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Securities Code: 3635

May27, 2025

To Our Shareholders:

1-18-12 Minowa-cho, Kouhoku-ku, Yokohama-shi,
Kanagawa

KOEI TECMO HOLDINGS CO., LTD.

Yoichi Erikawa, President & CEO (Representative
Director)

Notice of the 16th Annual Meeting of Shareholders

The Company hereby notifies shareholders that the 16th Annual Meeting of Shareholders will be held as described below.

If you are not attending on the said date, you may exercise your voting rights via the Internet or in writing. We kindly request you read the Reference Document for the Annual Meeting of Shareholders included in the items for which measures for provision in electronic format will be taken and exercise your voting rights by any of the methods described in the “Information on Exercise of Voting Rights” (pages 6 and 7) no later than Wednesday, June 18, 2025, at 6:00 p.m.

Date: Thursday, June 19, 2025 at 10:00 a.m.

Venue: 3-6 Minatomirai 4-chome, Nishi-ku, Yokohama-shi, Kanagawa
KT Building (KOEI TECMO GAMES Headquarters)

(Please see the “Venue Information Map for the Annual Meeting of Shareholders.”)

Purposes:

- Items to be reported:**
1. The business report, the consolidated financial statements and the results of consolidated financial statement audits by the Accounting Auditor and the Audit & Supervisory Board for the 16th business period (April 1, 2024 to March 31, 2025)
 2. The non-consolidated financial statements for the 16th business period (April 1, 2024 to March 31, 2025)

Items to be resolved:

- Agenda No. 1:** Appropriation of Retained Earnings
- Agenda No. 2:** Amendment to the Articles of Incorporation
- Agenda No. 3:** Election of Eleven (11) Directors
- Agenda No. 4:** Election of Three (3) Audit & Supervisory Board Member
- Agenda No. 5:** Election of Accounting Auditor

Matters concerning measures for provision in electronic format:

Measures for provision in electronic format are taken upon the convocation of this Annual Meeting of Shareholders, and items for which such measures are taken are posted on the following Internet website as the “Notice of the 16th Annual Meeting of Shareholders.”

Company’s website

<https://www.koeitecmo.co.jp/ir/stock/meeting/>



Measures for provision in electronic format are posted on the website of the Tokyo Stock Exchange (TSE) as well. Please access the following TSE website (Listed Company Search), enter the issue name (company name) “KOEI TECMO HOLDINGS” or securities code “3635” in the search field, and select “Basic Information” and then “Documents for Public Inspection/PR Information.”

TSE website (Listed Company Search)

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show>



<Requests to Shareholders Planning to Attend the Meeting>

- To appropriately set up the venue for this Annual Meeting of Shareholders, we kindly ask for your cooperation in preregistration. For shareholders who plan to attend the meeting, please state (1) your name/corporate name (In case of a corporation, name of the department, title, and the person attending) and (2) shareholder number, and inform us via email addressed to (soukai2025@koeitecmo.co.jp) no later than 6:00 p.m. on Friday, June 13, 2025.
- After receiving your email, we will reply with a receipt confirmation within 2 business days from receipt. If you do not receive our receipt confirmation by email, we may not have received your email due to system malfunction, etc. Please check your settings, etc., and send the email again.

*Please note that if you contact us after the above deadline, we will not send a confirmation of receipt.

*Personal information of shareholders that we obtain when informed of your preregistration will be deleted after 14 days have passed from the end of the Annual Meeting of Shareholders. The personal information concerned will not be used for any purpose other than business related to this meeting.

*Due to the security or other settings by your internet provider or mobile phone company, email that we send may be blocked on your server side and you may not be able to receive the email. Since the Company is unable to address this matter, you are kindly requested to change the settings for the recipient side of the email address to allow receipt of email from the [koeitecmo.co.jp] domain. As for settings, please check manuals from your email software or provider, etc.

< Live Streaming via the Internet >

- The Annual Meeting of Shareholders will be available through live streams via the Internet for shareholders on the day the meeting is held. The method of viewing the live stream is presented in “Guide to Live Streaming via the Internet” (page 5).

<Notice to Shareholders>

- Since the following information has been posted on the Company's Internet website (<https://www.koeitecmo.co.jp/>) in accordance with the laws, ordinances and provisions of Article 17 of the Articles of Incorporation, the documents provided in association with this notice do not contain such information.
 - (i) Matters concerning the Subscription Rights to Shares, etc. of the Company
 - (ii) System to ensure the properness of business and the operating state of such system
 - (iii) Consolidated Statements of Changes in Net Assets
 - (iv) Notes to the Consolidated Financial Statement
 - (v) Non-consolidated Statements of Changes in Net Assets
 - (vi) Notes to the Non-consolidated Financial Statements
- If there are any revisions to the Reference Document for the Annual Meeting of Shareholders, the business report, and/or the consolidated and the non-consolidated financial statements, such revisions will be listed on the Company's website mentioned above.
- If you exercise your voting rights redundantly by means of a voting right exercise document and on the Internet, we will treat the exercise of voting rights on the Internet as effective.
- If you exercise your voting rights more than once on the Internet, we will treat the most recent exercise of voting rights as effective.
- We will post the results of the resolution of the Annual Meeting of Shareholders on the Company's website mentioned above instead of sending a notice of resolution.

Reference Document for the Annual Meeting of Shareholders

Agenda No. 1: Appropriation of Retained Earnings

We believe that returning profit to our shareholders is one of the most important principles for management and our basic policy regarding this passing on of profits is "a consolidated yearly dividend payout of 50% with stock buyback included, or a yearly dividend of 50 yen/stock."

Accordingly, the Company would like to set the year-end dividend amount for the 15th business period as follows in light of our business performance for the business period:

1. Type in which dividends are paid
Cash payment
2. Allocation of dividends and total amount of dividends
The Company would like to disburse 60 yen per common share, which is equivalent to the consolidated yearly dividend payout of 50%.
In this case, the total amount of dividends will be 18,951,076,440 yen.
3. Effective date on which dividends are disbursed from retained earnings
June 20, 2025

Agenda No. 2: Partial Amendment of the Articles of Incorporation

1. Reason for the Amendment
In order to clarify the division of duties to promote the separation of management supervision and execution, and to establish a flexible management system capable of responding to changes in the business environment, the Articles of Incorporation will be amended as follows.
 - (1) To enable flexible handling of the General Meeting of Shareholders according to the composition of the Board of Directors, Article 14 of the current Articles will be amended so that directors designated in advance by the Board of Directors shall be the convener and chairperson of the General Meeting of Shareholders.
 - (2) To enable the agile establishment of an optimal management system, Article 22 of the current Articles of Incorporation will be amended to allow the President to be selected not only from among directors but also from non-directors. Additionally, Article 23, Paragraph 1 of the current Articles will be amended to permit the selection of Representative Directors from directors other than those with titles.
 - (3) To clarify that the President is the highest authority in business execution, Article 23, Paragraph 2 of the current Articles of Incorporation will be amended, and a new Article 24 concerning business execution will be established.
 - (4) To facilitate agile operation of the Board of Directors in line with the Company's management system, Article 24 of the current Articles will be amended so that directors designated in advance by the Board shall be the convener and chairperson of the Board of Directors.
 - (5) In consideration of the amendment to Article 22 allowing the President to be selected from non-directors, Article 40 of the current Articles will be amended to explicitly state that the Board of Directors has the authority to determine the remuneration, etc., of the accounting auditor.
 - (6) Other necessary additions, deletions, corrections of wording, and adjustments to article numbering will be made as required.

2. Details of the Amendments

The details of the amendments are as follows.

(Underlined portions indicate the changes.)

Current Articles of Incorporation	Proposed Amendments to the Articles of Incorporation
<p>(Person to Convene and Chairman)</p> <p>Article 14</p> <p>Unless otherwise provided by laws and regulations, a general meeting of shareholders shall be convened and chaired by <u>the President and Director</u>.</p> <p><u>However</u>, in the absence or disability of <u>the President and Director</u>, another Director in the order previously determined by the Board of Directors shall convene and preside at the General Meeting of Shareholders.</p> <p>(Directors with Titles)</p> <p>Article 22</p> <p>By resolution of the Board of Directors, <u>the President and Director shall be selected from among the Directors, and, as necessary, other Directors with titles may be appointed.</u></p> <p>(Representative Directors)</p> <p>Article 23</p> <p>1. By resolution of the Board of Directors, <u>Representative Directors shall be selected from among the Directors with titles specified in the preceding article.</u></p> <p>2. The Representative Director shall <u>represent the Company and execute business in accordance with the resolutions of the Board of Directors.</u></p> <p>(Newly Established)</p>	<p>(Person to Convene and Chairman)</p> <p>Article 14</p> <p>1. <u>Unless otherwise provided by laws and regulations, a general meeting of shareholders shall be convened and chaired by a director previously determined by the Board of Directors.</u></p> <p>2. <u>In the absence or disability of the Director set forth in the preceding paragraph</u>, another Director in the order previously determined by the Board of Directors shall convene and preside at the General Meeting of Shareholders.</p> <p>(President and Directors with Titles)</p> <p>Article 22</p> <p>By resolution of the Board of Directors, <u>one President shall be selected, and, as necessary, Directors with titles may be appointed from among the Directors.</u></p> <p>(Representative Directors)</p> <p>Article 23</p> <p>1. By resolution of the Board of Directors, <u>Representative Directors shall be selected from among the Directors.</u></p> <p>2. The Representative Directors shall <u>represent the Company.</u></p> <p>(Business Execution)</p> <p>Article 24</p> <p>1. <u>The President shall oversee and execute the business of the Company in accordance with the division of duties determined by the Board of Directors.</u></p> <p>2. <u>In the event that the President is unable to perform their duties, another person shall act on behalf of the President in the order previously determined by the Board of Directors.</u></p>

Current Articles of Incorporation	Proposed Amendments to the Articles of Incorporation
<p>(Convener and Chairperson of the Board of Directors)</p> <p>Article <u>24</u></p> <p>Except as otherwise provided by laws and regulations, the Board of Directors shall be convened and chaired by <u>the President</u>. <u>However, if the President is unable to perform these duties due to an accident or other reasons, another Director shall convene and chair the Board of Directors in the order previously determined by the Board.</u></p> <p>Articles <u>25</u> to <u>39</u> (Omitted) (Remuneration, etc.)</p> <p>Article <u>40</u></p> <p>The remuneration, etc., of the accounting auditor shall be determined by <u>the Representative Director with the consent of the Audit & Supervisory Board</u>.</p> <p>Articles <u>41</u> to <u>44</u> (Omitted)</p>	<p>(Convener and Chairperson of the Board of Directors)</p> <p>Article <u>25</u></p> <p><u>1. Except as otherwise provided by laws and regulations, the Board of Directors shall be convened and chaired by a Director previously determined by the Board of Directors.</u></p> <p><u>2. If the Director referred to in the preceding paragraph is unable to perform these duties due to an accident or other reasons, another Director shall convene and chair the Board of Directors in the order previously determined by the Board.</u></p> <p>Articles <u>26</u> to <u>40</u> (As currently stipulated) (Remuneration, etc.)</p> <p>Article <u>41</u></p> <p>The remuneration, etc., of the accounting auditor shall be determined <u>by resolution of the Board of Directors with the consent of the Audit & Supervisory Board</u>.</p> <p>Articles <u>42</u> to <u>45</u> (As currently stipulated)</p>

Agenda No. 3: Election of Eleven (11) Directors

The term of office for all Twelve (12) Directors will expire at the conclusion of the Annual Meeting of Shareholders. Moving forward, the Company requests the election of Eleven (11) Directors.

The candidates for Director are as follows.

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
1	Keiko Erikawa (January 3, 1949)	<p>July 1978 Senior Executive Director, KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.)</p> <p>June 1992 Deputy-president (Representative Director), KOEI Co., Ltd.</p> <p>April 1999 President (Representative Director), KOEI Co., Ltd.</p> <p>June 2001 Chairman (Representative Director), KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.) Board Director Chairman and CEO, KOEI Corporation (currently known as KOEI TECMO AMERICA Corporation)</p> <p>June 2005 Chairman (Founder and Director), KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.)</p> <p>April 2006 Chairman Emeritus (Founder Director), KOEI Co., Ltd.</p> <p>April 2009 Director, the Company</p> <p>June 2009 Chairman Emeritus (Director), the Company</p> <p>January 2011 Chairman Emeritus (Director), KOEI TECMO GAMES CO., LTD.</p> <p>June 2013 Chairman (Representative Director), KOEI TECMO GAMES CO., LTD. Chairman (Representative Director), the Company (current position)</p> <p>June 2014 Board Director, TECMO KOEI EUROPE LIMITED (currently known as KOEI TECMO EUROPE LIMITED)</p> <p>April 2015 Chairman Emeritus (Director), KOEI TECMO GAMES CO., LTD.</p> <p>November 2015 Senior Executive Director (Representative Director), KOYU HOLDINGS CO., LTD.</p> <p>April 2020 Chairman (Representative Director), KOYU HOLDINGS CO., LTD. Chairman (Representative Director), KOYU CO., LTD.</p> <p>June 2021 Outside Director, SoftBank Group Corp.(current position)</p> <p>June 2022 Board Director, Game Art Museum CO., LTD. (current position)</p> <p>February 2025 President (Representative Director), KOEI TECMO CORPORATE FINANCE CO., LTD. (current position)</p> <p>April 2025 Chairman Emeritus (Director), KOYU HOLDINGS CO., LTD. (current position) Chairman Emeritus (Director), KOYU CO., LTD. (current position)</p> <p>(Significant concurrent positions) Chairman Emeritus (Director), KOYU HOLDINGS CO., LTD. Chairman Emeritus (Director), KOYU CO., LTD. Board Director, Game Art Museum CO., LTD. President (Representative Director), KOEI TECMO CORPORATE FINANCE CO., LTD. Outside Director, SoftBank Group Corp.</p>	12,428
<p>[Reasons for electing the person as candidate for Director]</p> <p>Since the foundation of KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.), Ms. Keiko Erikawa has endeavored to develop the Company and strengthen the management base as manager and financial officer. She has also been driving the promotion of women's participation in the Company by creating the world's first game targeting women and launching the Ruby Party brand for multimedia development while striving to improve the status and develop the entire game industry through various industry organizations.</p> <p>She has her own point of view as female manager, abundant experience in management, and the Company decided that she is necessary for the development and further improvement of corporate value and requests that shareholders continuously elect her as Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
2	Yoichi Erikawa (October 26, 1950)	<p>July 1978 President (Representative Director), KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.) (established)</p> <p>March 1989 President (Representative Director), KOYU LTD. (currently known as KOYU CO., LTD.) (current position)</p> <p>April 1999 Chairman (Representative Director), KOEI Co., Ltd.</p> <p>June 2001 Lead Advisor (Director), KOEI Co., Ltd.</p> <p>June 2005 Lead Advisor (Founder Director), KOEI Co., Ltd.</p> <p>April 2009 Director, the Company</p> <p>June 2009 Lead Advisor (Director), the Company</p> <p>November 2010 President & CEO (Representative Director), the Company (current position)</p> <p>President (Representative Director), KOEI TECMO GAMES CO., LTD.</p> <p>Board Director President and COO, TECMO KOEI AMERICA Corporation (currently known as KOEI TECMO AMERICA Corporation)</p> <p>December 2010 Board Director President and COO, TECMO KOEI EUROPE LIMITED (currently known as KOEI TECMO EUROPE LIMITED)</p> <p>April 2015 Chairman (Representative Director) (CEO), KOEI TECMO GAMES CO., LTD.</p> <p>November 2015 President (Representative Director), KOYU HOLDINGS CO., LTD.</p> <p>April 2020 Board Director Chairman and CEO, KOEI TECMO AMERICA Corporation</p> <p>Board Director Chairman and CEO, KOEI TECMO EUROPE LIMITED</p> <p>Chairman (Representative Director) (CEO and COO), KOEI TECMO GAMES CO., LTD.</p> <p>April 2021 Chairman (Representative Director) (CEO), KOEI TECMO GAMES CO., LTD.</p> <p>June 2022 Board Director, Game Art Museum CO., LTD. (current position)</p> <p>April 2025 Chairman (Representative Director), KOYU HOLDINGS CO., LTD. (current position)</p> <p>Chairman (Representative Director), KOYU CO., LTD. (current position)</p> <p>(Significant concurrent positions)</p> <p>Chairman (Representative Director), KOYU HOLDINGS CO., LTD.</p> <p>Chairman (Representative Director), KOYU CO., LTD.</p> <p>Board Director, Game Art Museum CO., LTD.</p>	15,288
<p>[Reasons for electing the person as candidate for Director]</p> <p>Since the foundation of KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.), Mr. Yoichi Erikawa has provided strong leadership and led the development of the Company as manager. In addition, he created a lot of video games representing the Company group including “Nobunaga’s Ambition” and “Romance of the Three Kingdoms” as video game producer KOU SHIBUSAWA and has endeavored to improve the corporate value of the Company as an entertainment company.</p> <p>The Company decided that he is necessary for the development and further improvement of corporate value of the Company as a supervisory role in management because he is a manager with abundant experience in management and an exceptional video game producer, and requests that shareholders continuously elect him as Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
3	Hisashi Koinuma (October 2, 1971)	<p>April 1994 Joined KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.)</p> <p>April 2006 Executive Officer, KOEI Co., Ltd.</p> <p>July 2008 Managing Executive Officer, KOEI Co., Ltd.</p> <p>June 2009 Executive Officer, the Company Executive Officer, TECMO, Ltd.</p> <p>April 2010 Managing Executive Officer, KOEI TECMO GAMES CO., LTD.</p> <p>April 2011 Senior Executive Director, KOEI TECHMO GAMES CO., LTD.</p> <p>June 2012 Director, the Company</p> <p>June 2013 Deputy-president (Director), KOEI TECMO GAMES CO., LTD.</p> <p>April 2015 President (Representative Director) (COO), KOEI TECMO GAMES CO., LTD.</p> <p>April 2018 Deputy-president (Representative Director), the Company Chairman (Representative Director), KOEI TECMO WAVE CO., LTD. (current position) President (Representative Director), KOEI TECMO NET CO., LTD. (current position)</p> <p>April 2020 Board Director President and COO, KOEI TECMO AMERICA Corporation (current position) Board Director President and COO, KOEI TECMO EUROPE LIMITED (current position) Deputy-president (Director), the Company President (Director), KOEI TECMO GAMES CO., LTD.</p> <p>April 2021 Deputy-president (Representative Director), the Company (current position) President (Representative Director) (COO), KOEI TECMO GAMES CO., LTD.</p> <p>April 2025 President (Representative Director) (CEO&COO), KOEI TECMO GAMES CO., LTD. (current position)</p> <p>(Significant concurrent positions) President (Representative Director) (CEO&COO), KOEI TECMO GAMES CO., LTD. Chairman (Representative Director), KOEI TECMO WAVE CO., LTD. President (Representative Director), KOEI TECMO NET CO., LTD. Board Director President and COO, KOEI TECMO AMERICA Corporation Board Director President and COO, KOEI TECMO EUROPE LIMITED</p>	146,868
<p>[Reasons for electing the person as candidate for Director]</p> <p>After joining KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.), Mr. Hisashi Koinuma has gained field experience as video game developer and led the entertainment business, which is the Company group's core business, by developing video games representing the Company group including the "Warriors" series and producing collaborative products using the IP of other companies.</p> <p>He serves as a core member of the new management system in the role of excuting management and the Company decided that he is necessary for the development and further improvement of corporate value of the Company and requests that shareholders continuously elect him as Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
4	Mei Erikawa (April 30, 1976)	<p>June 2010 Audit & Supervisory Board Member, KOEI TECMO GAMES CO., LTD.</p> <p>July 2013 Director, KOEI TECMO GAMES CO., LTD.</p> <p>June 2015 Director, the Company</p> <p>November 2015 Director, KOYU HOLDINGS CO., LTD.</p> <p>April 2017 Managing Director, KOYU HOLDINGS CO., LTD.</p> <p>April 2020 Senior Director, KOYU HOLDINGS CO., LTD. Senior Director, KOYU CO., LTD.</p> <p>June 2022 President (Representative Director), Game Art Museum CO., LTD. (current position)</p> <p>October 2022 Deputy-president (Representative Director), KOYU HOLDINGS CO., LTD. Deputy-president (Representative Director), KOYU CO., LTD.</p> <p>April 2023 Director, Managing Executive Officer, Deputy General Manager of Business Administration Division, the Company Director, Managing Executive Officer, KOEI TECMO GAMES CO., LTD. (current position)</p> <p>October 2023 Director, Managing Executive Officer and CSuO, Deputy General Manager of Business Administration Division, the Company</p> <p>February 2025 Director, KOEI TECMO CORPORATE FINANCE CO., LTD. (current position) Managing Director and CSuO, the Company(current position)</p> <p>April 2025 President (Representative Director), KOYU HOLDINGS CO., LTD. (current position) President (Representative Director), KOYU CO., LTD. (current position)</p> <p>(Significant concurrent positions) President (Representative Director), KOYU HOLDINGS CO., LTD. President (Representative Director), KOYU CO., LTD. President (Representative Director), Game Art Museum CO., LTD. Director, Managing Executive Officer, KOEI TECMO GAMES CO., LTD. Director, KOEI TECMO CORPORATE FINANCE CO., LTD.</p>	2,004,420
<p>[Reasons for electing the person as candidate for Director]</p> <p>Ms. Mei Erikawa has gained experience in management as Director of the Company and KOEI TECMO GAMES CO., LTD. and led Ruby Party and endeavored to develop IPs in many fields as a person responsible for the development of video games and planning and operation of events mainly targeted at women.</p> <p>The Company decided that she is necessary to expand the business of the Company and promote sustainability in the Company group from her unique point of view as a woman and requests that shareholders continuously elect her as Director.</p>			
5	Yasuharu Kakiyama (December 30, 1970)	<p>June 2001 Audit & Supervisory Board Member, TECMO, Ltd.</p> <p>June 2004 Director, TECMO, Ltd.</p> <p>March 2007 Chairman (Representative Director), TECMO, Ltd.</p> <p>September 2008 Chairman (Representative Director) and President, TECMO, Ltd.</p> <p>January 2009 Chairman (Representative Director), TECMO, Ltd.</p> <p>April 2009 Chairman (Representative Director), the Company</p> <p>April 2011 Chairman (Representative Director), KOEI TECMO GAMES CO., LTD.</p> <p>June 2013 Director & Advisor, KOEI TECMO GAMES CO., LTD. Director & Advisor, the Company (current position)</p>	1,174,458
<p>[Reasons for electing the person as candidate for Director]</p> <p>Mr. Yasuharu Kakiyama has experience and achieved results as Chairman (Representative Director) of the Company and KOEI TECMO GAMES CO., LTD.</p> <p>Since the Company decided that he could give advice about the management of the Company and supervise the management of the Company as a manager who had successively worked in different important posts at the Company and the group companies, the Company requests that shareholders continuously elect him as Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
6	Masao Tejima (November 18, 1957)	<p>April 1982 Joined Hakuhold Inc.</p> <p>March 1992 President (Representative Director), Aldus K.K. (currently known as Adobe Systems Co., Ltd.)</p> <p>November 1994 President (Representative Director), Macromedia, Inc. (currently known as Adobe Systems Co., Ltd.)</p> <p>February 2001 President (Representative Director) CEO, T&T Corporation (current position)</p> <p>March 2006 Representative Director and CEO, OpenTable, Inc.</p> <p>January 2008 Representative Director, Sports for Life Japan General Incorporated Association (current position)</p> <p>June 2014 Outside Director, the Company (current position)</p> <p>May 2015 Outside Director, zetton Inc.</p> <p>November 2015 Outside Director, PIT DESIGN Co., Ltd (current position)</p> <p>July 2017 Outside Director, LIVNEX CO., LTD. (current position)</p> <p>May 2022 Director, zetton Inc. (current position)</p> <p>(Significant concurrent positions)</p> <p>President (Representative Director) CEO, T&T Corporation</p> <p>Representative Director, Sports for Life Japan General Incorporated Association</p> <p>Director, zetton Inc.</p> <p>Outside Director, PIT DESIGN Co., Ltd</p> <p>Outside Director, LIVNEX CO., LTD.</p>	44,428
<p>[Reasons for electing the person as candidate for Outside Director and expected roles]</p> <p>Mr. Masao Tejima established a number of businesses in the fields of IT and marketing, and also engaged in the management and public offering of companies listed on the NASDAQ as a member of management at the head offices of 3 U.S. companies, and successively worked in different important posts such as representing the Japanese corporations of such companies.</p> <p>Since the Company expects that he could give advice about the management of the Company and supervise the management of the Company from a practical and multilateral perspective utilizing his abundant experience and broad knowledge as a global manager, the Company requests that shareholders continuously elect him as Outside Director.</p>			
7	Hiroshi Kobayashi (April 5, 1957)	<p>April 1980 Joined Nomura Securities Co., Ltd.</p> <p>January 1991 Joined SQUARE CO., LTD. (currently known as SQUARE ENIX CO., LTD.)</p> <p>April 1991 Director, SQUARE CO., LTD.</p> <p>January 2000 Joined DWANGO Co., Ltd.</p> <p>May 2000 Director, DWANGO Co., Ltd.</p> <p>September 2000 President (Representative Director), DWANGO Co., Ltd.</p> <p>December 2012 Director & Consultant, DWANGO Co., Ltd.</p> <p>June 2015 Outside Director, the Company (current position)</p> <p>February 2025 Director (Non-executive), KOEI TECMO CORPORATE FINANCE CO., LTD. (current position)</p> <p>(Significant concurrent positions)</p> <p>Director (Non-executive), KOEI TECMO CORPORATE FINANCE CO., LTD.</p>	43,628
<p>[Reasons for electing the person as candidate for Outside Director and expected roles]</p> <p>Mr. Hiroshi Kobayashi successively worked in different important posts in the ever-changing entertainment industry for a long time.</p> <p>Since the Company expects that he could give advice about the management of the Company and supervise the management of the Company utilizing his abundant experience and broad knowledge as a manager, the Company requests that shareholders continuously elect him as Outside Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
8	Tatsuo Sato (September 18, 1952)	May 1986 Director, Kadokawa Media Office K.K. June 1992 Managing Director (Representative Director), Kadokawa Media Office K.K. October 1992 Representative Director, MediaWorks, Inc. June 1999 Director, Kadokawa Shoten Publishing Co., Ltd. (currently known as KADOKAWA KEY-PROCESS CO.,Ltd.) September 2000 Auditor, DWANGO Co., Ltd. December 2005 President (Representative Director), Kadokawa Mobile K.K. February 2006 President (Representative Director), ASCII, K.K. April 2008 President (Representative Director), KADOKAWA GROUP HOLDINGS, INC. (currently known as KADOKAWA KEY-PROCESS CO.,Ltd.) December 2009 Director, DWANGO Co., Ltd. October 2014 Representative Director and President, KADOKAWA DWANGO CORPORATION (currently known as KADOKAWA CORPORATION) June 2015 Representative Director and Chairman, KADOKAWA DWANGO CORPORATION April 2016 President, KADOKAWA DWANGO educational corporation June 2018 Outside Director, the Company (current position)	30,940
<p>[Reasons for electing the person as candidate for Outside Director and expected roles]</p> <p>Mr. Tatsuo Sato has successively worked in different important posts in the KADOKAWA Group, an integrated entertainment business group, for a long time.</p> <p>Since the Company expects that he could provide advice on management of the Company and supervise management of the Company utilizing his abundant experience and broad knowledge as a manager, the Company requests that shareholders continuously elect him as an Outside Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
9	Michiaki Ogasawara (January 29, 1954)	<p>April 1976 Joined Ministry of Posts and Telecommunications (currently known as Ministry of Internal Affairs and Communications)</p> <p>January 2003 Director-General, Tohoku Bureau of Telecommunications, Ministry of Internal Affairs and Communications</p> <p>January 2004 Director-General, Kanto Bureau of Telecommunications, Ministry of Internal Affairs and Communications</p> <p>February 2005 Deputy Director-General, Minister's Secretariat, Ministry of Internal Affairs and Communications</p> <p>July 2007 Director-General, Information and Communications Policy Bureau, Ministry of Internal Affairs and Communications</p> <p>July 2008 Director-General, Information and Communications Global Strategy Bureau, Ministry of Internal Affairs and Communications</p> <p>January 2010 Vice-Minister for Policy Coordination</p> <p>September 2012 Vice-Minister for Internal Affairs and Communications</p> <p>June 2013 Executive Adviser of Ministry of Internal Affairs and Communications</p> <p>June 2015 Outside Director, Daiwa Securities Group Inc.</p> <p>June 2018 Chairperson of the Board, Foundation for Multimedia Communications</p> <p>June 2019 Outside Director, Tokyu Fudosan Holdings Corporation</p> <p>June 2021 Outside Director, the Company (current position)</p> <p>June 2022 Chairperson of the Board, The Yu-cho Foundation (current position)</p> <p>November 2024 Outside Director, BIC CAMERA INC. (current position)</p> <p>(Significant concurrent positions)</p> <p>Chairperson of the Board, The Yu-cho Foundation</p> <p>Outside Director, BIC CAMERA INC.</p>	-
<p>[Reasons for electing the person as candidate for Outside Director and expected roles]</p> <p>Mr. Michiaki Ogasawara has been engaged mainly in the administration of information and communication in the Ministry of Internal Affairs and Communications, and has successively worked in important posts such as Vice-Minister for Internal Affairs and Communications over years.</p> <p>Since the Company expects that he could provide advice on management of the Company and supervise management of the Company utilizing his abundant experience in leading organizations and broad knowledge as an administrative officer, the Company requests that shareholders continuously elect him as an Outside Director.</p> <p>Although he has never been directly involved in company management in the past, based on the above reasons and his experience serving as an outside director for multiple listed companies, the Company has determined that he is capable of properly fulfilling his duties as an outside director of the Company.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
10	Fumiko Hayashi (May 5, 1946)	February 1999 President (Representative Director), Fahren Tokyo K.K. August 2003 President (Representative Director), BMW Tokyo Corp. May 2005 Chairperson (Representative Director) and CEO, The Daiei, Inc. May 2008 Corporate officer, Nissan Motor Co., Ltd. June 2008 President (Representative Director), Tokyo Nissan Auto Sales Co., Ltd. (currently Nissan Tokyo Sales Co., Ltd.) August 2009 Mayor of the City of Yokohama April 2014 President, Mayors Association of Designated Cities June 2022 Outside Director, the Company (current position) June 2022 Outside Director, Nojima Corporation (current position) September 2022 Outside Director, TAIYO CONSTRUCTION CO., LTD. (current position) (Significant concurrent positions) Outside Director, Nojima Corporation Outside Director, TAIYO CONSTRUCTION CO., LTD.	-
<p>[Reasons for electing the person as candidate for Outside Director and expected roles]</p> <p>Ms. Fumiko Hayashi has experience in being involved in municipal administration for many years such as assuming office as the first female president of the Mayors Association of Designated Cities. In addition, she has directed market development and business enhancement of domestic and overseas automobile brands in the significantly changing automotive industry by utilizing her managerial experience. She has also successively held important positions such as serving as corporate representative of automotive sales companies.</p> <p>Since the Company expects that she could give advice about and supervise the Company's promotion of diversity and sustainable growth by utilizing her abundant experience and broad knowledge as an administrator and with a unique perspective as a female executive, the Company requests that shareholders continuously elect her as an Outside Director.</p>			

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
*11	Shino Uenuma (January 28, 1967)	<p>April 1997 Registered as an attorney Joined Okamoto, Suzuki & Takamatsu Law Office (currently Hayabusa Asuka Law Offices)</p> <p>September 2002 Joined Toranomon Minami Law Office (currently STLM Law Offices) (current position)</p> <p>October 2006 Registered as an attorney in the State of New York</p> <p>October 2011 Visiting Associate Professor at Institute of Information Security</p> <p>April 2012 Criminal Defense Professor at the Supreme Court Legal Research and Training Institute</p> <p>April 2015 Visiting Professor at Institute of Information Security (current position)</p> <p>April 2016 Civil mediation committee at Tokyo Summary Court (current position)</p> <p>March 2022 Outside Auditor at GMO MakeShop, Co., Ltd. (current position)</p> <p>January 2023 Member of the Strategy Headquarters, National center of Incident readiness and Strategy for Cybersecurity (current position)</p> <p>(Significant concurrent positions) Attorney at STLM Law Offices Visiting Professor at Institute of Information Security Civil mediation committee at Tokyo Summary Court Outside Auditor at GMO MakeShop, Co., Ltd. Member of the Strategy Headquarters, National center of Incident readiness and Strategy for Cybersecurity</p>	-
<p>[Reasons for electing the person as candidate for Director]</p> <p>Ms. Shino Uenuma possesses a broad range of expertise as an attorney and has contributed to the advancement of the information security field, including serving as an expert member of the Strategy Headquarters at National center of Incident readiness and Strategy for Cybersecurity.</p> <p>Leveraging her extensive experience and specialized knowledge as an attorney in corporate legal affairs, particularly in intellectual property and IT-related matters, we expect her to provide valuable advice and oversight to our management from a unique perspective as a woman. Therefore, we respectfully request her appointment as an outside director of our company.</p> <p>Although she has never been directly involved in company management in the past, based on the above reasons, the Company has determined that she is capable of properly fulfilling her duties as an outside director of the Company.</p>			

- Notes:
- The candidate marked with * is a candidate for newly appointed Directors.
 - There are no special conflicts of interest between any of the candidates and the Company.
 - The above-mentioned columns for "Brief profile, position, and responsibility at the Company (Significant concurrent positions)" for Ms. Keiko Erikawa, Mr. Yoichi Erikawa, and Ms. Mei Erikawa, have descriptions including their positions and responsibilities when they are persons who execute duties at present, or for the past ten years in KOYU HOLDINGS CO., LTD. and KOYU CO., LTD., which are the parents of our company, and their subsidiaries.
 - Mr. Masao Tejima, Mr. Hiroshi Kobayashi, Mr. Tatsuo Sato, Mr. Michiaki Ogasawara, Ms. Fumiko Hayashi and Ms. Shino Uenuma are the candidates for Outside Director.
 - Mr. Masao Tejima, Mr. Hiroshi Kobayashi, Mr. Tatsuo Sato, Mr. Michiaki Ogasawara and Ms. Fumiko Hayashi are currently Outside Directors of the Company, and their term in office as Outside Directors will be 11years, 10years, 7years, 4years and 3years respectively, at the conclusion of the Annual Meeting of Shareholders.
 - The Company has registered Mr. Masao Tejima, Mr. Hiroshi Kobayashi, Mr. Tatsuo Sato, Mr. Michiaki Ogasawara and Ms. Fumiko Hayashi as independent executive officers as specified by the Tokyo Stock Exchange, Inc. The Company will continue to appoint them as independent executive officers in the event that they are re-elected. In addition, since Ms. Shino Uenuma satisfies the requirements for independent executive officer as specified by the Tokyo Stock Exchange, Inc. and as she is not likely to have any conflicts of interest with general shareholders the Company plans to register her as independent executive officer with the Tokyo Stock Exchange, Inc.
 - The Company has concluded a Directors and Officers Liability Insurance Contract stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company under which all Directors and Audit &

Supervisory Board Members of the Company and the Company group are the insured. The said insurance contract will compensate for damages and legal costs, etc. incurred by the insured as a result of a claim for damages due to actions (including nonfeasance) conducted by the insured based on his or her position as an officer, etc. of the Company. Each candidate will become the insured of the said insurance contract if elected to assume office as Director. The said insurance contract will also be renewed with the same contents upon its subsequent renewal.

Agenda No. 4: Election of Three (3) Audit & Supervisory Board Members

The term of office for three (3) Audit & Supervisory Board Members will expire at the conclusion of the Annual Meeting of Shareholders. Moving forward, the Company requests the election of three (3) Audit & Supervisory Board Members.

With regard to this agenda item, the consent of the Audit & Supervisory Board has been obtained.

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
1	Seinosuke Fukui (November 10, 1953)	<p>June 1988 Joined KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.)</p> <p>July 1992 Director, KOEI TECMO GAMES CO., LTD.</p> <p>April 1995 Board Director President, KOEI Corporation (currently known as KOEI TECMO AMERICA Corporation)</p> <p>April 1998 Executive Officer, KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.)</p> <p>April 2000 Executive Officer, KOEI NET CO., Ltd. (currently known as KOEI TECMO NET CO., LTD.)</p> <p>June 2002 Director, KOEI TECMO NET CO., LTD.</p> <p>October 2002 Executive Officer, KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.)</p> <p>June 2009 Executive Officer, the Company Executive Officer, TECMO, Ltd.</p> <p>April 2010 President (Representative Director), KOEI TECMO NET CO., LTD.</p> <p>April 2013 Executive Officer, KOEI TECMO GAMES CO., LTD.</p> <p>September 2016 Executive Officer, the Company</p> <p>June 2017 Audit & Supervisory Board Member (Full-time), the Company (current position) Audit & Supervisory Board Member, KOEI TECMO GAMES CO., LTD. (current position) Audit & Supervisory Board Member, KOEI TECMO WAVE CO., LTD. (current position) Audit & Supervisory Board Member, KOEI TECMO NET CO., LTD. (current position)</p> <p>February 2025 Audit & Supervisory Board Member, KOEI TECMO CORPORATE FINANCE CO., LTD. (current position)</p> <p>(Significant concurrent positions) Audit & Supervisory Board Member, KOEI TECMO GAMES CO., LTD. Audit & Supervisory Board Member, KOEI TECMO WAVE CO., LTD. Audit & Supervisory Board Member, KOEI TECMO NET CO., LTD. Audit & Supervisory Board Member, KOEI TECMO CORPORATE FINANCE CO., LTD.</p>	902
<p>[Reasons for electing the person as candidate for Audit & Supervisory Board Member]</p> <p>Since joining KOEI Co., Ltd. (currently known as KOEI TECMO GAMES CO., LTD.), Mr. Seinosuke Fukui has accumulated abundant experience as an officer and employee, and has successively worked in important posts of respective companies of the Company group.</p> <p>Since the Company decided that he could utilize his broad knowledge and deep insight in business of the Company group including overseas for the Company's audit, the Company requests that shareholders continue to elect him as an Audit & Supervisory Board Member.</p>			
2	Kengo Takano (August 10, 1957)	<p>April 1980 Joined The Bank of Yokohama, Ltd.</p> <p>April 2008 Department Manager, Financial Market Department, The Bank of Yokohama, Ltd.</p> <p>April 2009 Executive Officer, Financial Market Department, The Bank of Yokohama, Ltd.</p> <p>June 2011 Director and Executive Officer, Department Manager, Financial Market Department, in charge of Financial Market Department, The Bank of Yokohama, Ltd.</p>	-

Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
		<p>May 2012 Director and Managing Executive Officer, in charge of International Business Department and Financial Market Department</p> <p>April 2013 Representative Director and Managing Executive Officer, in charge of International Business Department</p> <p>April 2015 President (Representative Director), Hamagin Tokai Tokyo Securities Co., Ltd .</p> <p>April 2019 Chairman (Representative Director), Yokohama Capital Co., Ltd.</p> <p>June 2019 Outside Audit & Supervisory Board Member, Yokohama Gyorui Co., Ltd. (current position)</p> <p>Outside Audit & Supervisory Board Member, Atsugi, Co., Ltd.</p> <p>June 2021 Outside Audit & Supervisory Board Member, the Company (current position)</p> <p>(Significant concurrent positions)</p> <p>Outside Audit & Supervisory Board Member, Yokohama Gyorui Co., Ltd.</p>	
<p>[Reasons for electing the person as candidate for Outside Audit & Supervisory Board Member]</p> <p>Mr. Kengo Takano has been working with The Bank of Yokohama Group as an officer and employee over the years. Since the Company decided that he could reflect his abundant experience and broad knowledge with regard to domestic and overseas finance, and professional insight as a manager for the Company's audit, the Company requests that shareholders continuously elect him as an Outside Audit & Supervisory Board Member.</p>			
Candidate No.	Name (Date of birth)	Brief profile, position and responsibility at the Company (Significant concurrent positions)	Number of the Company's shares owned
*3	Chihiro Kawai (June 14, 1973)	<p>October 1994 Joined Asahi Audit Corporation (currently KPMG AZSA LLC)</p> <p>April 1997 Registered as a Certified Public Accountant</p> <p>July 2006 Registered as a Certified Tax Accountant</p> <p>Established Kawai Chihiro Certified Public Accountant & Tax Accountant Office (currently Bayside Partners Accounting Office)</p> <p>Representative (current position)</p> <p>June 2016 Founded Bayside Partners Co., Ltd.</p> <p>Representative Director (current position)</p> <p>December 2018 Member of the Evaluation Committee for Yokohama City Public University Corporation</p> <p>June 2021 Outside Audit & Supervisory Board Member of UTOC CORPORATION</p> <p>June 2024 Outside Audit & Supervisory Board Member of OSAKI ELECTRIC CO., LTD. (current position)</p> <p>(Significant concurrent positions)</p> <p>Representative of Bayside Partners Accounting Office</p> <p>Representative Director of Bayside Partners Co., Ltd.</p> <p>Outside Audit & Supervisory Board Member of OSAKI ELECTRIC CO., LTD.</p>	-
<p>[Reasons for electing the person as candidate for Outside Audit & Supervisory Board Member]</p> <p>Ms. Chihiro Kawai has experience working at an audit firm and has also established and served as the representative of an accounting office. Since the Company decided that she could reflect her expertise and experience in finance and accounting as a Certified Public Accountant and Certified Tax Accountant, combined with a unique perspective as a woman as a manager for the Company's audit, the Company requests that shareholders elect her as an Outside Audit & Supervisory Board Member.</p>			

- Notes:
1. The candidate marked with * is a candidate for newly appointed Audit & Supervisory Board Member. 監査役
 2. There are no special conflicts of interest between any of the candidates and the Company.
 3. Mr. Kengo Takano and Ms. Chihiro Kawai are the candidates for Outside Audit & Supervisory Board Member.
 4. Mr. Kengo Takano is currently an Outside Audit & Supervisory Board Member of the Company, and his term in office as an Outside Audit & Supervisory Board Member will be 4years at the conclusion of the Annual Meeting of Shareholders.
 5. Mr. Kengo Takano satisfies the requirements for independent executive officer as specified by the Tokyo Stock Exchange, Inc. and as he is not likely to have any conflicts of interest with general shareholders the Company plans to register him as independent executive officer with the Tokyo Stock Exchange, Inc. In addition, since Ms. Chihiro Kawai satisfies the requirements for independent executive officer as specified by the Tokyo Stock Exchange, Inc. and as she is not likely to have any conflicts of interest with general shareholders the Company plans to register her as independent executive officer with the Tokyo Stock Exchange, Inc.
 6. The Company has concluded a Directors and Officers Liability Insurance Contract stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company under which all Directors and Audit & Supervisory Board Members of the Company and the Company group are the insured. The said insurance contract will compensate for damages and legal costs, etc. incurred by the insured as a result of a claim for damages due to actions (including nonfeasance) conducted by the insured based on his or her position as an officer, etc. of the Company. Each candidate will become the insured of the said insurance contract if elected to assume office as Director. The said insurance contract will also be renewed with the same contents upon its subsequent renewal.

Agenda No. 5: Election of Accounting Auditor

KPMG AZSA LLC, our Accounting Auditor, will retire from its position upon conclusion of this Annual General Meeting of Shareholders due to the expiration of its term of service. Therefore, based on the decision of the Board of Auditors, we respectfully request your approval to appoint Ernst & Young ShinNihon LLC as the new Accounting Auditor.

The reason the Board of Auditors selected Ernst & Young ShinNihon LLC as the candidate for Accounting Auditor is that, after considering the length of the current Auditor’s tenure and reviewing proposals from multiple audit firms including the current auditor, it was determined that appointing Ernst & Young ShinNihon LLC would provide a fresh perspective on the audit. Furthermore, taking into comprehensive consideration the firm’s expertise, independence, quality control system, and scale, Ernst & Young ShinNihon LLC was judged to be the most suitable candidate as the Company’s Accounting Auditor.

The candidate for Accounting Auditor is as follows.

(As of March 31, 2025)

Name	Ernst & Young ShinNihon LLC	
Address of principal office	1-1-2 Yurakucho, Chiyoda-ku, Tokyo	
History	April 1, 2000	Showa Ota & Co. (established in October 1985 after the merger of Tetsuzo Ota & Co. (established in January 1967) and Showa Audit Corporation (established in December 1969)) and Century Audit Corporation (established in January 1986) merged to establish Century Ota Showa & Co.
	July 1, 2001	Changed name from Century Ota Showa & Co. to ShinNihon & Co.
	July 1, 2008	Transitioned to a limited liability audit corporation, and changed name from ShinNihon & Co. to Ernst & Young ShinNihon LLC
	July 1, 2018	Changed name to Ernst & Young ShinNihon LLC (Japanese name only)
Profile	Certified Public Accountants:	3,137
	Partly-qualified accountants:	1,226
	Others:	2,042
	Total:	6,405
	Number of Affiliated Companies:	3,850
	Capital:	1,186 million yen
	Offices	Overseas: 43 locations including New York Domestic: 17 locations including Tokyo

Skill matrix of each officer

NO	Name	Scheduled Position	Gender	Key experience and expertise								
				Corporate management	Governance/ risk management	Finance /accounting	SDGs/ sustainability/ diversity	Entertainment business		Amusement business Amusement facilities/ Pachinko & Pachislot	Real estate business Real estate management/ operation	
								Creation of IP	Expansion of IP			
1	K e i k o E r i k a w a	Director and Chairman Emeritus	Female	●	●	●	●	●	●		●	
2	Y o i c h i E r i k a w a	Chairman (Representative Director) & Chairman of the Board of Directors	Male	●	●	●	●	●	●		●	
3	H i s a s h i K o i n u m a	President and CEO (Representative Director)	Male	●	●		●	●	●	●		
4	M e i E r i k a w a	Managing Director & CSuO	Female	●	●		●	●	●		●	
5	Y a s u h a r u K a k i h a r a	Director & Advisor	Male	●	●		●	/				
6	M a s a o T e j i m a	Outside Director (independent executive officers)	Male	●	●		●					
7	H i r o s h i K o b a y a s h i	Outside Director (independent executive officers)	Male	●	●		●					
8	T a t s u o S a t o	Outside Director (independent executive officers)	Male	●	●		●					
9	M i c h i a k i O g a s a w a r a	Outside Director (independent executive officers)	Male		●		●					
10	F u m i k o H a y a s h i	Outside Director (independent executive officers)	Female	●	●		●					
11	* S h i n o U e n u m a	Outside Director (independent executive officers)	Female		●		●					
12	S e i n o s u k e F u k u i	Audit & Supervisory Board Member (Full-time)	Male	●	●		●					
13	M a s a k i K i m u r a	Outside Audit & Supervisory Board Member (Fulltime, independent executive officers)	Male		●	●	●					
14	K e n g o T a k a n o	Outside Audit & Supervisory Board Member (independent executive officers)	Male	●	●	●						
15	* C h i h i r o K a w a i	Outside Audit & Supervisory Board Member (independent executive officers)	Female		●	●	●					

Notes: The candidates marked with * are candidates for newly appointed Directors or Audit & Supervisory Board Members.