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To All :

August 6, 2025

Company Name : FOOD & LIFE COMPANIES LTD.
Representative : Masahiro Yamamoto, President & CEO
Securities Code : 3563, Prime Market of the Tokyo Stock Exchange
Contact : Takeshi Yoshida, Corporate Officer
Tel 06-6368-1001

Revision of FY25/9 Earnings Forecast

FOOD & LIFE COMPANIES LTD. (the “Company” or “F&LC”) hereby announces the revision of the Company’s consolidated earnings forecast for the fiscal year ending September 30, 2025, which was announced on May 9, 2025, as follows:

1. Revision of FY25/9 Consolidated Earnings Forecast (FY25/9 Period is from Oct. 1, 2024 to Sep. 30, 2025)

	Revenue	Adjusted EBITDA	Operating Profit	Profit for the Period Attributable to Owner of the Parent	Basic Earnings Per Share
(A) Forecast Announced on Nov. 8, 2024	416,000 mil. JPY	46,500 mil. JPY	32,500 mil. JPY	19,000 mil. JPY	167.94 JPY
(B) Forecast Revised Today	421,000 mil. JPY	49,500 mil. JPY	35,000 mil. JPY	21,000 mil. JPY	185.60 JPY
Change in Value (B - A)	5,000 mil. JPY	3,000 mil. JPY	2,500 mil. JPY	2,000 mil. JPY	-
Change in Percentage (%)	1.2%	6.5%	7.7%	10.5%	-
(For Reference) FY24/9 Results	361,129 mil. JPY	37,485 mil. JPY	23,384 mil. JPY	14,633 mil. JPY	127.46 JPY

2. Background

During the Q3 period, both Japan Sushiro business and International Sushiro business performed strongly, which led to the results that exceeded our expectations.

Looking ahead to the Q4 period and beyond, while we anticipate the impact of rising costs of raw materials including rice, labor, etc., we have revised our full-year consolidated earnings forecast announced on May 9, 2025, as stated above, based on the robust performance of the cumulative results up to Q3/FY25.

※The performance forecasts contained in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable. Actual results may differ significantly from these forecasts due to various factors.