss)	△37,275	229,453	266,729	-
Ordinary profit (loss)	△42,141	236,763	278,905	-
Profit (loss) attributable to owners of parent	△39,536	151,183	190,719	-

With the aim of realizing our mission of "Create many 'good life' for others with technology and heart.", our Group has established a vision of "Create society where comfortable life circulates.". Centered on providing SaaS (a cloud service with a recurring subscription model) that solves various issues in the real estate market, we are engaged in a business that strongly supports the digital transformation (DX) of the real estate market by transforming business processes through the use of the latest AI technology and digital tools.

Within the real estate industry, addressing intensifying labor shortages and navigating successive regulatory changes, alongside fortifying defenses against cyber threats, have become urgent priorities. Against this backdrop, market interest in leveraging AI agents for labor-saving efficiencies and adopting SaaS solutions for agile problem-solving is exceptionally high. Consequently, IT investment directed toward modernizing core enterprise systems continues to demonstrate robust momentum.

For the fiscal year ended March 31, 2026, sales were 3,232,180 thousand yen (a 6.7% increase in YOY). Subscription sales, our core business, remained steady at 2,746,612 thousand yen (up 7.5% YoY), driving our overall growth. The number of customers maintained a steady increase to 1,589 companies (compared to 1,549 companies in the same month of the previous year), while the average monthly revenue per user (ARPU) rose to approximately 157,900 yen (up 3.1% YoY). This was due to the smooth progress of providing additional services to existing customers (cross-selling and up-selling), as well as the continued acquisition of high-unit-price new customers who utilize our services on a large scale from the early stages of implementation. In particular, we have achieved an extremely low churn rate, realizing a growth model that not only maintains the existing customer base but also accelerates revenue expansion within that base.

Solution sales were 485,567 thousand yen (up 2.6% YoY), maintaining a level generally in line with the same period last year, as data modernization and other SaaS implementation support projects progressed steadily.

*1 : "the average revenue per user" Current month subscription sales is divided by the number of subscription customers for the current month, and the figures are rounded down to the nearest 100 yen.

The breakdown of net sales is as follows.

Item details	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		Year-on-year change	
	Sales (thousands of yen)	Percentage of total	Sales (thousands of yen)	Percentage of total	Difference (thousand yen)	Percentage change (%)
Subscription (Note 1)	2,554,778	84.4	2,746,612	85.0	191,834	7.5
Solution (Note 2)	473,409	15.6	485,567	15.0	12,158	2.6
Total	3,028,187	100.0	3,232,180	100.0	203,992	6.7

(Note 1). Subscription: Revenue earned continuously on a monthly basis unless customers apply for cancellation, including monthly charges for SaaS service and Recurring sales based on the operation support contract after the introduction of SaaS. They are our Monthly Recurring Revenue (MRR).

(Note 2). Solutions : Revenue earned from other services, including fees for initial setting, system installation and operation support on spot, commissioned development of system, and sale or introduction of other companies' services as an agency.

In terms of profitability, throughout the current consolidated fiscal year, we focused on improving productivity through the use of AI and the modernization of business processes.

Regarding the cost of sales, although depreciation expenses increased following product investments made in the previous period, outsourcing expenses decreased significantly due to the promotion of in-house development and a review of external subcontracting. In addition, within the development process, we worked on fundamentally strengthening our engineering organization, centered on (1) flexible team composition (transitioning to small teams), (2) enhancement of continuous delivery, and (3) strengthening of product management to achieve overall optimization and investment efficiency.

Furthermore, by standardizing data modernization tasks within our Solution sales segment, we have promoted a transition to an operational structure that prioritizes productivity, gradually reducing reliance on manpower even in labor-intensive processes as our business expands.

As a result of these efficiencies gained through technology utilization and operational modernization, we have optimized our workforce composition, leading to a reduction in personnel and recruitment-related expenses. Consequently, cost of sales was 1,347,108 thousand yen (down 5.9% YOY).

Selling, general and administrative expenses were 1,655,618 thousand yen (up 1.3% YOY). This was the result of prioritizing the training and integration of new graduates who joined at the beginning of the fiscal year, while continuing marketing investments aimed at future growth.

As a result of the above, EBITDA was 785,636 thousand yen (up 56.8% YOY), and operating profit was 229,453 thousand yen (compared to an operating loss of 37,275 thousand yen in the same period of the previous year), achieving a significant return to profitability.

In addition, forward exchange contracts are used as a means to reduce foreign exchange risks associated with transactions denominated in U.S. dollars, and the yen depreciation during this consolidated fiscal year resulted in a foreign exchange gain related to these contracts as non-operating income. As a result, ordinary profit was 236,763 thousand yen (compared to an ordinary loss of 42,141 thousand yen in the same period of the previous year).

Since the Group's reporting segment is the single segment of the "Cloud Solution Business," segment performance is omitted.

(2) Financial Position

(Assets)

The Assets as of the end of the fiscal year were 2,669,675 thousand yen, an increase of 320,104 thousand yen from the end of the previous consolidated fiscal year.

The Current Assets balance was 860,130 thousand yen, an increase of 265,650 thousand yen from the end of the previous consolidated fiscal year. This is attributable to an increase in cash and deposits of 263,053 thousand yen, etc.

The balance of Non-Current Assets increased by 54,453 thousand yen from the end of the previous consolidated fiscal year to 1,809,544 thousand yen. The main factors behind this increase were an increase of 55,289 thousand yen in software, etc.

(Liabilities)

Total liabilities at the end of the fiscal year were 680,336 thousand yen, an increase of 203,427 thousand yen from the end of the previous consolidated fiscal year.

The balance of current liabilities was 592,050 thousand yen, an increase of 117,921 thousand yen from the end of the previous consolidated fiscal year. The main factors behind the increase were an increase of 68,640 thousand yen in short-term borrowings to maintain liquidity on hand, and an increase of 81,057 thousand yen in income taxes payable - other, among other factors. The main factors behind the decrease were a decrease of 59,974 thousand yen in advances received, among other factors.

The balance of long-term liabilities was 88,286 thousand yen, an increase of 85,506 thousand yen from the end of the previous consolidated fiscal year. The main factors behind the increase were an increase of 85,600 thousand yen in long-term borrowings to maintain liquidity, among other factors.

(Net assets)

The balance of net assets at the end of the fiscal year were 1,989,338 thousand yen, an increase of 116,676 thousand yen from the end of the previous consolidated fiscal year.

This were an increase of 151,183 thousand yen due to the recording of profit attributable to owners of parent, and attributable to an increase in retained earnings of 34,506 thousand yen due to the implementation of dividends, among other factors.

(3) Cash Flow

The balance of cash and cash equivalents as of the end of the fiscal year was 608,602 thousand yen, a increase of 263,053 thousand yen from the end of the previous consolidated fiscal year. Cash flows and their major factors are as follows.

(Cash flows from operating activities)

Cash flows from operating activities were 760,154 thousand yen (316,334 thousand yen in the same period of the previous year). The main sources of income are depreciation of 556,182 thousand yen and Profit (loss) before income taxes of 236,835 thousand yen, among other factors.

The main expenditure factors were a decrease in advances received of 59,974 thousand yen, increase in trade receivables of 56,342 thousand yen, among other factors.

(Cash flows from investing activities)

Net cash used in investing activities was 619,321 thousand yen, (676,506 thousand yen in the same period of the previous year). The expenditure were 598,918 thousand yen for acquisitions of intangible Non-Current Assets relating to the new development and functional expansion of SaaS, 18,986 thousand yen for purchase of property, plant and equipment due to the acquisition of multiple laptops and other assets, among other factors.

(Cash flows from financing activities)

Net cash used in financing activities was 120,082 thousand yen, (34,294 thousand yen in the same period of the previous year). The inflow was mainly due to long-term borrowing of 200,000 thousand yen to maintain liquidity on hand. The outflow was mainly due to repayments of long-term borrowings of 45,760 thousand yen and dividends paid of 34,157 thousand yen.

(Cash flow indicators)

	Fiscal Year Ended March 31, 2022	Fiscal Year Ended March 31, 2023	Fiscal Year Ended March 31, 2024	Fiscal Year Ended March 31, 2025	Fiscal Year Ended March 31, 2026
Capital-Asset ratio (%)	78.2	77.9	76.6	79.7	74.5
Market value-based Capital-Asset ratio (%)	125.9	149.3	166.0	143.0	144.2
Cash Flow Ratio to Interest-Bearing Debt (Year)	0.0	0.0	0.0	0.0	0.2
Interest coverage ratio (times)	50,250.2	167,084.9	3,306,566.0	-	525.3

Capital-Asset ratio: Shareholders' Equity / total assets

Market value-based Capital-Asset ratio: Market capitalization/total assets

Cash flow to interest-bearing debt ratio: Interest-bearing debt/cash flow

Interest Coverage Ratio: Cash Flow/Interest Payment

Note 1. Indicators are all calculated using consolidated financial figures.

Note 2. Market capitalization is calculated on the basis of the closing price of shares at the end of the fiscal year x the total number of shares outstanding at the end of the fiscal year (after deducting treasury stock).

Note 3. Cash flows utilize cash flows from operating activities in the consolidated statements of cash flows.

Note 4. Interest-bearing debt covers all liabilities recognized in the consolidated balance sheets for which interest is paid. Interest payments are based on interest payments in the consolidated statements of cash flows.

(4) Outlook

Our outlook for the fiscal year ending March 31, 2027 is as follows.

	Net sales (Millions of yen)	Operating profit (Millions of yen)	Ordinary profit (Millions of yen)	Profit attributable to owners of parent (Millions of yen)	Basic earnings per share (Yen)
Forecast for the Fiscal year ending March 31, 2027 (A)	3,415	319	317	195	14.19
Fiscal year ended March 31, 2026 Results (B)	3,232	229	236	151	10.95
Change (A-B)	183	90	80	44	
Percentage change (%)	5.7	39.3	34.1	29.6	

(Note) Effective April 1, 2026, the Company conducted a two-for-one stock split of its common stock. Basic earnings per share has been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

In the real estate market, while we observe a gradual rise in interest rates accompanying the normalization of monetary policy, we expect the market to remain resilient overall. This stability is underpinned by robust demand for rental properties and inbound tourism, as well as a strong preference for high-quality assets among both domestic and international investors. Although challenges such as persistently high construction costs remain, we anticipate that selective investment in high-value-added properties—particularly those with superior environmental performance and digital compatibility—will accelerate, further widening the gap between market leaders and followers. In response to these changes in the business environment, real estate operators are increasingly required to make management decisions based on accurate data and to ensure profitability through sophisticated management and operations. We are confident that our digital platform, which enhances market transparency and leads the industry's digital transformation (DX), will grow in importance as an indispensable social infrastructure for operators striving to remain "the preferred choice" in a constantly evolving market.

The regulatory landscape is characterized by an unprecedented demand for information accuracy, driven by the mandatory registration of real estate inheritance, the requirement for new homes to meet energy-saving standards, and government-led initiatives to standardize real estate information. Under these circumstances, our SaaS offerings—which respond swiftly to legislative changes and facilitate advanced information management and smooth distribution—are solidifying their position as the "standard infrastructure for the real estate industry," essential for our clients' compliance and business continuity.

In the Real Estate Tech market, the increasing burden of system modifications and rising operational costs associated with successive legal reforms have become significant management challenges. In particular, we observe a clear shift among enterprise-level companies—who previously prioritized in-house development or custom-built solutions—toward cloud-native SaaS that provides immediate compliance and access to the latest functionalities. Furthermore, as investment costs to ensure data security against sophisticated cyberattacks continue to rise, expectations for our SaaS, which comes standard with advanced security frameworks, are higher than ever. By providing a "highly reliable data platform" that addresses both regulatory changes and security risks, we will fulfill our role as a strategic partner accelerating our customers' DX.

As a vertical SaaS provider specializing in the real estate sector, we will continue to pursue our "multi-product strategy," covering all phases of the real estate business, including rental management, rental and sales brokerage, and property information management. For the fiscal year ending March 31, 2027, in addition to deepening our presence in these existing areas, we will accelerate service expansion into peripheral domains. We aim to achieve further revenue growth by increasing Average Revenue Per User (ARPU) and acquiring new customer segments.

In the fiscal year ending March 31, 2027, we will focus on promoting the adoption and smooth implementation of our SaaS, particularly among major corporations and regional core real estate companies. Amidst the ongoing expectations for legislative reforms, even large-scale clients who traditionally favored customization are now recognizing the flexibility, cost-efficiency, and rapid compliance capabilities of SaaS. We anticipate this "SaaS shift" will accelerate further, and based on the steady flow of inquiries currently received, we forecast continued order growth.

Furthermore, we will accelerate the implementation of AI across all products, building on existing features such as "AI Article Generation" and "AI Payment Reconciliation Assist." By leveraging AI to streamline various business scenarios, we aim to create new added value. Regarding our real estate distribution platform "ES-Square," we expect to expand transaction-based revenue by promoting data integration with third parties to revitalize transactions within the platform.

We will also strengthen our data migration services, which are key to SaaS adoption, through the use of AI and process standardization. Moving beyond simple system migration, we will analyze and cover diverse data specifications that vary by vendor to support the transition to the latest cloud-native environments. Through this, we will achieve "data modernization" that enhances our customers' data utilization and contributes to the creation of new business value.

In product development, we will actively invest in the latest technical environments to further improve development efficiency and accelerate AI implementation. Regarding the cost of sales, while we expect an increase in transaction costs due to the expanded volume of "ES-Square" in addition to these investments, we aim to control outsourcing expenses by bringing development work in-house (insourcing). Consequently, we expect the cost of sales to remain at a level similar to the previous fiscal year.

Selling, general and administrative (SG&A) expenses will include strategic investments for sustainable growth. Specifically, we anticipate costs related to expanding the sales pipeline through enhanced inside sales outsourcing, improving marketing efficiency through a website renewal, and implementing a shareholder benefit program as part of our shareholder return policy. While executing these investments, we expect the total SG&A expenses to show only a slight increase year-on-year, achieved through business automation using AI, optimization of sales processes, and thorough company-wide resource allocation.

We recognize that we are now in a phase where the results of the proactive investments made through the fiscal year ended March 31, 2026, are steadily translating into earnings. While maintaining an aggressive stance—characterized by sustainable revenue growth, investment in

cutting-edge technology, and expansion into peripheral areas—we will simultaneously strive to expand profits through an optimized cost structure, dedicated to further enhancing corporate value.

(5) Dividend policy and dividends for the year under review and coming year

In addition to investing in realizing growth (developing services) and strengthening our financial base to enable it, we have positioned returning profits to shareholders as one of our most important management issues. As a basic policy for returning profits to shareholders, we intend to continue to pay dividends and achieve continuous growth in the amount of dividends, taking full account of the business results and the level of free cash flow for the current fiscal year.

We plan to pay a dividend of ¥6 per share for the fiscal year ended March 31, 2026.

(Note) The Company conducted a two-for-one stock split of its common stock effective April 1, 2026. However, since the record date for the year-end dividend for the fiscal year ended March 31, 2026, was March 31, 2026, the dividend is based on the number of shares prior to the said stock split.

(Numerical Information on Dividends)

(Consolidated Basis)	Fiscal year ended March 31,2022 (Results)	Fiscal year ended March 31,2023 (Results)	Fiscal year ended March 31,2024 (Results)	Fiscal year ended March 31,2025 (Results)	Fiscal year ended March 31,2026 (Scheduled)
(1) Dividends per share	2.5 yen	2.5 yen	2.5 yen	2.5 yen	3 yen
(2) Total cash dividends	34,507 thousand yen	34,507 thousand yen	34,507 thousand yen	34,506 thousand yen	41,408 thousand yen
(3) Profit (loss) attributable to owners of the parent	106,959 thousand yen	158,150 thousand yen	146,131 thousand yen	△39,536 thousand yen	151,183 thousand yen
(4) Basic earnings per share	7.75 yen	11.46 yen	10.59 yen	△2.86 yen	10.95 yen
(5) Payout ratio (= (1)/(4))	32.3%	21.8%	23.6%	—	27.4%

(Note) The Company conducted a two-for-one stock split of its common stock effective April 1, 2026. Accordingly, cash dividends per share, basic earnings per share, and basic loss per share have been calculated on the assumption that the said stock split was conducted at the beginning of the fiscal year ended March 31, 2022.

Given that we expect steady growth in the medium to long term and sufficient free cash flow levels, we forecast a full-year dividend per share of 3 yen (with a final dividend of 3 yen) for the fiscal year ended March 31, 2027

2. Approach to selection of accounting standards

Since the Group does not engage in international business operations or raise funds, consolidated financial statements are prepared in accordance with Japanese Standards.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	345,549	608,602
Accounts receivable - trade	115,715	172,058
Work in process	30,815	2,519
Prepaid expenses	82,882	88,197
Forward exchange contracts	693	1,925
Other	31,906	8,720
Allowance for doubtful accounts	△13,082	△21,892
Total current assets	594,479	860,130
Non-current assets		
Property, plant and equipment		
Facilities attached to buildings	67,029	67,029
Accumulated depreciation	△44,163	△47,981
Facilities attached to buildings, net	22,866	19,047
Tools, furniture and fixtures	179,252	164,364
Accumulated depreciation	△146,976	△136,031
Tools, furniture and fixtures, net	32,275	28,333
Total property, plant and equipment	55,142	47,381
Intangible assets		
Trademark right	933	818
Software	1,346,699	1,401,988
Software in progress	171,892	181,931
Total intangible assets	1,519,525	1,584,738
Investments and other assets		
Golf club membership	42,000	42,000
Leasehold and guarantee deposits	74,162	73,603
Long-term prepaid expenses	23,687	20,695
Deferred tax assets	40,573	41,126
Total investments and other assets	180,424	177,425
Total non-current assets	1,755,091	1,809,544
Total assets	2,349,571	2,669,675

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Short-term borrowings	-	68,640
Accounts payable - other	102,352	108,031
Income taxes payable	16,241	97,299
Advances received	229,650	169,675
Deposits received	15,372	13,981
Provision for bonuses	67,933	66,046
Other	42,579	68,375
Total current liabilities	474,129	592,050
Non-current liabilities		
Long-term borrowings	-	85,600
Guarantee Deposited	2,779	2,686
Total non-current liabilities	2,779	88,286
Total liabilities	476,908	680,336
Net assets		
Shareholders' equity		
Share capital	628,411	628,411
Capital surplus	718,179	718,179
Retained earnings	664,686	781,362
Treasury shares	△138,614	△138,614
Total shareholders' equity	1,872,662	1,989,338
Total net assets	1,872,662	1,989,338
Total liabilities and net assets	2,349,571	2,669,675

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive
Income
(Consolidated Statement of Income)

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	3,028,187	3,232,180
Cost of sales	1,430,857	1,347,108
Gross profit	1,597,330	1,885,072
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	200,648	197,048
Salaries	626,555	671,449
Provision for bonuses	36,512	37,699
Retirement benefit expenses	9,427	10,440
Legal welfare expenses	125,912	133,901
Rent expenses on land and buildings	97,301	99,360
Depreciation	27,932	23,913
Provision of allowance for doubtful accounts	11,527	8,809
Other	498,787	472,996
Total selling, general and administrative expenses	1,634,605	1,655,618
Operating profit (loss)	△37,275	229,453
Non-operating income		
Interest income	257	987
Gain on forfeiture of unclaimed dividends	332	335
Commission income	289	415
Foreign exchange gains	9,537	8,102
Miscellaneous income	988	5,767
Total non-operating income	11,405	15,607
Non-operating expenses		
Interest expenses	—	1,447
Commission expenses	609	600
Miscellaneous losses	15,662	6,251
Total non-operating expenses	16,271	8,298
Ordinary profit (loss)	△42,141	236,763
Extraordinary income		
Gain on sale of non-current assets	-	71
Total extraordinary income	-	71
Extraordinary losses		
Loss on retirement of non-current assets	1,577	-
Total extraordinary losses	1,577	-
Profit (loss) before income taxes	△43,718	236,835
Income taxes - current	9,025	86,205
Income taxes - deferred	△13,207	△553
Total income taxes	△4,182	85,652
Profit (loss)	△39,536	151,183
Profit (loss) attributable to owners of parent	△39,536	151,183

(Consolidated Statement of Comprehensive Income)

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit (loss)	△39,536	151,183
Comprehensive income	△39,536	151,183
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	△39,536	151,183

(3) Consolidated Statement of Changes in net assets

Fiscal Year Ended March 31, 2025

(Thousands of yen)

	Shareholders' equity					Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	628,411	718,179	738,729	△138,600	1,946,719	1,946,719
Changes during period						
Dividends of surplus			△34,507		△34,507	△34,507
Profit (loss) attributable to owners of parent			△39,536		△39,536	△39,536
Purchase of treasury shares				△14	△14	△14
Total changes during period	—	—	△74,043	△14	△74,057	△74,057
Balance at end of period	628,411	718,179	664,686	△138,614	1,872,662	1,872,662

Fiscal Year Ended March 31, 2026

(Thousands of yen)

	Shareholders' equity					Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	628,411	718,179	664,686	△138,614	1,872,662	1,872,662
Changes during period						
Dividends of surplus			△34,506		△34,506	△34,506
Profit (loss) attributable to owners of parent			151,183		151,183	151,183
Purchase of treasury shares				—	—	—
Total changes during period	—	—	116,676	—	116,676	116,676
Balance at end of period	628,411	718,179	781,362	△138,614	1,989,338	1,989,338

(4) Consolidated Statement of Cash Flows

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit (loss) before income taxes	△43,718	236,835
Depreciation	538,219	556,182
Loss on retirement of non-current assets	1,577	—
Gain on sale of non-current assets	—	△71
Foreign exchange losses (gains)	△1,337	△3,369
Increase (decrease) in allowance for doubtful accounts	11,527	8,809
Increase (decrease) in provision for bonuses	8,333	△1,887
Interest and dividend income	△257	△987
Interest expenses	—	1,447
Decrease (increase) in trade receivables	△54,352	△56,342
Decrease (increase) in inventories	28,316	28,296
Increase (decrease) in accounts payable - other	△39,254	11,316
Increase (decrease) in advances received	△71,648	△59,974
Increase (decrease) in accrued consumption taxes	14,162	26,613
Increase (decrease) in guarantee deposits received	△30	△93
Other, net	△19,702	△3,257
Subtotal	371,835	743,518
Interest and dividends received	257	987
Interest paid	—	△1,447
Income taxes paid	△55,759	△7,857
Income taxes refund	—	24,953
Net cash provided by (used in) operating activities	316,334	760,154
Cash flows from investing activities		
Purchase of property, plant and equipment	△35,039	△18,986
Proceeds from sale of property, plant and equipment	—	79
Purchase of intangible assets	△640,104	△598,918
Proceeds from redemption of lease and guarantee deposits	97	—
Payments of leasehold and guarantee deposits	△1,458	△1,495
Net cash provided by (used in) investing activities	△676,506	△619,321
Cash flows from financing activities		
Proceeds from long-term borrowings	—	200,000
Repayments of long-term borrowings	—	△45,760
Dividends paid	△34,279	△34,157
Purchase of treasury shares	△14	—
Net cash provided by (used in) financing activities	△34,294	120,082
Effect of exchange rate change on cash and cash equivalents	644	2,137
Net increase (decrease) in cash and cash equivalents	△393,821	263,053
Cash and cash equivalents at beginning of period	739,371	345,549
Cash and cash equivalents at end of period	345,549	608,602

(5) Notes to Consolidated Financial Statements

(Notes on Promise of Going Concern)

There are no applicable items.

(Segment and Other Information)

We omit this statement because we are a single segment of the Cloud Solutions Business.

(Per Share Information)

	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Net assets per share	¥135.67	¥144.13
Basic earnings per share	△¥2.86	¥10.95

(Note) 1. Diluted net income per share is not stated because there is no latent stock.

The basis for the calculation of net income per share is as follows.

2. The Company conducted a two-for-one stock split of its common stock effective April 1, 2026. Net assets per share, basic earnings per share, and basic loss per share have been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.
3. The basis for calculating basic earnings per share or basic loss per share is as follows:

	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Profit (loss) attributable to owners of the parent (thousands of yen)	△39,536	151,183
Amount not attributable to ordinary shareholders (thousand yen)	—	—
Profit (loss) attribute to owners of parent (thousands of yen) related to common shares	△39,536	151,183
Average number of shares of common shares	13,802,757	13,802,754

(Note) The Company conducted a two-for-one stock split of its common stock effective April 1, 2026.

The average number of shares of common stock during the period has been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

(Major Subsequent Events)

There are no applicable items.