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January 14, 2026

Consolidated Financial Results for the Nine Months Ended November 30, 2025 (Under Japanese GAAP)



Company name: Alleanza Holdings Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 3546

URL: <https://www.alleanza-hd.co.jp>

Representative: Shyunichi Asakura Representative Director, Chairman and CEO

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Scheduled date to commence dividend payments: -Preparation of supplementary material on financial results: Yes Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended November 30, 2025 (from March 1, 2025 to November 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
November 30, 2025	114,299	(1.1)	3,278	31.3	3,628	28.7	2,260	23.1
November 30, 2024	115,558	2.9	2,496	(20.4)	2,819	(20.0)	1,837	(14.8)

Note: Comprehensive income For the nine months ended November 30, 2025: ¥ 2,364 million [30.6%]
For the nine months ended November 30, 2024: ¥ 1,810 million [(18.6)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
November 30, 2025	75.31	75.21
November 30, 2024	61.00	60.93

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
November 30, 2025	94,901	33,010	33.5
February 28, 2025	87,431	31,795	35.0

Reference: Equity

As of November 30, 2025: ¥ 31,761 million
As of February 28, 2025: ¥ 30,602 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2025	-	19.00	-	19.00	38.00
Fiscal year ending February 28, 2026	-	19.00	-		
Fiscal year ending February 28, 2026 (Forecast)				19.00	38.00

3. Consolidated financial result forecasts for the fiscal year ending February 28, 2026 (from March 1, 2025 to February 28, 2026)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	155,000	1.1	3,750	6.9	4,250	7.5	2,200	5.4	72.86

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2025	30,193,386 shares
As of February 28, 2025	30,193,386 shares

- (ii) Number of treasury shares at the end of the period

As of November 30, 2025	170,169 shares
As of February 28, 2025	173,038 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended November 30, 2025	30,022,205 shares
Nine months ended November 30, 2024	30,119,531 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes(voluntary)

Quarterly Consolidated Financial Statements and Primary Notes
Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of February 28, 2025	As of November 30, 2025
Assets		
Current assets		
Cash and deposits	4,036	8,718
Accounts receivable - trade	2,356	3,687
Inventories	27,639	28,404
Accounts receivable - other	4,906	5,214
Other	1,295	1,203
Allowance for doubtful accounts	(0)	(0)
Total current assets	40,234	47,227
Non-current assets		
Property, plant and equipment		
Buildings and structures	52,022	53,771
Accumulated depreciation	(27,875)	(29,073)
Buildings and structures, net	24,147	24,698
Land	4,414	4,414
Leased assets	3,387	3,386
Accumulated depreciation	(1,750)	(1,857)
Leased assets, net	1,636	1,529
Other	9,348	9,638
Accumulated depreciation	(7,430)	(7,753)
Other, net	1,918	1,885
Total property, plant and equipment	32,117	32,528
Intangible assets		
Goodwill	1,366	1,288
Other	5,255	5,199
Total intangible assets	6,621	6,487
Investments and other assets		
Leasehold and guarantee deposits	6,330	6,395
Other	2,156	2,290
Allowance for doubtful accounts	(27)	(27)
Total investments and other assets	8,458	8,658
Total non-current assets	47,197	47,673
Total assets	87,431	94,901

(Millions of yen)

	As of February 28, 2025	As of November 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	8,695	15,919
Electronically recorded obligations - operating	6,482	5,035
Short-term borrowings	7,444	4,777
Current portion of long-term borrowings	4,761	4,742
Lease liabilities	1,035	729
Income taxes payable	497	960
Provision for bonuses for directors (and other officers)	32	-
Provision for bonuses	559	1,158
Contract liabilities	993	874
Other	6,654	7,300
Total current liabilities	37,156	41,498
Non-current liabilities		
Long-term borrowings	12,661	14,158
Lease liabilities	1,187	1,376
Provision for retirement benefits for directors (and other officers)	148	153
Provision for share-based payments	35	64
Retirement benefit liability	1,000	1,033
Asset retirement obligations	1,853	2,084
Other	1,593	1,521
Total non-current liabilities	18,479	20,392
Total liabilities	55,636	61,891
Net assets		
Shareholders' equity		
Share capital	2,011	2,011
Capital surplus	12,509	12,509
Retained earnings	16,142	17,256
Treasury shares	(188)	(185)
Total shareholders' equity	30,475	31,592
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	13	69
Remeasurements of defined benefit plans	113	99
Total accumulated other comprehensive income	126	169
Share acquisition rights	19	19
Non-controlling interests	1,173	1,228
Total net assets	31,795	33,010
Total liabilities and net assets	87,431	94,901

Quarterly Consolidated Statements of Income and Comprehensive Income
Quarterly Consolidated Statement of Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended November 30, 2024	For the nine months ended November 30, 2025
Net sales	112,189	110,846
Cost of sales	74,072	71,278
Gross profit	38,116	39,568
Operating revenue	3,369	3,453
Operating gross profit	41,485	43,021
Selling, general and administrative expenses	38,989	39,742
Operating profit	2,496	3,278
Non-operating income		
Interest income	19	19
Dividend income	9	6
Commission income	338	337
Foreign exchange gains	16	14
Other	155	168
Total non-operating income	540	546
Non-operating expenses		
Interest expenses	122	165
Borrowing fee	70	7
Other	23	24
Total non-operating expenses	216	196
Ordinary profit	2,819	3,628
Extraordinary income		
Gain on sale of non-current assets	0	0
Gain on sale of investment securities	61	1
Contribution received for construction	45	-
Gain on bargain purchase	-	91
Total extraordinary income	107	93
Extraordinary losses		
Loss on retirement of non-current assets	26	12
Impairment losses	152	33
Loss on sale and retirement of non-current assets	-	21
Loss on valuation of investment securities	4	-
Provision for loss on shop closing	19	-
Other	48	2
Total extraordinary losses	250	70
Profit before income taxes	2,676	3,651
Income taxes - current	1,045	1,539
Income taxes - deferred	(256)	(205)
Total income taxes	789	1,334
Profit	1,886	2,317
Profit attributable to non-controlling interests	49	56
Profit attributable to owners of parent	1,837	2,260

Quarterly Consolidated Statement of Comprehensive Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended November 30, 2024	For the nine months ended November 30, 2025
Profit	1,886	2,317
Other comprehensive income		
Valuation difference on available-for-sale securities	(42)	61
Remeasurements of defined benefit plans, net of tax	(34)	(13)
Total other comprehensive income	(76)	47
Comprehensive income	1,810	2,364
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,780	2,303
Comprehensive income attributable to non-controlling interests	29	61