NEWS RELEASE

August 27, 2026

To all members of the press

World Co., Ltd.
Corporate Communications Division

World Co., Ltd. Discloses “Integrated Report 2026”

Communicating the Group’s New Medium-Term Management Plan, “VISION-W,” and Its Growth Strategy to Establish a “Third Pole” in the Fashion Industry An Important Communication Tool for Engaging with Stakeholders

World Co., Ltd. (headquartered in Kobe, Japan; Representative Director of the Board, President and Executive Officer : Nobuteru Suzuki) today published the WORLD Integrated Report 2026.

The report is intended to provide shareholders, investors, and other stakeholders with a comprehensive overview of the World Group’s financial and non-financial information, as well as its initiatives aimed at sustainably enhancing corporate value.

Now in its third year of publication as an integrated report, this edition presents the Group’s roadmap for establishing a “third pole” in the fashion industry and achieving revenue of ¥1 trillion under its 10-year vision, based on the formulation of its new medium-term management plan, “VISION-W.”

The report also provides detailed information on the Group’s new corporate formation, which involves a transition from the former three-business structure of the Brand Business, Digital Business, and Platform Business to two major segments: the B2C Business and the B2B Business. In addition, it explains the Group’s business strategy, which positions M&A, intellectual property and alliances, and overseas expansion as key growth engines.

The report further describes the World Group’s efforts to achieve sustainable growth as a value-creating corporate group. These efforts include the “Group Value Initiative,” which connects its diverse businesses and people; management supported by technology, human capital, governance, and shared values; sustainability initiatives to address environmental and social issues; and the evolution of a next-generation fashion platform utilizing AI.

WORLD Integrated Report 2026

https://corp.world.co.jp/ir/pdf/2026_integrated_report_en.pdf

The integrated report is available for download on World’s corporate website.World will continue to publish integrated reports on a regular basis and provide transparent information to its stakeholders.

Cover design conveying World’s corporate statement

Highlights from the Table of Contents of WORLD Integrated Report 2026

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Beginning with the corporate statement and a message from the President, the report introduces the World Group's growth strategy, including the new medium-term management plan, "VISION-W"; the long-term vision for establishing a "third pole" in the fashion industry; business strategies based on the two major B2C and B2B segments; and value creation through M&A.

The report also provides broad coverage of the Group's initiatives aimed at sustainably enhancing corporate value, including efforts to embed the Group's values; sustainability activities related to the environment, human capital, and contributions to society; corporate governance; introductions to directors and executive officers; and financial and non-financial data.

Corporate Statement：Always creating, sharing value. Always striving for more.

The enduring aspiration embodied in this statement expresses our strong resolve to continue transforming and evolving ourselves, both today and into the future. By creating and implementing systems that enable us to continuously deliver value to our customers, we seek to earn their empathy while continually innovating ourselves toward new possibilities.

World Co., Ltd.　https://corp.world.co.jp/

Company name	World Co., Ltd.
Established	January 13, 1959
Business activities	As a business holding company, World Co., Ltd. manages the overall operations of the Group companies that run the B2C and B2B businesses, and performs tasks incidental to these businesses.
Paid-in Capital	6 billion yen
Number of employees	7,094 (consolidated) (as of February 28, 2026)
Number of Stores	2,474 stores (at the end of February 2026)
Number of Group companies	47
Locations	Kobe Head Office :6-8-1, Minatojima-Nakamachi, Chuo-ku, Kobe city Tokyo Office :WORLD Kita-Aoyama Bldg., 3-5-10, Kita-Aoyama, Minato-ku, Tokyo

Inquiries Regarding This Release　World Co., Ltd.　Corporate Communications Division　Abe　Email: aabe@world.co.jp
World Kita-Aoyama Building　3-5-10 Kita-Aoyama, Minato-ku, Tokyo 107-8526, Japan
Back issues of releases are also available on our corporate website.
Corporate Website: https://corp.world.co.jp/english/