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April 14, 2026

## Consolidated Financial Results for the Three Months Ended February 28, 2026 (Under Japanese GAAP)



Company name: UNISIA HOLDINGS CO.

Listing: Tokyo Stock Exchange

Securities code: 3547

URL: <https://unisia.co.jp>

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Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

Representative Director, Chairman and President  
Director, Management Department

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended February 28, 2026 (from December 1, 2025 to February 28, 2026)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended February 28, 2026	8,597	87.8	625	85.2	235	(5.0)	160	(49.5)	32	(73.1)
February 28, 2025	4,578	19.8	337	3.6	248	3.8	318	13.6	121	(30.4)

Note: Comprehensive income For the three months ended February 28, 2026: ¥ 34 million [ (71.3)%]  
For the three months ended February 28, 2025: ¥ 120 million [ (30.9)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
February 28, 2026	3.03	-
February 28, 2025	13.26	-

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
February 28, 2026	23,721	7,023	29.5
November 30, 2025	9,686	4,118	42.3

Reference: Equity

As of February 28, 2026: ¥ 6,995 million

As of November 30, 2025: ¥ 4,092 million

## 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended November 30, 2025	-	0.00	-	15.00	15.00
Fiscal year ending November 30, 2026	-				
Fiscal year ending November 30, 2026 (Forecast)		-	-	-	-

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the first quarter dividend for the fiscal year ending November 30, 2026 :

Commemorative dividend	- yen
Special dividend	- yen

## 3. Consolidated financial result forecasts for the fiscal year ending November 30, 2026 (from December 1, 2025 to November 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending May 31, 2026	17,660	71.5	1,350	52.7	450	(33.5)	430	(38.0)	190	(68.9)	21.20
Full year	36,140	71.3	2,860	75.7	1,000	(15.7)	960	(22.3)	420	(43.6)	45.76

Note: Revisions to the financial result forecast most recently announced: None

### \* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included:	1	companies(	)
Excluded:	-	companies(	)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of February 28, 2026	11,061,399 shares
As of November 30, 2025	9,428,280 shares

(ii) Number of treasury shares at the end of the period

As of February 28, 2026	238,282 shares
As of November 30, 2025	238,263 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended February 28, 2026	10,805,174 shares
Three months ended February 28, 2025	9,190,069 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecasts, and other special matters

Quarterly Consolidated Financial Statements and Primary Notes  
Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of November 30, 2025	As of February 28, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	3,351,793	2,939,944
Accounts receivable - trade	1,216,401	1,470,638
Merchandise and finished goods	5,289	13,569
Work in process	1,848	-
Raw materials and supplies	141,050	223,597
Accounts receivable - other	151,727	115,022
Other	349,804	524,187
Allowance for doubtful accounts	(32,038)	(3,027)
Total current assets	5,185,875	5,283,931
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,450,486	6,084,336
Other, net	539,433	1,566,705
Total property, plant and equipment	2,989,919	7,651,041
Intangible assets		
Software	17,906	49,517
Software in progress	-	27,500
Goodwill	-	8,707,535
Other	-	18,168
Total intangible assets	17,906	8,802,721
Investments and other assets		
Guarantee deposits	902,680	1,241,523
Other	593,161	787,068
Allowance for doubtful accounts	(7,831)	(46,763)
Total investments and other assets	1,488,010	1,981,828
Total non-current assets	4,495,836	18,435,591
Deferred assets		
Business commencement expenses	4,580	1,832
Total deferred assets	4,580	1,832
Total assets	9,686,292	23,721,355

(Thousands of yen)

	As of November 30, 2025	As of February 28, 2026
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	1,035,102	1,097,603
Short-term borrowings	53,352	13,353
Current portion of bonds payable	-	15,000
Current portion of long-term borrowings	624,988	1,939,744
Accounts payable - other	411,285	516,334
Accrued expenses	576,522	866,647
Income taxes payable	255,260	89,308
Provision for bonuses	145,422	120,637
Other	550,946	711,991
Total current liabilities	3,652,879	5,370,618
Non-current liabilities		
Bonds payable	-	43,000
Long-term borrowings	1,202,505	10,008,656
Retirement benefit liability	43,582	47,840
Asset retirement obligations	286,294	463,529
Other	382,129	764,545
Total non-current liabilities	1,914,510	11,327,572
Total liabilities	5,567,390	16,698,191
<b>Net assets</b>		
Shareholders' equity		
Share capital	306,594	306,594
Deposits for subscriptions of shares	1,000,001	-
Capital surplus	844,972	4,852,577
Retained earnings	2,324,943	2,219,869
Treasury shares	(383,714)	(383,714)
Total shareholders' equity	4,092,796	6,995,327
Non-controlling interests	26,104	27,836
Total net assets	4,118,901	7,023,163
<b>Total liabilities and net assets</b>	<b>9,686,292</b>	<b>23,721,355</b>

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Three-Month Period

(Thousands of yen)

	For the three months ended February 28, 2025	For the three months ended February 28, 2026
Net sales	4,578,580	8,597,580
Cost of sales	1,785,116	3,204,259
Gross profit	2,793,464	5,393,320
Selling, general and administrative expenses	2,545,435	5,157,627
Operating profit	248,029	235,692
Non-operating income		
Interest and dividend income	4,609	2,290
Sponsorship money income	51,535	31,302
Subsidy income	-	18,165
Surrender value of insurance policies	40,429	-
Other	12,791	31,205
Total non-operating income	109,365	82,963
Non-operating expenses		
Interest expenses	4,209	47,386
Commission expenses	-	82,500
Provision of allowance for doubtful accounts for subsidiaries and associates	23,000	10,865
Share of loss of entities accounted for using equity method	3,817	236
Foreign exchange losses	4,500	524
Other	3,666	16,507
Total non-operating expenses	39,193	158,020
Ordinary profit	318,201	160,635
Extraordinary income		
Gain on sale of non-current assets	3,265	-
Gain on sale of businesses	-	22,265
Gain on reversal of asset retirement obligations	-	2,743
Total extraordinary income	3,265	25,008
Extraordinary losses		
Loss on sale of non-current assets	-	1,863
Loss on retirement of non-current assets	-	392
Loss on store closings	1,821	6,431
Provision for loss on store closings	9,460	-
Retirement benefits for directors (and other officers)	60,000	-
Total extraordinary losses	71,281	8,687
Profit before income taxes	250,185	176,956
Income taxes - current	93,053	83,470
Income taxes - deferred	36,703	58,978
Total income taxes	129,756	142,448
Profit	120,429	34,507
Profit (loss) attributable to non-controlling interests	(1,423)	1,731
Profit attributable to owners of parent	121,853	32,776

Quarterly Consolidated Statement of Comprehensive Income  
For the Three-Month Period

(Thousands of yen)

	For the three months ended February 28, 2025	For the three months ended February 28, 2026
Profit	120,429	34,507
Comprehensive income	120,429	34,507
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	121,853	32,776
Comprehensive income attributable to non-controlling interests	(1,423)	1,731